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N S I C

70th ANNUAL REPORT 2024-2025

SEVEN DECADES IN THE SERVICE OF NATION



Vision

To be a premier Organization fostering the growth of Micro, Small and Medium Enterprises (MSMEs) Sector

Mission

To promote and support Micro, Small & Medium Enterprises (MSMEs) Sector by providing integrated support services encompassing Marketing, Technology, Finance and other services

The National Small Industries Corporation Limited

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CIN No. U74140DL1955GOI002481

Chairman-cum-Managing Director	**Dr. Subhransu Sekhar Acharya** (w.e.f. 2nd May, 2024) **Shri Vipul Goel** (w.e.f. 1st July, 2023 to 1st May, 2024)
Directors	• Smt. Mercy Epao, Government Nominee Director • Dr. Simmi Chaudhary, Government Nominee Director • Shri Kartikeya Sinha, Director (P&M) • Shri Gaurav Gulati, Director (Finance) • Dr. Ashok Ahirwar, Independent Director (upto 21st December, 2024) • Shri Kalandi Charan Samal, Independent Director (upto 21st December, 2024)
Company Secretary	Ms. Nishtha Goyal
Statutory Auditors	M/s. APRA & Associates LLP, Chartered Accountants

Branch Auditors

S. No.	Name of Auditors	S. No.	Name of Auditors
1.	M/s. Tambai Ashok & Associates, Jaipur	15.	M/s. B K Shroff & Co., Kolkata
2.	M/s. A K Batra & Associates, New Delhi	16.	M/s. G M C A & Co Ahmedabad
3.	M/s. Deepak Gulati & Associates, New Delhi	17.	M/s. Sudesh Goel & Associates, Chandigarh
4.	M/s. T V Subramanian &Associates, Coimbatore	18.	M/s. Agarwal Ramesh K & Co., Jamshedpur
5.	M/s. Sukhminder Singh & Co., Ludhiana	19.	M/s. M Venugopal Achar & Co., Bengaluru
6.	M/s. A K Lenka & Co. Bhubaneshwar	20.	M/s. D Prasad & Associates, Patna
7.	M/s. Sanjeev Bhargava & Associates, Kanpur	21.	M/s. Shashi & Co., Agra
8.	M/s. Busa & Associates, Rajkot	22.	M/s. B D G & Co., Mumbai
9.	M/s. Sudarshan Sharma & Co., Dehradun	23.	M/s. Param & Associates, Nasik
10.	M/s. Vinayak Tandon & Associates, Allahabad	24.	M/s. B S Mart & Associates, Pune
11.	M/s. S Lall & Co. New Delhi	25.	M/s. A S Bedmutha & Co., Aurangabad
12.	M/s. R M Kothari & Co.,Guwahati	26.	M/s. Ramesh & Co., Vijaywada
13.	M/s. M R Narain & Co., Chennai	27.	M/s. Mishra Tiwari & Associates, Bhopal
14.	M/s. Vaithianathan & Co., Puducherry	28.	M/s. Piyush P Jain & Associate, Raipur

S. No.	Name of Auditors	S. No.	Name of Auditors
29.	M/s. K S Rao & Co., Hyderabad	35.	M/s. M A K & Associates, Indore
30.	M/s. Ashwani Jindal & Co., Jalandhar	36.	M/s. S S Y & Associates, Aligarh
31.	M/s. H M P S & Associates, Madurai	37.	M/s. P S Thakare & Co, Nagpur
32.	M/s. M K Thebaria & Associates, Rourkela	38.	M/s. A M S D & Associates. Ranchi
33.	M/s. Jayan & Krishnan Kutty, Kochi	39.	M/s. Gadgil & Uppin, Belagavi
34.	M/s. Kapasi Bangad & Co., Hyderabad		

Secretarial Auditors

M/s. VAPN & Associates
B-5/41, Vivekanand Apartment
Sector 8, Rohini
Delhi 110085

Main Bankers

State Bank of India
HDFC Bank
ICICI Bank
South Indian Bank
IndusInd Bank
Bank of Baroda
SMBC Bank
Punjab National Bank

Registered Office

NSIC Bhawan
Okhla Industrial Estate
New Delhi- 110 020

Corporate Website

www.nsic.co.in

Board of Directors



Dr. Subhransu Sekhar Acharya, Chairman-cum-Managing Director, (DIN: 06727939)

Dr. Subhransu Sekhar Acharya, Chairman-cum-Managing Director has over 33 years of experience in various facets of MSME financing and development that includes Start Up Innovation and Incubation, Entrepreneurship Development, Micro-Finance etc. Prior to joining NSIC, Dr. Acharya was 'Chief General Manager' with SIDBI. While in SIDBI as CGM, he was heading several important Verticals within SIDBI which included "Programs for Development & Impact Vertical", "MSME Cluster Development Vertical", "Govt. Programs Vertical" etc.

Dr. Acharya has been a British Chevening Scholar in Sustainable Development at University of Bradford, UK a Ph.D in Management, a Post Graduate in Science [M.Sc.], a Post Graduate in Business Administration [MBA] and a Certified Associate of Indian Institute of Banking & Finance [CAIIB].

Dr. Acharya has served as Regional Head for NCR Region of SIDBI covering NCR, MP and Uttarakhand and also as Head of MSME Credit for the state of Gujarat. He was member of the founding team to have started a specialized rating agency SMERA Ratings Ltd. for MSMEs in India way back in 2005. He has also served as the CEO of **India SME Technology Services Ltd. [ISTSL]"**, a Company promoted by SIDBI and 4 other Public Sector Banks for promoting technology services for Indian MSME sector.

He had led an intensive Financial Inclusion program titled 'Poor State Inclusive Growth Program' [PSIG] funded through 'Department for International Development (now FCDO)', UK and aimed to ensure poor and vulnerable people in low-income states (especially women) benefit from economic growth through better access to financial services. The project aimed to reach 12 million poor households with financial services and support majorly women clients for improvements in their social status and mobility. He has served on the Boards of several Central and State Level Public Sector Enterprises totaling over a decade.

Dr. Acharya has also served as head of SIDBI's training institute that imparts a variety of capacity building programs to officers from SIDBI, NABARD, Commercial Banks, officers from State Rural Livelihood missions etc. He was invited by World Bank to discuss India's SME development financing story at Harare, Zimbabwe. Dr. Acharya has co-authored a book on Start Up Innovation & Incubation titled "**Seed to Sapling: An Incubator way**". He has several publications / articles published in various journals to his credit. He is a regular invited speaker in Institutions of Higher Learnings.

Dr. Acharya is also the ex-officio Chairman of NSIC Venture Capital Fund Limited (NVCFL), a wholly owned subsidiary of NSIC.



Mr. Kartikeya Sinha, Director (Planning & Marketing) (DIN: 02322056)

Mr. Kartikeya Sinha is a seasoned professional with over 25 years of diverse experience in the fields of telecommunications, sales and marketing, infrastructure development, product development and pricing, procurement, and customer experience enhancement. He is an Electrical Engineering Graduate (B.Tech.) from Kamla Nehru Institute of Technology, Uttar Pradesh, and a Post Graduate (M.Tech.) in Energy Studies from IIT Delhi. He is also Post Graduate in Business Administration (MBA) from Saïd Business School, University of Oxford, UK.

He began his career in the Government of India's Department of Telecommunications

after qualifying the Engineering Services Examination (2000) conducted by UPSC and joined the prestigious P&T BWS Group "A" Service. During his tenure with Bharat Sanchar Nigam Limited (BSNL), he led several high-impact initiatives including the launch of advanced omni-channel contact centers and a mobile app for BSNL subscribers. Under his leadership in Sales & Marketing at BSNL Headquarters, innovative mobile tariff strategies and efficient channel management resulted in increased revenue despite intense industry competition.

Under his guidance, the Raw Material Distribution Scheme has undergone a transformative upgrade leading to introduction of new materials and suppliers into the distribution network ensuring availability of wide range of raw materials at competitive prices for MSMEs.

He has played a pivotal role in launching advanced capacity-building programs including in 4.0 technologies and state-of-the-art testing facilities tailored to the needs of MSMEs. His efforts have helped establish essential skills and testing infrastructure, significantly strengthening and supporting ecosystem required for MSME sector.

He has also made significant contributions to the successful implementation of flagship government initiatives such as the PM Vishwakarma Scheme, the TEAM Initiative, and the National SC/ST Hub (NSSH). His efforts in advancing these programs specially on inclusive growth and development of the MSME sector have been widely acknowledged and appreciated by stakeholders across the board.

He has been playing a key role in policy formulation and strategic development for the MSME sector and for the Corporation as well.



Mr. Gaurav Gulati, Director (Finance) (DIN: 10144109)

Mr. Gaurav Gulati brings a distinguished professional background, holding the status of Fellow Member of the Institute of Chartered Accountants of India, as well as being a qualified Cost Accountant (ICAI) and Company Secretary (ICSI). In addition to his impressive academic qualifications, Mr. Gulati also holds a Master's degree in Business Administration.

With an extensive professional journey spanning over 27 years, Mr. Gulati has accumulated a wealth of experience from prominent organizations such as NBCC (I) Limited, NTPC, SAIL, and Induslnd Bank, where he has served in various capacities. His expertise encompasses diverse areas, including Finance & Accounts, Contract Management, Financial Management, Internal Audit, Risk Management, Budgetary Controls, Financial Concurrence and SAP Implementation.

Before joining NSIC, he served as Executive Director (Finance) and led the Real Estate vertical at NBCC (I) Limited as Regional Business Group Head.

With his remarkable organizational skills and strategic planning acumen, Mr. Gulati in its present role has been instrumental in instituting vital improvements within NSIC especially strengthening NBFC vertical of the company by formulating and fortifying policies and guidelines for schemes, strengthening compliance function, improving liquidity profile, ensuring reduced cost of funds for NSIC as also enhancing internal controls in the organization.

Moreover, Mr. Gulati's accomplishments extend beyond his professional career. He has not only been a key member of a team that clinched victory twice in the National Management Games (NMG), a business simulator competition conducted by the All India Management Association (AIMA), but also represented India at the Global Management Challenge (GMC) in Kiev, Ukraine, in 2011.

Mr. Gulati's extensive financial acumen, leadership and strategic capabilities make him a valuable asset to NSIC and his exceptional achievements and dedication contribute significantly to the organization's success

and financial stability.

Mr. Gaurav Gulati has taken charge as Director (Finance) of NSIC w.e.f. 9th May, 2023.

He is also a Director in NSIC Venture Capital Fund Ltd (a wholly owned subsidiary of NSIC Ltd.).



Ms. Mercy Epao, Government Nominee Director (DIN: 09331424)

Ms. Mercy Epao is Joint Secretary in Ministry of Micro, Small & Medium Enterprises (MSME). Prior to the current posting, she has served Govt. of India in various capacities across the Ministries/ Departments for the past 29 years. Some of her important postings *inter alia* are Ministries of Finance, Housing & Urban Affairs and Development of North Eastern Region (DoNER) etc. During her service, she handled different subjects viz. Agriculture and Allied Sector in DoNER, externally aided projects for the NER, Pay related matters, Cadre review of All India Service (AIS), works related to HR and Administration.

She is a Post Graduate from Delhi University. As Joint Secretary in Ministry of MSME, she is in charge of implementation of various Schemes pertaining to Small and Medium Enterprises. Some Schemes are the National SC/ST Hub Scheme, which is dedicated to support SC/ST entrepreneurs. The International Co-operation Scheme entails her to tie-up / negotiate / interact and enable MoUs / FTAs/ sharing and exchanging of best practices in the SME sector with other countries. M/o MSME participates in Bilateral and Multilaterals Forums to strengthen the MSME sector through capacity building, technology intervention, G2G, B2B networking and explore possible partnership.

She also looks after the National Small Industries Corporation (NSIC), National Institute of Micro, Small & Medium Enterprises (NiMSME), which is CPSE and an Autonomous Organization respectively. She also handles Media vertical which gives wide coverage of the Schemes/initiatives of the Ministry on all Social Media Platforms. 'MSME Connect' which is a quarterly newsletter is also brought and shared with all Udyam Registration holders. She also handles Women entrepreneurship vertical. Her passion is to see women and weaker / marginalized section entrepreneurs to attain knowledge for gainful employment and successful entrepreneurship which will lead to social upliftment and economic empowerment.

She is Government Nominee Director in the Board of National Small Industries Corporation Ltd., Indian Trade Promotion Organization and Delhi State Industrial & Infrastructure Development Cooperation.



Dr. Simmi Chaudhary, Government Nominee Director (DIN: 10387019)

Dr. Simmi Chaudhary is an accomplished officer of the 1996 batch of Indian Economic Service. Presently, she is posted as Economic Adviser and Joint Secretary in the Ministry of MSME and is officer in-charge of Finance, Budget, Planning and IT & Technology related matters of the Ministry. Dr. Simmi Chaudhary is also appointed as financial Advisor to Khadi and Village Industries Commission as an addtional charge.

Dr. Chaudhary holds a Doctorate (Ph.D.) in Education from the National Institute for Educational Planning and Administration (NIEPA), Delhi. She possesses a Bachelor's degree with Honours in Economics from St. Stephen's College, University of Delhi. She has a Master's degree in Economics from Delhi School of Economics, University of Delhi. She is also a Master in Business Administration, with specialisation in Human Resource Management from Indira Gandhi

National Open University and a Bachelor of Education from Faculty of Education, University of Delhi.

Dr. Chaudhary has a diverse and rich experience of more than 28 years in the Government of India with deep expertise in International Affairs, Education and Human Resource Development, Skill Development, Policy Formulation, Mission Formulation and Implementation, Vision and Strategy Formulation, Programme Implementation, National Digital Public Platforms, Food Processing Industries and MSME sector. She started her career with the Ministry of Finance in 1996 as IES Probationer and thereafter got an opportunity to work in key roles in the Ministry of Labour & Employment, Ministry of Education, Ministry of Electronics and Information Technology and Ministry of Food Processing Industries.

Dr. Chaudhary has played a pivotal role in formulating India's stance on ratification of various ILO Conventions, formulating and implementing Industrial Policy, Education For All, Implementation of Promotion of Digital Payments and Sustainable Development. In addition, she has immensely contributed to Formulation of Right to Education Act and formulation and implementation of Saakshar Bharat Mission and National Language Translation Mission, Digital India Bhashini.

In her tenure with the Ministry of Electronics and IT, she contributed towards analysis and documentation of the achievements made under the Digital India Programme of the Government of India, formulation of Vision Document for Digital North East 2022, development of real-time Performance Smart Board, Digital Public Platform for Education and Digital Economy measurement and roadmap. In addition to her role of Economic Adviser in Ministry of Electronic and IT, she also served as Chief Vigilance Officer and Nodal Officer on Grievances and Right to Information.

Dr. Chaudhary is a strategic thinker and has provided her key insights on formulation of documents, such as, India's Trillion Dollar Digital Opportunity, vision documents, strategies and action plans for the Ministry, sector profiles, state profiles, focus papers and other strategy documents. Apart from this, she has also handled trade issues, taxation issues, economic data, and FSSAI related matters.

Dr. Chaudhary has represented India in the General Assembly of UNESCO and other International fora and Co-Chaired Joint Working Groups with Australia on Wines and Whiskey during her tenure in Ministry of Food Processing Industries.

Dr. Chaudhary has received extensive in-service training in areas, such as, econometrics, macroeconomic policy, and IT tools in government. She has a strong interest in new and emerging technologies, policy analysis, and strategic planning. Her areas of specialization include planning, research and data analysis, frontier technologies, infrastructure, education, labour economics, digital economy, value chains, and international affairs, with over 25 years of experience in these domains.

Apart from this, Dr. Chaudhary is a prolific writer with numerous publications, including articles and contributions to journals, newspapers and magazines in the domains of labour and employment, human resource development, Digital India, compilation of coffee table books and compendiums on Digital India, bringing out dedicated issues of Yojana magazine on Digital India and its transformative impact.

Dr. Simmi Chaudhary was appointed as Government Nominee Director in the Board of the NSIC w.e.f. 8th November, 2023.



Mr. Kalandi Charan Samal (Independent Director) (DIN: 09459531)

Mr. Kalandi Charan Samal is a social worker from Odisha. He is a writer in Odia language and columnist in Odia newspapers. He belongs to Talcher, situated in Angul district of Odisha. He has been organising swadeshi melas exhibiting the products of small scale entrepreneurs from rural parts of Odisha. He is also the part of organising the Vigyan melas to sensitize the people for self-employment and regularly organizes book fairs/exhibition/training for local farmers/ labourers as well as entrepreneurs to use new technologies.

Mr. Kalandi Charan Samal was in the Board of NSIC upto 21st December,2024.



Dr. Ashok Ahirwar, Independent Director, (DIN 09459529)

Dr. Ashok Ahirwar is a Professor in the Department of History, School of Humanities and Social Science, Dr. Harisingh Gour Vishwavidyalaya (A Central University) at Sagar, Madhya Pradesh. He has also served as Head, Department of the History during the year 2016-2019. He has completed his Higher Education from Dr. Harisingh Gour Vishwavidyalaya, Sagar, Madhya Pradesh. He did his Master's in History and completed doctoral research on Dr. Ram Manohar Lohia's Ideas and Works:A Historical Analysis. He is associated as a Resource Person/expert at DIETs, HRDCs, TLCs in various institutions across the nation.

He was recipent of Research Associateship from University Grants Commission, New Delhi from 1994-98. He has written various research papers extensively on Dr. B.R. Ambedkar: Vision and Contribution. He has also served as Member, National Council, Bhartiya Janta Part (2008-11). He was nominated as a member in the Advisory Board, North Central Railway Zone, Allahabad in 2021 by the Ministry of Railways, Government of India. He believes in investing his academic autonomy for cultivating agency of citizenship in a democratic way. For this apt vision, he has also extended his academic contour with democratic politics.

Prof. Ahirwar was in the Board of NSIC upto 21st December, 2024.

Chairman's Message



Dear Shareholders,

On behalf of the Board of Directors of NSIC, it is my honour & privilege to present the performance of NSIC for the FY 2024-25. Established in the year 1955, NSIC has completed seven decades glorious service to the MSMEs. The Directors' Report, the audited financial statements, the Auditor's Report and the comments from the Comptroller & Auditor General of India for the financial year ending March 31, 2025 offering insights of the organization is already with you. With your concurrence, I would like to take these documents as read.

Industry Overview

India has achieved remarkable development over the past two decades. Since 2000, the economy has nearly quadrupled in real terms, and per capita income has almost tripled. Its share in the global economy has doubled—from 1.6 percent in 2000 to 3.4 percent in 2023—making India the world's fifth-largest economy. This growth trajectory has been accompanied by a substantial reduction in extreme poverty (from 16.2 percent in 2011-12 to 2.3 percent in 2022-23) and a significant expansion in infrastructure and access to basic services. (World Bank insights: Sept., 23, 2025).

Micro, Small, and Medium Enterprises (MSMEs) play a crucial role in both the Indian economy and the global economy at large. These enterprises, despite their smaller scale of operations, have a far-reaching impact in terms of economic growth, employment generation, innovation and sustainable development. Globally, MSMEs are considered major job creators, often ahead of larger corporations in terms of employment generation. The sector's ability to absorb a diverse workforce, including women and youth, is critical for reducing unemployment and poverty.

MSMEs are often at the core of innovation, particularly in sectors such as technology, manufacturing and services. They foster an entrepreneurial spirit and allow for more flexibility and creativity compared to large corporations. This drives new product development, process improvement and efficient use of resources. Many global startups and unicorns began as small ventures, emphasizing the innovative capacity of MSMEs.

MSMEs are also resilient to economic shifts, technological innovation or environmental challenges. Many MSMEs are increasingly focusing on sustainable practices, using green technologies or implementing resource-efficient processes that reduce waste and environmental impact. The global push toward sustainability has seen an increase in eco-friendly MSMEs, from green energy startups to sustainable fashion companies.

Performance Overview

NSIC has consistently played a catalytic role in the development of small enterprises across the country. NSIC is having pan-India presence through its network of offices, Technical Centres and Training cum Incubation Centres. NSIC has empowered a large number of entrepreneurs by providing critical support in marketing, finance, technology, capacity-building and more, thus serving the cause of ease of doing business for MSMEs. NSIC has also been continuously strengthening its business by development of new IT systems, introduction of new business lines, roll-out of advanced Management Development Program for capacity building of its human resource base etc.

The Revenue from Operations of the Company for the year 2024-25 was Rs. 3431.21 crore as compared to Rs. 3273.18 crore in the previous year. The Company has earned Profit before Tax amounting to Rs. 196.17 crore for the year 2024-25 as compared to Rs. 170.64 crore (previous year) showcasing the growth of 14.96% .

I am pleased to announce that the Board of Directors has recommended a dividend of Rs. 43.89 crore to the Government of India being 30% of PAT for the financial year 2024-25 which is subject to the approval of shareholders.

MoU Rating

The performance of NSIC during 2024-25 was all-time best and achieved highest Revenue from Operations, PAT & PBT, Proposed Dividend, No. of trainees trained etc. NSIC received an "Excellent" MoU rating from Department of Public Enterprises.

Business Performance

NSIC facilitates Micro, Small and Medium Enterprises with a set of specially tailored schemes to enhance their competitiveness. NSIC under its Raw Material Distribution (RMD) Scheme has signed MoUs with Bulk Manufacturers of essential materials such as Iron and Steel, Aluminum, Copper, Polymers, Bitumen, Wire Rods, Cement etc. to procure key materials for further distribution amongst the MSMEs across the country. During the year a new product Alumina has also been added in the RMD portfolio.

To support MSMEs in procurement of raw materials, credit support of Rs. 8479.91 crore under Raw Material Assistance (RMA) scheme has also been extended to MSME units in the FY 2024-2025. NSIC has entered into a Memorandum of Understanding with various Nationalized and Private Sector Banks to facilitate MSMEs access to credit (fund based or non-fund based limits). During the FY 2024-25, NSIC facilitated credit sanctions to the tune of Rs.631.18 crore from the Banks under the arrangement.

Digitalization of Services

NSIC is committed to strengthen the digitalization of its services. In this direction, NSIC is offering online marketing support to MSMEs through its e-marketing portal MSME Global Mart. Further, NSIC has been nominated as implementing agency by the Ministry of MSME to execute the "Trade Enablement & Marketing (TEAM) Initiative" which aims at making MSMEs digitally empowered. This initiative under the World Bank-supported RAMP program will empower MSEs (for Micro, Small and Medium Enterprises) to access new markets, expand their customer base and boost income via the government backed Open Network for Digital Commerce (ONDC).

Skill Development

Due to the diversity and scattered structure of MSMEs, lack of adequate capacity building program for existing employees of MSMEs, there is requirement for focused skill development programs for making available skilled manpower to MSMEs. NSIC through its NSIC Technical Services Centres (NTSCs) offers various industry-centric demand driven skill/ entrepreneurship development programs. The training programs are for self-employment generation and skill development, providing opportunity to first generation entrepreneurs to acquire skills for enterprise building and integrated support by way of providing hands-on-training and entrepreneurship development. The programs are also for skilling, reskilling & upskilling of existing employees of MSMEs.

During FY 2024-25, a total of 79,295 trainees (PY 66765 trainees) passed out of NSIC technical centres which is highest ever achievement. During the financial year 2024-25, NSIC organized 35 Job Fairs to assist trainees for placement in which total 278 companies participated and out of 7335 trainees appeared in job interviews and 2982 candidates (PY 2524 Nos.) were selected during these fairs.

PM Vishwakarma Scheme

NSIC is acting as a facilitator on behalf of Ministry of MSME for selection of suitable vendors through tendering process for PM Vishwakarma Scheme, a Central Sector Scheme of Government of India. The scheme aims to strengthen and nurture the traditional skills by artisans and craft people working with their hand & tools, aimed at improving the quality of the products and services to integrate them with domestic

and global value chains. Under this scheme 30 lakh estimated beneficiaries are to be provided with toolkits.

International Corporation

To expand the outreach of the MSMEs globally, NSIC through International Cooperation scheme has been creating awareness amongst the MSMEs of India about the opportunities for expanding international partnerships for strategic technical & business collaborations. NSIC organized several interactions with its counterpart organizations i.e. Myanmar, Taiwan, Slovenia, Mozambique, Ecuador, Belarus, Thailand, Djibouti etc. A Number of high-level delegations from various countries like Taiwan, Singapore, Burkina Faso, Botswana, Democratic Republic of Congo, South Africa, Slovak Republic & Tajikistan etc. visited NSIC and explored the areas of cooperation for the development of MSMEs in their respective countries.

National SC/ST Hub (NSSH)

NSIC has been implementing National SC/ST Hub (NSSH) scheme, an initiative of the Ministry of MSME, Govt. of India since its launch in the year 2016. The objective of this scheme is to provide professional support to the SC/ST entrepreneurs to fulfill the obligations under the Central Government Public Procurement Policy for Micro and Small Enterprises Order 2012. Various interventions of NSSH i.e. Special Credit Linked Capital Subsidy Scheme (SCLCSS), Capacity building training for skill and entrepreneurship development, Facilitation for participation in Public Procurement**,** Special Vendor Development Programs (SVDPs), Credit facilitation proposals were submitted to various financial institutions on behalf of SC/ST, organizing awareness programs etc. were organized by NSSH Offices that were participated.

Subsidiary- NSIC Venture Capital Fund Ltd.

NSIC Venture Capital Fund Limited (NVCFL) was incorporated as a wholly owned subsidiary of The National Small Industries Corporation Limited (NSIC) to execute a sovereign Fund of Funds scheme of Rs.10,000 crore under Self-Reliant India (SRI) scheme as a part of the Atmanirbhar Bharat Package announced by the Hon'ble Finance Minister of India. Self-Reliant India (SRI) Fund is a sovereign Fund of Funds that invests in the daughter Funds who in turn provide equity capital for growth and graduation of MSMEs.

A total of 63 Daughter Funds have been empanelled with SRI Fund (Mother Fund) and these daughter funds have assisted 577 high- potential MSMEs by investing of Rs.10,979 crore in them out of this the Daughter Funds have drawdown Rs.1,269 crore from SRI Fund up to 31st March, 2025, while balance Rs. 9,710 crore have been raised by DFs from various other sources.

I believe that with the promotion of entrepreneurship and enterprise creation and providing various support services to make MSMEs competitive and to, support the Atmanirbhar Bharat dream by 2047. NSIC is a future ready organization through a strategy of transparency, innovation and employee capacity building to support the same.

NSIC wins MSME Excellence Award

NSIC has been awarded MSME Excellence Award at a Grand award ceremony of EEA 2024 held at CIDCO Convention Centre, Mumbai on Friday 21st June 2024 for its contribution in facilitating exhibition events.

Corporate Governance

As a Govt. of India NBFC, NSIC upholds the highest standards of governance, transparency and accountability. Your company adheres to a comprehensive corporate governance frameworks and policies such as the Companies Act, 2013, Reserve Bank of India & DPE Guidelines etc.

Our Board level and senior management committees oversee risk, audit, finance and Information Technology, Asset Liabilities and other related and ESG aspects in a structured manner. We have robust internal control and disclosure. We are committed to ensuring that governance is not a onetime engagement but a continuous journey of improvement and principled conduct.

Corporate Social Responsibility

The CSR budget for the financial year 2024-25 was Rs.3.09 crore and the entire amount has been committed against 16 eligible projects as per the CSR policy. The initiatives were in the fields such as "Health & Nutrition", "Education", "skill development" etc. focusing mostly on marginalized communities, women and children.

Acknowledgements

I would like to take this opportunity to extend my sincere thanks to Hon'ble Minister and Hon'ble Minister of State, Micro, Small & Medium Enterprises, Govt. of India for their patronage, valuable guidance and support. I am grateful to the Secretary to the Government of India, Ministry of Micro, Small & Medium Enterprises who has always been a source of inspiration and advice.

My sincere gratitude to the Additional Secretary and Development Commissioner (MSME), as well as the Joint Secretaries, Directors and other officials of the Ministry of MSME and office of AS&DC, Ministry of MSME. Their confidence and support to NSIC have been instrumental in fostering the continued growth and expansion of your company.

Our heartfelt gratitude to C&AG, Statutory Auditors, RBI, DPE and the other professionals & agencies associated with NSIC for their guidance and support that has built our confidence to serve the MSMEs with greater zeal .

A special thanks goes to my fellow Board members for their insightful contributions and thoughtful deliberations, which have greatly strengthened our organization.

I would like to place on record the hard work and dedication of the employees of the Corporation at all levels which helped the Corporation in achieving sustained growth in performance. Thank you all for your support. Together, we are now poised to explore new horizons, while maintaining our dedication in serving MSMEs across the country with the objective of making our MSMEs competitive, resilient and strong drivers towards meeting our collective dream of a "Developed India" by 2047.

Sd/-
(Dr. Subhransu Sekhar Acharya)
Chairman-cum-Managing Director
DIN : 06727939

Place : New Delhi
Date : 30th September,2025

Directors' Report

Dear Shareholders,

Your Directors are pleased to present the 70th Report of the Company together with the Audited Financial Statements for the financial Year 2024-25.

1) Financial Performance

The financial performance of NSIC for the year 2024-25 is given in the table below with its corresponding previous year:

(₹ in crores)

Particulars	Standalone		Consolidated	
	Financial year 2024-2025	Financial year 2023-2024	Financial year 2024-2025	Financial year 2023-2024
Revenue from operations	3431.21	3273.18	3436.02	3277.83
Gross Income	543.57	526.23	548.96	531.29
Profit Before Tax	196.17	170.64	200.64	174.74
Net worth	1226.25	1147.17	1235.89	1153.77
Borrowings	1492.12	1424.95	1492.12	1424.95
Dividend	43.89	37.97	43.89	37.97
Earnings per share (Rs.)	27.45	23.74	28.02	24.28

i) Consolidated basis:-

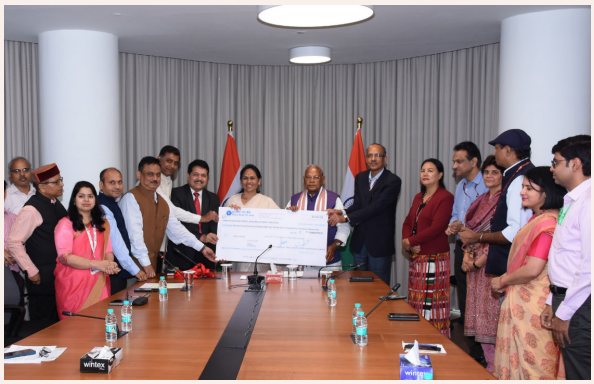
The Revenue from Operations of the Company for the year 2024-25 was Rs.3436.02 crore as compared to Rs.3277.83 crore in the previous year. The Company has earned Profit Before Tax amounting to Rs. 200.64 crore for the year 2024-25 as compared to Rs. 174.74 crore in the year 2023-24, thus recording a growth of 14.82% over the previous year. The Profit After Tax recorded a growth of 15.43% at Rs. 149.36 crore during the year 2024-25 as against Rs. 129.39 crore in the previous year.

ii) Standalone basis:-

The Revenue from Operations of the Company for the year 2024-25 was Rs.3431.21 crore as compared to Rs.3273.18 crore in the previous year. The Company has earned Profit Before Tax amounting to Rs.196.17 crore for the year 2024-25 as compared to Rs.170.64 crore in the previous year. The Profit After Tax is Rs.146.30 crore during the year 2024-25 as against Rs.126.56 crore in the previous year.

2) Dividend

The Board of Directors of the Company has recommended a final dividend of Rs. 43.89 crore for the financial year 2024-25 as against to Rs. 37.97 crore in the previous financial year. The dividend recommended is subject to the approval of the shareholders at the Annual General Meeting.



Dr. Subhransu Sekhar Acharya, CMD (NSIC) presented dividend cheque of Rs. 43.89 crore for the year 2024-25 to Shri Jitan Ram Manjhi, Hon'ble Union Minister of MSME and Sushri Shobha Karandlaje, Hon'ble MoS, Ministry of MSME in the presence of Shri S.C.L. Das, Secretary, Ministry of MSME and other senior officials of Ministry of MSME, GOI and NSIC

3) Reserve Fund u/s 45-IC of Reserve Bank of India Act, 1934

During the year, the reserve fund u/s 45-IC of Reserve Bank of India Act, 1934 amounting to Rs. 29.26 crore has been created, thus making total reserve fund as on 31st March, 2025 amounting to Rs.138.47 crores.

4) Operating Performance

I. Raw Material Distribution

NSIC plays a vital role in facilitating the supply of raw materials to MSMEs. By entering into Memorandum of Understanding (MoU) arrangements with prominent bulk manufacturers/ suppliers, NSIC ensures seamless flow of essential raw materials to MSMEs. This collaborative approach yields numerous benefits for MSMEs including:

- Timely & steady availability of materials, even during scarcity.
- Availability of materials in small quantities tailored to MSME requirements.
- Direct supply from manufacturers, eliminating intermediaries and reducing costs.
- Benefits of higher discounts against bulk purchases.

  By bridging the gap between MSMEs and bulk manufacturers, NSIC enables MSMEs to focus on growth and development, while ensuring a stable supply of essential raw materials.

In the year 2024-25, NSIC facilitated raw material requirements of MSMEs by signing MoU's with the following Manufactures on PAN India basis:

S. No	Name of Manufacturer	Material
1	National Aluminium Company Limited (NALCO)	Aluminium
2	Arcelor Mittal Nippon Steel (AMNS)	Iron & Steel
3	Shree Cement Limited	Cement
4	D.M Metalloys Pvt Ltd	Customized Stainless Steel



NSIC signed MoU with M/s D.M. Metalloys Pvt Ltd, Mumbai to supply Customized Stainless Steel material on Pan-India basis to empower MSMEs

Additionally, NSIC's field offices entered into MoUs with SAIL & RINL for the distribution of Iron & Steel materials to MSMEs across India, further expanding the reach, support and growth of MSME.

NSIC has signed more than 25 MoUs with Regional Producers/Local suppliers such as Steel Centre (Iron & Steel), Bitara Pvt Ltd (Bitumen), Shiva Ferric Pvt Ltd (Iron & Steel), JSW (Wire Rods), Ultra Tech Cement Ltd (Cement), Shyam Steel Industries Ltd (Iron & Steel) etc. for supply of raw materials to MSMEs. A new product Alumina has also been added in our RMD portfolio.

During the year 2024-2025, NSIC supplied 3,64,042 MTs of materials amounting to Rs. 2865.06 crores (PY Rs.2698.62 crores) under its Raw Material Distribution (RMD) Scheme.

Under the Agency Sales, NSIC handled 1,46,473 MTs of material on behalf of bulk manufactures valuing Rs. 2277.95 crores in the FY 2024-2025. The major raw materials handled were Zinc, Aluminium, and Polymer.

II. Single Point Registration Scheme (SPRS)

The Government is the single largest buyer of a variety of goods. With a view to increase the share of purchases from the small-scale sector, the Government Stores Purchase Programme was launched in the year 1976 through registering Micro & small Enterprises (MSEs) under Single Point Registration scheme (SPRS) for participation in Government Purchases Programme. Further, in order to make effective implementation of Public Procurement Order 2012 for MSEs, NSIC has been nominated as nodal agency to enlist the Micro & Small Enterprise to avail the benefits under Public Procurement Policy. While participating in the Government Public Procurement programme, every Central Ministries/ Departments/ PSUs shall set an annual goal of minimum 25% of the total annual purchases of the products or services produced or rendered by MSEs. Out of annual requirement of 25% procurement from MSEs, 4% is earmarked for units owned by Schedule Caste / Schedule Tribes and 3% is earmarked for the units owned by Women entrepreneurs.

Features of Single Point registration of NSIC:

(i) Registration under SPRS is being done in completely online mode.

(ii) NSIC issues the registration under SPRS after adhering the due diligence process.

(iii) After independent third party inspection registration under SPRS is being issued on the basis of Qualitative & Quantitative inspection report in respect of stores/items or services rendered by the applicant MSE.

(iv) The registration under SPRS is valid subject to review and renew after every two years.

The revenue earned from Single Point Registration Scheme (SPRS) in the year 2024-25 was Rs. 8.69 crore. During the year 2024-25, 1,729 new units were added and 5,554 units were renewed.

III. Consortia & Tender Marketing

Promoting the products of MSEs is one of the major objective of the Corporation. Micro & Small Enterprises in their individual capacity face problems to procure and execute large order. NSIC formed Consortia of Micro & Small Enterprises under its Consortia & Tender Marketing Scheme and supplied the required stores / items and rendered the services as required by the Govt. Depts. / PSUs. During the year 2024-2025, the Company executed tenders amounting to Rs. 42.52 crore.

IV. Credit Support to MSMEs

(i) Credit support for Procurement of Raw Materials

To support MSMEs in procurement of raw materials on credit, NSIC provide short term credit support to MSMEs at most competitive rates. The financial assistance is being provided against the security of Bank Guarantee. The payment is released directly to the suppliers towards supply of raw material to the applicant MSMEs.

During the financial year 2024-25, Credit support amounting to Rs.8479.91 crore (PY Rs.7586 crore) under Raw Material Assistance (RMA) was given by NSIC to 2482 MSMEs units.

(ii) Bill Discounting Scheme

The Scheme covers discounting of bills arising out of genuine trade transactions i.e. supplies made by Micro, Small and Medium Enterprises (MSMEs) to reputed Public Limited Companies and State & Central Govt. Departments/Undertakings/Private Limited Companies (not traders), engaged in manufacturing / service activities.

During the financial year 2024-25, total bills amounting Rs. 41.14 crore (PY- Rs.40.56 crore) were discounted by NSIC to 18 MSMEs units.

(iii) Credit facilitation through Bank Tie up

In order to fulfill the credit needs of MSME units, NSIC has signed a Memorandum of Understanding (MoU) with several Nationalized and Private Sector Banks. By collaborating with these banks, NSIC enables MSMEs to access credit support, including both fund-based and non-fund-based limits. NSIC assists MSMEs in completing the necessary documentation as per the bank's requirements before submitting their credit proposals and also follows up with the banks throughout the process. These support services are provided by NSIC at no charge to the MSMEs.

MoU has been signed with 5 Banks (Karur Vysya Bank, South Indian Bank, ICICI Bank, Yes Bank & Canara Bank) during the financial Year 2024-25 under the scheme. For the financial year 2024-25, a total of Rs. 631.18 crore was sanctioned under the Bank Tie-up, surpassing the MoU target of Rs. 513.97crore.



MoUs were signed with various banks under NSIC's credit facilitation scheme

V. NSIC Technical Services Centres (NTSCs)

NSIC Technical Services Centres (NTSCs) were

established in the country to offer conventional to Hi-skill training programs to prepare the trainees for gainful employment and self-employment opportunities. The Centers are also equipped with advance common facility services for job work and testing services offered to the MSMEs.

NTSCs offer various industry-centric demand driven skill/ entrepreneurship development programs. The salient features of ESDP training programs are self-employment generation and skill development, providing opportunity to first generation entrepreneurs to acquire skills for enterprise building and integrated support by way of providing hands-on-training and entrepreneurship development. After completing the Courses in skill/entrepreneurship development, the trainees can start small enterprises and offer employment to others.

As MSMEs cater to various industries, the durability and reliability of the products manufactured by them are very critical. It is important that they adhere to national and international standards. NSIC, through its prestigious testing laboratories accredited by NABL / BIS, provide material and product testing for Quality Control & assurance, energy audit etc. to MSMEs. Thus, enhancing the overall competitiveness of their business. NTSCs are equipped with the advanced indigenous equipments for carrying out performance & acceptance tests in the fields of chemical, material, electrical, motor & pumps, metallurgical etc. NTSCs also offer Common Facility Services to MSMEs for job work on various machines of Tool-room and other Hi-tech machines including CNC, EDM Wire cut, CMM etc.

For taking advantage of the demographic dividend in the country and to address the issues of 'job creation'/'unemployment', NSIC engaged in imparting entrepreneurship development training through their Incubation Centers / LBIs. Through this initiative, NSIC has created opportunities to engage with the youth in the country, to inculcate in them entrepreneurial skills by imparting structured training at its Incubation Centers.

Achievements during FY 2024-25:

i) Training (Skill & Entrepreneurship): During Financial Year 2024-25, a total of 79,295 trainees (PY 66765 trainees) passed out at technical centres which is highest ever achievement.

ii) Common Facility Services (CFS): During Financial Year 2024-25, a total of 20,640 MSME units (PY 15,891 Nos.) were served in the CFS at



In a significant stride towards fostering skill development and entrepreneurship, the Hon'ble Minister of MSME, Shri Jitan Ram Manjhi, and the Hon'ble Minister of State, Sushri Shobha Karandlaje, launched new training batches at the NSIC Technical Service Centre (NTSC) in Okhla, New Delhi. The event witnessed the presence of Shri S.C.L. Das, Secretary (MSME), Smt. Mercy Epao, JS-SME, Dr. Simmi Chaudhary (EA&JS), Dr. S.S Acharya, CMD, NSIC, Shri Kartikeya Sinha, Director (P&M), NSIC, Shri Gaurav Gulati, Director (Finance), NSIC and Sh. Saravana Kumar, Director & CEO (NVCFL)

technical centers.

iii) Placement Assistance to trainees: During the financial year 2024-25, NSIC organized 35 Job Fairs to assist trainees for placement in which total 278 companies participated and out of 7335 trainees appeared in job interviews, 2982 candidates (PY 2524 Nos.) were selected during the fair.

iv) Upgradation of Tool Room at NTSC-Chennai: A modern Tool Room with latest high tech machines has been established at NTSC – Chennai with a view to cater to the requirement of manufacturing industry, especially MSME units for machining and job work and also address their service requirements of design engineering, digital proto-typing of the model. This facility would also be utilised for imparting skill training to shop floor operators in fundamental machine shop technician trades. The facility include (i) Design-Tools, Jigs, Fixture, Design, CAD/CAM with simulations, (ii) Training & Skill Development - High Tech Tool Room with CAD-CAM and CNC Programming and (iii) 2D & 3D Inspection Facility and machining & job work.

v) New Training Courses introduced by NTSCs: During the period 2024-25, NTSCs also introduced several new training courses viz. Snowflake Database in cloud, Generative AI, Deep-seek, Chat-GPT 4.0, Gemini 2.0, Drone Technology, EV Technology, 3D Printing, IoT, Data Analyst, Power BI Software and Computer vision Techniques, AI model development, VLSI Design and Full Stack Web Development, etc.

The NSIC training centers at Okhla (New Delhi), Rajkot (Gujarat) and Neemka (Haryana) are conducting online training programs for trainees from Myanmar, sponsored by the Ministry of External Affairs (MEA), Government of India.

VI. Digital Service Facilitation (MSME Global Mart)

MSME Global Mart (www.msmemart.com) a global business to business (B2B) portal provides online marketing support to MSMEs and serve across the country and borders as matchmaking platform by way of increased visibility, discoverability and connecting buyer & suppliers to grow their business online and to contribute in achieving the Prime Minister's vision of 'Vocal for Local' and 'Make in India'.

MSMEmart also focuses on providing "Value Added Services" to support MSMEs throughout the business cycle. Some of the salient features and benefits of MSMEmart portal are; creation of Digital Presence within Minutes, Showcase Products & Services 24x7, Member's homepage, featured product catalogue, Award of Contract (AOC) Information, Advertising solutions for Corporates to promote products & services/source from MSMEs, Special Offers on MSME Digital Solutions etc.

The B2B Portal- MSME Global Mart in its current state serves primarily the Artisans, Nano and Micro Enterprises, with an objective to facilitate Market Access by bringing them online and making them more visible and discoverable to prospective buyers. As a catalytic measure, Ministry of MSME, Government of India is incentivizing subscription to the MSME Global Mart portal to an extent of 80% under the National SC/ST Hub Scheme and 75% financial assistance to all Micro enterprises up to a maximum of Rs. 25,000 (excl. applicable taxes) under the Procurement and Marketing Scheme so as to promote their access to digital commerce for expanding market access.

New Business Area – ICT Enabled Digital Services (NBA- ICT(DS))

In order to facilitate MSMEs in terms of Technology adoption and achieve higher business efficiencies, business automation and compliances, NSIC have started facilitating ICT Enabled Digital Services to MSMEs on transparent and affordable prices by way of on-boarding various service providers offering different products/ services that are required by MSMEs for adopting the digital ways of managing their businesses. Under this, NSIC and D&B has renewed their MoU for a period of 05 years, to facilitate the MSMEs with more digital solutions which would help them make informed decisions about expanding their business.

During the year 2024-25, 9524 units were registered under B2B portal and the total revenue of Rs. 5.02 crore from MSME Global Mart and Rs. 0.08 crore from (New Business Area- ICT Digital Services)

were earned. It is pertinent to mention that total 30,50,120 nos. of tender information amounting to Rs. 2,30,029 crores was disseminated through MSME Global Mart facilitating the public procurement.

5) Implementation of Government Schemes

The Company is implementing following schemes on behalf of the Government of India:

I. The National SC/ST Hub (NSSH) Scheme,an initiative of the Ministry of MSME, Govt. of India launched by the Hon'ble Prime Minister in the year 2016 has been set up to provide professional support to Scheduled Caste and Scheduled Tribe Entrepreneurs to fulfil the obligations under the Central Government Public Procurement Policy for Micro and Small Enterprises Order 2012. National Small Industries Corporation (NSIC) has been implementing the above scheme. During the year 2024-2025, various interventions of NSSH are as under:

A. Special Credit Linked Capital Subsidy Scheme (SCLCSS):

- Subsidy of Rs. 68.25 crore was provided under Special Credit Linked Capital Subsidy Scheme (SCLCSS) of NSSH to 608 SC/ST MSEs as per approval of the Ministry of MSME.
- Subsidies were provided to total 190 SC/ ST MSEs in terms of reimbursement of Testing fee, Bank Charges on PBG, Processing fee on bank loans, membership fee of EPCs and short-term training at top 50 NIRF rated Management Institutions.

B. Capacity Building:

Capacity building training for skill and entrepreneurship development was provided to 1256 SC/ST candidates through various government/autonomous institutions across India.

C. Facilitation for participation in Public Procurement:

- To enhance the capability of SC/ ST entrepreneurs for participation in Government procurement process total 65 e-tendering training workshops have been organized by National SC/ST Hub Offices (NSSHOs) with participation of 1846 nos. of SC/ST candidates.
- Subsidy has been provided for registration under Single Point Registration Scheme (SPRS) to 575 nos. of SC/ST MSEs.
- Handholding support provided to the SC/ST entrepreneurs through 15 NSSH Offices set-up across the country. Through these NSSHOs, facilitated participation in Govt. tenders valuing Rs. 16.19 Crore against which orders valuing Rs. 2.68 Crore were awarded during FY 24-25.

D. Market Linkage:

- Total 112 numbers of Special Vendor Development Programs (SVDPs) have been organized wherein total nos. of 4538 SC/ST candidates have participated.
- Subsidy till March has been provided under NSSH for enrollment fee of the B2B portal (MSME Mart) to 1210 nos. of SC/ ST candidates.

E. Credit Facilitation:

Credit facilitation proposals valuing Rs.3.61 crore from SC-ST entrepreneurs were submitted for the 741 numbers to various financial institutions and proposals amounting to Rs.1.58 crore for 244 numbers have been sanctioned.

F. Outreach Programs:

- To reach out to the target beneficiaries, 114 awareness programs were organized by NSSH Offices that were participated by 4528 SC/ST entrepreneurs.
- A conclave has been successfully conducted in Moga, Ludhiana in the month of October with a total participation of 513 SC/ST entrepreneurs.
- During the financial year 2024-25, a total of 569 beneficiaries have benefited from various components of the scheme in north-eastern region.

II. PM Vishwakarma Scheme

PM Vishwakarma Scheme is a Central Sector

Scheme launched by Hon'ble Prime Minister to support traditional artisans and crafts people. The scheme aims to strengthen and nurture the traditional skills by artisans and craft people working with their hand & tools, aimed at improving the quality of the products and services to integrate them with domestic and global value chains. Under this scheme 30 lakh estimated beneficiaries are to be provided with toolkits. NSIC is acting as a Facilitator on behalf of Ministry of MSME for selection of suitable vendors through tendering process.

Under this scheme, all the 18 trades have already been finalised and LOAs have been issued to the selected vendors for all 18 trades under PMV Scheme through CPP/GeM Portal.

As per the latest data/report dated 03.07.2025 available on the PMV Portal, 3,93,183 Nos. of toolkits have been delivered to beneficiaries by India Post and 6,78,299 Nos. of toolkits have been offered to RITES for inspection.

III. Trade Enablement and Marketing (TEAM) Initiative

In commemoration of MSME Day 2024, Hon'ble Union Minister for Micro, Small and Medium Enterprises Shri Jitan Ram Manjhi, launched the Trade Enablement & Marketing (TEAM) Initiative on 27th June, 2024. This initiative under the World Bank-supported RAMP program will empower MSEs (for Micro, Small and Medium Enterprises) to access new markets, expand their customer base and boost income via the government's backed Open Network for Digital Commerce (ONDC). NSIC has been chosen as implementing agency for the same.



NSIC has entered into a MoU with Open Network for Digital Commerce (ONDC) to provide micro and small enterprises with unparalleled access to the digital marketplace, enabling them to expand their reach, enhance their market presence, and drive sustainable growth under TEAM initiative

TEAM initiative is a Central sector scheme with the total outlay of Rs. 277.35 crore for 03 years (2024-25 to 2026-27). For implementing TEAM initiative, NSIC entered into a Memorandum of Understanding (MoU) with ONDC on 27th June, 2024, which aims to establish a framework for co-operation between both the parties having an overall objective to integrate MSEs into the government's open e-commerce network, and providing micro and small enterprises with unparalleled access to the digital marketplace, enabling them to expand their reach, enhance their market presence and drive sustainable growth. The target beneficiaries under this scheme is 5 lakh MSEs wherein 50% will be women owned MSEs.

6) International Cooperation

The main objective of International Cooperation is to create awareness amongst the MSMEs of India about the opportunities for developing technical or business alliances with enterprises of other countries. During the year, the initiatives taken in International Cooperation are as under:

I) MOU Signing

- **MSMEDA, Egypt:** Dr. Subhransu Sekhar Acharya, CMD (NSIC) signed a Memorandum of Understanding (MoU) with Mr. Bassel Rahmy, CEO of Micro, Small and Medium Enterprises Development Agency (MSMEDA), Egypt at the "Turathna Handicraft Exhibition" in Cairo, Egypt on 12th Dec. 2024. This exhibition was inaugurated by Mr. Mostafa Kamal Madbouly, Hon'ble Prime Minister of Egypt. This MoU aims at promotion of MSMEs, capacity building of incubators & establish business connects amongst MSMEs of India and Egypt and to improve the commercial and technical cooperation between India and Egypt in the MSME sector.
- **ITRI, Taiwan:** NSIC signed a MoU with the Industrial Technology Research Institute (ITRI) of Taiwan on 2nd Oct. 2024, at the 3rd India-Taiwan SME Joint Working Group Meeting in Taipei, during the Ministry of MSME-led Indian delegation's visit to Taiwan. This MoU focuses on building MSME capacity in smart technologies, covering intelligent machinery, manufacturing technology, robotics, product design, and digital factory management.
- **MINT, Tajikistan:** Dr. Subhransu Sekhar

Acharya, CMD (NSIC) signed and exchanged an MoU at Dushanbe, Tajikistan with H.E. Mr. Sherali Kabir, Minister, Ministry of Industry and New Technologies (MINT), Republic of Tajikistan for cooperation in MSME sector on 29th Oct 2024. This MoU focusses to improve economic and business cooperation between India and Tajikistan in the field of Micro, Small and Medium Enterprises (MSMEs) and to enhance competitiveness of Indian and Tajik MSMEs in global market.



NSIC signs MoU with Ministry of Industry and New Technologies, Republic of Tajikistan for cooperation in MSME sector



Signing of MoU between NSIC and Micro, Small and Medium Enterprises Development Agency (MSMEDA), Egypt during the inauguration ceremony of Turathna Handicraft Exhibition at Cairo, Egypt

II) International Training: Myanmar

NSIC conducted online training programs on CNC Programming & Operations and Mechatronics for officials of the Department of Industry, Myanmar, under the ITEC Programme of the Ministry of External Affairs, Government of India, through NSIC's Technical Services Centres. After successful completion, NSIC organized online valedictory session on 13th Feb. 2025 and 18th Mar. 2025 respectively, during which e-certificates were presented to the trainees.

III) Physical B2B Meetings

Slovak Republic: NSIC, in association with the Embassy of Slovak Republic in New Delhi facilitated B2B meetings of Indian MSMEs with Slovak business delegations on 19th Feb. 2025 and 18th Mar. 2025 in New Delhi. The Indian MSMEs were given opportunity to network with Slovak enterprises from diverse sectors such as- cyber-security, light engineering, solar energy, construction etc. to explore business opportunities.

IV) Virtual B2B Meetings

- **Russia:** NSIC, in collaboration with its counterpart organization, RSMB Corporation of Russia, organized a virtual B2B meeting Indian enterprise and the Russian Cluster of the Automotive Industry on 29th May 2024, facilitating them to explore collaboration opportunities for the development of Positive Temperature Coefficient (PTC) heaters designed for electric vehicle (EV) heating systems.
- **Taiwan:** NSIC, in collaboration with its counterpart organization, the Industrial Technology Research Institute (ITRI) of Taiwan, organized virtual B2B meetings between 04 Indian enterprises and 08 Taiwanese enterprises in the month of July and August 2024. The primary objective of these meetings was to explore potential collaboration opportunities and joint venture arrangements, with particular emphasis on advanced technologies within the automotive sector.

V) Participation of MSMEs in International Exhibitions

- **Vietnam:** Mr. Kartikeya Sinha, Director (Planning & Marketing), NSIC led a delegation of Indian MSMEs from the food sector for participation in Vietfood & Beverage-Propack 2024, held from 8-10 August 2024, in Ho Chi Minh City, Vietnam. The objective was to expose Indian MSMEs in food sector to the business opportunities in Vietnam.
- **Thailand:** Mr. Gaurav Gulati, Director (Finance) led a delegation of Indian MSMEs for participation in METALEX 2024, an

International exhibition showcasing machine tools and metalworking technologies at Bangkok, Thailand from 20-23 November 2024. The objective was to give exposure to Indian MSMEs to explore business opportunities in Thailand and witness new technologies and latest trends in the machine tools and metalworking industry.

- **Germany:** NSIC facilitated participation of Indian MSMEs in Hannover Messe 2025 at Hannover, Germany from 31st March to 04th April 2025. Indian MSMEs from sectors such as- Smart Manufacturing- Automation, Motion & Drives, Engineered Parts & Solutions etc. were participated in the fair.

VI) International Delegations Visit to NSIC

- **Taiwan:** An official delegation from the Industrial Technology Research Institute (ITRI) - Taiwan, led by Ms. Chin-An Wang, Business Director (ITRI) visited NSIC Corporate office on 08th July 2024 to explore potential collaboration opportunities between Indian and Taiwanese SMEs in the automotive component sector.
- **Singapore:** A delegation led by Ms. Li Yuemin, Regional Director, India-North & Bangladesh, Enterprises Singapore (ESG), a statutory Board under the Singapore Ministry of Trade and Industry visited NSIC on 12th Aug. 2024 to explore potential areas of cooperation with NSIC in SME sector.
- **Burkina Faso:** A delegation from Agency for Financing and Promotion of Small and Medium Enterprises (AFPSME), Burkina Faso comprising of Mr. Issa Traore, DG (Agency for financing SMEs), Mr. Mambila Banse, DG (Agency for promoting investments) and Mr. Karim Ouattara, DG (Entrepreneurship Development Organization) visited NSIC's Rapid Incubation Centre & Advanced Training Centre at NTSC, New Delhi on 21st Aug. 2024.

  Another delegation from Burkina Faso, led by Mrs. Aminata Zerbo Sabane, Minister of Digital Transition, Post, and Electronic Communication, visited NSIC's Rapid Incubation and Advanced Training Centres at NTSC, New Delhi on 18th Oct. 2024.

  The delegations praised the centre's impact on employment and expressed strong interest in potential collaboration.
- **Botswana:** A meeting was held between H.E. Mr. Bharath Kumar Kuthati, High Commissioner of India in Gaborone, Botswana and Dr. Subhransu Sekhar Acharya, CMD (NSIC) at the Corporate Office of NSIC in New Delhi on 12th Sept. 2024. The discussion revolved around the activities of NSIC and areas where NSIC can provide its expertise for the development of MSMEs.
- **Asian Productivity Organization, Taiwan:** A delegation from Asian Productivity Organization visited NSIC on 30th Sept. 2024 to discuss on the areas of cooperation in the field of MSMEs and developing an eco-system on forging net zero future.
- **Democratic Republic of Congo:** H.E. Ms. Zozo Binti Josephine, Charge D'Affaires at the Embassy of the Democratic Republic of Congo met Dr. Subhransu Sekhar Acharya, CMD (NSIC) on 9th Oct. 2024 to discuss cooperation in enterprise creation, skill building, incubation and entrepreneurship development. The delegation also visited NSIC's Rapid Incubation and Advanced Training Centres in Okhla.

  Another delegation from The National Agency for the Development of Congolese Entrepreneurship (ANADEC), Democratic Republic of Congo comprising of Mr. Phuati Ngimbi Gabriel, Head of Incubator Deployment and H.E. Ms. Zozo Binti Josephine, Charge D'Affaires, Embassy of the Democratic Republic of the Congo in India called on Dr. S.S. Acharya, CMD, NSIC on 21st Nov. 2024 for discussion on areas of cooperation with NSIC for the development of MSMEs in the Democratic Republic of Congo.
- **South Africa:** A delegation from South Africa, led by Ms. Visser, Head of the Office of the Deputy Minister for Small Business Development, called on Dr. Subhransu Sekhar Acharya, CMD, NSIC on 29th Nov. 2024 to discuss potential avenues for cooperation in the MSME sector between NSIC and South Africa.
- **Slovak Republic:** H.E. Mr. Robert Maxian, Ambassador Extraordinary and Plenipotentiary of the Slovak Republic to India along with Ms. Simona Novosadova, Trade Commissioner, Slovak Embassy, New Delhi visited NSIC and met Dr. Subhransu Sekhar Acharya, CMD, NSIC on 22nd Jan. 2025 to discuss potential avenues for cooperation in the MSME sector between NSIC and Slovakia. The delegation toured NSIC Advanced Training Centre in Okhla, New Delhi.
- **Tajikistan:** A business delegation from

Tajikistan, led by Mr. Akmal Sharipov, Head of the Department of Light Industry and Sericulture, Ministry of Industry and New Technologies (MINT), Tajikistan, called on Dr. Subhransu Sekhar Acharya, CMD, NSIC on 14th Feb. 2025 to explore potential collaborations in the MSME sector between NSIC and MINT, Tajikistan. The delegates also visited NSIC's Livelihood Incubation Centre and Advanced Training Centre in Okhla. In addition, NSIC organized industry visits for the delegation.

VII) Events & Summit

- **19th CII India-Africa Business Conclave:** Dr. Subhransu Sekhar Acharya, CMD, NSIC, addressed the session on "Creating Employability in Africa for Sustainable Human Capital Growth" held on 22nd Aug. 2024 during the 19th CII India-Africa Business Conclave in New Delhi. The Conclave witnessed participation from over 47 African countries, with nearly 650 representatives from government and business sectors. More than 350 representatives from the Indian industry attended the event.
- **VC Circle Limited Partners Summit 2024:** Dr. Subhransu Sekhar Acharya, CMD, NSIC, addressed the audience as a Key Speaker at the "VC Circle Limited Partners Summit 2024 - Inaugural Edition" held on 30th Sept. 2024, in Dubai. He deliberated on the topic "Seeding and Accelerating India's Alternate Asset Ecosystem".

VIII) Virtual Meetings with Counterpart Organizations

During the year, virtual meetings were held with counterpart organizations in various countries including- Ireland, Poland, Kenya, Malaysia, World Bank etc. to explore cooperation areas for the development of MSMEs.

7) Information Technology

NSIC is one the premier organization for support of MSMEs, NSIC is in the process of revamping its IT Infrastructure by through various new initiatives and progressive reforms. The Company is proactively using the power of digital technology not only for rising in its business operations but also in secured environment maintaining transparency.

Various initiatives viz. award of work order for Development of Web Based Core Financial Services Solution for NBFC Operations and Integration with Applications Of NSIC, Implementation of Internal Dashboard for PM Vishwakarma Toolkit Delivery for NSIC, new web portal for NSIC EPF Trust for complete accounting and record keeping with facility of employee onboarding to view real time statements of respective employee , Launch of the Team Portal on International MSME day, Implementation of e-office PAN India, Centralization of Tally on Cloud, Implementation of Online Performance Appraisal System, Policy for providing laptop to officials of NSIC etc. were taken to enhance the operational and financial efficiency.

NSIC has a bi-lingual website which is maintained with up-to-date information as per "Guidelines for Indian Government Websites".

8) NSIC's services in North Eastern Region (NER)

NSIC (North East), Guwahati has conducted the following activities during FY 2024-25:-

i) NSSHO Guwahati has conducted 13 Special Vendor Development Program with different CPSE viz: Food Corporation of India (FCI); Power Grid Corporation of India; Brahmaputra Crackers and Polymers Limited (BCPL); National Hydro Electric Power Corporation Ltd (NHPC); National Thermal Power Corporation Ltd. (NTPC); Grid India Ltd; North Eastern Electric Power Corporation Ltd.(NEEPCO) and Indian Oil Corporation Ltd (IOCL) with a total participation of 502 SC/ST Entrepreneurs and Aspirants in the program. 25 candidates were also trained under Decorative Candle Making under a sponsorship program.

ii) NSSHO Guwahati has conducted 12 Nos. Special Awareness Program and 12 Nos. of E-Tendering Training at different places in North East with a total participation of 1021 SC/ST Entrepreneurs and Aspirants.

iii) Under ATI NSIC-TIC Guwahati has conducted different trades training viz: Beautician; Candle Making; Computer Software Basic; Food Processing; Cocoon Jewellery; Fashion Designing with a total passed out trainees of 709 at NSIC-TIC Guwahati and NSIC Imphal, Manipur.

iv) Under Sponsorship from ST Welfare Department, Govt of Tripura, different trades such as

Construction Fitter; Grinder; Plumber; Rigger and Welder were conducted with 130 passed out students from Tripura at different districts of Tripura.

There are 864 trainees trained under various trades upto 31st March 2025 by training cum Incubation Centre (Guwahati) at various locations in North-East.

9) MoU Performance

A Memorandum of Understanding (MoU) is signed every year between your Company and its administrative ministry i.e., Ministry of Micro, Small & Medium Enterprises. NSIC has achieved "Excellent" rating for the year 2023-24.

10) Annual Strategy Meet – 2024

During the year, an Annual Strategy Meet-2024 (ASM 2024) was organized in Munnar (Kerala) from 26th May, 2024 to 30th May, 2024 .The event was graced virtually by the Secretary, MSME, who addressed the participants and commended NSIC's performance and also emphasized the need to sustain its growth & continued service to the MSME sector. Top Management and Senior Officials of NSIC deliberated together to review the performance of last year and to lay the roadmap for the future. NSIC awarded the certificates to the top performers of various verticals (schemes for the benefit of MSMEs).

11) NSIC wins MSME Excellence Award

NSIC has been awarded MSME Excellence Award at a Grand award ceremony of EEA 2024 held at CIDCO Convention Centre, Mumbai on Friday 21st June 2024 for its contribution in facilitating exhibition events.



12) NSIC celebrates International Yoga Day 2024

NSIC celebrated the International Day of Yoga on 21st June, 2024 at NSIC's NTSC Complex, Okhla, New Delhi. Shri Jitan Ram Manjhi, Hon'ble Minister of MSME inaugurated the event. Hon'ble Minister emphasized the importance of Yoga in our day-to-day life and urged upon the participants for regular practicing the yoga along with the family members and to encourage others for the same as it is beneficial for our physical as well as mental health.



An International Yoga Day was celebrated on 21st June, 2024 at NSIC's NTSC Complex, Okhla, New Delhi. Shri Jitan Ram Manjhi, Hon'ble Minister of MSME inaugurated the event which was graced by Shri S.C.L. Das, Secretary (MSME), Dr. Rajneesh, AS & DC (MSME), Dr. S.S. Acharya, CMD (NSIC), Ms. Mercy Epao, JS(SME), Shri Vipul Goel, JS(ARI) and Shri Ateesh Kumar, JS(AFI) besides other officials from Ministry of MSME, NSIC and other attached institutions of Ministry.

13) NSIC Celebrates National Sports Day

On the occasion of National Sports Day, NSIC marked the celebration to commemorate the birth Anniversary of Major Dhyan Chand, the Hockey Legend. Dr. S.S. Acharya, CMD, NSIC started the NSD celebrations by administering the "Fit India Pledge" to the employees and also by emphasizing on the importance of sports in one's life. NSIC employees participated in the event. Games like Tennis Ball Cricket, 100 mtr Race for men & women, Lemon Race, Tug of War, Badminton etc. were organised by the Sports Club of NSIC. Employees participated in the games with full enthusiasm and enjoyed the full day event.



NSIC Organizes Swachhta Freedom Run 5.0 on the Occasion of Fit India Run

14) Management Discussion & Analysis

In terms of DPE guidelines, a separate report on Management Discussion and Analysis is enclosed as **"Annexure- A"** to this report.

15) Investments

During the year 2024-2025, your company has made investment in SRI Fund amounting to Rs.0.91 crores. Further, the details of investments made by company have been mentioned at note. 7 of the Notes to Accounts of the audited financial statements for the year 2024-2025.

16) Public Deposit

The Company has not accepted any public deposits during the financial year 2024-2025. Further, in compliance of RBI guidelines, the Board of Directors of the company has passed the relevant resolution.

17) Employees' Training

NSIC believes that training enhances employee skills, knowledge & confidence, boosting performance and efficiency. NSIC's Training division conducts focused training programs which offer valuable insights into behavioral, functional, and technical skills of NSIC employees driving organizational goal attainment.

Apart from internal trainings, NSIC officials also attended external training programs organised by renowned institutes / departments for professional development.

NSIC conducted 8 in-house training programmes for its employees in FY 2024-25 through online and offline mode covering various topics including but not limited to ISO Internal Auditor Training Program, Motivational Talk on "Accelerating Success: Tips for Driving Performance", Key Aspects of Preventive Vigilance, Management Development Programs, Awareness session on POSH Act 2013, Breaking Limits: Leadership and Growth for Women on the occasion of International Women Day etc..

In addition to the above, 48 employees PAN India were also deputed to external training programs organised by different institutes and departments viz. National Institute of Training for Standardization, Bureau of Indian Standards, Indian Computer Emergency Response Team (CERT-In), FORE School of management, Institute of Secretariat Training and Management, Generative AI Masterclass for Public Service Bodies & Businesses, Institute of Constitutional and Parliamentary Studies (ICPS) etc.

Further, NSIC also deputed its senior employees in the training program on Building Competencies for Personal Excellence organised by Department of Public Enterprise (DPE) in association with Art of Living (AOL) under Research, Development & Consultancies (RDC) scheme.

In addition to the above, senior officials were also deputed in the abroad training programs on Digital Innovation for SMEs and Digital Kaizen for SMEs organized by Asian Productivity Organization (APO). The programs helped the participants to gain insights into the latest technological trends and how they can be applied to SMEs in their region.

No. of employees trained in different categories

S. No.	Category	No. of employees
1	A	388
2	B	52
3	C	35
4	D	1
Total		**476**

18) Human Resource Management

i. The total manpower of the Company as on 31st March, 2025 was 562.
The break-up of the manpower was as follows:

Managerial	416
Supervisory	78
Non - Supervisory	68(including 10 E A on contract)
Total	**562**

ii. During the year 2024-25, very good and cordial relations were maintained with the various NSIC employees Unions. There was no gate meeting and strike. Meetings were held with Unions from time to time to discuss various issues and to resolve them amicably, if any. As a result thereof, harmonious industrial relations were maintained.



A cricket match was organized between NSIC & Ministry of MSME to foster team spirit and motivate sportsmanship

iii. NSIC extends a wide range of welfare activities to its employees. These include House Building advance, Vehicle advance, Computer advance, Festival advance to unionized employees, Medical facilities for serving and retired employees, Employees provident fund, Benevolent fund scheme, NSIC Scholarship Scheme for wards of serving employees, NSIC family Pension Scheme in case of death in harness of the serving employees, free training to one of the eligible dependents of the deceased employees in NSIC technical service center as per the choice exercised, Gift on completing 25 years of service in the corporation, Gift on retirement on attaining the age of superannuation, Earned Leave encashment while service and also at the time of retirement etc. Besides, the NSIC Employees Superannuation Pension Scheme for IDA pattern employees is also in place.

iv. NSIC has complied the provisions of Maternity Benefits Act, 1961.

v. **<u>Representation of SCs, STs, OBCs Persons with disability and Minorities</u>**

The directives of the Government issued from time to time with regard to the reserved categories such as Scheduled Caste, Scheduled Tribes and Other Backward Classes are being followed by the corporation. The post-based Reservation Roster for the direct recruitment as well as promotion are being maintained which are duly inspected by the Liaison Officer for SC/ST/OBC of the corporation. The candidates belonging to SC/ ST/PwD are given relaxation in the marks in the selection against the direct recruitment. The candidates belonging to SC/ST category are given endless chances to apply for outside employment through proper channel, whereas the employees of other than SC/ST category can apply only twice for outside employment. Age relaxation for SC/ ST/OBC category in direct recruitment is given as per reservation policy of the Government.

The representation of SCs, STs and Minorities in the corporation as on 31st March, 2025 are as under:

SCs	93
STs	11
Minorities	55
OBC	105
PwDs	21

The representation of women was 65 nos. as on 31.03.2025 (Group A- 48 nos., Group B- 09 nos., Group C- 07 nos. and Group D- 01 no. including 02 on contract).

19) Grievance Redressal Mechanism

NSIC has defined Grievance Redressal Procedure to redress the grievances of employees on PAN India basis to ensure expeditious settlement of grievances. Further, the company also has a Public Grievance Redressal system for dealing with the grievances of the MSME units/ stakeholders at large. The Company has constituted Grievance Redressal Committee comprising of senior officials to address the grievances within the stipulated time frame. Proper documentation of grievance and updation of Grievance Register is maintained in the concerned division of the Company.

20) Policy for Prevention of Sexual Harassment

The Company has complied with the provisions relating to the constitution of Internal Complaints Committee (ICC) under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 to redress complaints received regarding sexual harassment. During the financial year 2024-25, ICC–NSIC received five complaints of sexual harassment which was disposed of within stipulated timelines as per Act.

21) Particulars of Employees

Your Company is a Government Company, therefore, as per notification issued by the Ministry of Corporate Affairs, Government of India, government companies are exempted from complying with provisions of section 197 of the Companies Act, 2013. Hence, such particulars have not been included as part of the Directors' Report.

22) Vigilance Activities

NSIC has observed precursor to Vigilance Awareness Week from 16th August, 2024 to 15th November, 2024 and Vigilance Awareness Week-2024 from 28th October, 2024 to 03rd Nov. 2024 with the theme "Culture of Integrity for Nation's Prosperity".

As per the directions of CVC, various activities were carried out by the Company during the period 2024-25 i.e. training program on the topic of Ethics & Governance, Conduct Rules, Systems & Procedures of the Organization, Cyber Hygiene & Security and Procurement under the Capacity Building Programs for all the employees of the



NSIC observed Vigilance Awareness Week from October 28 to November 3, 2024, as part of its commitment to fostering a culture of integrity.

Company. Integrity Pledge for Citizens and Integrity Pledge for Organization were undertaken by the employees of the Company. Various competition/ activities for creating awareness i.e. Essay Writing Competition, Quiz Competition, Drawing Competition on the theme were conducted. An Awareness and Award Distribution Ceremony was also organized on 7th Nov. 2024. The information is also available at the website of the Company.

During the Vigilance Awareness Week-2024, First Edition of "Vigilance Manual" has been released by CMD and Director (Finance) and also uploaded at the Intranet of the Company. Moreover, NOVICA Portal is upgraded by adding more features for ease and fast Vigilance Clearance of Employees. The immovable property return are being uploaded on this online portal as prescribed by Administrative Ministry & CVC.

During the financial year 2024-25, Vigilance Division has very timely completed its all Investigations, Disciplinary Proceedings/ actions and Complaints from CVC & Other references as well as have timely reported all relevant information in its monthly, quarterly, yearly reports/ information with Ministry as well as CVC and have NIL observations/ comments till date. Vigilance activities were executed comprehensively,encompassing prevention, detection and enforcement according to the guidelines of CVC.

23) Corporate Social Responsibility Initiatives

In terms of guidelines issued by DPE for the Financial Year 2024-25, CPSEs are required to spend 60% of CSR budget on the theme of "Health & Nutrition". During the year, various CSR initiatives have been taken up in the fields of water sanitation and hygiene, promotion of healthcare facilities etc., for the social development. For the year 2024-25, the approved CSR Budget was Rs. 3.09 crore.

The Company's Corporate Social responsibility Policy is aligned with the provisions of the Companies Act, 2013 and companies (Corporate Social Responsibility Policy) rules, 2014 made thereunder, as amended; and is available at https://www.nsic.co.in/Corporate/CSRPolicy.

The particulars of the various approved CSR initiatives during the financial year 2024-25 were as follows: a) Eye check-up & Cataract operation and Health Check-up cum Treatment Camp for women and child SC/ST Category in the remote villages of Aspirational district Ranchi & Ramgarh, Jharkhand and Haridwar, Uttarakhand b) Cervical cancer vaccination initiative for underprivileged girls between the ages 9 to 20 years at Nagpur, Maharashtra c) Combating Cancer: Oral & Reproductive Health of Women and Men d) Proposal for Construction of Girls Toilet in girl's college at Mandvi in Surat district Gujarat state e) Setting up of Computer lab and Library at Shastra Society f) Establishment of Mini Science Centre in 3 Govt. Schools in the villages around Ranchi-Jamshedpur (Jharkhand) g) Skill Development Training & Distribution of Sewing Machine h) Construction of girls hostel at Govt. School,Thipuzu village, Phek dist. Nagaland i) Enhancing Local health and wellness through detection & treatment of Tuberculosis at Baghbazar, Kolkata etc.

A separate report on Corporate Social Responsibility initiatives of the Company is enclosed as "**Annexure- B**" to this report.





24) Auditors

(i) Internal Auditors

NSIC has in-house internal audit department as well as auditors selected from RBI empanelled CA firms to conduct internal audit of all the accounting units of the company. The internal audit reports were placed before the audit committee of the Board from time to time.

(ii) Statutory Auditors

The Comptroller & Auditor General of India has appointed M/s APRA & Associates LLP, Chartered Accountants as the Statutory Auditors for the financial year 2024-25. The Statutory Auditors have given its report on the financial statements of the Company for the financial year 2024-25 and have given their reports without any qualification, reservation, adverse remark or disclaimer. The Auditors' Report(s) are forming part of this Annual Report.

(iii) Secretarial Auditors

M/s. VAPN & Associates, Practicing Company Secretaries were appointed to conduct the Secretarial Audit of the Company for the financial year 2024-25 in terms of section 204 of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.The Secretarial Audit Report for the financial year 2024-25 enclosed as "**Annexure- C**" to this report.

This is to inform that the Secretarial Auditors in its report has mentioned as follows:-

The Company does not have the requisite number of Independent Directors on the Board as required under Section 149 (4) of the Act and Clause 3.1.4 of the DPE Guidelines during the period December 22, 2024 till March 31, 2025. Further, the presence of Independent Directors on the sub- committee of the Board is also required under various provisions of the Act. However, we have been informed by the management, the Company being a Government Company, all the Directors, including Independent Directors are appointed by Ministry of Micro, Small and Medium Enterprises, Government of India and as such appointment of requisite number of Independent Directors is beyond the control of the Company. Further, the Company has been in constant communication with its administrative ministry requesting appointments of Independent Directors on its Board so as to ensure compliance with the provisions of section 149(4) of the Act and DPE Guidelines on corporate governance for CPSE.

(iv) C&AG Audit

Comments of the Comptroller & Auditor General of India under section 143(6)(b) of the Companies Act, 2013 on the financial statement forms part of the Report.

25) Annual Return

Pursuant to Section 92(3) read with Section 134(3)(a) of the Act, the Annual Return of the Company for the financial year 2023-24 has been filed with the Registrar of Companies. Further the draft of the Annual Return for the financial year 2024-25 are available on the website of the Company at https://www.nsic.co.in/Corporate/AnnualReturns. After the Annual General Meeting of the Company, the Annual Return as on 31st March, 2025 shall be filed with Registrar of Companies and the same shall be uploaded on the website at the same weblink.

26) Evaluation on the performance of the Board: Your Company being a Government Company is exempted, from the provisions relating to Performance Evaluation of Board/ Directors.

27) Internal Financial Controls

The Company has adopted the policies and procedures for ensuring the orderly an efficient conduct of its business, including adherence to the Company's policies, safeguarding of its assets, the accuracy and completeness of the accounting records. Your company is committed to continuously work to further strengthen the Internal Financial Controls of the company.

For independent assessment of Internal Financial Controls and other organizational functions to provide assurance that they are operating effectively, internal audit of all the offices is carried out regularly by CA firms through detailed scope of work.

28) Rajbhasha

With a view to ensure progressive use of Hindi in the Company, implementation of the provisions of Official Language Act 1963, rules framed thereunder and the compliance of the directives of the Rajbhasha Vibhag, Ministry of Home affairs and Ministry of MSME from time to time were continued to be observed during the year 2024-25. In addition, following special activities were carried out to ensure the progressive use of Hindi:

- "Hindi Diwas" was celebrated on 14th Sept., 2024 in the Company in which Departmental Heads of Head Office along with their Zonal Heads situated in NCR have participated. On this day Hindi Diwas message of Hon'ble Minister MSME and CMD, NSIC was read out.
- Hindi Pakhwada was celebrated during 14th Sept., 2024 to 29th Sept., 2024. Various Hindi Competitions were organized in the Company. The focus of these competitions was to motivate the employees to increase the use of Hindi in their day to day official work.
- While providing the Annual Program 2024-25 issued by the Department of Official Language, (Ministry of Home Affairs), to all the division heads and subordinate offices of the Company, it was requested to ensure necessary action to achieve the targets set in the Annual Programme.
- Implementation of Annual Inspection Programme for Official Language for the various departments at Head office and field offices of the Company.
- Officers/employees were nominated on behalf of NSIC in the Hindi competitions organized under the guidance of the Nagar Rajbhasha Karyanvyan Smiti (Upkram-2) Delhi,
- 05 Officers were nominated on behalf of the Company to participate in the Hindi Diwas celebrations organized by the Department of Official Language, Ministry of Home Affairs at Bharatiya Mandapam on 14-15 September, 2024.
- Out of the total amount earmarked for purchase of books, more than 50% amount was incurred on purchase of Hindi books.
- The 3rd Sub-Committee of the Parliamentary Official Language Committee successfully conducted the Official Language Inspection of the Head Office of the Company on 21st November, 2024 and they were awarded citations for their excellent works of official language Hindi.
- Officials Language Inspection was carried out at some of the offices of the Company.
- Cash Prizes were given to the winning participants of Hindi Competitions held in September, 2024.





माननीय संसदीय राजभाषा समिति द्वारा एनएसआईसी के राजभाषा कार्यान्वयन का निरीक्षण

29) Right To Information Act, 2005

Under the provisions of RTI Act 2005 (as amended), any citizen of India may request information in a stipulated form which can be downloaded from NSIC website under the weblink i.e. https://www.nsic.co.in/Corporate/RTI or may submit request online through rtionline.gov.in.

During the year 2024-25, NSIC received 116 number of applications under RTI and there were 05 numbers of applications pending from

the previous year, out of which 110 numbers of applications were disposed off as on 31st March 2025.

30) Particulars of Energy Conservation, Technology absorption

NSIC being in service sector does not own any manufacturing unit, hence there are no specific submission relating to conservation of energy and technology absorption. However, in alignment with the Government of India's sustainability goals, the office undertook several initiatives i.e. to install energy-efficient LED fixtures, resulting in reduced power consumption, employees were sensitized to adopt energy-saving practices such as switching off lights, fans and electronic devices when not in active use, standard energy-efficient devices like ACs, all new electrical equipment purchased during the year complied with energy-efficiency standards (BEE 5-star rated), Feasibility of Solar Power was undertaken to explore rooftop solar power integration with the offices.

Green DG Set Conversion Initiative: A **budget provision of Rs. 85.00 lakhs** was made during the year for the conversion of the existing conventional diesel generator (DG) set into a **Green DG set, based on Retrofitted Emission Control Devices (RECD)** or **PNG (Piped Natural Gas) technology.** This initiative is aimed at significantly reducing emissions and promoting the use of cleaner fuel alternatives. **The Conversation process for DG set is under Process.**

NSIC is committed to enhancing sustainability through the adoption of clean energy solutions and continuous improvements in energy efficiency.

31) Subsidiary Company

NSIC Venture Capital Fund Limited (NVCFL), a wholly owned subsidiary of NSIC was incorporated as a Special Purpose Vehicle (SPV) company as per the guidelines issued by the Ministry of Micro, Small and Medium Enterprises on 28th August, 2020 to anchor the SRI Fund. Self-Reliant India (SRI) Fund is the only scheme operated by NVCFL.

NVCFL is registered as Category-II Alternate Investment Fund under Securities & Exchange Board of India (Alternative Investment Fund) Regulations, 2012 ('the Regulations') w.e.f. 1st Sept. 2021 for its first scheme Self-Reliant India (SRI) Fund. SRI Fund is a combination of Mother/ Daughter Funds. The Government of India is the sole anchor investor and provide an initial budgetary support of Rs.10,000 crore to the Mother Fund in phased manner.

Till 31.03.2025, contributions made by contributors (M/o MSMEs and NSIC) towards corpus of SRI Fund amounted to Rs. 1729 crore. A total of 63 Daughter Funds has been empanelled with SRI Fund (Mother Fund) and these daughter funds have assisted 577 high- potential MSMEs by investing of Rs.10,979 crore in them out of this the Daughter Funds have drawdown Rs.1,269 crore from SRI Fund up to 31st March, 2025, while balance Rs. 9,710 crore has been invested by DFs from their own sources.

32) Statement Containing Salient Features of The Financial Statement of Subsidiary

Pursuant to Section 129 of the Companies Act, 2013 and Rules made thereunder, the Company has prepared the consolidated financial statements for the financial year 2024-25, that include its wholly owned subsidiary company i.e. NSIC Venture Capital Fund Limited. The consolidated financial statements shall also be placed before the shareholders in the 70th Annual General Meeting along with the Standalone Financial Statements of the Company. As per sub-section 3 of Section of 129 of the Act, a statement containing the salient features of the financial statements of subsidiary of NSIC (i.e. NVCFL) in Form AOC-1 is enclosed as "**Annexure- D".**

There are no associates or joint venture companies within the meaning of Section 2(6) of the Companies Act, 2013 ("Act").

33) Particulars of Contracts or Arrangements with Related Parties

During the financial year, 2024-25, the Company has not entered into any contracts/ arrangements/ transactions with related parties as defined in Section 188 of the Companies Act, 2013, hence no disclosure is required to be made in Form AOC -2. The transactions with related party as per the requirement of the IND AS-24 are appearing in Note 35 of Notes to the Accounts of the Financial Statements.

34) Public Procurement Policy for Micro and Small Enterprises (MSEs) Order, 2012

NSIC has made the procurement for a total amount of Rs. 71.35 crore during 2024-25 complying with all guidelines stipulated in Public Procurement Policy for procuring goods & services from MSEs and SC/ST & Women led MSEs as per details below:

S. No	Particulars	Achievement (out of total procurement of goods & services) (%)
i.	Percentage of procurement from MSE (including MSEs owned by SC/ST entrepreneurs)	**90.64%**
ii.	Percentage of procurement from only MSEs owned by SC/ST	**0.90%**
iii	Percentage of procurement from only MSEs owned by Women entrepreneurs	**10.89%**
iv	Percentage of procurement from GeM Portal	**100%**

Further, NSIC has registered at all operating TReDS portal and complying the guidelines within specified time. The offices are being facilitated in registration of vendors for adopting the new payment procedure through TReDS platform.

35) Foreign Exchange

During the year 2024-25, the total expenditure in foreign currency was Rs. 3.71 crore as compared to Rs. 3.55 crore in the year 2023-24.

36) Change in nature of Business:

There has been "No" change in the nature of the business of your Company during the FY'25.

37) NSIC – an ISO 9001:2015 Certified Company

NSIC has constantly reviewed, refined and upgraded its systems to deliver high quality of services to its customers and satisfy all its stakeholders by establishing the Quality Management System. At present, NSIC has total 54 ISO Certified offices i.e. 45 Branch Offices, 8 NTSCs and a corporate office (17 divisions). ISO Certificate was renewed and issued by M/s TUV India Pvt. Ltd. for the period 22nd May, 2024 to 25th May, 2027.

During the F.Y. 2024-25, the step for Online retrieval of Customer Feedback for all schemes – RMD, RMA, SPRS, B2B has been revamped and initiated which helps in getting first hand data to analyze NSIC Performance from customer end. Surveillance-1 Audit has been conducted successfully PAN India in Jan ~ Mar 2025. Self-Nomination base internal auditors training was conducted resulting in 29 New Internal Auditors. ISO Department has also sensitized the employees for identification of significant risks and formulation of a mitigation plan. Scheme wise risk assessment and quantitative ratings of the risks at different functional procedures at field offices have been deliberated & analyzed during various sessions.

38) Directors and Key Managerial Personnel

During the year 2024-25 and till date, the following changes have taken place in the Board of the Company:-

a) Dr. Subhranshu Sekhar Acharya has been appointed as Chairman-cum- Managing Director, NSIC w.e.f. 2nd May, 2024.

b) Shri Vipul Goel, Joint Secretary (ARI), Ministry of MSME was assigned the additional charge of the post of Chairman-cum-Managing Director upto 1st May, 2024.

c) The tenure of Dr. Ashok Ahirwar and Shri Kalandi Charan Samal, Independent

Directors on the Board has been expired w.e.f. 22nd Dec. 2024.

As per the provisions of the Companies Act, 2013, the Board of Directors of the Company has designated the Chairman and Managing Director (CMD), Director (Planning & Marketing), Director (Finance) and Company Secretary as Key Managerial Personnel (KMPs) of the Company. Director (Finance) is also designated as CFO of the Company.

During the year 2024-25, six meetings of the Board of Directors were held. In addition, Audit Committee Meeting, Corporate Social Responsibility Committee meeting, Nomination & Remuneration Committee meeting and other Sub-Committee meetings of the Board were held. The details of the meetings are given in the Corporate Governance Report which forms part of this report.

39) Directors' Responsibility Statement Pursuant to the requirement of section 134(5) of the Companies Act 2013, the Directors confirms that:

- In the preparation of the annual accounts, the applicable accounting standards has been followed along with proper explanation relating to material departures;
- such accounting policies have been selected and applied consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year 2024-2025 and of the profit of the Company for the period under review;
- proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- the financial statement have been prepared on a going concern basis;
- proper systems have been devised to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

40) Corporate Governance

A separate report on Corporate Governance is enclosed as **"Annexure- E"** to this report.

41) Acknowledgement

The Board of Directors is pleased to place on record their gratitude to the Ministry of MSME, Department of Investment & Public Asset Management, Reserve Bank of India and Department of Public Enterprises, Govt. of India and other government and regulatory agencies. The Board also extends its appreciation to Comptroller & Auditor General of India, Statutory Auditors, Secretarial Auditors, Bankers and all the stakeholders of the Company for their valuable insights and contribution.

The Board of Directors also take this opportunity to place on record for the valuable service and dedicated efforts of the NSICians to ensure that the Company continues to make a mark for providing various support services to MSMEs.

For and on behalf of the Board of Directors

Sd/-
(Dr. Subhransu Sekhar Acharya)
Chairman-cum-Managing Director
DIN: 06727939

Place :New Delhi
Date : 30th September, 2025

Management Discussion & Analysis

i. Industry structure and developments

Micro, Small and Medium Enterprises (MSMEs) form the backbone of both the Indian and global economy. By fostering entrepreneurship, generating employment and promoting inclusive development, MSMEs continue to drive economic transformation at the grassroots level. The Micro, Small and Medium Enterprises (MSMEs) sector is a significant contributor to the economic and social development of the country as it contributes 31.1% to Gross Domestic Product (GDP), 35% to Manufacturing Output and 45% to Exports. It is the second largest employer after Agriculture and as per Udyam data, it employs about 28.1 crores people spreading across manufacturing, trade and service sectors. So far there are 6.50 crore MSMEs that have been registered.

Govt. of India, with an intent to help MSMEs achieve higher efficiencies of scale, technological upgradation and better access to capital, the investment and turnover limits for classification of all MSMEs has been enhanced to 2.5 and 2 times respectively from 1st April, 2025. The increased limits for MSME Classification will have far-reaching implications for businesses across the country. With larger businesses now qualifying for the benefits typically reserved for small or medium enterprises, more companies will be eligible for government support and schemes designed to promote innovation, growth and sustainability within the MSME sector. This change reflects the government's ongoing commitment to fostering an environment conducive to business growth and providing a robust framework for enterprises across India, ensuring that more businesses can benefit from initiatives aimed at boosting the economy. MSMEs are not just economic units but catalysts for India's transformation into a developed nation by 2047.

Ministry of MSME, Govt. of India has since unveiled namely **Online Dispute Resolution (ODR) Portal.** This innovative platform addresses one of the sector's most persistent challenges – delayed payments. The ODR portal provides a speedy and cost-effective mechanism for resolving payment disputes, offering justice from the convenience of businesses' locations. Also launch of **MSME Hackathon 5.0** to promote innovation and advanced technology adoption among MSMEs.

Ministry of MSME, Government of India launched a new Central Sector Scheme, namely 'Raising and Accelerating MSME Performance (RAMP), supported by the World Bank with an Outlay of Rs. 6062 Crore and Duration of 5 years (FY 2022-FY 2027) with 5,55,000 MSMEs targeted. The RAMP is a programme for results and has two key results areas i.e. Strengthening institutions and governance of MSME programmes and Support for market access, firm capabilities and access to finance.

The Ministry of MSME has given special attention for development of NER and launched the Scheme 'Promotion of MSMEs in North Eastern Region and Sikkim'. The scheme envisages for enhancing productivity and competitiveness as well as capacity building of MSMEs in NER. The Scheme has three components i.e. Setting up of new and modernization of existing Mini Technology Centres, Development of new and existing Industrial Estates and Development of Tourism Sector.

PM Vishwakarma, a Central Sector Scheme, launched by Ministry of Micro, small and Medium Enterprises on 17th September,2023 to provide holistic and end-to-end support to artisans and craftspeople through access to collateral free credit, skill training, modern tools, incentive for digital transactions and market linkage support. The Scheme envisages Recognition of artisans and craftspeople through PM Vishwakarma certificate and ID card and Basic Training of 5-7 days and Advanced Training of 15 days or more, with a stipend of Rs. 500 per day, A toolkit incentive of upto Rs. 15,000 in the form of e-vouchers at the beginning of Basic Skill Training, Collateral free 'Enterprise Development Loans' of upto Rs. 3

lakhs, An amount of Re. 1 per digital transaction, upto maximum 100 transactions monthly will be credited to the beneficiary's account for each digital pay-out or receipt and Marketing support will be provided to the artisans and craftspeople in the form of quality certification, branding, onboarding on e-commerce platforms such as GeM, advertising, publicity and other marketing activities to improve linkage to value chain.

ii. Operational and Financial Performance

With a mission to foster the growth of MSMEs, NSIC continued its efforts of facilitating MSMEs through providing integrated support services encompassing Marketing, Credit, Technology and other Services. It aims to boost the competitiveness and sustainability of MSMEs by facilitating access to resources and opportunities. NSIC also focuses on skill development, creating self-employment opportunities, and facilitating participation in government procurement. During the year 2024-25, the Company has earned Profit before Tax amounting to Rs.196.17 crore, a growth of 14.96 % over previous year.

The Company continued to play its role of facilitator to the MSMEs by facilitating them with integrated support with special focus on marketing support - raw material distribution (Rs. 2865.06 crore), credit support (Rs. 8479.91 crore), technology support (79,295 trainees).

iii. Segment-wise Performance

NSIC's activities are broadly classified into 'Promotional' and 'Commercial'. The 'Promotional' activities include the activities towards skill imparting, enterprise creation and market linkage etc. The Corporation manages several programmes of Govt. of India under 'Assistance for Training to Institutions', 'National Schedule Caste - Schedule Tribe Hub', 'Entrepreneurship and Skill Development Programmes', 'PM Vishwakarma', 'Procurement and Marketing Support Scheme', etc. The Corporation is also engaged in organization / participation in exhibitions (both domestic and international), buyer sellers meet, intensive campaigns, other marketing support services for the benefit of MSMEs.

The 'Commercial' activities inter-alia includes the activities whereby the Company provides 'Marketing (including tender marketing and Raw Material Assistance/ Distribution)', 'Credit', 'Technology' and 'other support' services to cater to the diverse needs of the MSMEs. The Company extends funding towards these 'Integrated' support services.

The following table presents the revenue, profit/ (loss), assets and liabilities information to the Business segments for the year ended 31st March, 2025 as required by (IndAS - 108) on "Segment Reporting" issued by the Institute of Chartered Accountant of India.

(₹ in Lakh)

Description	**For the year ended 31st March 2025**			**For the year ended 31st March 2024**		
Primary Segment – Business Segment	**Promotional**	**Commercial**	**Total**	**Promotional**	**Commercial**	**Total**
I. SEGMENT REVENUE (including grant)						
-Government Grant Recognized during the year	8973.87	-	8973.87	13827.28	-	13827.28
-Sale of Product	-	290771.56	290771.56	-	276408.88	276408.88
-Sale of Services	-	14637.36	14637.36	-	13578.73	13578.73
-Others	-	38017.84	38017.84	-	37699.95	37699.95
-Total	**8973.87**	**343426.76**	**352400.63**	**13827.28**	**327687.56**	**341514.84**
II.SEGMENT EXPENDITURE (including expenses against grant)						

-Expenditure incurred against Government Grant recognized during the year	8973.87	-	8973.87	13827.28	-	13827.28
-Others	-	323810.58	323810.58	-	310637.09	310637.09
-Total	**8973.87**	**323810.58**	**332784.45**	**13827.28**	**310637.09**	**324464.37**
III. RESULTS						
a. Segment Results	-	14629.92	14629.92	-	12655.77	12655.77
b. Operating Profit before interest	-	30360.37	30360.37	-	28529.67	28529.67
c. Interest Paid	-	10744.19	10744.19	-	11479.20	11479.20
d. Exceptional items	-	(0.74)	(0.74)	-	(13.18)	(13.18)
e. Profit before Tax	-	19616.92	19616.92	-	17063.65	17063.65
f. Tax Expense	-	4987.00	4987.00	-	4407.88	4407.88
g. Net Profit after Tax	-	14629.92	14629.92	-	12655.77	12655.77
h. Other Comprehensive Income		(160.33)	(160.33)	-	71.47	71.47
i.Total Comprehensive Income {Comprising Profit /(Loss) and Other Comprehensive Income}	-	14469.59	14469.59	-	12727.24	12727.24
III. ASSETS & LIABILITIES						
a. Segment Assets	5088.60	312261.19	317349.79	4499.00	295658.18	300157.18
b.Unallocated Assets	-	-	22156.64	-	-	21376.98
c. Total Assets	**5088.60**	**312261.19**	**339506.43**	**4499.00**	**295658.18**	**321534.16**
d.Segment Liabilities	5966.56	171410.95	177377.51	4633.75	166260.41	170894.16
e.Unallocated Liabilities	-	-	162128.92	-	-	150640.00
f. Total Liabilities	**5966.56**	**171410.95**	**339506.43**	**4633.75**	**166260.41**	**321534.16**
IV. OTHER INFORMATION						
(a) Cost incurred during the period to acquire fixed assets (including CWIP)	1034.08	685.40	1719.48	503.45	842.02	1345.47
(b) Depreciation #	418.52	980.28	1398.80	342.95	842.91	1185.86
(c) Non-cash expenditure other than depreciation	-	87.78	87.78	-	14.04	14.04

 # The depreciation of promotion segment is charged to capital reserve.

iv. Strength & Challenge

NSIC is a mini-ratna government of India Corporation engaged in Promotion, Financing & Development of MSME Sector in India. With 70 years of experience, it has developed a deep understanding about working of MSME sector and having presence all over the country and offers integrated package of services, ranging from financial support, marketing, skilling, technology and information support to Micro, Small & Medium Enterprises. The Company has linkages with Micro, Small & Medium industry

organizations / associations within the country and several partner organizations overseas for development of MSME sector in the country. The Company has also proven track record in the area of international cooperation in MSME sector development and institutional capacity building. With its Livelihood Business Incubators, the Corporation is also engaged in Enterprise Creation and promotion at grassroots level.

With changing landscape, the Corporation has also been facing certain challenges in its efforts of scaling up. Currently, the Corporation's major business is largely from a single product which has been facing growth momentum itself. The Corporation is making efforts to diversify its offerings to meet the said challenge. However, an acceptance of Udyam registration under GeM, the Single Point Registration Scheme of the Corporation has seen a decline. However, the Corporation has been working with few State Govts and the acceptance of SPRS is slowly going back momentum.

v. Opportunities & Threats

The corporation serves the sector with various services and as such, there is vast potential for services being offered by NSIC to MSMEs within the country and aboard. NSIC also facilitates in International Cooperation, technology transfer and International Consultancies to developing countries.

Along with the opportunities, there are some threats also viz. competition from other national & state level institutions in the areas of marketing, technology support and financing pose a threat to the core activities of the Company. State Governments preference to state agencies over NSIC, for raw material distribution and entry of large players in the core business segment of the Corporation poses a challenge.

vi. Outlook- The Way Forward

Micro, Small and Medium Enterprises (MSMEs) sector is a significant contributor to the economic and social development of the country as it contributes 31.1% to Gross Domestic Product (GDP), 35% to Manufacturing Output and 45% to Exports. MSMEs are not just economic units but catalysts for India's transformation into a developed nation by 2047. The micro, small and medium-sized businesses are going to play a big part in the development of Indian economy. MSMEs are a breeding ground for innovation and entrepreneurship, driving competitiveness and productivity within the economy. They encourage creativity and the development of new products, services, and technologies.

NSIC is the implementing agency of 'Trade Enablement & Marketing (TEAM) initiative aims to handhold the Micro & Small Enterprises to provide on-boarding, cataloguing support, logistics and packaging support. Further, equity infusion to MSME units is being done through Self Reliant India Scheme. NSIC is also one of the implementing agencies (on behalf of Administrative Ministry) the PM Vishwakarma Scheme which provides holistic support to artisans and craftspeople, offering recognition, skill enhancement, tool incentives, credit aid, digital transaction bonuses, and marketing assistance. NSIC helps MSMEs form consortia to participate in larger tenders and provides support in securing and executing contracts.

NSIC shall always strive to facilitate the MSMEs and to live up the mission of the Company by providing integrated support services encompassing Marketing, Technology, Finance and other services.

vii. Risks & Concerns

The Company identifies, analyses, assess & implement appropriate risk mitigations and monitoring and communicating the risks at various level from time to time to further strengthen risk management.

During the year, the company has also revisited Its Risk Management Policy with a comprehensive framework. Risk Management Policy clearly outlined the mechanism to be followed from Risk identification to mitigation of risks. In addition, Standing Operating Procedure (SOP) has also been issued to further strengthen business operations of the Company. Various Risk Assessment Committee (RAC) and Risk Management Committee (RMC) at Board level were held during the FY 2024-25 to review and discuss the potential risks and the way

to mitigate them.

The company has also appointed Chief Risk Officer (CRO). CRO shall be the permanent invitee for the Risk Management Committee. CRO shall describe key risks and proposed mitigation plan based on the discussions with the members of Risk Assessment Committee.

Company's outlook in dealing with various risks associated with the business and includes company's decision on acceptance of risks, avoidance of risks, transfer of risks and its risks tolerance level.

viii. Internal Control Systems and its adequacy

Your Company has adequate system of internal controls commensurate with size, scale and nature of its operations to ensure accurate and timely reporting of various transactions, efficiency of operations and compliance with applicable laws, regulations, guidelines and Company's policies.

The Company has separate internal audit department to evaluate the internal control systems. In order to ensure that adequate checks and balances are in place, regular and exhaustive Internal Audit of various Branch offices are conducted by in-house Internal Audit Division / external RBI empanelled Chartered Accountant firms. Further, review of internal audit report is done by in-house internal audit division on periodic basis as defined which is commensurate with the size and operations of the field offices. The Audit Committee reviews the observations / comments of the internal audit report submitted by the Internal Auditors. During the year, various policies have also been issued in line with the statutory requirements.

ix. Material Developments in Human Resources, Industrial Relations front

As on 31st March 2025, total manpower of the Company stood at 562 employees, which included 416 at managerial level. Various training programs were conducted with a focus to the functional, technical and behavioural skills of NSIC employees. NSIC's Training division conducts capacity-building programs to address competency gaps and organizational requirements. NSIC conducted 8 In-house training programmes for its employees in FY 2024-25 through online and offline mode on several topics covering ISO Internal Auditor Training Program, POSH Act 2013 etc.

In addition to this, NSIC also deputed 48 employees Pan India to several external training programmes organised by different institutes and departments. Few senior officials were also deputed to attend training programs abroad to gain insights into the latest technological and management trends. NSIC also extends a wide array of welfare activities to its employees like medical facilities to serving and retired employees, Employees Provident Fund, NSIC family pension scheme in case of death in harness of the serving employees etc. The Company has very cordial and harmonious relationship with its employees. The company fosters the ideology of promoting employee well-being along with organisational growth.

x. Corporate Social Responsibility (CSR)

An annual report on CSR activities is enclosed with the Directors' Report.

xi. Cautionary Statement

Statements in Management Discussion and Analysis describing the Company's objectives, projections, expectations, estimates are based on current business environment. Actual results could differ from those expressed or implied based on government policy decisions and future economic environment. The Company assumes no responsibility in any way to modify or revise such statements based on subsequent events or developments.

Sd/-
(Dr. Subhransu Sekhar Acharya)
Chairman-cum-Managing Director
DIN: 06727939

Place : New Delhi
Date : 30th September, 2025

Annual Report on Corporate Social Responsibility

1. Brief outline on CSR Policy of the Company:

NSIC has always believed in fostering society in terms of sustainable development and contribution towards societal causes through its CSR initiatives. Regarding this, the Company contributes CSR funds in line with the activities prescribed under Schedule VII of the Companies Act, 2013.

The Company has its 'Corporate Social Responsibility & Sustainability Policy' as per Companies Act 2013, DPE Guidelines & notifications issued by Ministry of Corporate Affairs (MCA) from time to time. The copy of the policy is available on the website of the Company.

NSIC has also its Internal Committee of CSR to assess and scrutinize the CSR proposals received from various filed offices of NSIC before submission the same to the CSR Sub- Committee .

In terms of guidelines issued by DPE for the Financial Year 2024-25, CPSEs are required to spend 60% of CSR budget on the theme of "Health & Nutrition". During the year, various CSR initiatives have been undertaken which includes as follows: a) Proposal for Construction of Girls Toilet in girls college at Mandvi in Surat district (Gujarat) b) Combating Cancer: Oral & Reproductive Health of Women and Men c) Training in Beauty & Tailoring Trade at Robertsganj, Sonbhadra District, U.P. d) Installation of Sanitary Pad vending machine e) Setting up of Computer lab and Library at SHASTRA Society f) Establishment of Mini Science Center in 3 Govt. Schools in the villages around Ranchi-Jamshedpur (Jharkhand) g) Skill Development Training and Distribution of Sewing Machine at SHAPE, Indore h) Women Menstruation Health & Hygiene program at various locations i) Enhancing Local health and wellness through detection & treatment of Tuberculosis at Baghbazar, Kolkata j) Cervical cancer vaccination initiative for underprivileged girls between the ages 9 to 20 years at Nagpur, Maharashtra k) Eye Checkup & Cataract operation and Health Checkup & Treatment Camp for women and child SC/ ST Category at various locations l) Construction of girls hostel at Govt. School, Thipuzu village, Phek district, Nagaland m) Proposal for RO water drinking facilities of 1000 LPH in 4 Govt. Schools in Aurangabad district of Bihar n) Installation of RO water Plants at 12 Govt. Schools of Delhi o) Sinking of Hand Pump for safe drinking water to tribal community in Dumka district of Jharkhand p) Organizing 6 blood donation camps in Delhi & NCR.

For the year 2024-25, the approved CSR Budget was Rs.3.09 crore and the company has spent Rs.60.47 Lakh during the year. The Board also approved few ongoing projects amounting to Rs. 2.49 crores (approx.) which shall be continued during the next financial year 2025-26 also.

2. Composition of CSR Committee:

The composition of CSR Committee of NSIC as on 31st March, 2025 is as follows:

Sl. No.	Name of Director	Designation/ Nature of Directorship	No. of CSR Committee meetings held during their tenure	No. of CSR Committee meetings attended during the year
1	Dr. Subhransu Sekar Acharaya	CMD/Chairman	5	5
2	Smt. Mercy Epao	Govt.Nominee Director / Member	5	5
3	Shri Kartikeya Sinha	Director (P& M) / Member	5	4
4	Dr. Ashok Ahirwar (Upto 21st Dec. 2024)	Independent Director/ Member	3	3
5	Shri Kalandi Charan Samal (Upto 21st Dec., 2024)	Independent Director/ Member	3	3

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the Board are disclosed on the website of the company:

The composition of CSR Committee are available on Company's website at https://www.nsic.co.in .

The Company's CSR Policy including CSR initiatives undertaken are available on Company's website at https://www.nsic.co.in/Corporate/CSRPolicy .

4. Provide the executive summary along with web-link(s) of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8, if applicable: **Not Applicable**

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any

Sl. No.	Financial Year	Amount available for set-off from preceding financial years (in Rs)	Amount required to be set-off for the financial year, if any (in Rs)
1	NIL	NIL	NIL

6. Average net profit of the Company as per section 135(5): **Rs. 1,54,27,35,231/-**

7. (a) Two percent of average net profit of the company as per section 135(5): **Rs. 3,08,54,705/-**

(b) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: **Nil**

(c) Amount required to be set-off for the financial year, if any: **Nil**

(d) Total CSR obligation for the financial year (7a+7b-7c): **Rs. 3,08,54,705/-**

8. (a) CSR amount spent or unspent for the Financial Year:

Total Amount spent for the Financial year (in Rs.)	Amount Unspent (₹)				
	Total amount transferred to unspent CSR account as per sub-section (6) of section 135		Amount transferred to any specified fund under Schedule VII as per second proviso to sub-section (5) of section 135.		
	Amount (in Rs.)	Date of transfer	Name of the fund	Amount	Date of transfer
60,47,907/-	**2,49,16,974/-**	**29th April 2025**	**NIL**		

(b) Details of CSR amount spent against **ongoing projects** for the financial year: **Rs. 15,01,520/-** Attached **Annexure-A**

(c) Details of CSR amount spent against **other than ongoing projects** for the financial year: **Rs. 45,46,387/-** Attached **Annexure-B**

(d) Amount spent in Administrative Overheads: NIL

(e) Amount spent on Impact Assessment, if applicable: NA

(f) Total amount spent for the Financial Year (8b+8c+8d+8e) : **Rs. 60,47,907/-**

(g) Excess amount for set off, if any: NIL

Sl. No.	Particular	Amount (in Rs.)
(i)	Two percent of average net profit of the company as per section 135(5)	**3,08,54,705/-**
(ii)	Total amount spent for the Financial Year	**60,47,907/-**
(iii)	Excess amount spent for the financial year [(ii)-(i)]	**NIL**
(iv)	Surplus arising out of the CSR projects or programs or activities of the previous financial years, if any	**NIL**
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	**NIL**

9. (a) Details of Unspent CSR amount for the preceding three financial years:

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (in Rs.)	Balance amount in unspent CSR account under sub-section (6) of the section 135 (in Rs.)	Amount spent in the reporting Financial Year (in Rs.)	Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of section 135, if any.		Amount remaining to be spent in succeeding Financial years. (in Rs.)
					Amount (in Rs.)	Date of transfer	
1	2023-24	73,75,454/-	20,19,243/-	53,56,211/-	NIL	N.A.	20,19,243/-
2	2022-23	Not Applicable					
3	2021-22	NIL	NIL	-	6,30,770/-	25th Nov 2021	NIL

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

Sl. No.	Project ID.	Name of the Project	Financial Year in which the project was commenced	Total amount allocated for the project (in Rs.)	Amount spent on the project in the reporting Financial Year (in Rs.)	Cumulative amount spent at the end of reporting Financial Year (in Rs.)	Status of the project. Completed/ Ongoing
1.	Srishti Social & Educational Welfare Society	Construction of cowsheds (Gaushala) in Nand Nagar Nari Gau Sadan, Panchayat– Atari, Block-Laukahi, Madhubani District in the constituency of Jhanjharpur, Bihar (India)	2023-24	18,58,804	3,71,761	3,71,761	Ongoing
2.	Sanskriti Mahila Mandal	Providing vocational training in tailoring & embroidery to marginalized women/ girls living in difficult circumstances in extreme rural area at District Katni, Madhya Pradesh	2023-24	19,99,570	14,67,370	14,67,370	Ongoing
3	Shekinah Christian Foundation (SCF)	**(1)**Installation of R.O. Plant at District Hospital Shamator, Shamator District, Nagaland (India). **(2)**Construction of Toilet for Government Middle School, Wapher Village, Shamator District, Nagaland (India).**(3)** Construction of 2 (Two) Water Storage Tanks at PHED Ward and Medical Ward in Shamator Town, Shamator District, Nagaland (India).	2023-24	10,00,000	2,00,000	10,00,000	Completed

4	South Sundarban Janakalyan Sangha (SSJS)	Providing safe drinking water through installation of 06 Tube Well (Hand Pumps) in 06 different villages of Sundarban Area, West Bengal	2023-24	18,33,080	18,33,080	18,33,080	Completed
5	Sarboday Sangha	Purchase of Phaco Emulsifier Machine for enhancing Eye Care and Cataract Surgery of eye-patients at K L Raha Sava Sadan in Purba Mednipur District (West Bengal)	2023-24	14,84,000	14,84,000	14,84,000	Completed
Total				**81,75,454**	**53,56,211**	**61,56,211**	

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year. (asset- wise details) :
    (a) Date of creation or acquisition of the capital asset(s). Nil
    (b) Amount of CSR spent for creation or acquisition of capital asset(s). Nil
    (c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc. Nil
    (d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset). Nil

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5): **Not Applicable**

An amount of Rs. 60,47,907/- has been spent during the F.Y. 2024-25 and the balance amount of Rs.2,49,16,974/- has been allocated to approved projects and transferred to separate unspent CSR account as mandated by the Companies Act and same will be spent in accordance with the provisions laid down u/s 135 of the Companies Act, 2013.

Sd/-
(Dr. Subhransu Sekhar Acharya)
Chairman-cum-Managing Director
DIN: 06727939

Place :New Delhi
Date : 30th September, 2025

Annexure 'A'

S. No.	Name of Project	Item No. from schedule VII	Local Area (Yes/No)	Location of project	Amount Allocated (in Rs.)	Amount Spent during the F.Y. 2024-25 (in Rs.)	Unspent Amount to be transferred to "Unspent CSR Account"	Mode of Implementation – Direct (Yes/No)	Mode of implementation – Through Implementing Agency (Name & CSR registration no.
1	Proposal for Construction of Girls Toilet in girl's college at Mandvi in Surat district Gujarat state	Item No. (i), Sanitation	No	Surat District, Gujarat	25,00,000	Nil	25,00,000	No	Shri Tapivan Gram vikas charitable trust CSR00016800
2	Training in Beauty & Tailoring Trade at Robertsganj (The.), Sonbhadra District, U.P.	Item No. (ii) Employment enhancing vocation skills	Yes	Sonbhadra District, Uttar Pradesh	15,78,000	2,99,375	12,78,625	No	Creation India Society CSR00013695
3	Installation of Sanitary pad vending machine	Item No. (i), Health	Yes	Delhi	2,64,000	Nil	2,64,000	No	Vyomini Social Foundation CSR00011920
4	Setting up of Computer lab and Library at Shastra Society	Item No. (ii) Promoting education	No	Kullu District, Himachal Pradesh	15,09,899	6,03,960	9,05,939	No	Society for Health and Social Transformation, Rehabilitation, Aid (SHASTRA) CSR00019128
5	Establishment of Mini Science Centre in 3 Govt. Schools in the villages around Ranchi-Jamshedpur (Jharkhand)	Item No. (ii) Promoting education	Yes	Ranchi & Jamshedpur District Jharkhand	19,93,950	5,98,185	13,95,765	No	AROH Foundation CSR00000044

6	Skill Development Training & Distribution of Sewing Machine	Item No. (ii) Employment enhancing vocation skills	Yes	Indore District Madhya Pradesh	22,81,000	Nil	22,81,000	No	Society for Human Advancement & Progressive Education (SHAPE) CSR00043828
7	Women Menstruation Health & Hygiene program at slum area of Gaya in Bihar	Item No. (i) Health	Yes	Gaya District Bihar	19,29,560	Nil	19,29,560	No	Veer Indra Social Group Society CSR00014229
8	Enhancing Local health and wellness through detection & treatment of Tuberculosis at Baghbazar, Kolkata	Item no. (i)-Health Care	Yes	Baghbaza, Kolkata	7,16,800	Nil	7,16,800	No	Ramakrishna Math CSR00002806
9	Construction of girls hostel at Govt. School,Thipuzu village, Phek dist. Nagaland	Item no. (iii) Setting up hostel for Girls	No	Phek District, Nagaland	24,95,562	Nil	24,95,562	No	Shekinah Christian Foundation CSR00056085
10	Proposal for RO water drinking facilities of 1000 LPH in 4 Govt. Schools in Aurangabad & Rohtas district of Bihar	Item no. (i)-Health Care	Yes	Aurangabad & Rohtas District, Bihar	24,40,000	Nil	24,40,000	No	Al-Ayesha Foundation CSR00017366
11	Women Menstruation Health & Hygiene Program in the slum area of Delhi	Item no. (i)-Health Care	Yes	Azadpur Mandi Delhi	3,58,313	Nil	3,58,313	No	Vyomini Social Foundation CSR00011920

12	Eye Check-up camps & Cataract Operations in the village of Agra District	Item no. (i)-Health Care	Yes	Agra District Uttar Pradesh	20,41,200	Nil	20,41,200	No	Blessing Foundation CSR00019924
13	Installation of RO water Plants at 12 Govt. Schools of Delhi	Item no. (i)-Health Care	Yes	Delhi	24,25,210	Nil	24,25,210	No	Child Help Foundation CSR00001113
14	Sinking of Hand Pump for safe drinking water to tribal community in Ranishwar Block in Dumka district of Jharkhand	Item no. (i)-Health Care	No	Dumka District Jharkhand	24,04,000	Nil	24,04,000	No	Purba Durgapur Welfare Society CSR00004667
15	Organizing 6 blood donation camps in Delhi & NCR	Item no. (i)-Health Care	Yes	Delhi	6,09,000	Nil	6,09,000	No	Love Care Foundation CSR00005476
16	Eye check-up & cataract operation camp at Aspirational District-Haridwar, Uttarakhand	Item no. (i)-Health Care	Yes	Haridwar District Uttarakhand	8,72,000	Nil	8,72,000	No	Utthan Sewa Samiti CSR00006075
Total					**2,64,18,494**	**15,01,520**	**2,49,16,974**		

Annexure B

Details of CSR Amount spent against other than ongoing projects for the financial year							
S. No.	**Nature of Project**	**Item No. from schedule VII**	**Local Area(Yes/No)**	**Location of project**	**Amount Spent for the project (in Rs.)**	**Mode of Implementation – Direct (Yes/No)**	**Mode of implementation – Through Implementing Agency (Name & CSR registration no)**
1	Combating Cancer: Oral & Reproductive Health of Women and Men	Item No. (i), Health Care	Yes	Gautam Budh Nagar District, **Uttar Pradesh**	3,05,316	No	World Healthal Trust CSR00078625
2	Cervical cancer vaccination initiative for underprivileged girls between the ages 9 to 20 years at Nagpur, Maharashtra	Item No. (i), Health Care	Yes	Nagpur District, **Maharashtra**	22,22,000	No	Swasthya Vriksha Foundation CSR00065301
3	Eye check-up & Cataract operation AND Health Check-up & Treatment Camp for women and child SC-ST Category in the remote villages of Aspirational district Ranchi & Ramgarh, Jharkhand	Item No. (i), Health Care	Yes	Ranchi & Ramgarh District, **Jharkhand**	11,47,071	No	Abhiyan CSR00050674
4	Eye check-up & cataract operation camp at Aspirational District- Haridwar, Uttarakhand	Item No. (i), Health Care	Yes	Haridwar District, **Uttarakhand**	8,72,000	No	Utthan Sewa Samiti CSR00006075
Total					**45,46,387**		

Annexure "C" to Board's Report

FORM No. MR-3

SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED MARCH 31, 2025

(Pursuant to Section 204 (1) of the Companies Act, 2013 and rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014)

To,

The Members,

THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED
CIN:U74140DL1955GOI002481
NSIC Bhawan, Okhla Industrial Estate, New Delhi-110020

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by The National Small Industries Corporation Limited (hereinafter called **"the Company"**). Secretarial audit was conducted in a manner that provided us with a reasonable basis for evaluating the corporate conduct / statutory compliance and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minutes books, forms and returns filed and other records maintained by the Company and also the information provided by the Company , its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on March 31, 2025, complied with the statutory provisions listed here under and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed, and other records maintained by the Company for the financial year ended on March 31, 2025, according to the provisions of:

(i) The Companies Act, 2013 ('the Act') and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under **(during the period under review not applicable to the Company);**

(iii) The Depositories Act, 1996 and the Regulations and Byelaws framed there-under are complied with to the extent applicable. Further, MCA vide notification dated 22nd January, 2019 exempted Government Companies from dematerialization of shares and hence the same is not applicable to the Company**;**

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment (FDI), Overseas Direct Investment (ODI); and External Commercial Borrowing (ECB) (**during the period under review not applicable to the Company);**

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 (**'SEBI Act'**):-

(a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 **(during the period under review not applicable to the Company);**

(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015 **(during the period under review not applicable to the Company)**

(c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 **(during the period under review not applicable to the Company);**

(d) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 **(during the period under review not applicable to the Company)**

(e) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 **(during the period under review not applicable to the Company);**

(f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client **(during the period under review not applicable to the Company);**

(g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (**during the period under review not applicable to the Company);**

(h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 **(during the period under review not applicable to the Company);**

We have examined compliance with the applicable clauses of the following:

(i) Secretarial Standards issued by the Institute of Company Secretaries of India;

(ii) Guidelines on Corporate Governance for Central Public Sector Enterprises, 2010 as issued by the Department of Public Enterprises, Government of India ("DPE Guidelines"); and

(iii) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 **(during the period under review not applicable to the Company).**

During the year under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above subject to the following observations:

(i) The Company does not have the requisite number of Independent Directors on the Board as required under Section 149 (4) of the Act and Clause 3.1.4 of the DPE Guidelines during the period December 22, 2024 till March 31, 2025. Further, the presence of Independent Directors on the sub- committee of the Board is also required under various provisions of the Act. However, we have been informed by the management, the Company being a Government Company, all the Directors, including Independent Directors are appointed by Ministry of Micro, Small and Medium Enterprises, Government of India and as such appointment of requisite number of Independent Directors is beyond the control of the Company. Further, the Company has been in constant communication with its administrative ministry requesting appointments of Independent Directors on its Board so as to ensure compliance with the provisions of section 149(4) of the Act and DPE Guidelines on corporate governance for CPSE.

We further report that,

1. **COMPOSITION OF THE BOARD**

The Company has complied with the requirements pertaining to the composition of the Board of Directors, which is to be constituted as per the Companies Act, 2013 and DPE Guidelines except for the period from December 22, 2024 to March 31, 2025 in the absence of requisite number of Independent Directors. All the changes in the composition of the Board of Directors during the period under review were made in due compliance with the various provisions of the Act and DPE Guidelines on Corporate Governance for CPSE.

2. **MEETINGS OF THE BOARD**

Adequate notice was given to all directors to schedule the Board Meetings, Statutory Committee Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, except few Board Meetings and Committee Meetings which were held at shorter notice and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. As per the minutes of the meeting duly recorded and signed by the Chairman, all the decisions made in the Board/Committee meeting(s) were carried out with unanimous consent of all the Directors/ Members present during the meeting and no dissenting views have been recorded.

3. **SYSTEMS AND PROCESSES FOR COMPLIANCE WITH APPLICABLE LAWS, RULES, REGULATIONS AND GUIDELINES**

Based on the information provided by the Company during the Audit Period and also on the review of quarterly compliance reports by the department concerned, taken on record by the Board of Directors of the Company, in our opinion, adequate systems and processes and control mechanisms exist in commensurate with its size and operations, to monitor and ensure compliance with applicable general laws, rules, regulations and guidelines

We further report that as per explanations and management representations obtained and relied upon by us, during the period under review there is no such specific events/actions having major bearing on the Company's affairs had taken place in pursuance to the laws, rules, regulations, guidelines, and standards referred to hereinabove.

For VAPN & Associates
Practicing Company Secretaries
ICSI Unique Code: P2015DE045500
Peer Review Certificate No.975/2020

Sd/-
Prabhakar Kumar
Partner
FCS No: 5781 |COP No: 10630
ICSI UDIN: F005781G000647906

Date: June 23, 2025
Place: New Delhi

Note: This report is to be read with our letter of even date which is annexed as 'ANNEXURE' and forms an integral part of this report

"ANNEXURE A" to the Secretarial Audit Report
FOR THE FINANCIAL YEAR ENDED 31ST MARCH, 2025

To,

The Members,

THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED

CIN: U74140DL1955GOI002481

NSIC Bhawan, Okhla Industrial Estate, New Delhi-110020

Our report of even date is to be read along with this letter.

(1) Maintenance of secretarial records is the responsibility of the management of the Company . Our responsibility is to express an opinion on these secretarial records based on our audit.

(2) We have followed the audit practices and processes as appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on a test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices we followed provide a reasonable basis for our opinion.

(3) We have not verified the correctness and appropriateness of the financial records and Books of Accounts of the Company.

(4) Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

(5) The compliance of the provisions of corporate laws, rules, regulations, and standards is the responsibility of management. Our examination was limited to the verification of procedures on a test basis.

(6) As regard the books, papers, forms, reports and returns filed by the Company under the provisions referred to in our Secretarial Audit Report in Form MR-3, the adherence and compliance to the requirements of the said regulations is the responsibility of management. Our examination was limited to checking the execution and timeliness of the filing of various forms, reports, returns and documents that need to be filed by the Company with various authorities under the said regulations. We have not verified the correctness and coverage of the contents of such forms, reports, returns and documents.

(7) The secretarial audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company

For VAPN & Associates
Practicing Company Secretaries
ICSI Unique Code: P2015DE045500
Peer Review Certificate No.975/2020

Sd/-
Prabhakar Kumar
Partner
FCS No: 5781 |COP No: 10630
ICSI UDIN: F005781G000647906

Date: June 23, 2025
Place: New Delhi

Annexure –D to Board's Report

FORM NO. AOC 1

Statement containing salient features of the financial statement of subsidiaries/associate companies/joint ventures

(Pursuant to first proviso to sub-section (3) of section 129 read with Rule 5 of Companies (Accounts) rules, 2014)

Part "A": Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in Rs)

(Financial year 2024-25)

1	Name of the subsidiary	NSIC Venture Capital fund (NVCFL)
2	Reporting period for the subsidiary concerned, If different from the holding company's reporting period	NA
3	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries	N.A.
4	Share capital	Authorised Share Capital- Rs.10 crore; Paid-up share capital-Rs.6 crore.
5	Reserves & Surplus	Rs.965.02 lakh
6	Total assets	Rs.1706.80 lakh
7	Total Liabilities	Rs.141.78 lakh
8	Investments	-
9	Turnover	Rs.820.99 lakh
10	Profit before taxation	Rs.559.43 lakh
11	Provision for taxation	Rs.141.28 lakh
12	Profit after taxation	Rs.418.15 lakh
13	Proposed dividend	Rs.125.45 lakh
14	% of shareholding	NVCFL is a wholly owned subsidiary of NSIC Ltd.

Notes: The following information shall be furnished at the end of the statement:

1. Names of subsidiaries which are yet to commence operations: N.A.
2. Names of subsidiaries which have been liquidated or sold during the year: N.A.

Sd/-
(Dr. Subhransu Sekhar Acharya)
Chairman-cum-Managing Director
DIN: 06727939

Place : New Delhi
Date : 30th September, 2025

Report on Corporate Governance

I. Corporate Governance Philosophy of NSIC

Corporate Governance is the system of rules, practices and processes that are put in place to manage and control a company. As per good corporate governance practice, all the statutory, regulatory and significant information under the Companies Act, 2013, the Department of Public Enterprises' Guidelines on Corporate Governance for Central Public Sector Enterprises ("DPE Guidelines on Corporate Governance") is adhered by the Company from time to time to protect the interest of all other stakeholders such as customers, employees and society at large.

The Company's report on Corporate Governance is given below:

II. Board of Directors

A) Composition

NSIC is a wholly owned Government Company under the Ministry of Micro, Small and Medium Enterprises, Govt. of India. The Directors are appointed by the administrative ministry, Govt. of India.

As on 31st March, 2025, there were five Directors on the Board of company comprising of a Chairman-cum-managing Director, two functional directors and two Government Nominee Directors. All the three posts of Independent Directors are lying vacant. A communication in this regard is awaited from the Administrative Ministry.

B) Meetings of the board

The meetings of Board of Directors were held at periodical intervals. During the year 2024-25, total six Board Meetings were held viz. 18th June, 2024, 6th August, 2024, 15th October, 2024, 8th November, 2024, 6th December, 2024 and 20th February, 2025.

As on 31st March, 2025, the details of constitution of the Board and the number of Directorships held in other Companies and their attendance at the Board Meetings and Annual General Meeting are given below:

S. No	Name of the Director and Designation	DIN	No. of Board Meetings attended during the tenure	Attendance at the last Annual General Meeting (AGM)	No. of outside Directorships
Executive Directors					
1.	Dr. Subhransu Sekhar Acharya, CMD w.e.f. 2nd May, 2024	06727939	06	Yes	NVCFL- Chairman
2.	Shri Vipul Goel JS (ARI), Additional Charge of CMD, NSIC (upto 1st, May, 2024)	10229523	N.A.	N.A.	-
3.	Shri Kartikeya Sinha Director (P&M)	02322056	06	Yes	NIL
4.	Shri Gaurav Gulati Director (Finance)	10144109	06	Yes	NVCFL- Director

Non-Executive Directors (Government Nominee)					
5.	Ms. Mercy Epao	09331424	06	Yes	• NSIC- Board Member • DSIIDC, Board Member ITPO, Board Member
6.	Dr. Simmi Chaudhary	10387019	03	Yes	NIL
Non-Executive Directors (Independent Directors)					
6.	Dr. Ashok Ahirwar (upto 21st Dec. 2024)	09459529	05	Yes	NIL
7.	Shri Kalandi Charan Samal (upto 21st Dec. 2024)	09459531	05	Yes	NIL

C) Changes in the composition of Board of Directors

During the year 2024-25 and till date, the following changes have taken place in the Board of the Company:-

a) Dr.Subhransu Sekhar Acharya has been appointed as Chairman-cum-Managing Director, NSIC w.e.f. 2nd May, 2024.

b) Shri Vipul Goel, Joint Secretary (ARI), Ministry of MSME was assigned the additional charge of the post of Chairman-cum-Managing Director, NSIC upto 1st May, 2024.

c) The tenure of Dr. Ashok Kumar Ahirwar & Shri Kalandi Charan Samal, Independent Directors on the Board has been expired w.e.f. 22nd December, 2024.

III. Sub-Committees of the Board

The following Sub-Committee(s) of the Board were constituted as per the statutory requirements consisting of executive and non-executive members. Consequent to the changes in the Board, these sub-committee(s) of the Board were re-constituted by the Board of Directors.

a) Audit Committee

i. Brief Description of Terms of Reference (TOR):

The terms of reference (TOR) of Audit Committee have been approved by the Board and also be the part of internal guidelines on corporate governance which are also available on the website of the Company.

Oversight of the Company's financial reporting process and the disclosure of its financial information, noting of the appointment of auditors and recommendation for fixation of audit fees (if required), approval for payment to statutory auditors for any other services rendered, to review with management the annual financial statements, risk management policies, audit observations of the C&AG audit (if any), to review internal audit reports and adequacy of internal audit functions, Evaluation of internal financial controls and risk management systems; carrying out any other function as mentioned in the terms of reference of the Audit Committee.

ii. Composition

The Audit Committee of the Board is constituted as per section 177 of the Companies Act, 2013 read with the DPE guidelines. As on 31st March, 2025, the Audit Committee consists of three members namely Smt. Mercy Epao, Govt. Nominee Director as Chairman of the Committee, Shri

Kartikeya Sinha, Dr. Simmi Chaudhary as Members of the Committee and Shri Gaurav Gulati as Special Invitee of the Committee.

iii. Details of the Meeting

During the year 2024-25, total five audit Committee meetings were held viz. 20th May, 2024, 6th August, 2024, 8th November, 2024, 6th December, 2024 and 20th February, 2025.

S. No.	Name of the member	Position Held	No. of Meetings held during their tenure	No. of meetings Attended
1.	Ms. Mercy Epao Govt. Nominee Director (w.e.f. 20th Feb. 2025)	Chairman	01	01
2.	Shri Kartikeya Sinha Director (P&M) (w.e.f. 20th Feb. 2025)	Member	01	01
3.	Dr. Ashok Ahirwar Independent Director (Upto 21st Dec. 2024)	Chairman	04	04
4.	Shri Kalandi Charan Samal Independent Director (Upto 21st Dec. 2024)	Member	04	03
5.	Dr. Simmi Chaudhary Govt. Nominee Director	Member	05	03
6.	Shri Gaurav Gulati Director (Fin.)	Special invitee	05	05

The Audit Committee also invites senior management of the Company. During the year 2024-2025, the Head of Finance & Head of Internal Audit department attended the meeting as and when required.

b) Nomination & Remuneration Committee

i) Brief Description of Terms of Reference (TOR):

The terms of reference (TOR) of Nomination & Remuneration Committee have been approved by the Board and also be the part of internal guidelines on corporate governance which are available on the website of the Company. The main role of the committee is to decide the matter regarding to distribution performance related pay to the employees of the company.

ii) Composition

NSIC being a Government Company, the appointment, tenure and remuneration of Directors is decided by the President of India. The remuneration paid to Chairman-cum-Managing Director and Functional Directors was as per terms and conditions of their appointment. Independent Directors are paid only sitting fee as approved by the Board within the ceiling fixed under the Companies Act, 2013 and also in accordance with the Government guidelines for attending the Board and its Committees Meetings. The Government Nominee Directors do not draw any remuneration / sitting fee for Board / Committee Meetings from the Company.

Consequent to the changes in the Board, the Nomination & Remuneration Committee was re-constituted by the Board from time to time. As on 31st March, 2025, the Nomination & Remuneration Committee consist of three members namely Smt. Mercy Epao, as Chairman of the Committee and Dr. Simmi Chaudhary and Shri Gaurav Gulati as Member of the Committee.

iii) Details of the Meeting

During the financial year 2024-2025, three meetings of Nomination & Remuneration Committee were held on 22nd May, 2024, 18th June, 2024 and 6th December, 2024. The details of the meetings of the Committee are as under:

S. No.	Name	Position Held	No. of Meetings held during their tenure	No. of meetings Attended
1	Dr. Ashok Ahirwar Independent Director	Member	3	3
2	Shri Kalandi Charan Samal Independent Director	Member	3	2
3	Smt. Mercy Epao Government Nominee Director	Member	3	3

iv) Remuneration of Directors

- Details regarding remuneration paid to Functional Directors of the Company during the financial year 2024-25 as below:

		Chairman-cum-Managing Director		Director (Fin.)	Director (P&M)
		Shri Vipul Goel w.e.f 01/04/2024 To 01/05/2024 (Additional Charge)	Dr Subhranshu Sekhar Acharya w.e.f 02/05/2024 To 31/03/2025	Shri Gaurav Gulati	Shri Kartikeya Sinha
Sl	**Gross Salary**				
1	Gross Salary	-	73,28,784	50,91,669	43,89,637
2	Stock Option	-	-	-	-
3	Sweat Equity	-	-	-	-
4	Commission as % of Profit	-	-	-	-
5	**Others**				
	Provident Fund Contribution	-	6,18,333	3,90,420	3,49,678
	Contribution to Pension Scheme	-	5,15,278	3,37,854	2,91,397
	Total	**-**	**84,62,395**	**58,19,942**	**50,30,712**

- Details of Sitting Fees paid to the Independent Director during the financial year 2024-25 are as below:

S. No.	Name of Independent Director	Amount (Rs.)
1.	Dr. Ashok Ahirwar	3,80,000/-
2.	Shri. Kalandi Charan Samal	3,60,000/-

c) Corporate Social Responsibility (CSR) Committee

i) Brief Description of Terms of Reference:

The terms of reference (TOR) of CSR Committee is to formulate and recommend to the Board, a CSR policy which shall indicate the activities to be undertaken by the Company in areas or subject, specified in Schedule VII; recommend the amount of expenditure to be incurred on the activities referred above; approve the projects within the overall expenditure as approved by the Board and to monitor the CSR policy of the company from time to time. A separate report on CSR shall forms part of the report.

ii) Composition

As on 31st March 2025, the CSR Committee consist of three members namely Dr. Subhransu Sekhar Acharya, as Chairman of the Committee,Ms. Mercy Epao and Shri Kartikeya Sinha as members of the Committee.

iii) Details of the Meeting

During the financial year 2024-2025, five meetings of Corporate Social Responsibility (CSR) Committee were held on 06th August 2024, 08th November, 2024 and 6th December, 2024, 20th February 2025 and 27th March, 2025. The details of the meetings of the Committee are as under:

S. No.	Name of Director	Position Held	No. of meetings of CSR Committee held during their tenure	No. of meetings of CSR Committee attended during the year
1.	Dr. Subhransu Sekhar Acharya Chairman-cum-Managing Director	Chairman	05	05
2.	Ms. Mercy Epao Govt. Nominee Director	Member	05	05
3.	Shri Kartikeya Sinha Director (P&M)	Member	05	04
4.	Dr. Ashok Ahirwar, Independent Director	Member	03	03
5.	Sh. Kalandi Charan Samal, Independent Director	Member	03	03

d) Risk Management Committee

i) Brief Description of Terms of Reference (TOR):

The terms of reference for the Risk Management Committee to set up and review Risk Management Policies of the Company from time to time; be primarily responsible for identifying, monitoring, reviewing and mitigating the key risks associated with the nature of business of the Company, for achieving the performance and profitability targets of the Company.

The integration and alignment of risk management system shall be ensured with the corporate and operational objectives and not as a separate task.

ii) Composition

As on 31st March 2025, the Risk Management Committee consist of members namely Smt. Mercy Epao as Chairperson of the Committee, Shri Kartikeya Sinha, Director (P&M); Shri Gaurav Gulati, Director (Finance); Head of Works/Estate/ Tech., Head of HRM, Head of Information Technology as members of the Committee.

iii) Details of the Meeting

During the financial year 2024-25, four meetings of Risk Management Committee was held on 18th June, 2024, 8th November, 2024, 6th December, 2024 and 27th March, 2025.The details of the Meetings of the Committee are as under:

S. No.	Name of the Director / Designation	Position Held	No. of Meetings held during their tenure	No. of meetings Attended
1	Ms. Mercy Epao- Govt. Nominee Director	Chairman	04	04
2	Shri Kalandi Charan Samal Independent Director (upto 21st Dec. 2024)	Member	03	03
3	Shri Kartikeya Sinha Director (P&M)	Member	04	03
4	Shri Gaurav Gulati Director (Finance)	Member	04	04
5	Head of RMA Deptt.	Member	04	04
6	Head of Works/Estate	Member	04	04
7	Head of Technology	Member	04	03
8	Head of HR Department	Member	04	04
9	Head of IT Department	Member	04	04
11	Chief Risk Officer	Special Invitee	04	04
12	Chief Compliance Officer	Special Invitee	04	04

e) Asset Liability Management Committee Meeting (ALCO)

An ALCO committee consisting of Functional Directors has been constituted pursuant to RBI's Master Direction – Non-Banking Financial Company – Systemically Important Non-Deposit Taking Company and Deposit taking Company (Reserve Bank) Directions, 2016.

i. Brief Description of Terms of Reference (TOR): The terms of reference and scope of ALCO function are Liquidity risk management, management of market risks, funding and capital planning, profit planning and growth projection & forecasting and analyzing 'What if scenario' and preparation of contingency plans.

ii. Composition

Asset Liability Management Committee consists of Chairman-cum-Managing Director of the Company as Head of the Committee with functional directors as members. The Head of Finance Deptt., Chief Compliance Officer, Chief Risk Officer and Information Technology Department are the permanent invitees for the committee. The Head of Finance department is the convener of the meeting.

iii. Details of the Meeting

During the year 2024-2025, four meetings were held i.e. on 10th April, 2024, 12th July, 2024, 14th October, 2024 and 15th January, 2025. The details of the Meetings of the Committee are as under:

S. No.	Name	Position Held	No. of Meetings held during their tenure	No. of meetings Attended
1.	Shri Vipul Goel CMD (additional charge) (w.e.f. 1st July, 2023 upto 1st May,2024)	Chairman	01	01
2.	Dr. Subhransu Sekhar Acharya (w.e.f. 2nd May, 2024)	Chairman	03	03
3.	Shri Kartikeya Sinha Director (P&M)	Member	04	04
4.	Shri Gaurav Gulati Director (Fin.)	Member	04	04

- *Head of Finance, Head of IT Department (Chief Technology Officer), Chief Risk Officer and Chief Compliance Officer attended the meeting as special invitees.*

f) IT Strategy Committee

i) Brief Description of Terms of Reference (TOR)

The terms of reference and roles and responsibilities of IT Strategy Committee are; approving IT strategy and policy documents and ensuring that the management has put an effective strategic planning process in place; ascertaining that management has implemented processes and practices that ensure that the IT delivers value to the business; ensuring IT investments represent a balance of risks and benefits and that budgets are acceptable; monitoring the method that management uses to determine the IT resources needed to achieve strategic goals and provide high-level direction for sourcing and use of IT resources; ensuring proper balance of IT investments for sustaining the Company's growth and becoming aware about exposure towards IT risks and controls.

ii) Composition

Pursuant to RBI's Master Directions for Information Technology Framework for NBFCs, the Board of Directors of the Company constituted the IT Strategy Committee The Chairman of the Committee is Independent Director in the Board of Company. The Head of RMA (Raw Material Assistance Scheme) and Head of Information Technology Department [as Chief Information Officer (CIO)] are the permanent members for the meeting. Chief Information Officer is the convenor of the meeting.

iii) Details of the Meeting

The meetings of Board of Directors were held at periodical intervals. During the year 2024-25, total three Meeting was held viz. 19th June, 2024, 8th November, 2024 and 20th February, 2025. The details of the meetings conducted are as under:-

S. No.	Name	Position Held	No. of Meetings held during their tenure	No. of meetings Attended
1.	Dr. Ashok Ahirwar (Independent Director) (upto 21st Dec 2024)	Chairman	02	02
2.	Dr. Simmi Chaudhary Govt. Nominee Director	Chairman	01	01
3.	Dr. Simmi Chaudhary Govt. Nominee Director	Member	02	01
4.	Shri Kartikeya Sinha Director (P&M)	Member	03	03
5.	Head of RMA Department	Member	03	03
6.	Head of IT Department	Member	03	03

- *Shri. Gaurav Gulati, Director (Finance) attended the meetings as special invitee.*

IV. Separate Meeting of Independent Directors

As on March 31, 2025, there were no Independent Directors on the Board of the Company. The tenure of Dr. Ashok Kumar Ahirwar & Shri Kalandi Charan Samal, Independent Directors on the Board has been expired w.e.f. 22nd December, 2024.During the period under review, a separate meeting of the Independent Directors was held on 15th October, 2024 wherein all Independent Directors were present.

V. GENERAL BODY MEETING

The details of the last three Annual General Meetings of the Company are as under:

Fin Year	Date	Time	Venue	Special Resolution (if any)
2023-24	08/11/2024	3.00 PM	Registered Office of the Company	NIL
2022-23	12/12/2023	3.00 PM	Registered Office of the Company	
2021-22	19/12/2022	2.30 PM	The Oberoi Hotel, Dr. Zakir Hussain Marg, New Delhi- 110 003	

No Extraordinary General Meeting of the Members was held during the Financial Year 2024-25.

The Annual General Meeting for the financial year 2024-25 shall be held on 30th Sept. 2025.

VI. Declaration by Independent Director

All the Independent Directors in the first meeting of the Board in the financial year, gave a declaration that they meet the criteria of independence as provided under Section 149(6) of the Companies Act, 2013 and DPE's Guidelines on Corporate Governance for CPSEs. The Board of Directors in the said meeting noted that the Independent Directors of the Company fulfill the conditions specified in Companies Act, 2013, DPE's Guidelines on Corporate Governance for CPSEs and are independent of the management.

VII. Code of Conduct

As per the Corporate Governance Guidelines issued by DPE, the Company has issued "Code of Conduct" for Board members, key management personnel and senior management personnel. A copy of the code is also posted at the website of the Company. As mentioned in the code of conduct and based on the affirmation received from Board Members, KMP and Senior Management Personnel, a declaration regarding compliance of Code of Conduct made by the Chairman & Managing Director is enclosed **at Annexure-I** of this Report.

VIII. Subsidiary Company

A wholly owned subsidiary company viz. NSIC Venture Capital Fund Limited (NVCFL) was incorporated as a Special Purpose Vehicle (SPV) company as per the guidelines issued by the Ministry of Micro, Small and Medium Enterprises on 28th August, 2020 to anchor the SRI Fund. Self-Reliant India (SRI) Fund is the first scheme of the NVCFL. The audited financial statements are placed before the holding company of NVCFL.

IX. Material changes and commitments affecting the financial position of the Company

There have been no material changes and commitments other than disclosed in the report, if any, affecting the financial position of the Company which have occurred between the end of the financial year of the Company to which the financial statements relate and the date of the report

X. Disclosures

As per DPE guidelines on Corporate Governance and Companies Act, 2013 the following disclosures are made:

- **Key Managerial Personnel (KMPs)**

  As on 31st March, 2025, the Company has following "Key Managerial Personnel".

S.No	Key Managerial Personnel	Designation	Period	
			From	To
1.	Shri Vipul Goel	Chairman-cum-Managing Director (Additional Charge)	01.04.2024	01.05.2024
2.	Dr. Subhransu Sekhar Acharya	Chairman-cum-Managing Director	01.05.2024	31.03.2025
3.	Shri Gaurav Gulati	Director (Finance)	01.04.2024	31.03.2025
4.	Shri Kartikeya Sinha	Director (Planning & Marketing)	01.04.2024	31.03.2025
5.	Shri Kalandi Charan Samal	Independent Director	01.04.2024	21.12.2024
6.	Dr. Ashok Ahirwar	Independent Director	01.04.2024	21.12.2024
7.	Shri Gaurav Gulati	Chief Financial Officer	01.04.2024	31.03.2025
8.	Smt. Nishtha Goyal	Company Secretary	01.04.2024	31.03.2025

- The particulars of Related Party Transactions required to be disclosed are mentioned in the Board Report of the company.
- CEO/CFO Certification: As per DPE guidelines on Corporate Governance, the certificate issued by the CMD/CFO on the financial statements and internal controls relating to financial reporting for the year 2024-25 was placed before the audit Committee of the Board.
- Compliance of applicable laws: The Board periodically reviews the status of all laws applicable to the Company.
- NSIC being a Government company, the provisions of section 134(3)(p) of the Companies Act, 2013 with respect to performance evaluation of Board and its Committees is exempted as per notification dated 5th June, 2015 issued by the Ministry of Corporate Affairs, Government of India.
- The Company has implemented a vigil mechanism through adoption of Whistle Blower Policy as per the compliance of section 177 of the Companies Act, 2013 with an objective to enable any employees to raise concerns about any or un-expectable practice and any event of misconduct. Further, no person has been denied access to the competent authority under the Whistle Blower Policy during the financial year 2024-25.
- Means of Communication: NSIC has a dedicated website i.e. www.nsic.co.in wherein the detailed information on the Company's schemes and activities mentioned and updated from time to time. The official website also posts various events including but not limited to official news release, vision, mission, policies etc. The annual report of the company containing inter-alia Standalone audited Financial Statements, Consolidated Financial Statements, Auditors' Report, Directors' Report, Management Discussion and Analysis, Corporate Governance Report etc. are available at website of the company.

XI. Details of compliance with the requirements of DPE Guidelines on Corporate Governance

The requirements of the DPE Guidelines on Corporate Governance for CPSEs have been duly complied by the Company. In this regard, a certificate from M/s. Kumar Wadhwa & Company, Practicing Company Secretaries and confirming compliance with the conditions as stipulated under DPE Guidelines on Corporate Governance is annexed as **"Annexure- II."**

Sd/-
(Dr. Subhransu Sekhar Acharya)
Chairman-cum-Managing Director
DIN: 06727939

Place : New Delhi
Date : 30th September, 2025

DECLARATION AS REQUIRED UNDER DPE'S GUIDELINES ON CORPORATE GOVERNANCE

All the members of the Board and Senior Management Personnel have affirmed compliance of the "Code of Conduct for Board Members and Senior Management" for the financial year ended on 31st March,2025.

Place : New Delhi
Date : 10th June, 2025

Sd/-
Chairman-cum-Managing Director

Annexure –II to Corporate Governance Report

CORPORATE GOVERNANCE COMPLIANCE CERTIFICATE

To

The Members
The National Small Industries Corporation Limited
Registered Address: NSIC Bhawan, Okhla Industrial Estate Phase-III
New Delhi-110 020

We have examined the compliance of conditions of Corporate Governance of **The National Small Industries Corporation Limited,** having CIN: U74140DL1955GOI002481 for the year ended 31st March, 2025 as stipulated in the Guidelines on Corporate Governance for Central Public Sector Enterprises (CPSEs) issued by Ministry of Heavy Industries and Public Enterprises, Department of Public Enterprises, Government of India.

In our opinion and to the best of our information and according to the explanations given to us by the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in the said Guidelines except below:-

We are of the opinion that the company doesn't have independent directors at the end of the financial year. It is also to note that NSIC, being a Government Company, all the directors are appointed by Government of India. The Company has taken all the proactive measure for the appointment of the Independent Director.

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to a review of the procedures and implementations thereof adopted by the Company for ensuring compliance with the conditions of Corporate Governance as stipulated in the Guidelines on Corporate Governance for Central Public Sector Enterprises (CPSEs) issued by Ministry of Heavy Industries and Public Enterprises, Department of Public Enterprises, Government of India. It is neither an audit nor an expression of opinion on the financial statements of the Company.

We further state that such compliance is neither an assurance as to the future viability of the Company nor about efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Kumar Wadhwa & Company
Company Secretaries

Sd/-
Sanjay Kumar
Managing Partner
M. No.: 9211
C.O.P. No.: 7027
UDIN: F009211F000905601
Peer Review Certificate No.: 3834/2023

Place : New Delhi
Date : 25th June, 2025

INDEPENDENT AUDITORS' REPORT

To,
the Members of

The National Small Industries Corporation Limited

Report on the Audit of the Standalone Ind AS Financial Statements

Opinion

We have audited the accompanying Standalone Ind AS Financial Statements of The National Small Industries Corporation Limited (hereinafter referred to as " the Company"), which comprises of the Standalone Balance Sheet as at 31st March 2025, the Standalone Statement of Profit and Loss (including other comprehensive income), the Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flows for the year ended on that date, and notes to the financial statements including summary of material accounting policies and other explanatory information, in which are included the financial statements of Head office audited by us and 54 branch offices including Technical Centres audited by other independent auditors appointed by Comptroller & Auditor General of India (herein after referred to as "Standalone Ind AS Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone Ind AS financial statements give the information required by the Companies Act, 2013(" the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Companies Act, 2013 ("Ind AS") read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March 2025, and its profit (including other comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Standalone Ind AS Financial Statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the standalone Financial Statements section of our report. We are independent of the company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our audit opinion on the standalone Ind AS Financial Statements.

Emphasis of Matters

We draw attention to para 10 of Note 35 of the Standalone Ind AS Financial Statement with respect to excess provision reversed which was over and above the principal loan amount of KFW XII.

Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Ind AS Financial Statement of the current period. These matters were addressed in the context of our audit of the Standalone financial statements as a whole and in forming our opinion thereon and we do not provide a separate opinion on these matters.

Reporting of key audit matters as per SA 701, Key Audit Matters are not applicable to the Company as it is an unlisted company.

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The company's management and board of directors are responsible for the preparation of other

information. The other information comprises the Management discussion and analysis, Board's Report including annexures to Board's Report on corporate Governance and Chairman's statement included in the annual report of the company, but does not include the Standalone Ind AS financial statements and our auditor's report thereon. Our opinion on the Standalone Ind AS Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Ind AS Financial Statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the Standalone Ind AS Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

When we read the other information included in the Annual Report, if we conclude that there is a material misstatement therein; we are required to communicate the matter with those charged with governance and take necessary action as per applicable laws and regulations.

Management's Responsibility and those charged with Governance for the standalone Ind AS Financial Statements.

The Corporation's management is responsible for the matters stated in section 134(5) of the Companies Act, 2013 with respect to the preparation of these standalone Ind AS Financial Statements that give a true and fair view of the financial position, financial performance, Changes in equity and cash flows of the company in accordance with the accounting principles generally accepted in India, including the Ind As prescribed under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the standalone Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether standalone Ind AS Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone Ind AS Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of the internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under

section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system with reference to standalone Financial Statements in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management and the board of directors.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone Ind AS Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the standalone Ind AS Financial Statements, including the disclosures, and whether the standalone Ind AS Financial Statements representing the underlying transactions and events in a manner that achieves fair representation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate makes it probable that the economic decisions of a reasonable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our works; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements and are therefore the key audit mattes. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other matters

We did not audit the financial statements of 54 Branch Offices including Technical Centres included in the standalone financial statements of the company whose financial statements reflect total assets of ₹ 3,31,093.26 Lakhs as at 31st March 2025 and total income of ₹ 3,36,449.51 Lakhs for the year ended on that date, as considered in the standalone financial statements. The financial statements of these branches have been audited by the independent branch auditors appointed by the Comptroller & Auditor General of India, whose reports have been furnished to us by the management. We have considered the findings of these auditors along with explanations, other information and records provided to us by the management in forming our opinion in so far as it relates to the amounts and disclosures included in standalone financial statements in respect of such branches.

Our opinion is not modified in respect of above matter.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Companies Act, 2013, we give in the **"Annexure A"** a statement on the matters specified in paragraphs 3 and 4 of the

Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

b) In our opinion, proper books of account as required by law have been kept by the company so far as it appears from our examination of those books and proper returns adequate for the purposes of our audit have been received from branches not visited by us.

c) The reports on the accounts of the branch offices of the company audited under section 143(8) of the Act by the branch auditor have been sent to us and have been properly dealt with by us in preparing this report.

d) The Standalone Balance Sheet, the Standalone Statement of Profit & Loss Account, (including other comprehensive income), the Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flows Statement dealt with by this report are in agreement of books of accounts and the return received from the branches not visited by us.

e) In our opinion, the aforesaid standalone Ind AS Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act read with relevant rule issued thereunder;

f) In terms of notification No.G.S.R. 463(E) dated June 5, 2015 issued by Ministry of Corporate Affairs, Section 164(2) of the Act regarding the disqualifications of Directors is not applicable to the Corporation, since it is a Government Company

g) With respect to the adequacy of the internal financial controls with reference to financial statements of the company and the operating effectiveness of such controls, refer to our separate Report in **"Annexure B".**

h) As per notification number G.S.R 463 (E) dated 5th June 2025 issued by the Ministry of Corporate Affairs, section 197 of the Act, regarding remuneration to the directors is not applicable to the company, since it is a Government Company; and

i. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us: -

(i) The company has disclosed the impact of pending litigations on its financial position in its standalone financial statements- Refer Note 33 to the accompanying standalone financial statements.

(ii) The company did not have any long-term contracts, including derivative contracts for which there were any material foreseeable losses.

(iii) There was no amount which was required to be transferred to the Investor Education and Protection Fund by company.

(iv) (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in

writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) as provided under (a) and (b) above, contain any material misstatement.

(v) During the year, the company has declared and paid dividend in compliance with section 123 of the Act, to the extent applicable.

(vi) Based on our examination, which included test checks and considering the reports on the accounts of 54 branch offices including technical centres audited by other independent auditors, the company has used accounting software for maintaining its books of accounts for the financial year ended 31st March 2025 which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all transactions recorded in the software and the audit trail feature has not been tampered with.

Additionally audit trail has been preserved by the Company as per the statutory requirements for record retention.

3 With respect to the report pursuant to directions issued by the Comptroller and Auditor General of India u/s 143(5) of Companies Act, 2013 for the year ended 31st March 2025 on accounts of Head Office audited by us and 54 branch offices including technical centres audited by other independent auditors appointed by the Comptroller & Auditor General of India, we give our separate Report in **"Annexure C".**

For A P R A & Associates LLP
Chartered Accountants
(Firm Regn. No. 011078N / N500064)

Sd/-
CA Arun Kumar Gupta
Partner
(Membership No.089657)
UDIN:25089657BMMMXY9945

Place: Delhi
Date: 22nd July, 2025

ANNEXURE "A" TO INDEPENDENT AUDITORS' REPORT ON THE STANDALONE IND AS FINANCIAL STATEMENTS OF THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED FOR THE YEAR ENDED 31ST MARCH 2025

(Referred to in para 1 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

(i) In respect of the company's property, plant andequipment, and intangible assets:

(a) (A) The company has maintained proper records showing full particulars including quantitative details and situation of property, plant and equipment and including right-of-use assets

(B) The company has maintained proper records showing full particulars of intangible assets.

(b) According to the information and explanation given to us, these properties, plant and equipment have been physically verified by the management at reasonable intervals, having regard to the size of the company and nature of its assets and no material discrepancies were noticed on such verification.

(c) According to the information and explanations given to us and the records examined by us, the title deeds of all the immovable property (other than properties where the company is lessee and the lease agreement are duly executed in favour of lessee) disclosed in the financial statements are held in the name of the company except the following:

Description of property	Gross carrying value (₹ In Lakhs)	Title deeds held in the name of	Whether title deed holder is promoter, director or their relative or employee	Property held since which date	Reason for not being held in name of company
Land at Technical Centre, Howrah	1.60	Refer Note 1	No	1959-60	Refer Note 1
Flats at branch office, Mumbai	11.52	Refer Note 2	No	1988	Refer Note 2

Note 1: The original title deed is not produced for our verification. However, as per management, based on photo copy of the title deeds are in name of the company, possession is with the company, but the original title documents are not traceable. The matter of obtaining of physical hard copy of title deeds from the local government authority is under process.

Note 2: Redevelopment of the society at Tilak Nagar, Chembur, Mumbai in which the company is having six flats, have been completed and possession is with the company, however, title deeds/ documents are yet to be executed in favour of the company.

(d) The company has not revalued any of its property, plant and equipment (including right-of-use assets) and intangible assets during the year.

(e) According to the information and explanations given to us, no proceedings have been initiated during the year or are pending against the company as at 31st March 2025 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.

(ii) (a) According to the information and explanation given to us and the records examined by us, the physical verification of Inventory has been carried out during the year. In our opinion, the coverage and procedure of such verification is appropriate. No material discrepancies were noticed during such verification.

(b) The company has been sanctioned working capital limits in excess of 5 crore, in aggregate, from banks or financial institutions which are secured on the basis of security of current assets. The quarterly returns or statements filed by the company with such banks or financial institutions are generally in agreement with the books of account of the company.

(iii) In our opinion and according to the information and explanation given to us, the company has not provided any guarantee or security to companies, firms, limited liability partnerships or any other parties. The company has made investment, granted secured loans during the year to companies, firms, limited liability partnerships and other parties.

(a) In our opinion and according to the information and explanation given to us, one of the principal businesses of the company is to give loans (the Company is a Systemically Important Non-Deposit Accepting Non-Banking Financial Company as per the RBI regulations) and hence reporting under clause 3(iii)(a) of the Order is not applicable.

(b) In our opinion, the investments made, guarantees provided, if any and the terms and conditions of the grant of all loans and advances, during the year are not prejudicial to the Company's interest.

(c) In our opinion and according to the information and explanation given to us, the schedule of repayment of principal and payment of interest has been stipulated and receipts are generally regular.

(d) The following are the amounts overdue of loans granted by the company. According to the information and explanations given to us and based on audit procedures performed by us, the company has taken reasonable steps for recovery of principal and interest. on overdue more than 90 days has not been recognised as income and total outstanding (Principal + Interest) with in the value of Bank Guarantee taken as security.

(e) In our opinion and according to the information and explanation given to us, one of the principal businesses of the company is to give loans (the Company is a Systemically Important Non-Deposit Accepting Non-Banking Financial Company as per the RBI regulations) and hence reporting under clause 3(iii)(e) of the Order is not applicable.

(₹ In lakhs)

No of cases	Principal amount over-due	Interest overdue	Penal Charges overdue	Total overdue	Remarks (if any)
225	32131.49	334.66	42.13	32508.28	As per branch Auditor's Report.

(f) The company has not granted any loans or advances in the nature of loan either repayable on demand or without specifying any terms of repayment and hence 3(iii)(f) of the Order is not applicable.

(iv) In our opinion and according to the information and explanation given to us, the Company has complied with the provision of 185 and 186 of the Act, with respect to loan and advances granted, guarantees or security provided and investment made by company during the year.

(v) In our opinion and according to the information and explanations given to us, the company has not accepted any deposits or amount deemed to be deposits from public during the year within the meaning of Section 73 to 76 or any other relevant provisions of the Companies Act, 2013 and the Rules framed thereunder. Hence, reporting under clause 3(v) of the Order is not applicable.

(vi) According to the information and explanations given to us, the Central Government has not prescribed the maintenance of cost records under clause (d) of sub-section (1) of Section 148 of the Companies Act, 2013.

(vii) According to the information and explanations given to us in respect of statutory dues:

(a) The company has generally been regular in depositing undisputed statutory dues including goods and services tax, provident

fund, employees' state insurance, income-tax, service tax and other material statutory dues, as applicable with the appropriate authorities. According to the information and explanation given to us, there were no undisputed amounts payable in respect of above statutory dues outstanding on 31st March 2025 for a period of more than 6 months from the date they became payable.

(b) According to the information and explanations given to us, details of statutory dues referred to in sub- clause (a) above which have not been deposited as on 31st March 2025 on account of disputes are given below:

S.No.	Nature of Statute	Nature of Dues	Amount (₹ in Lakhs)	Period to which the amount relates	Forum where the dispute is pending
1	Finance Act, 1994	Service Tax	50.89	2015-16 to 2016-17	Customs, Excise & Service Tax Appellate Tribunal (CESTAT), Chennai
2	Orissa VAT Act	Central Sales Tax	13.88	2014-15	High Court, Cuttack
3	Finance Act, 1994	Service Tax	9.56	October 2007 to June 2012	Appellate Tribunal, Allahabad
4	Sales Tax Act	Sales Tax	2.50	2016-17	Sales Tax Department, Kanpur
5	Sales Tax Act	Differential Tax, Interest & Penalty	142.39	2012-13	Bench-I, Maharashtra Sales Tax Tribunal, Mumbai
6	Sales Tax Act	Differential Tax, Interest & Penalty	18.92	2013-14	Dy. Comm. Of Sales Tax – Appeals, Mazgaon, Mumbai
7	Sales Tax Act	Differential Tax, Interest & Penalty	46.97	2014-15	Jt. Comm. Of Sales Tax – Appeals, Mazgaon, Mumbai
8	Sales Tax Act	Differential Tax, Interest & Penalty	82.43	2015-16	Jt. Comm. Of Sales Tax – Appeals, Mazgaon, Mumbai
9	Finance Act, 1994	Service Tax & Penalty	1.85	2015-16 to 2016-17	Customs, Excise & Service Tax Appellate Tribunal (CESTAT), Allahabad
10	GST (Compensation to States) Act, 2017	GST State Cess	71.08	2018-19	GST Appellate Tribunal, Cuttack
11	Income Tax Act	Income Tax Regular Demand	18.39	2016-17	CIT (Appeals)-IX, New Delhi
12	GST Act, 2017	Differential Tax, Interest & Penalty (CGST & KGST)	981.33	2019-20	Joint Commissioner of Commercial Taxes (Appeal-2), Bangalore
13	GST Act, 2017	GST Demand	46.28	2018-19	CESTAT, Allahabad

14	GST Act, 2017	GST Demand	11.21	2018-19	State Appellate Authority, Bhubaneswar
15	GST Act, 2017	GST Demand	16.70	2018-19	Appellate Authority Joint Commissioner (ST), Secundrabad Division
16	GST Act, 2017	GST Demand	145.89	2018-19	Appellate Authority Joint Commissioner (ST), Secundrabad Division
17	GST Act, 2017	GST Demand	1546.72	2017-18 to 2020-21	Commissioner Appeals - II, Delhi
	Total		**3206.99**		

(viii) There were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income tax Act, 1961 (43 of 1961).

(ix) (a) The company has not defaulted in repayment of loan or other borrowings or in the payment of interest thereon to any lender.

(b) The company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.

(c) The term loan was applied for the purpose for which the loan was obtained.

(d) On an overall examination of the financial statements of the company, fund raised on short term basis have not been utilised during the year for long-term purpose by the company.

(e) On an overall examination of the financial statements of the company, the company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.

(f) The Company has not raised any loans during the year on the pledge of securities and hence reporting on clause 3(ix)(f) of the Order is not applicable.

(x) (a) The company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.

(b) During the year, the company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.

(xi) (a) Based upon the audit procedure performed for the purpose of reporting the true and fair view of the financial statements and according to the information and explanations provided by the management, we report that no fraud by the company or any fraud on the company by the officers and employee of the company has been reported during the year. Accordingly, paragraph 3(xi)(a) and (b) of the Order is not applicable.

(b) Based upon the audit procedure performed for the purpose of reporting the true and fair view of the financial statements, no report under sub-section (12) of section 143 of the Companies Act has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.

(c) According to the information and explanations given to us, no whistle-blower complaints were received during the year by the company.

(xii) In our opinion and according to the information and explanations given to us, the company is not a Nidhi Company and the Nidhi Rules, 2014 are not applicable to it. Accordingly, clause 3 (xii) of the Order is not applicable.

(xiii) In our opinion and according to the information and explanation given to us, transactions during the year with related

parties are in compliance with Section 177 and 188 of the Companies Act, 2013 where applicable and details of related party transactions have been disclosed in the standalone financial statements as required by the applicable Ind AS.

(xiv) (a) According to the information and explanations provided by the management, the company has an adequate internal audit system commensurate with the size and nature of its business.

(b) For determining the nature, timing and extent of audit procedures, we have considered the internal audit reports issued to the company during the year.

(xv) In our opinion during the year the company has not entered into any non-cash transactions with its directors or persons connected with its directors, and hence reporting under paragraph 3(xv) of the order is not applicable.

(xvi) (a) According to the information and explanation given to us, the company is registered under section 45-IA of the Reserve Bank of India Act 1934 and granted Certificate of Registration No. N. 14.03090 dated 29.12.2005 to carry on the business of a non-banking financial company.

(b) In our opinion and according to the information and explanation given to us, the company has not conducted any Non-Banking Financial or Housing Finance activities without a valid Certificate of Registration from the Reserve Bank of India as per the Reserve Bank of India Act, 1934.

(c) The company is not a Core Investment Company (CIC) as defined in the regulations made by the RBI. Accordingly, reporting under clause 3(xvi)(c) of the Order is not applicable.

(d) In our opinion and according to the information and explanations given to us, there are no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.

(xvii) The company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.

(xviii) There has been no resignation of the statutory auditors of the company during the year.

(xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the company as and when they fall due.

(xx) (a) There is no amount remaining unspent under sub-section (5) of section 135 of the Act pursuant to other than ongoing project.

(b) Amount remaining unspent under sub-section (5) of section 135 of the Act, pursuant to any ongoing project, has been transferred to a special account in compliance with the provision of sub-section (6) of section 135 of the Act.

For A P R A & Associates LLP
Chartered Accountants
(Firm Regn. No. 011078N / N500064)

Sd/-
CA Arun Kumar Gupta
Partner
(Membership No.089657)
UDIN:25089657BMMMXY9945

Place: Delhi
Date: 22nd July 2025

ANNEXURE "B" TO INDEPENDENT AUDITORS' REPORT ON THE STANDALONE IND AS FINANCIAL STATEMENTS OF THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED FOR THE YEAR ENDED 31ST MARCH 2025

(Referred to in para 2(g) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Report on the Internal Financial Controls with reference to Standalone Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to Standalone Financial Statements of **The National Small Industries Corporation Limited** (hereinafter referred to as "the Company") as of 31st March 2025 in conjunction with our audit of the standalone Ind AS Financial Statements of the company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Management are responsible for establishing and maintaining internal financial controls based on the internal control with reference to Standalone Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the company's internal financial controls with reference to Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Standalone Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to Standalone Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Standalone Financial Statements included obtaining an understanding of internal financial controls with reference to Standalone Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the company internal financial controls with reference to Standalone Financial Statements. With reference to standalone financial statements.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control with reference to Standalone Financial Statements is a process designed to provide reasonable assurance regarding

the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Standalone Financial Statements includes those policies and procedures that

(1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

(2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and

(3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls with reference to Standalone Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Standalone Financial Statements to future periods are subject to the risk that the internal financial control with reference to Standalone Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the company has maintained, in all material respects, adequate internal financial controls with reference to Standalone Financial Statements and such internal financial controls with reference to Standalone Financial Statements were operating effectively as of 31st March 2025, based on "the internal control over financial reporting criteria established by the company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India".

Other Matter

Our aforesaid report u/s 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements in so far relates to financial statements of 54 branch offices including Technical Centres have been audited by the independent auditors appointed by Comptroller & Auditor General of India, is based on the corresponding reports of the auditors of such branches.

For A P R A & Associates LLP
Chartered Accountants
(Firm Regn. No. 011078N / N500064)

Sd/-
CA Arun Kumar Gupta
Partner
(Membership No.089657)
UDIN:25089657BMMMXY9945

Place: Delhi
Date: 22nd July 2025

'ANNEXURE C' TO INDEPENDENT AUDITOR'S REPORT ON THE STANDALONE IND AS FINANCIAL STATEMENTS OF THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITES FOR THE YEAR ENDED 31ST MARCH 2025

(Referred to in para 3 under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Compliance Certificate

We have conducted the audit of accounts of The National Small Industries Corporation Limited for the year ended 31st March 2025 in accordance with the directions/sub directions issued by C&AG of India under Section 143(5) of the Companies Act, 2013 and certify that we have complied with all the Directions/Sub-Directions issued to us.

For A P R A & Associates LLP
Chartered Accountants
(Firm Regn. No. 011078N / N500064)

Sd/-
CA Arun Kumar Gupta
Partner
(Membership No.089657)
UDIN:25089657BMMMXY9945

Place: Delhi
Date: 22nd July 2025

AUDIT REPORT OF THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED FOR THE YEAR 2024-25 PURSUANT TO DIRECTION UNDER SECTION 143(5) OF COMPANIES ACT, 2013.

S No.	Directions	Reply
I	Assess the fair valuation of all the investments, both quoted and unquoted, made directly by the Company or through Trusts, for Post retirement benefits of the employees. This includes verifying valuation methodologies, ensuring consistency with Ind AS and reviewing supporting documentation. The auditor shall provide a brief note on the valuation approach, its reasonability, and compliance with applicable regulations, reporting any material deviations or misstatements.	Based on audit procedures carried out by us and as per the information and explanations given to us, the investments made towards the post-retirement benefit- Provident Fund by the PF Trust, has been actuarially valued in terms of IndAS-19 on Employee Benefits. Further, the company has not made any investments in post-retirement benefits like Gratuity, Leave Encashment, Sick Leave & TA on Retirement. However, the liability on this account is recognized on the basis of actuarial valuation in terms of IndAS-19 on Employee Benefits. The valuation methodologies used are consistent with industry practice and were found to be reasonable based on the nature of the investments and supporting documentation in compliance with the requirement of IndAS and actuarial reports. No deviations or misstatements were observed in the valuation.
II	Whether the company has system in place to process all the accounting transactions through IT system? If yes, the implications of processing of accounting transactions outside IT system on the integrity of the accounts along with the financial implications, if any, may be stated	Yes, the company has its system in place to process all the accounting transactions through IT System. The company is using Tally (ERP 9) and STOWE software for Balance Sheet Consolidation purpose. RMA Software and Samriddhi Software is used for RMA financing and employee payroll respectively. However, RMA software and Samrddhi software are not integrated. Based on Audited Branch Reports, audit procedures carried out and as per the information and explanations given to us, no accounting transactions have been processed / carried outside the IT System. Accordingly, there are no implications on the integrity of the accounts.

III	Whether funds (grants/ subsidy etc.) received/ receivable for specific schemes from Central/ State Government or its agencies were properly accounted for as per the applicable accounting standards or norms and whether the received funds were utilized as per its terms and conditions? Whether accounting of interest earned on grants received has been done as per terms and conditions of the Grant. List the cases of deviation.	Based on audit procedures carried out by us and as per the information and explanations given to us, funds (grants/ subsidy, etc.) received/receivable for specific schemes from Central/ State Government or its agencies, were properly accounted for/ utilized as per the applicable accounting standards or respective term and conditions. Further, based on audit procedures carried out by us and as per the information and explanations given to us, the accounting of interest earned on grants received has been accounted for as per the terms and conditions of the Grant. The Interest earned, if any, on the Government grant received as per the terms of the sanction of the grant, is recognized as advance from the Government of India and is shown as Amounts Payable to Government of India. Moreover, there were no cases of non-compliance or deviations observed in the accounting or utilization of grants during the year.
IV	Whether the Company has identified the key Risk areas? If yes, whether the Company has formulated any Risk Management Policy to mitigate these risks? If yes, (a) whether the Risk Management Policy has been formulated considering global best practices? (b) whether the Company has identified its data assets and whether it has been valued appropriately?	As part of our audit and review of the Internal Capital Adequacy Assessment Process (ICAAP) framework adopted by the Company, it was observed that NSIC has identified key risk areas relevant to its operations, including credit risk, operational risk, liquidity risk, market risk, and reputational risk. The Company has formulated a Risk Management Policy that is integrated with its ICAAP, aligning with regulatory guidelines and incorporating elements of global best practices. The policy outlines a structured approach for risk identification, assessment, monitoring, and mitigation, and is periodically reviewed by senior management and the Board-level committee. The Risk Management Policy reflects practices such as control evaluation, stress testing, and capital adequacy assessment, which are consistent with international standards. In addition, the Company has undertaken the identification of critical data assets, particularly in the areas of financial reporting, client data, and operational systems.

		Based on the information and explanations provided to us, the Company has identified key data assets such as customer databases, supplier records, MSME registration and loan processing systems, digital documentation platforms, and internal operational data management systems as integral to its service delivery model. These data assets, being embedded within the Company's technology infrastructure, have been considered part of the overall Property, Plant and Equipment. The Company has capitalized the associated costs, where appropriate and has evaluated the valuation of such assets in accordance with the applicable IndAS. In the context of its operations, the current treatment reflects a fair and compliant approach to identification and valuation of data assets.
V	Whether the Company is complying with the Securities and Exchange Board of India (SEBI) (Listing Obligation and Disclosure Requirements) Regulations, 2015, and other applicable rules and regulations of SEBI, Department of Investment and Public Asset Management, Ministry of Corporate Affairs, Department of Public Enterprises, Reserve Bank of India, Telecom Regulatory Authority of India, CERT-IN, Ministry of Electronics and Information Technology and National Payments Corporation of India wherever applicable? If not, the cases of deviation may be highlighted.	Based on our audit procedures and review of compliance records and management representations, it was observed that the Company, being an unlisted public sector undertaking, is not subject to the Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015. However, the Company is subject to applicable rules and guidelines issued by the Department of Investment and Public Asset Management (DIPAM), Ministry of Corporate Affairs (MCA), Department of Public Enterprises (DPE), Reserve Bank of India (RBI), and other regulatory authorities such as the Ministry of Electronics and Information Technology (MeitY), CERT-IN, and National Payments Corporation of India (NPCI), wherever applicable. Based on the audit procedures carried out, we did not observe any instances of non-compliance with the applicable regulatory frameworks during the year under review.

For A P R A & Associates LLP
Chartered Accountants
(Firm Regn. No. 011078N / N500064)

Sd/-
CA Arun Kumar Gupta
Partner
(Membership No.089657)
UDIN:25089657BMMMXY9945

Place: Delhi
Date: 22nd July 2025

Non-Banking Financial Companies Auditor's Report for the Year Ended 31st March 2025

The Board of Director of
The National Small Industries Corporation Ltd.
Okhla Industrial Estate,
New Delhi-110020

Dear Sir,

As required by the "Non-Banking Financial Companies Auditor's Report (Reserve Bank) Directions, 2016" issued by the Reserve Bank of India (RBI), on the matters specified in Chapter-II of the said Directions to the extent applicable to the Corporation and according to the information and explanation is given to us for the purpose of Audit, we report that:-

1) In pursuance, of section 45-IA of the Reserve Bank of India Act, 1934, the Company has obtained a certificate of registration from the RBI under Registration Number N-14.03090 dated 29.12.2005 granting the Company to carry on the business of a non-banking financial company;

2) The Board of Directors have passed a resolution on 9th December 1998 for non-acceptance of public deposit in future without prior permission from Reserve Bank of India; which has been reconfirmed in the Boards resolution passed on 17th April 2025.

3) The Company has not accepted public deposits during year ended 31st March 2025.

4) The corporation is entitled to continue to hold Certificate of Registration (COR) in terms of its Principal Business Criteria (Financial asset/income pattern) as on 31st March 2025.

5) The corporation is meeting the required net owned fund requirement as laid down in Master Direction-Non-Banking Financial Company-Systematically Important Non-Deposit taking Company (Reserve Bank) Direction, 2016.

6) Based on RBI notification no RBI/2019-20/170 DOR (NBFC).CC.PD.No.109/22.10.106/2019-20 dated 13.03.2020, Non-Banking Financial Companies (NBFCs) covered by Rule 4 of the Companies (Indian Accounting Standards) Rules, 2015 are required to comply with Indian Accounting Standards (IndAS) for the preparation of their financial statements for the year 2019-20 and onwards. Therefore, w.e.f. financial year 2019-20, ECLs in terms of IndAS-109 has been recognized as loss allowances on the financial instruments.

7) As per information and explanation given to us, the statement of capital funds, risk assets/ exposures and risk asset ratio (DNBS03 return) has been filed by Corporation for all the quarters of FY 2024-25 based on provisional financial results of respective quarters, drawn on the date of filing within the stipulated period including CRAR, in compliance with RBI norms. Further, CRAR based on audited financial statements for the year ended 31.03.2025 has been correctly arrived at and it is in compliance with minimum prescribed CRAR by RBI.

For A P R A & Associates LLP
Chartered Accountants
(Firm Regn. No. 011078N / N500064)

Sd/-
CA Arun Kumar Gupta
Partner
(Membership No.089657)
UDIN:25089657BMMMXY9945

Place: Delhi
Date: 22nd July 2025

Statutory Auditor's Certificate (SAC)

We have examined the books of accounts and other records maintained at Head Office of the National Small Industries Corporation Ltd for the Financial Year ending March 31st, 2025. On the basis of the information submitted to us, we certify the following:-

Sl. No.	Particulars	Details
1	Name of the Company	The National Small Industries Corporation Limited
2	Certificate of Registration No.	N.14.03090
3	Registered office Address	NSIC Bhawan, Okhla Industrial Estate, New Delhi - 110020.
4	Corporate office Address	Same as above
5	The company has been classified by RBI as: (Investment Company / Loan Company / AFC / NBFC-MFI / NBFC- Factor / IFC / IDF-NBFC)	Loan Company
6	Net Owned Fund (in Rs Crore) (Calculation of the same is given in the Annex)	1325.07
7	Total Assets (in Rs Crore)	3395.06
8	Asset-Income pattern: (in terms of RBI Press Release 1998- 99/1269 dated April 8, 1999) a) % of Financial Assets to Total Assets b) % of Financial Income to Gross Income (NBFC-Factor /NBFC-MFI / AFC / IFC may also report separately below)	 86.20% 66.07%
9	Whether the company was holding any Public Deposits, as on March 31, 2025? If Yes, the amount in Crore	No
10	Has the company transferred a sum not less than 20% of its Net Profit for the year to Reserve Fund? (In term of sec 45-IC of the RBI Act, 1934).	Yes
11	Has the company received any FDI? If yes, did the company comply with the minimum capitalization norms of the FDI?	No
12	If the Company is classified as an NBFC-Factor; a) % of factoring assets to Total Assets b) % of Factoring Income to Gross Income	NA

13	The Corporation is classified as an NBFC-MFI; % Qualifying Assets to Net Assets (refer to Notification DNBS.PD.No.234CGM(US)2011 dated December 02, 2011)	NA
14	If the company is classified as an AFC; a) % of Advances given for creation of physical /real assets supporting economic activity to Total Assets b) % of income generated out of these assets to Total Income	NA
15	If the company is classified as an NBFC-IFC % of Infrastructure Loans to Total Assets	NA
16	Has there been any takeover/ acquisition of control/ change in shareholding/ Management during the year which Required prior approval No from RBI? (Please refer to per DNBR (PD) CC. No.065/03.10.001/2015-16 dated July 09, 2015 on the subject for details)	NA

In terms of Master Direction- Non Banking Financial Companies Auditor's Report (Reserve Bank) Directions, 2016 dated September 29, 2016, a separate report to the Board of Directors of the company has been made.

For A P R A & Associates LLP
Chartered Accountants
(Firm Regn. No. 011078N / N500064)

Sd/-
CA Arun Kumar Gupta
Partner
(Membership No.089657)
UDIN:25089657BMMMXY9945

Place: Delhi
Date: 22nd July 2025

Annexure

Sl. No.	Capital Funds – Tier I	(Rs in crore)
1.	Paid up equity capital	532.99
2.	Pref. shares to be compulsorily converted into equity	
3.	Free reserves:	
	General reserves	
	Share premium	
	Capital reserves	
	Debenture redemption reserve	
	Capital redemption reserve	
	Credit balance in P&L account	693.26
	Other free reserves (may be specified)	
4.	Special reserves	138.47
	Total of 1 to 4	1364.72
5.	**Less:** (i) accumulated balance of loss	
	(ii) deferred revenue expenditure	
	(iii) deferred tax assets (Net)	37.09
	(iv) other intangible assets	2.56
	Owned Fund	**1325.07**
6.	Investment in shares of (i) Companies in the same group	
	(ii) Subsidiaries	6.00
	(iii) Wholly Owned Subsidiaries	
	(iv) Other NBFCs	
7.	Book value of debentures, bonds outstanding loans and advances, bills purchased and discounted (including H.P. and lease finance) made to, and deposits with	
	(i) Companies in the same group	
	(ii) Subsidiaries	
	(iii) Wholly Owned Subsidiaries/Joint Ventures Abroad	
8.	Total of 6 and 7	6.00
9.	Amount in item 8 in excess of 10% of Owned Fund	-
10.	**Net Owned Fund**	**1325.07**

THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.

[CIN NO. : U74140DL1955GOI002481]

STANDALONE BALANCE SHEET AS AT 31.03.2025

(₹ in Lakh)

Particulars		Note No.	As at 31.03.25		As at 31.03.24	
	ASSETS					
1	**Financial Assets**					
(a)	Cash and Cash Equivalents	**3**	8561.65		10243.06	
(b)	Bank Balances other than Cash and Cash Equivalents	**4**	49.93		50.27	
(c)	Trade Receivables	**5**	10023.24		10994.77	
(d)	Loans & Advances	**6**	281041.46		261358.98	
(e)	Investments	**7**	940.20		1027.21	
(f)	Other Financial Assets	**8**	650.72	301267.20	756.98	284431.27
2	**Non-Financial Assets**					
(a)	Inventories	**9**	9.55		9.08	
(b)	Current Tax Assets (Net)	**10**	0.00		0.00	
(c)	Deferred Tax Assets (Net)	**11**	3709.14		3522.35	
(d)	Property, Plant and Equipment	**12**	28918.14		28627.81	
(e)	Capital Work-in-Progress	**12**	543.03		482.33	
(f)	Intangible Assets Under Development	**12**	35.65		35.65	
(g)	Other Intangible Assets	**12**	103.58		86.35	
(h)	Right of Use Assets	**12**	169.57		221.91	
(i)	Assets Classified as Held for Sale	**12**	0.00		0.00	
(j)	Other Non-Financial Assets	**13**	4750.57	38239.23	4117.41	37102.89
	Total Assets			**339506.43**		**321534.16**
	LIABILITIES AND EQUITY					
1	**Financial Liabilities**					
(a)	**Payables**					
(i)	**Trade Payables**					
	Outstanding Dues of MSEs	**14**	10118.22		11916.71	
	Outstanding Dues of Non-MSEs	**14**	68.05		69.61	
(ii)	**Other Payables**					
	Outstanding Dues of MSEs	**14**	0.00		0.00	
	Outstanding Dues of Non-MSEs	**14**	0.00		0.00	
(b)	Borrowings	**15**	149211.86		142495.42	
(c)	Other Financial Liabilities	**16**	14071.16	173469.29	13003.29	167485.03
2	**Non-Financial Liabilities**					
(a)	Current Tax Liabilities (Net)	**10**	246.13		708.33	
(b)	Provisions	**17**	12721.89		11897.10	
(c)	Deferred Tax Liabilities (Net)	**11**	0.00		0.00	
(d)	Other Non-Financial Liabilities	**18**	6888.36	19856.38	6528.61	19134.04
3	**Equity**					
(a)	Equity Share Capital	**19**	53298.80		53298.80	
(b)	Other Equity	**20**	92881.96	146180.76	81616.29	134915.09
	Total Liabilities and Equity			**339506.43**		**321534.16**
	Other Notes on Accounts	**35**				

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)

Note : The Notes 1 to 35 referred to above form an integral part of Financial Statements.

Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXY9945

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.

[CIN NO. : U74140DL1955GOI002481]

STANDALONE STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31.03.2025

(₹ in Lakh)

Particulars			Note No.	As at 31.03.25	As at 31.03.24
I		**INCOME**			
	A	Revenue from Operations			
		Sale of Products	**21**	290771.56	276408.88
		Sale of Services	**21**	8575.65	8114.83
		Rental Income		6061.71	5463.90
		Interest Income	**21**	29294.84	32021.02
		Fees and Commission Income	**21**	4378.19	4829.27
		[Includes Processing Fees earned of ₹ 4378.19 lakhs (₹ 4829.27 lakhs) for value of goods handled and services rendered ₹1143017.44 lakhs (₹ 1168413.63 lakhs)]			
		Other Operating Income	**21**	4038.51	479.66
		Total Revenue from Operations		**343120.46**	**327317.56**
	B	Other Income	**22**	193.90	278.90
	C	Dividend Income		112.40	91.10
	D	Grants and Subsidies	**23**	8973.87	13827.28
		Total Income (A + B + C + D)		**352400.63**	**341514.84**
II		**EXPENSES**			
		Purchase of Products	**24**	289070.32	275064.83
		Changes in Inventories	**25**	0.00	0.00
		Employee Benefit Expenses	**26**	14629.43	14115.71
		Finance Costs	**27**	10744.19	11479.20
		Depreciation and Amortization Expenses	**28**	980.28	842.91
		Corporate Social Responsibility	**29**	309.65	288.89
		Other Expenses	**30**	16990.76	22601.54
		Fees and Commission Expenses	**34**	59.82	71.29
		Total Expenses		**332784.45**	**324464.37**
III		**Profit before Exceptional Items and Tax**		**19616.18**	**17050.47**
		Exceptional Items (Refer point no. 4E(b) of Note-35)		-0.74	-13.18
IV		**Profit before Tax**		**19616.92**	**17063.65**
		Tax Expense	**31**		
		Current Tax		5150.00	4450.00
		Deferred Tax		-132.86	-18.25
		Earlier Years		-30.14	-23.87
V		**Total Tax Expense**		**4987.00**	**4407.88**
VI		**Profit after Tax for the period from Continuing Operations**		**14629.92**	**12655.77**
VII		Profit from Discontinued Operations		0.00	0.00
VIII		Tax Expenses from Discontinued Operations		0.00	0.00
IX		Profit from Discontinued Operations (After Tax)		0.00	0.00
X		**Profit for the Period**		**14629.92**	**12655.77**
XI		**Other Comprehensive Income**			
	A	Items that will not be reclassified to Profit or Loss - Investment		-178.17	111.07
		Items that will not be reclassified to Profit or Loss - Actuarial Gain/ Loss on Defined Benefit Plans		-36.09	-15.56
		Income Tax relating to Items that will not be reclassified to Profit or Loss		53.93	-24.04
		Sub Total (A)		**-160.33**	**71.47**
	B	Items that will be reclassified to Profit or Loss		0.00	0.00
		Income tax relating to items that will be reclassified to profit or loss		0.00	0.00
		Sub Total (B)		**0.00**	**0.00**
		Other Comprehensive Income (A + B)		**-160.33**	**71.47**

XII	**Total Comprehensive Income for the period (X + XI) (Comprising Profit/(Loss) and other Comprehensive Income for the period)**		**14469.59**	**12727.24**
XIII	**Earnings per Equity Share (for Continuing Operations)**	**32**		
	Basic (₹)		27.45	23.74
	Diluted (₹)		27.45	23.74
XIV	**Contingent Liabilities**	**33 (i)**	**6468.69**	**4436.53**
XV	**Capital Commitments**	**33 (ii)**	**1201.37**	**793.19**
	Other Notes on Accounts	**35**		

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)
Note : The Notes 1 to 35 referred to above form an integral part of Financial Statements.
Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXY9945

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED
[CIN NO. : U74140DL1955GOI002481]
STANDALONE STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31.03.2025

A: EQUITY SHARE CAPITAL

(₹ in Lakh)

Particulars	Opening Balance	Changes in equity share capital due to prior period errors	Restated balance at the beginning of the reporting period	Changes in equity share capital during the year	Closing Balance
2023-24	53298.80	0.00	53298.80	0.00	53298.80
2024-25	53298.80	0.00	53298.80	0.00	53298.80

B: OTHER EQUITY

Particulars	Other Equity								
	Capital Reserves	Capital Redemption Reserve	Retained Earnings						Total
			Retained Earnings	Equity Instruments through Other Comprehensive Income	Defined Benefits Plans through Other Comprehensive Income	Impairment Reserve	Statutory Reserve-u/s 45IC of RBI Act 1934	Sub Total	
Balance as at 31st March 2023	**4343.95**	**73.09**	**54608.33**	**285.54**	**-518.96**	**4866.65**	**8389.87**	**67631.43**	**72048.47**
Changes due to Accounting Policy	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Changes due to Prior Period Errors	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Profit for the period	0.00	0.00	12655.77	0.00	0.00	0.00	0.00	12655.77	12655.77
Other Comprehensive Income	0.00	0.00	0.00	111.07	-15.56	0.00	0.00	95.51	95.51
Total Comprehensive Income	**0.00**	**0.00**	**12655.77**	**111.07**	**-15.56**	**0.00**	**0.00**	**12751.28**	**12751.28**
Addition, Transfer / Adjustment during the year	498.03	0.00	-2531.15	0.00	0.00	0.00	2531.15	0.00	498.03
Dividend for the year 2022-23	0.00	0.00	-3314.49	0.00	0.00	0.00	0.00	-3314.49	-3314.49
Depreciation for the year	-342.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-342.96
Income tax relating to Defined benefit plans	0.00	0.00	0.00	0.00	3.91	0.00	0.00	3.91	3.91
Income tax relating to Equity Investments	0.00	0.00	0.00	-27.95	0.00	0.00	0.00	-27.95	-27.95
Balance as at 31st March 2024	**4499.02**	**73.09**	**61418.46**	**368.66**	**-530.61**	**4866.65**	**10921.02**	**77044.18**	**81616.29**
Changes due to Accounting Policy	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Changes due to Prior Period Errors	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Profit for the period	0.00	0.00	14629.92	0.00	0.00	0.00	0.00	14629.92	14629.92
Other Comprehensive Income	0.00	0.00	0.00	-178.17	-36.09	0.00	0.00	-214.26	214.26
Total Comprehensive Income	**0.00**	**0.00**	**14629.92**	**-178.17**	**-36.09**	**0.00**	**0.00**	**14415.66**	**14415.66**

Particulars	Other Equity								
	Capital Reserves	Capital Redemption Reserve	Retained Earnings						Total
			Retained Earnings	Equity Instruments through Other Comprehensive Income	Defined Benefits Plans through Other Comprehensive Income	Impairment Reserve	Statutory Reserve-u/s 45IC of RBI Act 1934	Sub Total	
Addition, Transfer / Adjustment during the year	1008.10	3.22	-2925.98	0.00	0.00	0.00	2925.98	0.00	1011.32
Dividend for the year 2023-24	0.00	0.00	-3796.72	0.00	0.00	0.00	0.00	-3796.72	-3796.72
Depreciation for the year	-418.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-418.52
Income tax relating to Defined benefit plans	0.00	0.00	0.00	0.00	9.08	0.00	0.00	9.08	9.08
Income tax relating to Equity Investments	0.00	0.00	0.00	44.85	0.00	0.00	0.00	44.85	44.85
Balance as at 31st March 2025	**5088.60**	**76.31**	**69325.68**	**235.34**	**-557.62**	**4866.65**	**13847.00**	**87717.05**	**92881.96**

Note: Figures of previous year recasted/regrouped wherever necessary.

Notes 1 to 35 referred to above form an integral part of Financial Statements.

Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP.
Chartered Accountants
Firm Registration No.: 011078N/N500064

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No.: 089657
Place: New Delhi
Date: 22.07.2025
UDIN: 25089657BMMMXY9945

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED

[CIN NO. : U74140DL1955GOI002481]

STANDALONE CASH FLOW STATEMENT ATTACHED TO AND FORMING PART OF THE ACCOUNTS FOR THE YEAR ENDED 31.03.2025

(₹ in Lakh)

Particulars		For the year ended 31.03.2025	For the year ended 31.03.2024
Net (+)Profit/(-)Loss before Tax		19,616.92	17,063.65
Adjustment for Non-Cash / Non-Operating Items:			
Depreciation and Amortisation Expenses		980.29	842.91
Inter Unit Adjustment		-	-
Gain / Loss on Sale / Disposal of Assets / Intangibles		(0.74)	(13.18)
Provisions & Contingencies (Terminal Benefits)		1,882.51	1,502.28
Provisions made during the year (Exchange Variation)		371.18	402.90
Bad Debts Written Off		18.09	0.14
Gain / Loss on Foreign Currency Transaction and Transition (Net)		-	-
Intt Acrued but not due on borowings		7.70	8.05
Discounting Impact (Debit)		69.69	13.48
Discounting Impact (Credit)		(31.30)	(57.02)
Dividend Income		(112.40)	(91.10)
Interest on FDs / Deposits with Banks		(2.64)	(27.91)
Excess Provision Written Back-Others		(27.02)	(113.98)
Sundry Credit Balances Written Back		(72.17)	(120.79)
Excess Provision Written Back (Terminal Benefits)		(50.82)	(65.33)
Excess Provision Written Back (KFW Loans)		(356.73)	(243.13)
Operating Cash Flows Before Working Capital Changes		**22,292.55**	**19,100.96**
Adjustment for Working Capital Changes:			
Increase / Decrease in Current Assets			
Trade Recivables		953.43	5,504.89
Other Financial Assets		67.87	780.31
Inventories		(0.46)	2.40
Current Tax Assets		(1,122.34)	(1,985.86)
Loans & Advances		(19,655.45)	1,915.64
Other Non-Financial Assets		(633.16)	2,644.85

Increase / Decrease in Current Liabilities			
Trade Payables		(1,727.88)	(4,469.82)
Other Financial Liabilities		1,067.87	(3,821.52)
Provisions		(1,414.18)	(1,127.22)
Other Non-Financial Liabilities		359.75	1,450.71
Cash Flow before Tax:		**187.99**	**19,995.33**
Taxes Paid		(4,459.70)	(1,545.84)
Net Operating Cash (+)Inflow / (-)Outflow	**A**	**(4,271.72)**	**18,449.49**
Cash Flow from Investing Activities:			
Sale Proceeds of Assets		5.53	25.32
Increase in PPE and Capital W.I.P.		(708.18)	(847.41)
Investment in SRI Fund		(91.17)	(5.86)
Increase / Decrease in Term Deposits		0.33	12.17
Dividend from Investments		112.40	91.10
Interest on Bank Deposits		2.64	27.91
Net Investing Cash (+)Inflow / (-)Outflow	**B**	**(678.43)**	**(696.78)**
Cash Flow from Financing Activities:			
Increase / Decrease in Borrowings (Short Term)		6,908.93	(12,818.82)
Increase / Decrease in Borrowings (Long Term)		156.53	(272.72)
Dividend Paid		(3,796.73)	(3,314.49)
Net Financing Cash (+)Inflow / (-)Outflow	**C**	**3,268.73**	**(16,406.03)**
Net Cash (+)Inflow / (-)Outflow From Operating Activities	**D**	(4,271.72)	18,449.49
Net Cash (+)Inflow / (-)Outflow from Investing Activities	**E**	(678.43)	(696.78)
Net Cash (+)Inflow / (-)Outflow from Financing Activities	**F**	3,268.73	(16,406.03)
Net Cash (+)Inflow / (-)Outflow	**(D+E+F)**	**(1,681.41)**	**1,346.68**
Add.: Cash & Cash Equivalents at beginning of the year		**10,243.06**	**8,896.38**
Cash & Cash Equivalents at the end of the year		**8,561.65**	**10,243.06**
Cash & Cash Equivalents as per Balance Sheet - Note 3		**8,561.65**	**10,243.06**

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)
The Notes 1 to 35 referred to above form an integral part of Financial Statements.
Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

Note :

1. The above Cash Flow statement has been prepared by using the Indirect Method as per IndAS-7 Statement of Cash Flow.
2. Cash and Cash Equivalent (including bank balances) consist of cash and other bank balances.
3. Previous year's figures have been regrouped/rearranged wherever necessary.
4. We are a NBFC and Interest Paid has been considered as operating expenditure.

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXY9945

For and on behalf of the Board of Directors

Sd/-	**Sd/-**
Gaurav Gulati	**Dr. Subhransu Sekhar Acharya**
Director (Finance)	**Chairman-cum-Managing Director**
[DIN: 10144109]	**[DIN: 06727939]**
Sd/-	**Sd/-**
Partha Majhi	**Nishtha Goyal**
Sr. General Manager	**Company Secretary**
(Finance)	**Membership No.: A22768**

NOTES FORMING AN INTEGRAL PART OF STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

Note- 1: CORPORATE INFORMATION & BASIS OF PREPARATION

1. Corporate Information

The National Small Industries Corporation Limited (referred to as "NSIC" or "The Corporation") was incorporated in the year 1955, having its registered office at NSIC Bhawan, Okhla Industrial Estate, New Delhi. NSIC is domiciled and incorporated in India [CIN No. U74140DL1955GOI002481], governed under the Companies Act, 2013 and is a Systemically Important Non-Deposit Accepting Non-Banking Financial Company (NBFC) registered with the Reserve Bank of India ("the RBI") vide certificate no. N.14.03090 dated 29/12/2005 and falls into NBFC-Middle Layer classification in accordance with Scale Based Regulation (SBR): A Revised Regulatory Framework for NBFCs notified by the RBI vide its pronouncement RBI/ 2021-22/ 112DOR.CRE. REC.No.60/ 03.10.001/ 2021-22 Dated October 22, 2021, as amended from time to time. The Legal Entity Identifier (LEI) Code registered with Global Legal Entity Identifier Foundation (GLEIF) is 335800935QD3LJGOLZ39. It is an ISO 9001-2015 certified Government of India 'Mini Ratna Category-1' Enterprise under Ministry of Micro, Small and Medium Enterprises (MSME).

NSIC has been working to promote, aid and foster the growth of micro, small and medium enterprises in the country through its various Offices / Technical Centre. NSIC facilitates Micro, Small and Medium Enterprises with a set of specially tailored scheme to enhance their competitiveness. NSIC provides integrated support services under Marketing, Technology, Finance and other Support service.

These standalone financial statements were approved by the Board of Directors and authorised for issue on 22.07.2025.

2. Statement of Compliance

The financial statements of the Corporation comply with Ind AS notified under the Companies (Indian Accounting Standards) Rules 2015 (as amended), applicable provisions of the Companies Act, 2013 read with the Companies (Accounts) Rules 2014 and other applicable regulatory norms/ guidelines.

The financial statements of the Corporation have been prepared on going concern basis under the historical cost convention (unless otherwise stated) following accrual system of accounting in accordance with the Generally Accepted Accounting Principles and are in accordance with the Indian Accounting Standard (referred to as "Ind AS") notified under the Companies (Indian Accounting Standard) Rules, 2015, as amended, applicable provisions of the Companies Act, 2013 read with the Companies (Accounts) Rules 2014, as amended, and other applicable regulatory norms/ guidelines.

3. Basis of Preparation and Presentation

The financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values at the end of each reporting period. Fair value measurements under Ind AS are categorized into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at reporting date;
- Level 2 inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the valuation of assets or liabilities

The corporation regularly assesses, by considering various external and internal factors as to whether information in the financial statements could reasonably be expected to influence decisions made by the primary users of its general-purpose

financial statements. Such assessment also takes into considering the characteristics of those users while also considering the company's own circumstances. Financial statements are prepared for users who have a reasonable knowledge of business and economic activities and who review and analyze the information diligently. At times, even well-informed and diligent users may need to seek the aid of an adviser to understand information about complex economic phenomena.

The financial statements are presented in Indian Rupee and all values are rounded to the nearest lakhs and decimals thereof in accordance with Para 5 of Division III of Schedule III of the Companies Act, 2013 as inserted by Notification No. . G.S.R. 1022(E), dated 11th October, 2018 (w.e.f. 11-10-2018)

4. Critical accounting judgements and key sources of estimation uncertainty

In applying the Corporation's accounting policies, which are described in note 2, the management are required to make judgements (other than those involving estimations) that have a significant impact on the amounts recognised and to make estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying the Corporation's accounting policies

The following are the critical judgements, apart from those involving estimations (which are presented separately below), that the management have made in the process of applying the Corporation's accounting policies and that have the most significant effect on the amounts recognised in financial statements.

(i).Judgements in determining the timing of satisfac tion of performance obligations:

The management considered the detailed criteria for the recognition of revenue set out in Ind AS 115 and, in particular, whether the Corporation had satisfied its performance obligations at a point of time or over the time. Following the detailed understanding of the Corporation's scope of deliverables, the management are satisfied that performance obligations have been satisfied and that corresponding recognition of the revenue in the current year is appropriate, vis-à-vis:

- Single Point Registration Scheme on date of issuance of certificate for fresh registration/ renewal/ amendment therein;
- Membership fees of B2B portal (MSME Mart) under DSF Scheme on activation of unit's membership;
- Training activities over the time;
- Material testing fees, job work charges, machining facility on the machines at NTSCs, etc.) on completion of testing and job work;
- Royalty from TIC units over the time;

(ii). Business model assessment:

Classification and measurement of financial assets depends on the results of the SPPI and the business model test. The Corporation determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. Monitoring is part of the Corporation's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those assets. No such changes were required during the periods presented.

(iii). Significant increase in credit risk:

ECL are measured as an allowance equal to 12-month ECL for stage 1 assets, or lifetime ECL for stage 2 or stage 3 assets.

An asset moves to stage 2 when its credit risk has increased significantly since initial recognition. Ind AS 109 does not define what constitutes a significant increase in credit risk. In assessing whether the credit risk of an asset has significantly increased, the Corporation takes into account qualitative and quantitative reasonable and supportable forward-looking information .

(iv) Judgment in identifying whether a contract inclu des a lea se:

Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

The Corporation recognizes a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones).

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

(i) Taxation provisions:

The Corporation's current tax provision relates to management's assessment of the amount of tax in accordance with Appendix C of IndAS 12.

(ii). Discount rate used to determine the carrying amount of the Corporation's defined benefit obligation:

The determination of the Corporation's defined benefit obligation depends on certain assumptions, which include selection of the discount rate. The discount rate iSs set by reference to market yields at the end of the reporting period on government bonds. Significant assumptions are required to be made when setting the criteria for bonds to be included in the population from which the yield curve is derived. These assumptions are considered to be a key source of estimation uncertainty as relatively small changes in the assumptions used may have a significant effect on the Corporation's financial statements within the next year.

(iii).Fair value measurements and valuation processes:

Some of the Corporation's assets and liabilities are measured at fair value for financial reporting purposes. The Management determines the appropriate valuation techniques and inputs for fair value measurements.

In estimating the fair value of an asset or a liability, the Corporation uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Corporation engages third party qualified valuers to perform the valuation.

The valuations of private equity investments and non-derivative financial assets held for trading are particularly sensitive to changes in one or more unobservable inputs which are considered reasonably possible within the next financial year. Further information on the carrying amounts of these assets and the sensitivity of those amounts to changes in unobservable inputs are provided in note 7.

NOTE - 2: MATERIAL ACCOUNTING POLICIES

1. Statement of Cash Flows

Cash flow from operating activities is reported using indirect method adjusting the profit before tax for the effects of: (i) changes during the period in operating receivables and payables transactions of a non-cash nature; (ii) non-cash items such as depreciation, provisions, deferred taxes, unrealized gains and losses; and (iii) all other items for which the cash effects are investing or financing cash flows.

2. Property, plant and equipment

Land and buildings held for use in the production or supply of goods, services including rental

to others (excluding investment properties), or for administrative purposes, are stated in the Balance Sheet at their cost less any accumulated depreciation and accumulated impairment losses.

Properties in the course of construction for production, supply or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognized impairment loss. Depreciation of these assets, determined on the same basis as other property assets, commences when the assets are ready for their intended use.

Freehold land is not depreciated.

Lease hold land is amortized over the lease period.

Plant, Machinery, Fixtures and Fittings are stated at cost less accumulated depreciation and accumulated impairment loss, if any.

Leased assets and seized leased assets out of leased assets acquired up to 31st March'2001 are accounted for at cost, net of accumulated balance of depreciation, lease terminal adjustment and accumulated impairment losses, if any.

Depreciation is recognized so as to write off the cost or valuation of assets (other than freehold land, Leased assets and seized leased assets out of leased assets acquired up to 31st March'2001 and properties under construction) less their residual values over their useful lives, using the straight-line method. Depreciation on Leased assets and seized leased assets out of leased assets acquired up to 31st March'2001 is provided using written down value method. The Corporation selected the method of depreciation in a manner that it most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset.

S. No	Nature of Assets	Useful Life	Rate (SLM)	Residual Value
i.	Building RCC frame structure	60 Years	1.58%	5% of original cost
ii.	Building other than RCC frame structure	30 Years	3.17%	5% of original cost
iii.	Building Temporary Structure	3 Years	31.67%	5% of original cost
iv.	Roads-Carpeted- RCC	10 Years	9.50%	5% of original cost
v	Roads-Carpeted- other than RCC	5 Years	19.00%	5% of original cost
vi.	Roads-Non-Carpeted	3 Years	31.67%	5% of original cost
vii.	Plant and Machinery	15 Years	6.33%	5% of original cost
viii.	Furniture and Fittings	10 Years	9.50%	5% of original cost
ix.	Vehicles-2 wheeler	10 Years	9.50%	5% of original cost
x.	Vehicles-4 wheeler	8 Years	11.88%	5% of original cost
xi.	Office Equipment	5 Years	19.00%	5% of original cost
xii.	End User Devices as Processing Units, Computers, Laptop, etc	3 Years	31.67%	5% of original cost
xiii.	Servers and Networks	6 Years	15.83%	5% of original cost
xiv.	Electric Distribution Plant	35 Years	2.71%	5% of original cost
xv.	Electrical Installations and Equipment's	10 Years	9.50%	5% of original cost
xvi.	Grid connected Rooftop Solar Photo Voltage (PV) system	25 Years	3.80%	5% of original cost
xvii	Mobile Phone Instruments	2 Years	49.50%	₹ 1/-

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

PPE costing up to ₹ 0.10 Lakh are depreciated fully in the year of purchase on these being ready for use, and after retaining 5% of original cost as residual value except Mobile phone Instruments where ₹1/- is retained as residual value.

Right-of-use assets are depreciated over the shorter period of the lease term or the useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Corporation expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset.

3. Non-current assets held for sale

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell.

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition. For the sale to be highly probable, management needs to be committed to the sale which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

4. Leases

(a). Corporation as Lessee

NSIC assesses whether a contract is, or contains, a lease, at inception of the contract. The Corporation recognizes a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For these leases, the Corporation recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

Lease term means the non-cancellable period for which a lessee has the right to use an underlying assets.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Corporation uses its incremental borrowing rate. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, or a change in the estimate of the amount expected to be payable under a residual value guarantee, or a change in the assessment of whether it will exercise a purchase, extension or termination option.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Corporation remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- The lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;
- The lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using an unchanged discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used);
- A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Corporation did not make any such adjustments during the periods presented. The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Variable rents that do not depend on an index or rate are not included in the measurement the lease liability and the right-of-use asset. The related payments are recognized as an expense in the period in which the event or condition that triggers those payments occurs and are included in the line "Other expenses" in profit or loss (see note 30).

As a practical expedient, Ind AS 116 permits a lessee not to separate non-lease components, and instead account for any lease and associated non-lease components as a single arrangement. The Corporation has not used this practical expedient. For contracts that contain a lease component and one or more additional lease or non-lease components, the Corporation allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

(b). Corporation as Lessor

The Corporation enters into lease agreements as a lessor with respect to some of its investment properties.

Leases for which the Corporation is a lessor is classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

The Corporation has entered into long term operating leases only.

Rental income from operating leases is recognized on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognized on a straight-line basis over the lease term.

When a contract includes both lease and non-lease components, the Corporation applies Ind AS 115 to allocate the consideration under the contract to each component.

5. Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at cost less

accumulated amortization and accumulated impairment losses. Amortization is recognized on a straight-line basis over a period of five years after retaining ₹ 1/- as residual value. However, where the life of software is less than five years, the cost is amortized over the useful life of such assets (disclosed in note 12)

S. No	Nature of Assets	Useful Life	Rate (SLM)	Residual Value
i.	Intangible PPE-Software	5 Years	20.00%	₹ 1/-
ii.	Websites	5 Years	20.00%	₹ 1/-

The estimated useful life and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Software procured on subscription basis which are expected to be used for not more than one period, are charged to the Statement of Profit and Loss over the subscription period.

6. Intangible assets under development

To assess whether an internally generated intangible asset meets the criteria for recognition, the Corporation classifies the generation of the asset into:

(a) a research phase; and

(b) a development phase.

If the Corporation cannot distinguish the research phase from the development phase of an internal project to create an intangible asset, it treats the expenditure on that project as if it were incurred in the research phase only.

Expenditure on research activities is recognized as an expense in the period in which it is incurred.

An internally-generated intangible asset arising from development (or from the development phase of an internal project) is recognized if, and only if the following conditions have been demonstrated:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale

- How the intangible asset will generate probable future economic benefits;

The amount initially recognized for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally generated intangible asset can be recognized, development expenditure is recognized in profit or loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortization and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

S. No	Nature of Assets	Useful Life	Rate (SLM)	Residual Value
i.	Intangible PPE-Software	5 Years	20.00%	₹ 1/-
ii..	Websites	5 Years	20.00%	₹ 1/-

7.Government Grants

Government grants are not recognized until there is reasonable assurance that the Corporation will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognized in profit or loss on a systematic basis over the periods in which the Corporation recognizes as expenses the related costs for which the grants are intended to compensate.

Specifically, government grants whose primary condition is that the Corporation should purchase, construct or otherwise acquire non-current assets (including property, plant and equipment) are recognized as deferred income in the Balance Sheet and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Corporation with no future related costs are recognized in profit or loss in the period in which they become receivable.

Government grants towards reimbursement of amount of fees towards 'Membership Fees under SPRS scheme (NSSH)', 'Inspection Charges under SPRS scheme (NSSH)' (applicable where the inspection is carried out by NSIC officials only and not by empanelled Inspection Agencies), 'Membership Fees under B2B scheme (NSSH)', 'Training Fees for Capacity Building (NSSH)', 'Rent of Office Premises-NSSHO' (applicable where the property is owned by NSIC and where the rent is not paid to outsider are charged as grant utilized under the group head "Membership/ Inspection fees, rent, etc under NSSH" and are reduced from the recognized grant income. Similarly, government grants towards reimbursement of training fees under Assistance to Training Institutions (ATI) scheme,Raising and Accelerating MSME Performance (RAMP), etc are also charged as grant utilized under the group head "Training Fees under ATI", "Training Fees under RAMP" and is reduced from the recognized grant income.

On same lines, government grants towards reimbursement of Membership Fees, advertisement, etc under PMSS scheme, etc are also charged as grant utilized under the group head "Membership Fees, advertisement, etc under B2B scheme (PMSS)" and is reduced from the recognized grant income.

As the Corporation is already rendering all the services as mentioned above on commercial basis, however, in case of SC/ST units, Corporation's commercial fees are being paid by the Government of India in lieu of SC/ST MSE units. Therefore, all the reimbursements as referred above are also treated as commercial revenue of respective heads under 'Sale of Services'.

Administrative expenses, if any, allowed to the Corporation for Implementation of any Government promotional schemes, on amount spent/ utilized (except amount spent/utilized on Mentoring & hand holding support, Corporation's commercial revenue, etc), in terms of approved guidelines, are charged as grant utilized under the group head "Administrative Charges for Implementation of Govt. Schemes (Grants and Subsidies)" and correspondingly reduced from the recognized grant revenue. Since, it's a

Corporation's commercial revenue, therefore, the same are also depicted as commercial revenue under the group head "Administrative Charges for Implementation of Govt. Schemes (Grants and Subsidies)" under 'Sale of Services'.

The direct actual expenditure incurred under ATI, RAMP, TEAM and NSSH scheme,etc, if any, are accounted for as commercial expenditure under the natural head of account of respective head.

Interest earned, if any, on the Government grant received as per the terms of the sanction of the grant, is recognized as advance from the Government of India and is shown as Amounts Payable to Government of India.

In case, the net result under advance accounts of various promotional activities is "deficit", it is shown as "Amount Receivable from the Government of India for deficit in grants" under the head Financial Assets and if there is "surplus", the same is shown as "Amount Payable to the Government of India for surplus in grants" under the head Financial Liabilities.

8. Impairment of property, plant and equipment and intangible assets

At each reporting date, the Corporation reviews the carrying amounts of its property, plant and equipment and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss (if any). Recoverable amount is measured at higher of fair value less cost to sell (FVLCS) or value in use.Where, FVLCS is not available, then value in use is considered as recoverable amount. In case where value in use is not available, then recoverable amount of such asset cannot be determined and impairment of such asset will be done in cash-generating unit. Where the asset does not generate cash flows that are independent from other assets, the Corporation estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognized immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease and to the extent that the impairment loss is greater than the related revaluation surplus, the excess impairment loss is recognized in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognized immediately in profit or loss to the extent that it eliminates the impairment loss which has been recognized for the asset in prior years. Any increase in excess of this amount is treated as a revaluation increase.

9. Inventories

Inventories are stated at the lower of cost and net realizable value. Cost comprises direct materials and, where applicable, directs labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is calculated using the FIFO method. Net realizable value represents the estimate d selling price less all estimated costs of completion.

The inventory mainly comprises of the following-

i. Stock of stationery and miscellaneous items.

ii. Stores, tools, measuring instruments.

iii. Goods in transit.

iv. Stock of finished goods pertaining to commercial activities.

v. Stock of repossessed / seized / surrendered machines under hire purchase (HP) and composite term loan (CTL).

vi. Stock of repossessed / seized / surrendered machines under equipment leasing where assets given on or after 01.04.2001.

vii. Obsolete and unserviceable assets.

10. Revenue Recognition

The Corporation recognizes revenue from the following major sources:

- Financial Activities under Raw Material Distribution, Raw Material Assistance, Assistance to Wholesalers and Retail Traders, Bill Discounting, Marketing;
- Registration Fee under Single Point Registration Scheme;
- Membership fee of B2B portal (MSME Mart) under Digital Service Facilitation (DSF);
- Training activities and Common facilities;
- Royalty income from Technical Incubation Centre (TIC) units;
- Leasing;

Revenue is measured based on the consideration (i.e., the transaction price) to which the Corporation expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties such as GST. The Corporation recognizes revenue when it transfers control of a product or service to a customer.

The Corporation considers the terms of the contract and its customary business practices to determine the transaction price. The nature, timing and amount of consideration promised by a customer affect the estimate of the transaction price.

Interest revenue is recognized only to the extent that a contract asset (or receivable) is recognized in accounting for a contract with a customer. Ind AS 109 requires interest calculated using the effective interest method to be recognized in profit or loss.

Financial Activities under Marketing, Raw Material Assistance, Assistance to Wholesalers and Retail Traders and Bill Discounting

i. Interest Income in respect of loans and advances, are recognized by using the effective interest method. Interest under different activities/ schemes of the Corporation, wherever considered as doubtful of recovery, is treated as the income in the year of its realization. Where the unit's accounts are frozen, no further interest is charged to the unit's account.

ii. No Interest income is recognized where loans and advances falls in the category of days-past-dues 90 days.

iii. Interest accrued but not realized, where loans and advances falls in the category of days-past-dues 90 days, is reversed on reporting date from interest income as 'Additional/ Normal Interest Suspense (PIS)' and correspondingly reduced from total outstanding dues except cases where proceeds of invoked BG's are not received by reporting date.

iv. Penal Charges are levied in respect of overdue advances under RMA/AWRT/BD against BG and recognized on accrual basis.

v. On invocation of Bank Guarantee (BG), unit's account is frozen from the date of submitting its claim letter with the BG issuing bank and interest accrued but not realized included in total dues, if any, is not reversed from interest income. At the year end, in case, proceeds of invoked BGs are not received in designated bank account of the Corporation, such amount is treated as "Receivables from Bank". However, where the bank delays in releasing the proceeds of invoked Bank Guarantees, interest for delayed period from the date of claim lodged till the date proceeds received in the designated bank account of the Corporation, if any, is recognized as income in the year of its realization.

vi. Processing fees is treated as income on time proportionate basis under RMA/AWRT/BD

against BG on satisfaction of the underlying performance obligations.

vii. Application processing fee, wherever applicable, is treated as income on satisfaction of the underlying performance obligations.

viii. Excess of sales proceeds of repossessed / seized/ surrendered machines over their value in case of hire purchase and equipment leasing as on the date of repossession/ seizure/ surrender is adjusted against the defaulted hirer's/ lessee's account. Any excess over and above the amount due from the hirer/lessee is treated as income in the year of accrual of sale proceeds.

Raw Material Distribution

Revenue is measured based on the consideration to which the Corporation expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties such as GST. The Corporation recognizes revenue when it transfers control of a product to a customer.

Registration Fee under Single Point Registration Scheme

Registration fees under Single Point Registration Scheme, is recognized as income only on date of satisfaction of the underlying performance obligations i.e., issuance of certificate for fresh registration/ renewal/ amendment therein.

Membership fee of B2B portal (MSME Mart) under Digital Service Facilitation (DSF)

Membership fees of B2B portal (MSME Mart) under Digital Service Facilitation (DSF), is recognized as income only on satisfaction of the underlying performance obligations i.e., activation of unit's membership.

Training activities and Common facilities

Revenue from training activities is recognized on accrual (time proportion) basis till the completion of training programme except sponsored training. Revenue from sponsored and other allied training is recognized after completion of training course and when it is certain that fee will be recovered in line with terms and conditions of the Agreement/ Contract/ MOU. Revenue from common facilities (which inter-alia includes material testing fees, job work charges, machining facility on the machines at NTSCs, etc.) is recognized on completion of testing and job work.

Royalty income from Technical Incubation Centre (TIC) units

The revenue on account of Royalty from TIC units is recognized as income on accrual basis. The fee/royalty is recognized on monthly basis depending upon the number of trainees enrolled, course fee and duration of the course.

Leasing

Refer point 4 (b) above.

Decree award

Where a decree has been awarded in favour of the Corporation, necessary adjustments in the unit's accounts are made at the time of realization of dues.

11. Employee Benefits

Employee Benefits include Salaries and Wages, Provident Fund, Pension, Gratuity, leave encashment and other terminal benefits.

a) Short Term Employee Benefits

Short term employee benefits comprise of employee costs such as salaries, perks and allowances, annual leave and sick leave Performance Related Pay (PRP) which are accrued during the year in which the associated services are rendered by employees of the Corporation.

Liabilities recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related services.

b) Post-Employment Benefits and Other Long-Term Employee Benefits

Defined Contribution plan

A defined contribution is a post-employment benefit plan where Corporation pays fixed contributions into different organizations and will

have no legal or constructive obligation to pay further amounts. Contributions to Pension Fund, Post-retirement medical benefits (PRMB) & Benevolent Fund (BF) made by the Corporation are considered as defined contribution plan. Such contributions paid/ payable during the year are recognized as an employee benefit expense in the statement of profit and loss for the year in which the related services are rendered.

The contribution to pension fund is paid to Life Insurance Corporation of India through trust. Regarding PRMB, medical corpus is created as per guidelines of Department of Public Enterprises which is utilized for the payment of premium to the Insurance Company. Contribution to Benevolent Funds is made in accordance with the rules of funds.

Defined benefits plan

A defined benefit plan is a post-employment benefit plan other than defined contribution plan. Corporation's Liability towards provident fund, gratuity, leave encashment and other employees' benefits namely Sick leave and T.A. on Retirement, made by the Corporation, are considered under Defined Benefit Plan. The contribution to provident fund is paid to a fund administered through a separate trust.

The present value of the obligation under such defined benefit plans is determined based on actuarial valuation at the year-end using the projected unit credit method.

Remeasurement, comprising of actuarial gains and losses, are recognized in the period in which they occur, directly in other comprehensive income. Remeasurement recognized in Other Comprehensive Income (OCI) is reflected immediately in retained earnings and is not reclassified to the Statement of Profit & Loss.

12. Prior Period Expenses and Income

Income/Expenditure relating to a prior period, which does not exceed 0.25 % of the Corporation's Revenue from Operations of previous year in each case, are treated as income/expenditure of current year.

13. Prepaid items

Expenses pertaining to subsequent financial year(s) are treated as prepaid only where the payment exceeds ₹ 1.00 lakh in each case.

14. Taxation

Tax expense for the period comprises of current tax and deferred tax. Tax recognized in statement of profit and loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity where the tax is also recognized in other comprehensive income or equity.

Current Tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Corporation's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

A provision is recognized for those matters for which the tax determination is uncertain but it is considered probable that there will be a future outflow of funds to a tax authority. The provisions are measured at the best estimate of the amount expected to become payable. The assessment is based on specialist independent tax advice.

Deferred Tax

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable

profit, and is accounted for using the liability method. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets are recognized to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realized based on tax laws (i.e. Income Tax Act, 1961) and rates that have been enacted or substantively enacted at the reporting date.

Offset

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Corporation intends to settle its current tax assets and liabilities on a net basis.

15. Investment in Subsidiaries

The Corporation accounts for investments in subsidiaries at cost. At each reporting date, the Corporation reviews its carrying amount to determine whether there is any indication of impairment loss if any, adjusted for impairment loss.

16. Financial instruments

Financial assets and financial liabilities are recognised in the Corporation's Balance Sheet when it becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value, except for trade receivables that do not have a significant financing component which are measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Financial Assets

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

(a) Classification of Financial Assets

Financial Assets that meet the following conditions are measured subsequently at amortized cost:

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows;
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial Assets that meet the following conditions are measured subsequently at fair value through other comprehensive income (FVTOCI):

- The financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets;
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are measured subsequently at fair value through profit or loss (FVTPL).

(i) Amortised cost and effective interest method:

The effective interest method is a method of calculating the amortised cost of a Financial Assets and of allocating interest income over the relevant period.

For financial assets other than purchased or originated credit-impaired financial assets (i.e. assets that are credit impaired on initial recognition), the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the Financial Assets, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest income is recognised using the effective interest method for Financial Assets measured subsequently at amortised cost and at FVTOCI. For financial assets other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset. If, in subsequent reporting periods, the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset.

Interest income is recognised in profit or loss under note 21).

(ii) Equity instruments designated as at FVTOCI

On initial recognition, the Corporation may make an irrevocable election (on an instrument-by-instrument basis) to designate investments in equity instruments as at FVTOCI. Designation at FVTOCI is not permitted if the equity investment is held for trading or if it is contingent consideration recognised by an acquirer in a business combination.

Investments in equity instruments at FVTOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the investments revaluation reserve. The cumulative gain or loss is not reclassified to profit or loss on disposal of the equity investments, instead, it is transferred to retained earnings.

Dividends on these investments in equity instruments are recognised in profit or loss in accordance with Ind AS 109, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in profit or loss under note 21.

The Corporation designated all investments in equity instruments that are not held for trading as at FVTOCI on initial recognition (see note 7).

A financial asset is held for trading if either:

- It has been acquired principally for the purpose of selling it in the near term;
- On initial recognition it is part of a portfolio of identified financial instruments that the Corporation manages together and has evidence of a recent actual pattern of short-term profit-taking;
- It is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument)

(iii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI (see (i) to (ii) above) are measured at FVTPL. Specifically:

- Investments in equity instruments are classified as at FVTPL, unless the Corporation designates

an equity investment that is neither held for trading nor a contingent consideration arising from a business combination as at FVTOCI on initial recognition (see (iii) above);

- Financial Asset that do not meet the amortised cost criteria or the FVTOCI criteria (see (i) and (ii) above) are classified as at FVTPL. In addition, financial asset that meet either the amortised cost criteria or the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency (so called 'accounting mismatch') that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss.

(b) Impairment of financial assets

Based on RBI notification no RBI/2019-20/170 DOR (NBFC).CC.PD.No.109/22.10.106/ 2019-20 dated 13.03.2020, ECLs in terms of IndAS-109 are recognized as loss allowances in financial instruments w.e.f. financial year 2019-20. The classification and norms of making provisions for Receivables and Loans & Advances (net of interest suspense account) in terms of IndAS and IRACP prudential norms issued by RBI, are also annexed herewith.

The Corporation recognises a loss allowance for expected credit losses on investments in financial assets that are measured at amortised cost or at FVTOCI, lease receivables, trade receivables and contract assets, as well as on financial guarantee contracts. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The Corporation always recognises lifetime expected credit losses (ECL) for loans & advances, trade receivables, contract assets and lease receivables. The expected credit losses on these financial assets are estimated using a provision matrix based on the Corporation's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

For all other financial instruments, the Corporation recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument.

In terms of above mentioned RBI notification dated 13.03.2020, Receivables and Loans & Advances under financing scheme comprising of receivables in respect of dues under Hire Purchase, Leasing, Raw Material Assistance, Bill Discounting, Term Loan, Composite Term Loan, receivables from banks etc., where impairment allowance under IndAS-109 is lower than provisioning required under IRACP (including standard assets provisioning), the Corporation appropriates the difference from its net profit or loss after tax to a separate 'Impairment Reserve'. Such transfer will not be a charge against profit; instead, appropriated against the profit or loss after taxes.

(i) Significant increase in credit risk

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Corporation compares the risk of a default occurring on the financial instrument at the reporting date with the risk of a default occurring on the financial instrument at the date of initial recognition. In making this assessment, the Corporation considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward looking information considered includes the future prospects of the industries in which the Corporation's debtors operate, obtained from economic expert reports, financial analysts, governmental bodies, relevant think-tanks and other similar organisations, as well as consideration of various external sources of actual and forecast economic information that

relate to the Corporation's core operations.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- An actual or expected significant deterioration in the financial instrument's external (if available) or internal assessment;
- Significant deterioration in external market indicators of credit risk for a particular financial instrument, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor, or the length of time or the extent to which the fair value of a financial asset has been less than its amortised cost;
- Existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- An actual or expected significant deterioration in the operating results of the debtor;
- Significant increases in credit risk on other financial instruments of the same debtor;
- An actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

A financial instrument is determined to have low credit risk if:

- The financial instrument has a low risk of default;
- The debtor has a strong capacity to meet its contractual cash flow obligations in the near term;
- Adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

The Corporation considers a financial asset to have low credit risk when the asset has internal rating of Performing. Performing asset means the counterparty has a strong financial position or which is secured by a valid Bank Guarantee or which is secured under back to back arrangement with creditors.

For financial guarantee contracts, the date that the Corporation becomes a party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing the financial instrument for impairment. In assessing whether there has been a significant increase in the credit risk since initial recognition of a financial guarantee contract, the Corporation considers the changes in the risk that the specified debtor will default on the contract.-

The Corporation regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk.

(ii) Definition of default

The Corporation considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that financial assets that meet either of the following criteria are generally not recoverable:

- When there is a breach of financial covenants by the debtor;
- Information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Corporation, in full (without taking into account any collateral held by the Corporation)

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- Significant financial difficulty of the issuer or the borrower;
- A breach of contract, such as a default or past due event (see (ii) above);
- The lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the

borrower a concession(s) that the lender(s) would not otherwise consider;

- It is becoming probable that the borrower will enter bankruptcy or other financial reorganisation;
- The disappearance of an active market for that financial asset because of financial difficulties.

(iv) Write-off policy

The Corporation writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery. Corporation has constituted default recovery committees that reviews and recommends the write-off of such financial assets on case to case basis. Financial assets written off may still be subject to enforcement activities under the Corporation's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognized in profit or loss.

(v) Measurement and recognition of expected credit losses

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above. As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date; for financial guarantee contracts, the exposure includes the amount of guaranteed debt that has been drawn down as at the reporting date, together with any additional guaranteed amounts expected to be drawn down by the borrower in the future by default date determined based on historical trend, the Corporation's understanding of the specific future financing needs of the debtors, and other relevant forward-looking information.

For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to the Corporation in accordance with the contract and all the cash flows that the Corporation expects to receive, discounted at the original effective interest rate. For a lease receivable, the cash flows used for determining the expected credit losses is consistent with the cash flows used in measuring the lease receivable in accordance with Ind AS 116.

For a financial guarantee contract, as the Corporation is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed, the expected loss allowance is the expected payments to reimburse the holder for a credit loss that it incurs less any amounts that the Corporation expects to receive from the holder, the debtor or any other party.

If the Corporation has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Corporation measures the loss allowance at an amount equal to 12-month ECL at the current reporting date, except for assets for which the simplified approach was used.

The Corporation recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in financial assets that are measured at FVTOCI, for which the loss allowance is recognized in other comprehensive income and accumulated in other reserve through OCI and does not reduce the carrying amount of the financial asset in the statement of financial position.

(c) Derecognition of financial assets

The Corporation derecognises a financial asset only when the contractual rights to the cash flows from the asset expire.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss. In addition, on derecognition of an investment in a financial assets classified as at FVTOCI, the cumulative gain or loss previously accumulated in the other reserve through OCI, is reclassified to profit or loss. In contrast, on derecognition of an investment in an equity instrument which the Corporation has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

Financial liabilities and equity

(i) Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

(ii) Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Corporation are recognised at the proceeds received, net of direct issue costs.

(iii) Financial Liabilities

All financial liabilities are measured subsequently at amortised cost using the effective interest method or at FVTPL. However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, and financial guarantee contracts issued by the Corporation, are measured in accordance with the specific accounting policies set out below.

Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is (i) contingent consideration of an acquirer in a business combination, (ii) held for trading or (iii) it is designated as at FVTPL.

A financial liability is classified as held for trading if either:

- It has been acquired principally for the purpose of repurchasing it in the near term;
- On initial recognition it is part of a portfolio of identified financial instruments that the Corporation manages together and has a recent actual pattern of short-term profit-taking;
- It is a derivative, except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument.

A financial liability other than a financial liability held for trading or contingent consideration of an acquirer in a business combination may be designated as at FVTPL upon initial recognition if either:

- Such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise;
- The financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Corporation's documented risk management or investment strategy, and information about the grouping is provided internally on that basis;
- It forms part of a contract containing one or more embedded derivatives, and Ind AS 109 permits the entire combined contract to be designated as at FVTPL.

Financial liabilities at FVTPL are measured at fair value, with any gains or losses arising on changes in fair value recognised in profit or loss to the extent that they are not part of a designated hedging relationship. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability and is included in the 'Other gains and losses' in profit or loss.

However, for financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. The remaining amount of change in the fair value of liability is recognised in profit or loss. Changes in fair value attributable to a financial liability's credit risk that are recognised in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained earnings upon derecognition of the financial liability.

Financial liabilities measured subsequently at amortised cost

Financial liabilities that are not (i) contingent consideration of an acquirer in a business combination, (ii) held-for-trading, or (iii) designated as at FVTPL, are measured subsequently at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

Financial guarantee contract liabilities

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument. Financial guarantee contract liabilities are measured initially at their fair values and, if not designated as at FVTPL and do not arise from a transfer of an asset, are measured subsequently at the higher of:

- The amount of the loss allowance determined in accordance with Ind AS 109 (see financial assets above);
- The amount recognised initially less, where appropriate, cumulative amortisation recognised in accordance with the revenue recognition policies set out above.

Derecognition of financial liabilities

The Corporation derecognises financial liabilities when, and only when, the Corporation's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

When the Corporation exchanges with the existing lender one debt instrument into another one with substantially different terms, such exchange is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, the Corporation accounts for substantial modification of terms of an existing liability or part of it as an extinguishment of the original financial liability and the recognition of a new liability. It is assumed that the terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate is at least 10 per cent different from the discounted present value of the remaining cash flows of the original financial liability. If the modification is not substantial, the difference between:

(1) the carrying amount of the liability before the modification; and

(2) the present value of the cash flows after modification is recognised in profit or loss as the modification gain or loss within other gains and losses.

17. Provisions

Provisions are recognised when the Corporation has a present obligation (legal or constructive) as a result of a past event, it is probable that the Corporation will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Provisions, if required, on Receivables and Loans & Advances from Central Government / State Governments / Government Institutions / Government Companies and other Central / State Government departments / bodies, are made wherever considered appropriate by the management.

No provision for receivables in respect of 'Receivables' under Export and Marketing Scheme is made to the extent the amount appears under 'Payable' and to the extent of processing

fee adjusted against amount payable to supplier, for supplies pertaining to the same transaction under back-to-back arrangement with suppliers.

The classification and norms of making provisions for Receivables and Loans & Advances (net of interest suspense account) in terms of Ind AS and IRAC prudential norms issued by RBI, are annexed herewith.

Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Corporation has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it.

18. Contingent Liabilities and Contingent Assets

The Corporation does not recognise a contingent liability and/ or contingent asset. The Contingent Liabilities are disclosed in Note to Accounts.

19. Effects of Changes in Foreign Exchange Rates

In preparing the financial statements of the Corporation, transactions in currencies other than the Corporation's functional currency (foreign currencies) are recognised at the rates of exchange prevailing on the dates of the transactions.

At each reporting date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at that date. Exchange difference on retranslation are recognized in the statement of profit and loss. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Annexure to Accounting Policy: Note-2- Point no. 16(b) & 17
Classification and Provisioning Norms for Receivables and Loans & Advances

The classification and norms of making provisions for Receivables and Loans & Advances (net of interest suspense account) in terms of Ind AS and IRACP prudential norms issued by RBI are as follows:

1. Secured Receivables and Loans & Advances

Trade receivables and Loans & Advances are treated as `Secured' (unless otherwise stated), to the extent of the liquid realizable securities available with the Corporation which inter-alia includes - market value/ WDV/ committed value (in respect of legal/ seized cases) of assets financed (identified & lying in possession of the unit/Corporation), any advance received from the unit, Earnest Money Deposit (EMD), seized machines, consideration money, advance installment/ rental, advance received from hirer / advance against purchase of machine, Bills for supplies made to the Government Departments, valid Bank Guarantee (BG)/ Letter of Credit (LC) or any other tangible security/ Security Deposits paid by the Corporation under contractual valid agreement/ contract / rights / any amount owned by the Corporation to the units including transactions under back-to-back arrangement, Advances paid to bulk suppliers (having MOU arrangement with the Corporation) to the extent of advance have already been received from the MSMEs & / or amount paid out of the sanctioned limit under RMA against BG, Security Deposits paid by the Corporation & correspondingly the buyer of supplies also provides security to the Corporation (including Security Deposits under contractual rights), sponsored training dues outstanding equal to or less than 180 days, employee advances of existing employees and interest accrued thereon. It shall also include all securities obtained from the units as per the terms of sanction of assistance.

The amounts not covered by above are treated as 'Unsecured'.

2. Classification of Financial Instruments

The financial instruments comprising of Receivables and Loans & Advances in terms of IndAS-109 and further classification of Financial Instruments among Financing Schemes in terms of IRACP prudential norms issued by RBI, inter-alia includes following:

i. **Trade Receivables:** Trade Receivables under financing schemes comprises of receivables in respect of dues under Hire Purchase and Leasing whereas under non-financing schemes comprises of receivables in respect of dues under Marketing activities and Others (incl. receivables on account of transactions comprising of Sale of Services).

ii. **Loans & Advances:** Loans and advances under financing schemes comprises of receivables in respect of dues under Raw Material Assistance, Assistance to Wholesalers and Retail Traders, Bill Discounting, Term Loan, Composite Term Loan, receivables from banks etc.

iii. **Others:** These instruments under non-financing schemes comprise of Receivables and Loans & Advances which inter-alia includes advances recoverable in cash or in-kind (primarily consist of advances paid to outside parties including advances paid to bulk suppliers having MOU with the Corporation), security deposits, staff advances (including interest accrued but not due thereon) and other assets, etc.

3. Provisioning Norms for Receivables and Loans & Advances:

Recognition of impairment allowance in terms of IndAS-109 on the financial instruments and IRACP prudential norms issued by RBI, are explained below:

a) ECL norms in terms of IndAS-109 for various items of Trade Receivables, Loans & Advances are depicted below:

(i) Loans and Advances under Raw Material Assistance, Assistance to Wholesalers and Retail Traders, Bill Discounting, recoverable from Banks and Trade & other receivables:

Stages	Classification of Outstanding Receivables and Loans & Advances
Stage-1 (Performing)	This would inter-alia includes financial assets where there is no material increase in credit risk since initial recognition or those which have low credit risk at the reporting date. It covers financial assets which inter-alia includes: a) RMA, AWRT and Bill discounting against BG to the extent covered by value of valid BG -Impairment allowance @ 0.40% of Net Outstanding. b) Where low risk to the Corporation is substantiated and inter-alia includes: ❖ Where receivables are treated as secured in terms of liquid/ as EMD/ advance installment/ rental/ advance received from the unit, etc. ❖ Sponsored training dues outstanding equal to or less than 180 days ❖ Receivables under Export and Marketing scheme to the extent the amount payable to supplier, for supplies pertaining to the same transaction under back-to-back arrangement with suppliers. In such cases, as there will be no ECL, therefore, no impairment allowance be provided.
Stage-2 (Under Performing)	Stage-2 covers those financial assets where there is significant increase in credit risk since initial recognition but which do not have objective evidence of impairment. This would inter-alia includes following cases: **a) RMA and Bill discounting against collateral:** This would include financial assets pertaining to the schemes that have been closed since long or not intended to be carry along in future by the Corporation but are backed up with any sort of realizable security to the extent covered by such value of realizable security. - Impairment allowance @ 100% of Net Outstanding. **b) RMA, AWRT and Bill discounting against BG:** This would include cases where bank guarantees are invoked by the Corporation but claims are deferred or not admitted by the BG issuing bank on any ground and such cases are further taken up by the Corporation with the AMRCD, higher authorities of BG issuing bank, other authority, etc for intervention to resolve the issue & decision of final authority is in favour of the Corporation. Moreover, cases wherein no refusal/ denial is received from bank/authority for payment to Corporation and/or payment is deferred/ stayed by NCLT/ court/ other authorities, etc.- Impairment allowance @ 0.40% of Net Outstanding. However, where any amount against aforesaid cases is received before signing of balance sheet- no impairment allowance be provided.

(ii) Receivables and Loans & advances under Hire Purchase, Leasing, Term Loan, Composite Term Loans, etc:

Stages	Classification of Outstanding Receivables and Loans & Advances
Stage-3 (Non-Performing)	Stage 3 assets will include those financial assets for whom there is objective evidence of impairment at the reporting date. It covers financial assets which are not covered under Stage-1 & 2 and inter-alia includes the following: schemes that have been closed since long or not intended to be carry along in future by the Corporation and are not backed up with any sort of realizable security. a) schemes viz. Hire Purchase (HP), Leasing (ELS), Composite Term Loans (CTL) and Term Loans (TL). b) where there is a fraud involved c) where there is dispute with the BG issuing bank in admitting the claim and decision of final authority (like Administrative Mechanism for Resolution of CPSEs Disputes-AMRCD) is against the Corporation d) amount/ advances with outside parties & are doubtful of recovery. e) amount receivable from employees left / resigned from the Corporation and no amount is available to set-off the outstanding f) sponsored training dues outstanding over 180 days g) all un-secured Receivables and Loans & Advances In such cases, impairment allowance @ 100% of Net Outstanding.

b) Provisioning norms based on IRACP prudential norms issued by RBI for various items of Trade Receivables, Loans & Advances are depicted below:

(i) Receivables under Hire Purchase, Leasing, Term Loan and Composite Term Loans:

S No	Scheme	Provision % of Net Outstanding
1.	Hire Purchase	100%
2.	Leasing	
3.	Composite Term Loans	
4.	Term Loan	

(ii) Receivables under Raw Material Assistance, Assistance to Wholesalers and Retail Traders and Bill Discounting:

S no.	Classification of Outstanding Receivables and Loans & Advances	Provision % of Net Outstanding
1	Standard Assets -Up to 270 days	0.40%
2	Sub-Standard Assets (NPA for not exceeding 1 year)	10%
3	Doubtful Assets	
	Secured Portion of Doubtful assets:	

	Doubtful up to 1 year (i.e. NPA for 2 years)	20%
	Doubtful over 1 year and up to 3 year (i.e. NPA for 2 to 4 years)	30%
	Doubtful over 3 years (i.e. NPA for more than 4 years)	50%
	Doubtful assets not covered by the realizable value of security to which the Corporation has a valid recourse.	100%
4	Loss Assets, if not written off	100%

(iii) Receivables from Banks:

This would include cases where bank guarantees are invoked by the Corporation but claims are deferred or not admitted by the BG issuing bank on any ground and such cases are further taken up by the Corporation with the AMRCD, higher authorities of BG issuing bank, other authority, etc for intervention to resolve the issue & decision of final authority is in favour of the Corporation. Moreover, cases wherein no refusal/ denial is received from bank/authority for payment to Corporation and/or payment is deferred/ stayed by NCLT/ court/ other authorities, etc.- Impairment allowance @ 0.40% of Net Outstanding.

However, where any amount against aforesaid cases is received before signing of balance sheet- no impairment allowance be provided.

(c) Provisioning Norms in respect of Other Receivables and Loans & Advances

(i) Provisions, if required, on Receivables and Loans & Advances from Central Government / State Governments / Government Institutions / Government Companies and other Central / State Government departments / bodies, are made wherever considered appropriate by the management.

(ii) Classification and Provisioning norms in respect of such Receivables, Loans & Advances, are depicted below:

S No	Classification of Outstanding Receivables and Loans & Advances	Provision % of Net Outstanding
i	Receivables and Loans & Advances, treated as 'Secured' which inter-alia includes: a) Receivables and Loans & Advances due from Government Departments/ Institutions/ Undertakings b) All receivables and Loans & Advances against which the Corporation holds tangible realizable security c) Advances paid to bulk suppliers (having MOU arrangement with the Corporation) to the extent of advance have already been received from the MSMEs and / or amount paid out of the sanctioned limit under RMA against BG. d) Security Deposits paid by the Corporation and correspondingly the buyer of supplies also provides security to the Corporation (including Security Deposits under contractual rights). e) All receivables and Loans & Advances / Security Deposits paid by the Corporation under contractual valid agreement/ contract. f) From employees working in the Corporation.	NIL
ii	Receivables and Loans & Advances, treated as 'Impaired' (unless otherwise stated) which inter-alia includes: a) Amount/ advances with outside parties & are doubtful of recovery. b) Amount receivable from employees left / resigned from the Corporation and no amount is available to set-off the outstanding.	100%

NOTE - 3 CASH & CASH EQUIVALENTS

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Cash & Cash Equivalents				
Cash on Hand		0.00		0.00
Cheques, Drafts on Hand		0.00		0.00
Remittance in Transit		0.00		0.00
Balance with Banks:				
Current Account	7631.16		9746.05	
Others *	930.47	8561.63	496.99	10243.04
Stamps on Hand		0.02		0.02
As per Balance Sheet		**8561.65**		**10243.06**

Note :- There is no repatriation restriction w.r.t. cash and cash equivalents as at the end of the reporting periods presented above.
* It includes flexi deposit balances.

NOTE - 4 BANK BALANCES OTHER THAN CASH & CASH EQUIVALENTS

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Deposits		
Term Deposits	49.93	50.27
As per Balance Sheet	**49.93**	**50.27**

Note :- Term Deposits amounting to ₹49.93 lakh (₹50.27 lakhs) are for more than 3 months and amount of ₹40.52 lakh (₹38.13 lakh) is lien marked.

NOTE - 5 TRADE RECEIVABLES (AT ORIGINAL COST)

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Trade Receivables		
Secured Considered Good	9947.72	10752.26
Unsecured Considered Good	75.52	242.51
Trade Receivable which have significant increase in Credit Risk	0.00	0.00
Credit Impaired	1720.51	1665.55
	11743.75	12660.32
Less: Seized Leased Suspense	50.71	50.71
Less: Penal Interest Suspense	266.99	280.50
	11426.05	12329.11
Less: Cheques sent for Collection	0.00	0.00
Less: Impairment Loss Allowance	1402.81	1334.34
As per Balance Sheet	**10023.24**	**10994.77**
Geographical Classification of Trade Receivables :		
In India	10023.24	10994.77
Outside India	0.00	0.00
Total	**10023.24**	**10994.77**

ANNEXURE - 5A TRADE RECEIVABLES (AGEWISE SUMMARY)

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Undisputed Trade Receivables Considered Good		
Less than equal to 6 Months	1443.00	5547.81
Over 6 Months - Less than equal to 1 Year	975.84	876.47
Over 1 Year - Less than equal to 2 Years	1649.20	1134.06
Over 2 Year - Less than equal to 3 Years	1164.23	626.37
Over 3 Years	4743.02	2769.31
Sub Total	**9975.29**	**10954.02**
Disputed Trade Receivables Considered Good		
Less than equal to 6 Months	12.93	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	35.02	40.76
Sub Total	**47.95**	**40.76**
Undisputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	**0.00**	**0.00**
Disputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	**0.00**	**0.00**
Undisputed Credit Impaired		
Less than equal to 6 Months	58.89	93.18
Over 6 Months - Less than equal to 1 Year	82.24	3.26
Over 1 Year - Less than equal to 2 Years	8.46	10.09
Over 2 Year - Less than equal to 3 Years	9.02	6.22
Over 3 Years	810.53	786.44
Sub Total	**969.14**	**899.19**
Disputed Credit Impaired		
Less than equal to 6 Months	5.94	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	745.43	766.35
Sub Total	**751.37**	**766.35**
	11743.75	12660.32
Less: Seized Lease Suspense	50.71	50.71
Less: Penal Interest Suspense	266.99	280.50

		11426.05		12329.11
Less: Cheques sent for Collection		0.00		0.00
Less: Impairment Loss Allowance		1402.81		1334.34
Total		**10023.24**		**10994.77**

Geographical Classification of Trade Receivables :		
In India	10023.24	10994.77
Outside India	0.00	0.00
Total	**10023.24**	**10994.77**

ANNEXURE - 5B DETAILS OF TRADE RECEIVABLES (AT ORIGINAL COST) (₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
TRADE RECEIVABLES - HIRE PURCHASE				
Secured Considered Good	0.00		0.00	
Unsecured Considered Good	0.00		0.00	
Trade Receivable which have significant increase in Credit Risk	0.00		0.00	
Credit Impaired	676.19		704.87	
	676.19		704.87	
Less: Penal Interest Suspense	221.91		235.42	
	454.28		469.45	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	454.28		469.45	
Sub Total		**0.00**		**0.00**
TRADE RECEIVABLES - LEASING				
Secured Considered Good	0.00		0.00	
Unsecured Considered Good	0.00		0.00	
Trade Receivable which have significant increase in Credit Risk	0.00		0.00	
Credit Impaired	165.85		165.85	
	165.85		165.85	
Less: Seized Lease Suspense	50.71		50.71	
Less: Penal Interest Suspense	44.40		44.40	
	70.74		70.74	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	70.74		70.74	
Sub Total		**0.00**		**0.00**
TRADE RECEIVABLES - MARKETING				
Secured Considered Good	9575.63		10507.78	
Unsecured Considered Good	0.00		0.00	
Trade Receivable which have significant increase in Credit Risk	0.00		0.00	
Credit Impaired	259.46		259.46	
	9835.09		10767.24	
Less: Penal Interest Suspense	0.00		0.00	
	9835.09		10767.24	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	259.46		259.46	
Sub Total		**9575.63**		**10507.78**
TRADE RECEIVABLES - OTHERS				
Secured Considered Good	372.09		244.48	
Unsecured Considered Good	75.52		242.51	
Trade Receivable which have significant increase in Credit Risk	0.00		0.00	
Credit Impaired	619.01		535.37	
	1066.62		1022.36	

Less: Penal Interest Suspense	0.68		0.68	
	1065.94		1021.68	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	618.33		534.69	
Sub Total		**447.61**		**486.99**
Total		**10023.24**		**10994.77**

ANNEXURE - 5C AGEWISE CLASSIFICATION OF TRADE RECEIVABLES (₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
TRADE RECEIVABLES - HIRE PURCHASE		
Undisputed Trade Receivables Considered Good		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Disputed Trade Receivables Considered Good		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Undisputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Disputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Undisputed Credit Impaired		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	340.06	348.91
Sub Total	340.06	348.91
Disputed Credit Impaired		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	336.13	355.96
Sub Total	336.13	355.96
	676.19	704.87
Less: Penal Interest Suspense	221.91	235.42

	454.28		469.45	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	454.28		469.45	
Sub Total		**0**		**0**
TRADE RECEIVABLES - LEASING				
Undisputed Trade Receivables Considered Good				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Disputed Trade Receivables Considered Good				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Undisputed Trade Receivable which have significant increase in Credit Risk				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Disputed Trade Receivable which have significant increase in Credit Risk				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Undisputed Credit Impaired				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	65.85		65.85	
Sub Total	65.85		65.85	
Disputed Credit Impaired				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	100.00		100.00	
Sub Total	100.00		100.00	
	165.85		165.85	
Less: Seized Lease Suspense	50.71		50.71	
Less: Penal Interest Suspense	44.40		44.40	
	70.74		70.74	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	70.74		70.74	
Sub Total		**0**		**0**

TRADE RECEIVABLES - MARKETING				
Undisputed Trade Receivables Considered Good				
Less than equal to 6 Months	1003.74		5145.85	
Over 6 Months - Less than equal to 1 Year	972.43		834.91	
Over 1 Year - Less than equal to 2 Years	1649.20		1132.13	
Over 2 Year - Less than equal to 3 Years	1163.52		625.58	
Over 3 Years	4738.79		2734.29	
Sub Total	9527.68		10472.76	
Disputed Trade Receivables Considered Good				
Less than equal to 6 Months	12.93		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	35.02		35.02	
Sub Total	47.95		35.02	
Undisputed Trade Receivable which have significant increase in Credit Risk				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Disputed Trade Receivable which have significant increase in Credit Risk				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Undisputed Credit Impaired				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	214.70		214.70	
Sub Total	214.70		214.70	
Disputed Credit Impaired				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	44.76		44.76	
Sub Total	44.76		44.76	
	9835.09		10767.24	
Less: Penal Interest Suspense	0.00		0.00	
	9835.09		10767.24	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	259.46		259.46	
Sub Total		**9575.63**		**10507.78**
TRADE RECEIVABLES - OTHERS				
Undisputed Trade Receivables Considered Good				
Less than equal to 6 Months	439.26		401.96	
Over 6 Months - Less than equal to 1 Year	3.41		41.56	
Over 1 Year - Less than equal to 2 Years	0.00		1.93	
Over 2 Year - Less than equal to 3 Years	0.71		0.79	

Over 3 Years	4.23		35.02	
Sub Total	447.61		481.26	
Disputed Trade Receivables Considered Good				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		5.74	
Sub Total	0.00		5.74	
Undisputed Trade Receivable which have significant increase in Credit Risk				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Disputed Trade Receivable which have significant increase in Credit Risk				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Undisputed Credit Impaired				
Less than equal to 6 Months	58.89		93.18	
Over 6 Months - Less than equal to 1 Year	82.24		3.26	
Over 1 Year - Less than equal to 2 Years	8.46		10.09	
Over 2 Year - Less than equal to 3 Years	9.02		6.22	
Over 3 Years	189.92		156.98	
Sub Total	348.53		269.73	
Disputed Credit Impaired				
Less than equal to 6 Months	5.94		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	264.54		265.63	
Sub Total	270.48		265.63	
	1066.62		1022.36	
Less: Penal Interest Suspense	0.68		0.68	
	1065.94		1021.68	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	618.33		534.69	
Sub Total		**447.61**		**486.99**
Total		**10023.24**		**10994.77**

NOTE - 6 LOANS & ADVANCES (AT FAIR VALUE) **(₹ in Lakh)**

Particulars	As at 31.03.25	As at 31.03.24
Loans & Advances		
Secured by Tangible Assets	1137.53	1143.82
Secured by Intangible Assets	0.00	0.00
Covered by Bank/Government Guarantees	278786.39	260681.99
Unsecured	14049.65	11889.76
	293973.57	273715.57

Less: Additional/Normal Interest Suspense	650.10		568.55	
	293323.47		273147.02	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	12282.01		11788.04	
As per Balance Sheet		**281041.46**		**261358.98**

Geographical Classification of Loans and Advances :		
In India	281041.46	261358.98
Outside India	0.00	0.00
Total	**281041.46**	**261358.98**

Loans & Advances to PSUs and Others :		
To PSUs	1911.49	1888.88
To Others	279129.97	259470.10
Total	**281041.46**	**261358.98**

ANNEXURE - 6A DETAILS OF LOANS & ADVANCES (AT FAIR VALUE)

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Loans & Advances to Employees				
Secured by Tangible Assets	6.46		12.75	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	25.12		26.80	
	31.58		39.55	
Less Additional/Normal Interest Suspense	0.00		0.00	
	31.58		39.55	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	0.00		0.00	
		31.58		39.55
Advance Recoverable in Cash or in Kind or for value to be received				
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	4822.68		2577.79	
	4822.68		2577.79	
Less: Additional/Normal Interest Suspense	0.00		0.00	
	4822.68		2577.79	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	1147.86	3674.82	687.47	1890.32
Other Loans and Advances *				
Secured by Tangible Assets	1131.07		1131.07	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	278786.39		260681.99	
Unsecured	9201.85		9285.17	
	289119.31		271098.23	
Less Additional/Normal Interest Suspense	650.10		568.55	
	288469.21		270529.68	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	11134.15	277335.06	11100.57	259429.11

Loans and Advances to Related Parties				
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	0.00		0.00	
	0.00		0.00	
Less Additional/Normal Interest Suspense	0.00		0.00	
	0.00		0.00	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	0.00	0.00	0.00	0.00
Total		**281041.46**		**261358.98**

Note :- * Other Loans and Advances includes dues under commercial activities viz. RMA/AWRT,BD,CTL & Term Loan (Refer Annexure-6B for details)

ANNEXURE - 6B DETAILS OF OTHER LOANS & ADVANCES (AT FAIR VALUE) (₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Raw Material Assistance / Asssitance to Wholesale and Retail Trader				
Secured by Tangible Assets	1003.70		1003.70	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	276165.42		258514.32	
Unsecured	7506.83		7584.74	
	284675.95		267102.76	
Less: Additional/Normal Interest Suspense	520.82		449.15	
	284155.13		266653.61	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	9414.75	274740.38	9382.15	257271.46
Bills Discounting				
Secured by Tangible Assets	127.37		127.37	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	2620.97		2167.67	
Unsecured	1509.30		1509.30	
	4257.64		3804.34	
Less: Additional/Normal Interest Suspense	90.75		76.24	
	4166.89		3728.10	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	1572.21	2594.68	1570.45	2157.65
Composite Term Loan				
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	170.28		175.69	
	170.28		175.69	
Less: Additional/Normal Interest Suspense	34.28		38.91	
	136.00		136.78	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	136.00	0.00	136.78	0.00
Term Loan				
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	

Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	15.44		15.44	
	15.44		15.44	
Less: Additional/Normal Interest Suspense	4.25		4.25	
	11.19		11.19	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	11.19	0.00	11.19	0.00
Total		**277335.06**		**259429.11**

ANNEXURE - 6C LOANS & ADVANCES (INCLUDED UNDER LOANS & ADVANCES TO EMPLOYEES) DUE BY DIRECTORS OR OTHER OFFICERS OF THE CORPORATION

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Directors	0.00	0.00
Other Officers of the Company	31.58	39.55
Firm in which Director is a Partner	0.00	0.00
Private Company in which Director is a Member	0.00	0.00
Total	**31.58**	**39.55**

NOTE - 7 INVESTMENTS

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
A. Investments in Equity Instruments in Subsidiary (at Original Cost)				
- NSIC Venture Capital Fund Limited [NVCFL - A wholy owned subsidiary of NSIC (6,00,000 Equity Shares @ ₹100/- each)]	600.00		600.00	
Less: Allowance for Impairment Loss	0.00	600.00	0.00	600.00
B. Investments in Others- NVCFL - SRI Fund (at Original Cost)				
Self Reliant India (SRI) Fund : 1.0255 units @ ₹ 1 Crore per unit (0.114 units @ ₹ 1 Crore per unit)	102.55		11.38	
Less: Allowance for Impairment Loss	0.00	102.55	0.00	11.38
C. Investments in Equity Instruments at Fair Value (Through Other Comprehensive Income)				
Equity Instruments	247.65		425.83	
Less: Allowance for Impairment Loss	10.00	237.65	10.00	415.83
As per Balance Sheet		**940.20**		**1027.21**

Investments (Through Other Comprehensive Income at Fair Value)	As At 31.03.25	As At 31.03.24
Equity Shares of M/s Singer India Ltd. (470230 Shares of ₹ 2/- each fully paid as on 31.03.2025, Fair Value ₹ 50.54 per share) (470230 Shares of ₹ 2/- each fully paid as on 31.03.2024, Fair Value ₹ 88.43 per share)	237.65	415.83
Equity Shares of M/s Small Industries Products Promoted Organization Ltd. (SIPPO) (100000 Shares of ₹ 10/- each fully paid up - Unquoted)	10.00	10.00
Sub Total	**247.65**	**425.83**
Less : Allowance of Impairement Loss for Equity Shares of SIPPO	10.00	10.00
As per Balance Sheet	**237.65**	**415.83**

Geographical Classification of Investments :	As At 31.03.25	As At 31.03.24
In India	940.20	1027.21
Outside India	0.00	0.00
Total	**940.20**	**1027.21**

Note :- Refer Sl. No. 4(X)(F) of Note-35

NOTE - 8 OTHER FINANCIAL ASSETS (AT FAIR VALUE)

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Security Deposits				
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	270.77		275.53	
	270.77		275.53	
Less: Additional/Normal Interest Suspense	0.00		0.00	
	270.77		275.53	
Less: Impairment Loss Allowance	6.31	264.46	4.64	270.89
Sub Total		**264.46**		**270.89**
Other Financial Assets				
Receivables from Banks				
Interest	268.30		268.30	
Less: Impairment Loss Allowance	268.30	0.00	268.30	0.00
Others	490.30		490.30	
Less: Impairment Loss Allowance	490.30	0.00	490.30	0.00
Interest Accrued but not Due on Fixed/Short Term Deposits		3.87		3.25
Retention Money Receivables		183.60		228.10
Discounting Impact of Security Deposit Payable		198.51		235.82
Discounting Impact of Retention Money Payable		0.28		0.48
Exchange Account Balance with NVCFL		0.00		18.44
Sub Total		**386.26**		**486.09**
As per Balance Sheet		**650.72**		**756.98**

NOTE - 9 INVENTORIES

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Stores and Spares	7.88	7.41
Loose Tools and Measuring Instruments	1.67	1.67
Sub Total	**9.55**	**9.08**
Less: Impairment Loss Allowance	0.00	0.00
As per Balance Sheet	**9.55**	**9.08**

NOTE - 10 CURRENT TAX (NET)

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
TDS/TCS Deducted at Source	2119.17	1968.43
Advance Tax	7234.70	5273.24
Less: Provision for Income Tax	9600.00	7950.00
As per Balance Sheet	**-246.13**	**-708.33**

NOTE - 11 DEFERRED TAX ASSETS/LIABILITIES (NET)

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Deferred Tax Assets	6393.71	6060.45
Less : Deferred Tax Liabilities	2684.57	2538.10
As per Balance Sheet	**3709.14**	**3522.35**

Note :- Refer Sl. No. 4(C) of Note-35

NOTE - 12 PROPERTY, PLANT & EQUIPMENT

(₹ in Lakh)

Particulars	Net Carrying Amount as at 31.03.2025	Net Carrying Amount as at 31.03.2024
Land	47.00	47.29
Building	22320.07	22784.28
Furniture & Fittings	239.26	281.55
Office Equipments	519.95	415.27
Vehicle	17.03	21.26
Plant & Equipment	5774.83	5078.16
Total Property, Plant and Equipment	**28918.14**	**28627.81**
Assets Classified as Held for Sale	0.00	0.00
Software and Software under Development	139.23	122.00
Right to Use Assets	169.57	221.91
Capital Work in Progress	543.03	482.33

Note :- Refer Sl. No. 4(F) of Note-35

(₹ in Lakh)

Particulars	GROSS BLOCK							ACCUMULATED DEPRECIATION						LTA		NET BLOCK	
	As At 01/04/24	Additions	Sale	Acquired through Business Combination	Revaluation / Impairment	Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment	Cost As At 31/03/25	As At 01/04/24	Depreciation Charge for the Year	Sales	Revaluation / Impairment	Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment	As At 31/03/25	As At 31/03/25	As At 31/03/24	As At 31/03/25	As At 31/03/24
TANGIBLE ASSETS																	
OWN ASSETS																	
Building	23449.33	29.72	0.00	0.00	0.00	0.00	23479.05	2986.25	387.07	0.00	0.00	0.00	3373.32	0.00	0.00	20105.73	20463.08
Furniture & Fittings	653.64	11.92	1.38	0.00	0.00	0.72	663.46	488.23	33.17	0.56	0.00	-0.40	521.24	0.00	0.00	142.22	165.41
Land	34.62	0.00	0.00	0.00	0.00	0.00	34.62	4.66	0.19	0.00	0.00	0.00	4.85	0.00	0.00	29.77	29.96
Office Equipments	1121.17	85.08	5.59	0.00	0.00	8.54	1192.12	887.98	91.58	4.40	0.00	4.81	970.35	0.00	0.00	221.77	233.19
Vehicle	80.02	0.00	0.45	0.00	0.00	0.00	79.57	73.73	2.24	0.43	0.00	0.00	75.54	0.00	0.00	4.03	6.29
Plant & Equipment	2534.55	15.38	0.27	0.00	0.00	-5.96	2555.62	1133.05	76.64	0.27	0.00	-3.43	1212.85	0.00	0.00	1342.77	1401.50
Total	**27873.33**	**142.10**	**7.69**	**0.00**	**0.00**	**3.30**	**28004.44**	**5573.90**	**590.89**	**5.66**	**0.00**	**0.98**	**6158.15**	**0.00**	**0.00**	**21846.29**	**22299.43**

LEASED ASSETS																	
Plant & Equipments	33.16	0.00	0.00	0.00	0.00	0.00	33.16	20.35	0.00	0.00	0.00	0.00	20.35	12.77	12.77	0.04	0.04
SEIZED LEASE ASSETS																	
Plant & Equipments	59.35	0.00	0.00	0.00	0.00	0.00	59.35	9.67	0.00	0.00	0.00	0.00	9.67	48.80	48.80	0.88	0.88
ASSETS ACQUIRED OUT OF GOVT. GRANTS																	
Land	23.04	0.00	0.00	0.00	0.00	0.00	23.04	5.71	0.10	0.00	0.00	0.00	5.81	0.00	0.00	17.23	17.33
Building	1737.97	0.00	0.00	0.00	0.00	-82.47	1820.44	531.89	31.79	0.00	0.00	0.00	563.68	0.00	0.00	1256.76	1206.08
Furniture & Fittings	197.51	8.88	0.00	0.00	0.00	0.00	206.39	137.88	17.77	0.00	0.00	0.00	155.65	0.00	0.00	50.74	59.63
Office Equipments	974.06	152.12	9.91	0.00	0.00	0.00	1116.27	886.67	31.60	9.42	0.00	0.00	908.85	0.00	0.00	207.42	87.39
Vehicle	10.44	0.00	5.01	0.00	0.00	0.00	5.43	9.99	0.00	4.76	0.00	0.00	5.23	0.00	0.00	0.20	0.45
Plant & Equipment	5716.42	809.43	28.60	0.00	0.00	0.00	6497.25	2889.22	323.97	27.17	0.00	0.00	3186.02	0.00	0.00	3311.23	2827.20
Total	**8659.44**	**970.43**	**43.52**	**0.00**	**0.00**	**-82.47**	**9668.82**	**4461.36**	**405.23**	**41.35**	**0.00**	**0.00**	**4825.24**	**0.00**	**0.00**	**4843.58**	**4198.08**
ASSETS NOT ACQUIRED OUT OF GOVT. GRANTS ON ACCOUNT OF TECHNICAL CENTRES																	
Building	1416.24	0.00	0.00	0.00	0.00	0.00	1416.24	301.12	157.54	0.00	0.00	0.00	458.66	0.00	0.00	957.58	1115.12
Furniture & Fittings	180.07	2.01	0.00	0.00	0.00	-1.78	183.86	123.56	13.81	0.00	0.00	-0.19	137.56	0.00	0.00	46.30	56.51
Office Equipments	721.59	32.26	1.51	0.00	0.00	-1.52	753.86	626.90	36.35	0.94	0.00	-0.79	663.10	0.00	0.00	90.76	94.69
Plant & Equipment	1428.26	371.11	0.00	0.00	0.00	0.00	1799.37	579.72	99.75	0.01	0.00	0.00	679.46	0.00	0.00	1119.91	848.54
Vehicle	20.12	0.00	0.00	0.00	0.00	0.00	20.12	5.60	1.72	0.00	0.00	0.00	7.32	0.00	0.00	12.80	14.52
TOTAL	**3766.28**	**405.38**	**1.51**	**0.00**	**0.00**	**-3.30**	**4173.45**	**1636.90**	**309.17**	**0.95**	**0.00**	**-0.98**	**1946.10**	**0.00**	**0.00**	**2227.35**	**2129.38**
SUB TOTAL-TANGIBLE ASSETS	**40391.56**	**1517.91**	**52.72**	**0.00**	**0.00**	**-82.47**	**41939.22**	**11702.18**	**1305.29**	**47.96**	**0.00**	**0.00**	**12959.51**	**61.57**	**61.57**	**28918.14**	**28627.81**
PREVIOUS YEAR	39487.88	724.41	100.33	0.00	0.00	-279.60	40391.56	10705.46	1085.20	88.48	0.00	0.00	11702.18	61.57	61.57	28627.81	28720.85
INTANGIBLE ASSETS																	
OWN ASSETS																	
Computer Software	245.29	6.78	0.00	0.00	0.00	0.00	252.07	193.19	14.94	0.00	0.00	0.00	208.13	0.00	0.00	43.94	52.10
ASSETS ACQUIRED OUT OF GOVT. GRANT																	
Computer Software	123.08	39.85	0.00	0.00	0.00	0.00	162.93	96.57	13.29	0.00	0.00	0.00	109.86	0.00	0.00	53.07	26.51
ASSETS NOT ACQUIRED OUT OF GOVT. GRANTS ON ACCOUNT OF TECHNICAL CENTRES																	
Computer Software	249.50	0.86	0.00	0.00	0.00	0.00	250.36	241.76	2.03	0.00	0.00	0.00	243.79	0.00	0.00	6.57	7.74
Right to Use Assets																	
Right to Use Assets	290.26	10.91	0.00	0.00	0.00	0.00	301.17	68.35	63.25	0.00	0.00	0.00	131.60	0.00	0.00	169.57	221.91

SUB TOTAL-INTANGIBLE ASSETS	**908.13**	**58.40**	**0.00**	**0.00**	**0.00**	**0.00**	**966.53**	**599.87**	**93.51**	**0.00**	**0.00**	**0.00**	**693.38**	**0.00**	**0.00**	**273.15**	**308.26**
PREVIOUS YEAR	617.02	296.53	5.42	0.00	0.00	0.00	908.13	504.54	100.66	5.33	0.00	0.00	599.87	0.00	0.00	308.26	112.48
CAPITAL WORK IN PROGRESS																	
Capital Work in Progress	280.19	119.37	0.00	0.00	0.00	0.00	399.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	399.56	280.19
PREVIOUS YEAR	437.42	71.16	0.00	0.00	0.00	228.39	280.19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	280.19	437.42
CWIP Acquired out of Govt. Grant	202.14	23.80	0.00	0.00	0.00	82.47	143.47	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	143.47	202.14
PREVIOUS YEAR	0.00	253.35	0.00	0.00	0.00	51.21	202.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	202.14	0.00
SUB TOTAL-CAPITAL WORK IN PROGRESS	**482.33**	**143.17**	**0.00**	**0.00**	**0.00**	**82.47**	**543.03**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**543.03**	**482.33**
PREVIOUS YEAR	437.42	324.51	0.00	0.00	0.00	279.60	482.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	482.33	437.42
INTANGIBLE ASSETS UNDER DEVELOPMENT																	
OWN ASSETS																	
Computer Software	35.65	0.00	0.00	0.00	0.00	0.00	35.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	35.65	35.65
PREVIOUS YEAR	35.65	0.00	0.00	0.00	0.00	0.00	35.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	35.65	35.65
ASSETS CLASSIFIED AS HELD FOR SALE																	
Assets Classified as Held for Sale (Owned Assets)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Assets Classified as Held for Sale (Govt. Grant)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
GRAND TOTAL	**41817.67**	**1719.48**	**52.72**	**0.00**	**0.00**	**0.00**	**43484.43**	**12302.05**	**1398.80**	**47.96**	**0.00**	**0.00**	**13652.89**	**61.57**	**61.57**	**29769.97**	**29454.05**
PREVIOUS YEAR	40582.10	1345.45	109.88	0.00	0.00	0.00	41817.67	11213.92	1185.86	97.73	0.00	0.00	12302.05	61.57	61.57	29454.05	29306.61

Note :- Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment Column includes capitalisation of assets from CWIP to respective group of assets

ANNEXURE - 12A AGEING OF CWIP (INCLUDING GRANT) AND INTANGIBLE ASSETS UNDER DEVELOPMENT

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24
Agewise Classification of CWIP			
Projects in Progress			
Less than equal to 1 Year	119.37		71.16
Over 1 Year - Less than equal to 2 Years	71.16		209.03
Over 2 Years - Less than equal to 3 Years	209.03		0.00
Over 3 Years	0.00		0.00
Sub Total	**399.56**		**280.19**
Projects Temporarily Suspended			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Sub Total	**0.00**		**0.00**
Total	**399.56**		**280.19**
Projects whose completion is overdue or exceeded original cost			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Total	**0.00**		**0.00**
Agewise Classification of CWIP (Acquired out of Grant)			
Projects in Progress			
Less than equal to 1 Year	23.79		202.14
Over 1 Year - Less than equal to 2 Years	119.68		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Sub Total	**143.47**		**202.14**
Projects Temporarily Suspended			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Sub Total	**0.00**		**0.00**
Total	**143.47**		**202.14**
Projects whose completion is overdue or exceeded original cost			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Total	**0.00**		**0.00**
Agewise Classification of Intangible Assets under Development			
Projects in Progress			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		12.26
Over 2 Years - Less than equal to 3 Years	12.26		0.00

Over 3 Years	23.39		23.39
Sub Total	**35.65**		**35.65**
Projects Temporarily Suspended			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Sub Total	**0.00**		**0.00**
Total	**35.65**		**35.65**
Projects whose completion is overdue or exceeded original cost			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Total	**0.00**		**0.00**

NOTE - 13 OTHER NON-FINANCIAL ASSETS

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Capital Advances				
With Contractors	159.62		194.65	
Add: Interest Accrued on Capital Advance	0.00	159.62	0.00	194.65
With Contractors (Against Govt. Grant)	48.48		72.27	
Add: Interest Accrued on Capital Advance	0.00	48.48	0.00	72.27
Advance to Suppliers	3096.94		2809.83	
Less: Impairment Loss Allowance	0.00	3096.94	0.00	2809.83
Sub Total		**3305.04**		**3076.75**
Other Deposits with Tax Authorities		1085.22		603.17
Other Non Financial Assets #	379.10		467.29	
Less: Additional/Normal Interest Suspense	0.00		0.00	
Less: Impairment Loss Allowance	18.79	360.31	29.80	437.49
As per Balance Sheet		**4750.57**		**4117.41**

NOTE - 14 TRADE PAYABLES

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Trade Payables				
Outstanding Dues of MSEs *	10118.22		11916.71	
Outstanding Dues of Non-MSEs	68.05	10186.27	69.61	11986.32
Other Payables				
Outstanding Dues of MSEs	0.00		0.00	
Outstanding Dues of Non-MSEs	0.00	0.00	0.00	0.00
Due to Related Parties		0.00		0.00
As per Balance Sheet		**10186.27**		**11986.32**

Note :- Refer Sl. No. 1 of Note-35

* Includes Trade payable on account of Tender Marketing ₹ 10108.92 lakh (₹ 11907.42 lakh)

Annexure - 14A Trade Payable (Agewise Summary)

Particulars	As at 31.03.25		As at 31.03.24	
Undisputed Trade Payables - Dues of MSEs				
Less than equal to 1 Year	2058.22		3652.39	
Over 1 Year - Less than equal to 2 Years	1711.54		2820.44	
Over 2 Year - Less than equal to 3 Years	1297.35		2206.90	
Over 3 Years	5032.41		3072.15	
Sub Total		**10099.52**		**11751.88**
Disputed Trade Payables - Dues of MSEs				
Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	18.70		164.83	
Sub Total		**18.70**		**164.83**
Total		**10118.22**		**11916.71**
Undisputed Trade Payables - Dues of Others				
Less than equal to 1 Year	0.33		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	45.85		47.74	
Sub Total		**46.18**		**47.74**
Disputed Trade Payables - Dues of Others				
Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	21.87		21.87	
Sub Total		**21.87**		**21.87**
Total		**68.05**		**69.61**
Grand Total		**10186.27**		**11986.32**

NOTE - 15 BORROWINGS

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Secured Borrowings				
Bonds/Debentures		0		0
Term Loans from :				
Banks		0		0
Others from:				
Government of India	0		0	
State Governments	0		0	
Financial Institutions	0		0	
Foreign Financial Institutions	0		0	
Others	0	0	0	0
Loans Repayable on Demand from:				
Banks				
Working Capital Loan	116500.00		107500.00	
Cash Credit	3376.13		1459.44	
Overdraft	0		0	
Term Loan	0.00	119876.13	29000.00	137959.44
Other Parties		0		0
Deferred Payment Liabilities		0		0
Deposits		0		0
Loans and Advances from Related Parties		0		0
Long Term Maturities of Finance Lease Obligations		0		0
Other Loans and Advances from				
Government of India	0		0	
State Governments	0		0	

Financial Institutions	0		0	
Foreign Financial Institutions	0		0	
Others	0	0	0	0
Sub Total		**119876.13**		**137959.44**
Unsecured Borrowings				
Bonds/Debentures		0		0
Term Loans from :				
Banks		0		0
Other Parties from:				
Government of India	0		0	
State Governments	0		0	
Financial Institutions	0		0	
Foreign Financial Institutions	4335.79		4535.98	
Others	0	4335.79	0	4535.98
Loans Repayable on Demand from:				
Banks				
Working Capital Loan	0		0	
Cash Credit	0		0	
Overdraft	0		0	
Term Loan	24999.94	24999.94	0	0
Other Parties		0		0
Deferred Payment Liabilities		0		0
Deposits		0		0
Loans and Advances from Related Parties		0		0
Long Term Maturities of Finance Lease Obligations		0		0
Other Loans and Advances from				
Government of India	0		0	
State Governments	0		0	
Financial Institutions	0		0	
Foreign Financial Institutions	0		0	
Others	0	0	0	0
Sub Total		**29335.73**		**4535.98**
As per Balance Sheet		**149211.86**		**142495.42**

Geographical Classification of Borrowings :		
In India	144876.07	137959.44
Outside India	4335.79	4535.98
Total	**149211.86**	**142495.42**

ANNEXURE - 15A DETAILS OF BORROWINGS

(₹ in Lakh)

Particulars	Amount outstanding as on		Terms of Repayment & Frequency of repayable Instalments (Monthly/ Quarterly/ Half Yearly/ Annually)	Nature of Security	Whether guaranteed by Directors or Others	Continuing Default as on 31.03.2025	
	As At 31.03.25	As At 31.03.24				Period	Amount
Secured Borrowings							
Bonds/Debentures							
Term Loans from:							
Banks							
Vijaya Bank	0.00	0.00	Half Yearly		Nil	0	
Others from:							
Government of India							
State Governments							
Financial Institutions							
Foreign Financial Institutions							
Others							
Loans Repayable on Demand from:							
Banks							

Working Capital Loans						
The Hongkong & Shanghai Banking Corp. Ltd.	0.00	0.00		-	Nil	0
State Bank of India	116500.00	107500.00		Pari passu charge on book debts by the way hypothication	Nil	0
HDFC WCDL	0.00	0.00		Pari passu charge on book debts by the way hypothication	Nil	0
	116500.00	**107500.00**				
Cash Credit						
Punjab National Bank	0.00	0.00		-	Nil	0
Bank of Baroda (earlier Vijaya Bank)	0.00	0.00		-	Nil	0
State Bank of India	3376.13	1459.44		Pari passu charge on book debts by the way hypothication	Nil	0
	3376.13	**1459.44**				
Overdraft						
The Hongkong & Shanghai Banking Corp. Ltd.	0.00	0.00		-	Nil	0
	0.00	**0.00**				
Term Loan						
Indus Ind Bank	0.00	29000.00		Pari passu charge has the book debts including loans and advances of the company		
	0.00	**29000.00**				
Other Parties						
Deferred Payment Liabilities						
Deposits						
Loans and Advances from Related Parties						
Long Term Maturities of Finance Lease Obligations						
Other Loans and Advances from:						
Government of India						
State Governments						
Financial Institutions						
Foreign Financial Institutions						
Others						
Sub Total	**119876.13**	**137959.44**				
Unsecured Borrowings						
Bonds/Deventures						
Term Loans from:						
Banks						
Other Parties from:						
Government of India						
State Governments						
Financial Institutions						
Foreign Financial Institutions						
XIth LINE OF CREDIT	2093.63	2153.92	Half-Yearly		Guaranteed by Government of India	
XIIth LINE OF CREDIT	1745.34	1852.52	Half-Yearly		Guaranteed by Government of India	
Casa Depositi E Prestiti, Italy (Previously known as Artigiancassa SPA)	496.82	529.54	Half-Yearly		Guaranteed by Government of India	
	4335.79	**4535.98**				
Others						
Loans Repayable on Demand from:						
Banks						

Working Capital Loans			
Cash Credit			
Overdraft			
Term Loan			
South Indian Bank	24999.94	0.00	-
Other Parties			
Deferred Payment Liabilities			
Deposits			
Loans and Advances from Related Parties			
Long Term Maturities of Finance Lease Obligations			
Other Loans and Advances from:			
Government of India			
State Governments			
Financial Institutions			
Foreign Financial Institutions			
Others			
Sub Total	**29335.73**	**4535.98**	
Total	**149211.86**	**142495.42**	

Annexure - 15B - Detail of Borrowings from Foreign Financial Institutions **(₹ in Lakh)**

Particulars	KFW XI Line of Credit	KFW XII Line of Credit	Italian Line of Credit
Total Loan Sanctioned (in Euro)	5112918.81	5036225.03	1053134.47
Due Date of Payment	30/6 and 31/12 every year	30/6 and 31/12 every year	17/7 and 17/1/ every year
First installment	30/06/2002	30/06/2006	17/01/2015
Last installment	30/06/2042	30/12/2035	17/07/2035
Total installments	81	60	42
Interest	10.50%	12.50%	0.50%
Loan o/s 31/03/25 (in Euro)	2219006.83	1849853.97	526567.66
Repayment term	Half yearly	Half yearly	Half yearly
Amount of installments (in Euro)	63400.19	83851.87	25074.61
Total Interest paid from 30.06.1993 to 30.12.2001 in Deuseh Mark	592439.19	405995.68	-
Total Interest paid from 30.06.2002 to 31.03.2025 in Euro	637894.28	647694.29	99598.31
Hedging	-	-	-

NOTE - 16 OTHER FINANCIAL LIABILITIES (AT FAIR VALUE)

(₹ in Lakh)

Particulars	As At 31.03.25	As At 31.03.24
Advance from RMA / AWRT Buyers - Units	2097.58	1381.92
Discount Payable	1890.82	1927.03
Payable to Rating/Credit Information Agencies	0.90	0.89
Security Deposit Payable	2716.47	2529.58
Earnest Money Deposits (EMD)	770.81	993.40
Retention Money	511.06	621.03
Payable for Projects	890.88	1070.01
Credit Balance in Trade Receivables	4.59	4.59
Interest Accrued But Not Due on Borrowings/CSD	7.70	8.05
Amount Payable for Training	125.92	77.42
Other Payables - Employees	2002.95	1580.71
Current Liability for Expenses	902.63	874.21
Other Payables #	1332.20	1859.93
Commitment Advance Received - Exhibitions	2.17	6.49
Amount Payable to Government of India against Surplus in Grants (Net)	799.48	55.15
Discounting Impact of Security Deposit Receivables	14.74	12.42
Discounting Impact of Retention Money Receivables	0.26	0.46
As per Balance Sheet	**14071.16**	**13003.29**

Note :-

Includes Goverenment Guarantee payable, godown handling charges payable, lease liablity as per IndAS-116,SPRS,NSSH units,Duty Drawback,exhibition/delegation and other payables,etc.

ANNEXURE-16A AMOUNTS PAYABLE TO GOVERNMENT OF INDIA AGAINST SURPLUS IN GRANTS

(₹ in Lakh)

	Particulars	Balance Brought Forward From Previous Year		Grant Received/ Interest Earned During The Year	Reimb/ Refund/ Adjustment/ Transfer to State Agency	Fixed Assets Acquired / WIP	Net Revenue Expenditure	Total Expenditure	Reimbursable Expenditure	As at 31/03/25	
		Deficit	Surplus							Deficit	Surplus
1	**Assistance for Training to Institutions**										
	Assistance for Training to Institutions	0.00	278.99	2395.72	-1223.43	1010.29	399.65	1409.94	1409.94	0.00	41.34
	Assistance for Training to Institutions in North East Region	0.25	0.00	63.50	0.00	0.00	63.50	63.50	63.50	0.25	0.00
	Sub Total (Net)		**278.74**	**2459.22**	**-1223.43**	**1010.29**	**463.15**	**1473.44**	**1473.44**	**0.00**	**41.09**
2	**National SC-ST Hub (NSSH)**										
	NSSH - SCSP	147.39	0.00	4298.95	140.98	0.00	4277.25	4277.25	4277.25	0.00	15.29
	NSSH - TSP	107.38	0.00	4464.01	107.37	0.00	4178.51	4178.51	4178.51	0.00	285.49
	NSSH - NER (SCSP)	0.00	72.54	25.00	-3.00	0.00	82.26	82.26	82.26	0.00	12.28
	NSSH - General	0.00	88.78	1220.26	-78.18	0.00	800.11	800.11	800.11	0.00	430.75

	NSSH - NER (TSP)	0.00	9.24	475.00	0.00	0.00	220.43	220.43	220.43	0.00	263.81
	Sub Total (Net)	**84.22**	**0.00**	**10483.22**	**167.17**	**0.00**	**9558.56**	**9558.56**	**9558.56**	**0.00**	**1007.62**
3	Enterpreneurship and Skill Development Programmes (ESDP)	0.00	0.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.74
4	Training cum Incubation	0.00	3.54	0.00	-28.89	0.00	0.00	0.00	0.00	25.36	0.00
5	Procurement and Marketing Support Scheme (PMSS)	34.84	0.00	157.57	0.00	0.00	230.37	230.37	230.37	107.64	0.00
6	International Co-operation (IC) Scheme	108.81	0.00	68.71	0.00	0.00	72.13	72.13	72.13	112.23	0.00
7	RAMP & TEAM	0.00	0.00	56.84	0.00	0.00	61.58	61.58	61.58	4.74	0.00
	Total		**55.15**	**13225.56**	**-1085.15**	**1010.29**	**10385.79**	**11396.08**	**11396.08**	**250.22**	**1049.70**
								Net Surplus / (Deficit)		**799.48**	
								Previous Year Surplus / (Deficit)		**55.15**	

NOTE - 17 PROVISIONS

(₹ in Lakh)

Particulars	As At 31.03.25		As At 31.03.24	
Provisions for Employee Benefits				
For Gratuity	6008.11		5502.41	
For Leave Encashment	3460.49		3328.81	
For Half Pay Leave	615.53		574.92	
For TA on Retirement	4.47	10088.60	4.18	9410.32
Others				
For Doubtful Debts & Advances	14468.53		13915.43	
Less: Adjustment as per contra against Trade Receivables, Loans & Advances, etc.	14468.53	0.00	13915.43	0.00
For Corporate Social Responsibility		266.30		73.01
For Exchange Variation				
Balance as per last Balance Sheet	2413.77		2249.66	
Add: Provision made during the Year	371.18		402.91	
Less: Utilised for Exchange Variation Losses	102.95		41.69	
Less: Amount Written Back	315.01	2366.99	197.11	2413.77
For Promotional Activity (KFW)				
Balance as per last Balance Sheet	0.00		0.00	
Add: Provision made during the Year	41.72		46.02	
Less: Amount Utilized/Written Back	41.72	0.00	46.02	0.00
As per Balance Sheet		**12721.89**		**11897.10**

Note :- For Employee Benefit's Provisions refer Sl. No. 4(H) of Note-35

ANNEXURE-17A DETAILS OF ADDITIONS, REVERSALS & UTILIZATIONS OF PROVISIONS

2024-25 **(₹ in Lakh)**

Particulars	Opening Balance as on 01.04.2024	Additions during the year	Utilizations/ Reversals/ Adjustments	Amount Written Back during the year	Closing Balance as on 31.03.2025
For Gratuity	5502.41	963.10	455.57	1.83	6008.11
For Leave Encashment	3328.81	815.03	671.14	12.21	3460.49
For Half Pay Leave	574.92	103.52	26.41	36.50	615.53
For TA on Retirement	4.18	0.87	0.30	0.28	4.47
For Doubtful Debts	13915.43	580.06	0.00	26.96	14468.53
For Corporate Social Responsilbility	73.01	247.10	53.81	0.00	266.30
For Exchange Variation	2413.77	371.18	102.95	315.01	2366.99
For Promotional Activity	0.00	41.72	41.72	0.00	0.00
Total	**25812.53**	**3122.58**	**1351.90**	**392.79**	**27190.42**

2023-24 **(₹ in Lakh)**

Particulars	Opening Balance as on 01.04.2023	Additions during the year	Utilizations/ Reversals/ Adjustments	Amount Written Back during the year	Closing Balance as on 31.03.2024
For Gratuity	5383.82	650.21	522.32	9.30	5502.41
For Leave Encashment	3250.23	748.35	649.24	20.53	3328.81
For Half Pay Leave	524.27	103.18	17.40	35.13	574.92
For TA on Retirement	4.04	0.53	0.04	0.35	4.18
For Doubtful Debts	13007.63	1017.22	0.00	109.43	13915.43
For Corporate Social Responsilbility	0.00	73.01	0.00	0.00	73.01
For Exchange Variation	2249.66	402.90	41.69	197.11	2413.77
For Promotional Activity	0.00	46.02	46.02	0.00	0.00
Total	**24419.65**	**3041.42**	**1276.71**	**371.85**	**25812.53**

NOTE - 18 OTHER NON-FINANCIAL LIABILITIES **(₹ in Lakh)**

Particulars	As At 31.03.25	As At 31.03.24
Income Received in Advance	1293.07	1647.76
Other Payables - Employees	1055.74	973.02
Impact of Discounting on Employee Advance	1.48	1.95
Other Payables - Taxes	1203.70	658.64
A/c Payable for Bulk Supplies (RMA / AWRT)	3334.37	3247.24
As per Balance Sheet	**6888.36**	**6528.61**

NOTE - 19 SHARE CAPITAL **(₹ in Lakh)**

Particulars	As At 31.03.25	As At 31.03.24
AUTHORISED		
5,35,00,000 (Previous Year 5,35,00,000) Equity Shares of ₹ 100/- each	53500.00	53500.00
ISSUED, SUBSCRIBED AND PAID UP		
5,32,98,800 (Previous Year 5,32,98,800) Equity Shares of ₹ 100/- each fully paid up.	53298.80	53298.80
As per Balance Sheet	**53298.80**	**53298.80**

ANNEXURE-19A RECONCILIATION OF NUMBER OF SHARES OUTSTANDING

Particulars	As At 31.03.25	As At 31.03.24
	Equity Shares (No)	Equity Shares (No)
Shares Outstanding at the beginning of the Year	53298800	53298800
Shares Issued during the Year	0	0
Shares Bought Back during the Year	0	0
Shares Outstanding at the end of the Year	53298800	53298800

ANNEXURE-19B DETAILS OF SHAREHOLDING BY GOVERNMENT OF INDIA AND PROMOTERS OVER 5% SHARE IN CORPORATION

Name of Shareholder	As At 31.03.25 No. of Share Held	As At 31.03.25 % of Holding	As At 31.03.24 No. of Share Held	As At 31.03.24 % of Holding
Promoter & Shareholder				
Government of India	53298800	100	53298800	100
Changes in Promoter & Shareholder Holding during the Year	-	-	-	-

ANNEXURE-19C DETAILS OF SHARES ALLOTTED PURSUANT TO CONTRACT(S) WITHOUT PAYMENT BEING RECEIVED IN CASH, BONUS SHARES & SHARES BOUGHT BACK IN RESPECT OF LAST 5 YEARS

Particulars	Aggregate No. of Shares				
	2024-25	2023-24	2022-23	2021-22	2020-21
Equity Shares:					
Fully paid up pursuant to Contract(s) without Payment being received in Cash	0	0	0	0	0
Fully paid up by way of Bonus Shares	0	0	0	0	0
Shares bought back	0	0	0	0	0
Preference Shares:					
Fully paid up pursuant to Contract(s) without Payment being received in Cash	0	0	0	0	0
Fully paid up by way of Bonus Shares	0	0	0	0	0
Shares bought back	0	0	0	0	0

ANNEXURE-19D DETAILS OF CALLS UNPAID

Particulars	As At 31.03.25	As At 31.03.24
Calls Unpaid		
By Directors	0	0
By Officers	0	0

ANNEXURE-19E RIGHT, PREFERENCE AND RESTRICTIONS ATTACHED TO SHARES

The equity share is the only class of Share capital having par value of ₹ 100 per share. Every holder of equity share present at a meeting in person or by a proxy, is entitled to one vote, and upon a poll each share is entitled to one vote.

Equity share carry voting right proportionate to the paid-up value per share. In the event of liquidation of the company, holders of the equity share are entitled to be repaid the amounts credited as paid up on those equity share. All surplus assets after settlement of liabilities as at the commencement of winding up shall be paid to the holders of equity share in proportion of their shareholding.

NOTE - 20 DETAILS OF OTHER EQUITY

(₹ in Lakh)

Particulars	At At 01.04.2024	Additions / Created During the Year	Deductions during the Year		As At 31.03.2025
			Transfer / Sales / Adjustment	Depreciation for the Year	
CAPITAL RESERVES/DEFERRED INCOME (Reserve representing value of Assets acquired out of Grants received from Government of India)					
Technical Centre	252.84	0.00	1.60	20.39	230.85
Government Purchase Plan	0.41	0.00	0.00	0.00	0.41
Appropriate Technology	2.18	0.00	-0.19	0.00	2.37
Modernization - Lock Project	10.44	0.00	0.00	0.00	10.44
Development of North East Region	16.76	0.00	0.00	0.57	16.19
Technology Business Incubator	49.24	0.00	0.77	3.35	45.12
Mini Tool Room Centre	0.85	0.00	0.00	0.00	0.85
Minority Welfare Scheme	0.12	0.00	0.00	0.00	0.12
Modernization of Technical Centre	4.32	0.00	0.00	0.00	4.32
Science & Technology Project	1.26	0.00	0.00	0.02	1.24
Product Design Centre (PRIDE)	9.51	0.00	0.00	0.32	9.19
Laghu Udyog Mart(LUM)	174.52	0.00	0.00	6.58	167.94
Interest Differential Fund on KFW (West Germany) Loans	16.83	0.00	0.00	0.51	16.32
Technology Development of Baking Oven	0.02	0.00	0.00	0.00	0.02
DST-STEP (S&T Project)	12.31	0.00	0.00	2.88	9.43
Testing Fuel Efficient Diesel Engine (TFEDE)	0.36	0.00	0.00	0.00	0.36
Marketing Development Centre	56.86	0.00	0.00	1.53	55.33
Interest Differential Fund on S&T Project	0.65	0.00	0.00	0.00	0.65
Training cum Incubation-LBI/Aspire	192.65	0.00	0.00	25.00	167.65
Assistance for Training to Institutions	3696.89	1010.28	0.00	357.37	4349.80
Sub Total	**4499.02**	**1010.28**	**2.18**	**418.52**	**5088.60**
OTHER RESERVES					
Capital Replacement Reserve	73.09	3.22	0.00	0.00	76.31
Impairment Reserve *	4866.65	0.00	0.00	0.00	4866.65
Retained Earning	61418.46	14629.92	6722.70	0.00	69325.68
Equity Instruments through Other Comprehensive Income (OCI)	368.66	-133.32	0.00	0.00	235.34
Actuarial Gain/Loss on Defined Benefit Plans through OCI	-530.61	-27.01	0.00	0.00	-557.62
Statutory Reserve - u/s 45 IC of RBI Act 1934 **	10921.02	2925.98	0.00	0.00	13847.00
As per Balance Sheet	**81616.29**	**18409.07**	**6724.88**	**418.52**	**92881.96**

* Refer Point No. 4(X)(A) of Note-35
** Refer Point No. 4(X)(C) of Note-35

NOTE - 21 REVENUE FROM OPERATIONS

(₹ in Lakh)

Particulars			For the Year Ended 31.03.25		For the Year Ended 31.03.24
	REVENUE FROM OPERATIONS				
A	**Sales of Products**				
	Marketing Activity				
	Marketing		4265.51		6547.74
	Export		0.00		0.00
	Raw Material Distribution		286506.05		269861.14
	As per Statement of Profit & Loss		**290771.56**		**276408.88**
B	**Sale of Services**				
	Revenue from Single Point Registration Scheme (SPRS)		869.20		886.70
	Revenue from Digital Services Facilitation (DSF)		510.47		581.80
	Application Processing Fees		0.70		2.43
	House Keeping & Other Charges		1343.80		1189.28
	Revenue from Training Activities		2117.71		1951.54
	Revenue on account of Common Facilities		1336.77		1237.99
	Facilitation Charges on Implementation of Govt Scheme (PMV) @		1687.50		1125.00
	Revenue from Training cum Incubation Center-LBI/Aspire (TIC)		46.25		47.29
	Receipts from Exhibitions, Seminars, Meets, Conferences and Marketing Campaigns		36.56		109.75
	Other Receipts from Services		14.54		10.75
	Administrative Charges on Implementation of Govt. Schemes (Grants & Subsidies)		612.15		972.30
	As per Statement of Profit & Loss		**8575.65**		**8114.83**
C	**Interest Income**				
	AT ORIGINAL COST				
	From Parties				
	Normal		29253.05		31927.76
	Penal Interest		0.00		3.97
	From Deposits with Banks		7.74		29.90
	From Employee Advance		0.09		0.31
	From Others		2.66		2.05
	Gain of Interest on Foreign Currency Transactions and Translation (Net)		0.00		0.00
	AT AMORTISED COST				
	Impact of Discounting on Financial Assets		31.30		57.03
	Interest Income Employee/Amortised Cost		0.00		0.00
	As per Statement of Profit & Loss		**29294.84**		**32021.02**
D	**Fees and Commission Income**				
	Processing Fees/Service Charges Earned	**Value of Goods Handled, Services Rendered**	**Processing Fees**	**Value of Goods Handled, Services Rendered**	**Processing Fees**
	RMD / RMA / AWRT *	1075785.30	4211.74	1108344.79	4614.99
	Miscellaneous Items **	67232.14	166.45	60068.84	214.28
	As per Statement of Profit & Loss	**1143017.44**	**4378.19**	**1168413.63**	**4829.27**
E	**Other Operating Revenues**				
	Excess Provision Written Back:				
	KFW	356.73		243.13	
	Government Guarantee Fee	0.00		0.00	
	Others #	27.02	383.75	4.56	247.69
	Sundry Credit Balances Written Back		72.17		120.79
	Gain on Foreign Currency Transactions and Translation (Net)		0.00		0.00
	Reimbursement of expense from Subsidiary		130.25		111.18
	Penal Charges earned		3452.34		0.00
	As per Statement of Profit & Loss		**4038.51**		**479.66**

Note :-
- Sales are net of discounts, rebates etc. ₹11021.34 lakhs (₹10675.36 lakhs)
* RMD/RMA/AWRT includes processing fees towards security against BG (Bulk and Non Bulk Supply), Advance Payment and Agency Sales/Godown Operations
** Misc. Items includes processing fees towards bill financing, marketing and Bank Tie Up
# Includes Provision for Doubtful Debts Written Back (Net) ₹ 26.96 lakhs (NiL lakhs)
@ Refer S.No. 4 O(2) of Note 35

NOTE - 22 OTHER INCOME

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Other Income		
Interest on Income Tax Refunds	0.00	161.71
Miscellaneous Income	143.08	51.86
Excess Provision Written Back: Terminal Benefits	50.82	65.33
As per Statement of Profit & Loss	**193.90**	**278.90**

NOTE - 23 GRANTS AND SUBSIDIES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
For Promotional Activities	**11396.08**	**16019.93**
Less: Capital Expenditure (Net)	1010.28	523.98
Less: Membership/ Inspection Fees, Training, Rent etc. under NSSH	83.35	101.09
Less: Training Fee - ATI & RAMP	486.06	329.65
Less: Administrative Charges on Implementation of Govt. Schemes (Grants & Subsidies)	612.15	972.30
Less: Membership Fees, Advertisement etc. under B2B Scheme (PMSS)	230.37	265.63
As per Statement of Profit & Loss	**8973.87**	**13827.28**

NOTE - 24 PURCHASE OF PRODUCTS

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Marketing Activity		
Marketing	4264.77	6547.12
Export	0.00	0.00
Raw Material Distribution	284805.55	268517.71
As per Statement of Profit & Loss	**289070.32**	**275064.83**

Note :- Purchases are net of discounts, rebates etc.₹12639.16 lakhs (₹ 11934.32 lakhs)

NOTE - 25 CHANGES IN INVENTORIES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Finished Goods:				
Closing Stock	0.00		0.00	
Less: Opening Stock	0.00		0.00	
Adjustment in Stock	0.00	0.00	0.00	0.00
Goods-In-Transit:				
Closing Stock	0.00		0.00	
Less: Opening Stock	0.00		0.00	
Adjustment in Stock	0.00	0.00	0.00	0.00
As per Statement of Profit & Loss		**0.00**		**0.00**

NOTE - 26 EMPLOYEES BENEFIT EXPENSES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Salaries and Allowances		9195.55		9319.59
Contributions to:				
Provident Fund	809.36		807.87	
Superannuation Scheme/Pension Scheme	673.94	1483.30	705.87	1513.74
Gratuity		983.81		660.39
Staff Welfare Expenses		204.51		244.22
Other Benefits		2553.39		2281.87
Directors (Including Chairman-Cum-Managing Director)				
Salaries and Allowances		162.82		80.05
Contributions to:				
Provident Fund	13.58		6.54	
Superannuation Scheme/Pension Scheme	11.45	25.03	5.56	12.10
Gratuity		6.49		1.09
Other Benefits		14.53		2.66
As per Statement of Profit & Loss		**14629.43**		**14115.71**

NOTE - 27 FINANCE COSTS

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Interest on Borrowings:				
Kreditanstalt West Germany (KFW Loans)	441.89		480.51	
Casa Depositi E Prestiti, Italy (Previously known as Artigiancassa SPA)	2.55		2.83	
Banks	10282.00		10974.29	
Others	0.00	10726.44	0.00	11457.63
Other Cost on Borrowing:				
Other Finance Charges		17.75		21.15
Interest Expenses on Employee Advance/Amortised Cost		0.00		0.42
As per Statement of Profit & Loss		**10744.19**		**11479.20**

NOTE - 28 DEPRECIATION & AMORTIZATION

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Depreciation on:				
Property, Plant & Equipments		963.31		816.29
Leased Assets		0.00		0.00
Property, Plant & Equipments acquired against Grants				
Depreciation as per Contra	418.52		342.95	
Less: Replacement Reserve as per Contra	418.52	0.00	342.95	0.00
Amortization of Intangible Assets		16.97		26.62
Impairment Loss on Property, Plant & Equipments & Intangible Assets		0.00		0.00
As per Statement of Profit & Loss		**980.28**		**842.91**

Note :- Depreciation on PPE includes depreciation for right of use assets ₹ 63.25 lakh (₹ 64.84 lakh)
Refer Note No. 12 and Sl. No. 4(E) of Note-35

NOTE - 29 CORPORATE SOCIAL RESPONSIBILITY

(₹ in Lakh)

Particulars	In Cash 31.03.2025	Yet to be Paid 31.03.2025	Total 31.03.2025	In Cash 31.03.2024	Yet to be Paid 31.03.2024	Total 31.03.2024
Construction/Acquisition of any Assets	0.00	0.00	0.00	0.00	0.00	0.00
On Purchase Other than above	60.48	249.17	309.65	215.14	73.75	288.89
As per Statement of Profit & Loss	**60.48**	**249.17**	**309.65**	**215.14**	**73.75**	**288.89**
Related Parties Transaction	0.00	0.00	0.00	0.00	0.00	0.00
Amount required to be spent by the company during the year			308.55			288.89
Amount of expenditure incurred			309.65			288.89
Shortfall at the end of the year			0.00			0.00
Total of previous years shortfall			0.00			0.00
Reason for Shortfall			N/A			N/A
Nature of CSR activities			Refer N-1			Refer N-2
Detail of Related Party Transactions			NIL			NIL

NOTE - 30 OTHER EXPENSES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Electricity, Power & Water Charges	1155.22	1055.12
Printing & Stationery	83.62	84.33
Insurance	18.22	23.04
Travelling, Conveyance & Vehicle Charges	657.00	551.28
Freight and Octroi Expenses	24.94	35.45
Communication Expenses	102.32	101.35
Rent Paid	405.58	398.12
Recruitment Expenses	15.41	0.01
Licences, Rates & Taxes	262.21	278.69
Expense on Security & Other Allied Services	2167.34	2197.61
Repairs & Maintenance Expenses	677.14	685.10
Computer Maintenance Charges	39.39	37.51
Web Portal and Software Development, Maintenance Charges	31.22	32.48
Computer, Server etc., Hire Charges	74.90	72.42
Payments to Statutory Auditors	62.91	53.21
Payment to Internal auditors	38.74	38.17
Legal, Professional and Consultancy Charges	393.63	287.27
Directors' Sitting Fee	8.73	8.79
Directors' Other Expenses	37.21	15.04
Training Expenses	1021.88	1088.72
Common Facilities Charges	108.29	105.24
Expenses on Godown Operations	380.01	885.96
Infomediary Services Expenses	7.89	9.96
Business/Sales Promotion Expenses	68.80	65.77
Entertainment	33.55	31.89
Advertisement and Publicity	35.86	34.33
Miscellaneous Expenses	40.15	16.01
Bad Debts/Irrecoverable Advances Written Off	18.09	0.14
Expenditure on Exhibitions, Seminars and Conference	78.89	186.95
Expenses on Credit Information Report / PCRS	10.70	10.64
Expenses on Special Marketing Assistance Scheme (SMAS)	54.56	819.09

Expenses on Others - NSSH	8081.78	12147.37
Expenses on International Co-operation (IC) Scheme	72.13	288.94
Expenses on TEAM & RAMP	36.84	0.00
Provision for Doubtful Debts	580.06	907.80
Impact of Discounting on Financial Assets	69.69	13.48
Expenses on SPRS	35.33	33.72
Interest/Fees/Penalty for Statutory Dues	0.53	0.54
As per Statement of Profit & Loss	**16990.76**	**22601.54**

ANNEXURE - 30A DETAILS OF OTHER EXPENSES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Payment to Statutory Auditors for:		
Statutory Audit Fees	47.47	40.28
Tax Audit Fees	13.88	10.25
Other Taxation Matters	0.00	0.00
Company Law Matters	0.00	0.00
Management Services	0.00	0.00
Other Services	0.00	0.00
Reimbursement of Expenses	1.56	2.68
Total	**62.91**	**53.21**
Repairs & Maintenance Expenses on:		
Building	527.80	526.56
Machinery	55.38	46.26
Others	93.96	112.28
Total	**677.14**	**685.10**
Bad Debts/Irrecoverable Advance Written Off:		
Bad Debts Written Off	18.09	0.14
Irrecoverable Advances Written Off	0.00	0.00
PPE Written Off		
Losses Written Off	11.71	0.00
Less: Contra Adjustment to Losses Written Off	11.71 0.00	0.00 0.00
Total	**18.09**	**0.14**
Training Expenses on:		
Internal	577.75	554.28
Sponsored	303.86	372.39
Personal	32.21	0.00
ATI	29.39	70.25
Capacity Building (NSSH)	0.00	0.05
Others	78.67	91.75

Total	**1021.88**	**1088.72**
Expenses on Special Marketing Assistance Scheme:		
Participation in Domestic Exhibitions/Trade Fairs	2.42	704.72
Participation in International Exhibitions/Trade Fairs Abroad	0.00	0.00
Organization Visit to Domestic Exhibitions/Trade Fairs	2.85	0.00
Organization Visit to International Exhibitions/Trade Fairs/ Seminars Abroad	0.00	0.00
Vendor Development Programmes	13.19	8.38
Organizing Workshops, Seminars, Awareness Campaigns	17.73	36.10
Mega Events- Organizing SC-ST conclaves/ conferences in partnership with industry associations/ organizations of M/o MSME	18.37	69.89
Total	**54.56**	**819.09**
Expenses on International Co-operation (IC) Scheme:		
Visit of MSME Delegation in International Exhbitions, etc.	0.00	0.00
Participation of MSME Delegation in International Exhbitions, etc.	62.78	276.87
Holding/Organising International Conferences, etc.	0.00	12.07
Holding/Organising Mega International Exhibitions, etc.	0.00	0.00
Sending MSME Delegation to International Exhibitions, etc.	9.35	0.00
Total	**72.13**	**288.94**
Interest/Fees/Penalty for Statutory Dues		
Interest Paid for Late Deposit of TDS	0.03	0.51
Interest Paid for Late Deposit of GST	0.48	0.03
Fees for Late filling of TDS / TCS Returns	0.02	0.00
Fees for Late filling of GST Returns	0.00	0.00
Interest u/s 234A / B / C	0.00	0.00
Penalty under any Law	0.00	0.00
Total	**0.53**	**0.54**
Expenses on Others - NSSH:		
Special Credit Linked Capital Subsidy for technology enablement	6825.32	7228.26
Capacity building of existing & aspiring SC/ST entrepreneurs- **Skill Development Programs**	0.00	0.00
Reimbursement of Training Fees for Capacity Building for training programmes organized by organizations approved by the Ministry	1027.11	4598.00
Capacity building of existing & aspiring SC/ST entrepreneurs- Toolkit distribution for capacity building training programs	0.00	0.00

Support for enhancing competitiveness through various reimbursement sub-schemes/ interventions	0.00	0.00
Reimbursement of Bank Loan Processing Fee	18.45	11.82
Reimbursement of Bank charges for Performance Bank Guarantee	6.08	1.47
Testing Fee Reimbursement	7.17	1.15
Reimbursement of membership /subscription/entry fee of Export Promotion Council	0.95	0.86
Reimbursement of Course Fees to Top 50 NIRF Rated Management Institutions for short term training of SC/ST entrepreneurs	0.00	54.91
Reimbursement of membership in Government promoted E-Commerce Portals (Except B2B)	0.00	0.00
Awareness Generation and Publicity of the Scheme	1.99	1.85
Technical & Managerial Support to SC/ST Hub	194.71	249.05
Total	**8081.78**	**12147.37**

NOTE - 31 TAX EXPENSE

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Provisions for Current Tax				
Provision for Current Tax	5150.00		4450.00	
Provision for Deferred Tax	-132.86		-18.25	
Provision for Wealth Tax	0.00	5017.14	0.00	4431.75
Adjustment for Previous Year Taxes				
Provision for Tax	-30.14		-23.87	
Provision for Deferred Tax	0.00	-30.14	0.00	-23.87
As per Statement of Profit & Loss		**4987.00**		**4407.88**

NOTE - 32 EARNINGS PER EQUITY SHARE

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Numerator		
Profit after tax as per Statement of Profit and Loss	14629.92	12655.77
Denominator		
Number of Equity Shares (Face value of ₹ 100/- each)	53298800	53298800
Number of Shares allotted during the year	0	0
Weighted Average number of equity shares for calculating Basic Earnings Per Share	53298800	53298800
Weighted Average number of equity shares for calculating Diluted Earnings Per Share	53298800	53298800
Basic Earnings Per Share (₹ per share) (Face value of ₹ 100/- each)	27.45	23.74
Diluted Earnings Per Share (₹ per share) (Face value of ₹ 100/- each)	27.45	23.74

NOTE - 33 CONTINGENT LIABILITIES & COMMITMENTS (TO THE EXTENT NOT PROVIDED FOR)

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
(i) Contingent Liabilities:		
Claims against the Corporation not acknowledged as Debts	175.75	586.40
Disputed Income Tax, Interest Tax, Sales Tax, Trade Tax Demand	3206.99	722.90
Other money for which the Corporation is Contingently Liable	3085.95	3127.23
As per Statement of Profit & Loss	**6468.69**	**4436.53**
(ii) Commitments:		
Estimated amount of Contracts remaining to be executed on Capital Account and not provided for (Net of Advances)	1201.37	793.19
As per Statement of Profit & Loss	**1201.37**	**793.19**

NOTE - 34 FEES AND COMMISSION EXPENSES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Fees and Commission :		
Government Guarantee Fee	17.10	18.32
Loss on Foreign Currency Transactions and Translation Interest Paid	12.35	15.69
Bank Charges and Commission	27.32	36.59
Others	3.05	0.69
As per Statement of Profit & Loss	**59.82**	**71.29**

THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.

NOTE-35: Other Notes to Standalone Financial Statements for the year ended 31st March, 2025

1. The following information as required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006, has been determined to the extent the status of such parties identified on the basis of information/documents available with the Corporation

The Corporation facilitates MSEs in marketing their product through tender participation on behalf of MSEs under Consortia and Tender Marketing Scheme. As per the terms of agreement between NSIC and MSEs, MSEs are executing tenders awarded by the various government departments through NSIC and the amount becomes due to MSEs only on receipt of payment from the respective buyer departments. The amount payable to such units have been shown as "Trade Payables-Outstanding Dues of MSEs", in the financial statements, based on Udyog Aadhaar Memorandum (UAM) / Udyam Registration number and registration with the Corporation (NSIC) of the suppliers.

(₹ in Lakh)

S. No.	Particulars	2024-25	2023-24
1	Amount remaining unpaid to any supplier:		
	a) Principal Amount	10118.22	11916.71
	b) Interest due thereon	Nil	Nil
2	Amount of interest paid in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount paid to the supplier beyond the appointed day;	Nil	Nil
3	Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006;	Nil	Nil
4	Amount of interest accrued and remaining unpaid	Nil	Nil
5	Amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	Nil	Nil

As per Micro, Small and Medium Enterprises Development (MSMED) Act, 2006, NSIC has been defined as a 'Supplier' under its Section 2(n) sub clause (i). Further, Ministry of MSME vide Circular dated 31.08.2016 has clarified that NSIC acts a 'Facilitator' in bringing together the MSEs (the supplying units) and the various 'buyers'. As NSIC at no stage becomes the beneficiary 'buyer' for the goods being supplied by the MSEs to the PSUs and other government departments through NSIC's facilitation, NSIC is not classified as 'buyer' in terms of Section 15 & 16 of the MSMED Act 2006 for the purpose of interest on delayed payment. The PSUs or other Government Departments, being beneficiary 'buyer' of the goods, are responsible for making the payment of the goods supplied by the 'supplier' and also for the interest on delayed payment in terms of the Section 15 & 16 of MSMED Act 2006. Accordingly, the provision relating to interest payable to such units, is not applicable to the NSIC.

As per MSME Department, Government of Odisha vide its circular no MSME-PSF-MISC-0040-2023/3594/MSME – Bhubaneswar

dated 01.07.2024 addressed that role of NSIC is as 'Facilitator' & 'Supplier' and not 'Buyer' and 'Co-Applicant along with MSE units' for applicability of interest on delayed payment under the MSMED Act, 2006.

In respect of Other Trade Payables, the Corporation has not received any memorandum (as required to be filed by the suppliers with the notified authority under Micro, Small and Medium Enterprises Development Act, 2006) claiming their status as Micro, Small and Medium Enterprises (MSME). Consequently, the amount payable to such units has been shown as "Trade Payables-Outstanding Dues of Non-MSEs".

2. The Corporation has a system of obtaining periodic confirmation of balances of banks and other parties. Letters seeking confirmation for year-end outstanding balances have been sent to trade receivables, creditors, contractors' advances, deposits, borrowers etc. with a request to confirm or send comment within the stipulated period failing which balance as indicated in the letter would be taken as confirmed. In case of Government/ Local Authorities dues, and the cases where 100% Provisions are made, RC is issued and / or under litigation/ legal proceedings, customer balances are normally not subject to confirmation. No adverse communication has been received from any party. Moreover, reconciliations of the accounts with the parties are carried out as an ongoing process.

However, confirmations in some cases as detailed below are awaited, the impact of which in the opinion of the management is not significant:

Balance Confirmation Statement
FY 2024-25

(₹ in Lakh)

S. No.	Nature of Account	Total Outstanding	PIS/ Additional/ Normal Interest/ Seized Leased Suspense/ Cheques sent for Collection	Amount Net of PIS / Additional/ Normal Interest/ Seized Leased Suspense/ Cheques sent for Collection *	Govt Dues, Amount where 100% Provisions made, RC is issued and / or under litigation/ legal proceedings/ provision not required to be made/back-to-back basis	Balance Outstanding	Confirmation Received	Confirmation not Received
a	b	c	d	e=c-d	f	g=e-f	h	i=g-h
1	Cash & Bank Balance	8611.58	0.00	8611.58	0.00	8611.58	8611.58	0.00
2	Receivables	11743.75	317.69	11426.05	6994.22	4431.83	413.00	4018.84
3	Loan and Advances	293973.57	650.10	293323.47	1584.60	291738.88	265862.80	25876.08
4	Other Financial Assets	1415.63	0.00	1415.63	27.70	1387.93	734.43	653.50
5	Trade Payable	10186.27	0.00	10186.27	31.17	10155.10	2590.82	7564.28
6	Other Financial Liabilities	14071.16	0.00	14071.16	3.88	14067.28	4212.35	9854.93
7	Other Non-Financial Liabilities	6888.36	0.00	6888.36	41.58	6846.78	5263.23	1583.55
	Total	**346890.32**	**967.79**	**345922.54**	**8683.15**	**337239.39**	**287688.21**	**49551.18**

***Amount is net of PIS but before impairment allowance.**

FY 2023-24

(₹ in Lakh)

S. No.	Nature of Account	Total Outstanding	PIS/ Additional/ Normal Interest/ Seized Leased Suspense/ Cheques sent for Collection	Amount Net of PIS / Additional/ Normal Interest/ Seized Leased Suspense/ Cheques sent for Collection *	Govt Dues, Amount where 100% Provisions made, RC is issued and / or under litigation/ legal proceedings/ Provisions not required to be made/ back-to back basis	Balance Outstanding	Confirmation Received	Confirmation not Received
a	b	c	d	e=c-d	f	g=e-f	h	i=g-h
1	Cash & Bank Balance	10293.33	-	10293.33	-	10293.33	10293.33	-
2	Receivables	12660.32	331.21	12329.11	6597.24	5731.87	427.13	5304.73
3	Loan and Advances	273715.57	568.54	273147.03	1446.03	271701.00	254857.28	16843.72
4	Other Financial Assets	1520.22	-	1520.22	758.60	761.62	530.60	231.02
5	Trade Payable	11986.32	-	11986.32	31.17	11955.14	5518.46	6436.68
6	Other Financial Liabilities	13003.29	-	13003.29	398.21	12605.08	7124.02	5481.06
7	Other Non-Financial Liabilities	6528.61	-	6528.61	3907.83	2620.78	1173.02	1447.76
	Total	**329707.65**	**899.75**	**328807.91**	**13139.08**	**315668.83**	**279923.86**	**35744.97**

***Amount is net of PIS but before impairment allowance.**

3. In the opinion of Management, all Financial and Non-Financial Assets, including Loans & Advances, have a value on realization in the ordinary course of business at least equal to the amount at which they are stated in the Balance Sheet and necessary provision has been made, wherever required, in terms of provisioning norms as per Annexure to Accounting Policy 16(b).

4. **Disclosures as per Statutory Requirements are as below:**

   A. Disclosure as per Ind AS 1: Presentation of financial statements

   In accordance with the amendments to Ind AS 1 regarding the presentation of financial statement, accounting policies have been reframed/supplemented as necessary to ensure improved clarity and presentation.

   B. Disclosure as per Ind AS 2: Inventories

   a) The total carrying amounts of inventories as at 31.03.2025 is ₹9.55 lakh (₹9.08 lakh) as shown in Note no. 9 of Balance Sheet. The inventory pertains to Stores and Spares & Loose Tools and Measuring Instruments.

   b) Inventories are stated at lower of Cost and net realizable value and there is no inventory of which carrying cost is stated at fair value as at 31st March 2025.

C. Disclosure as per Ind AS 12 – Income Taxes

a) FY 2024-25				(₹ in Lakh)
Description	**Net Balance at 01.04.2024**	**Recognized in Statement of Profit & Loss**	**Recognized in OCI**	**Net Balance at 31.03.2025**
Deferred Tax Liabilities				
Related to timing difference on depreciation of fixed assets	2377.87	200.98	-	2578.85
Discounting of Financial asset/ financial liabilities	55.57	(9.66)	-	45.91
Fair Value of Investments	104.66	-	(44.85)	59.81
Sub-Total	**2538.10**	**191.32**	**(44.85)**	**2684.57**
Deferred Tax Assets				
Provision for Receivables & Advances	3502.51	139.22	-	3641.73
Employee Benefits	2557.95	184.96	9.08	2751.99
Sub-Total	**6060.46**	**324.18**	**9.08**	**6393.72**
Deferred Tax Assets (Net)	**3522.36**	**132.86**	**53.93**	**3709.15**

b) FY 2023-24				(₹ in Lakh)
Description	**Net Balance at 01.04.2023**	**Recognized in Statement of Profit & Loss**	**Recognized in OCI**	**Net Balance at 31.03.2024**
Deferred Tax Liabilities				
Related to timing difference on depreciation of fixed assets	2107.92	269.95	-	2377.87
Discounting of Financial asset/ financial liabilities	44.72	10.85	-	55.57
Fair Value of Investments	76.70	-	27.96	104.66
Sub-Total	**2229.34**	**280.80**	**27.96**	**2538.10**
Deferred Tax Assets				
Provision for Receivables & Advances	3274.02	228.49	-	3502.51
Employee Benefits	2483.47	70.56	3.92	2557.95
Sub-Total	**5757.49**	**299.05**	**3.92**	**6060.46**
Deferred Tax Assets (Net)	**3528.15**	**18.25**	**(24.04)**	**3522.36**

(₹ in Lakh)

Reconciliation between the provision of income tax and amounts computed by applying the Indian statutory income tax rate to Profit before Taxes		
Particulars	**31st March 2025**	**31st March 2024**
Profit before Tax	19616.92	17063.65
Tax Rate Applicable to a Domestic Company	25.17%	25.17%
Computed Tax Expense	4937.58	4294.92
Tax Effect of		
Expenses that are not deductible in determining taxable profit	991.04	973.52
Incomes that are not taxable in determining taxable profit	(778.62)	(818.44)
Current Tax Provision	**5150.00**	**4450.00**
Income Taxes relating to earlier periods	(30.14)	(23.87)
Incremental Deferred Tax Liability / (Asset)	(132.86)	(18.25)
Tax Expense Recognized in Statement of Profit & Loss	**4987.00**	**4407.88**
Effective Tax Rate	25.42%	25.83%

D. Disclosure of Undisclosed Income-

There is no transaction recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

E. Disclosure as per Ind AS 16 – Property, Plant & Equipment and Ind AS 38 – Intangible Assets

Relevant line item in the balance sheet	Description of item of property	Gross carrying value (₹ in Lakh)	Title deeds held in the name of	Whether title deed holder is promoter, director or relative # of promoter / director or employee of promoter / director	Property held since which date	Reason for not being held in the name of the corporation
PPE	Land at Technical Centre Howrah	1.60	Refer Note 1	No	1959-60	-
PPE	Flats at Branch Office Mumbai	11.52	Refer Note 2	No	1988	-

Note 1: The title deeds are in the name of the company, possession is with the company, but original title documents are not traceable. The matter of obtaining physical hard copy of title deeds from local government authority is under process.

Note 2: Redevelopment of the society at Tilak Nagar, Chembur, Mumbai in which the company is having six flats, have been completed and the possession is with the company, however, title deed/documents are yet to be executed in favour of the company.

a) The land measuring 3.28 Acres of NTSC-Rajkot is under encroachment by few Industrial Units as well as unauthorized dwelling units. It's apt to mention that necessary action for removal of such encroachment is under process. The ownership of such land is in favour of the Corporation and is possessed by the Corporation.

b) During the current FY, assets having net carrying value of ₹4.79 lakh (Gross carrying Value ₹52.73 lakh) has been retired with sale proceeds of ₹5.53 Lakh and gain of ₹ 0.74 Lakh has been accounted for. During the FY 2023-24, assets having net carrying value of ₹12.15 Lakh (Gross carrying Value ₹109.88 Lakh) had been retired with sale proceeds of ₹25.33 Lakh and gain of ₹13.18 Lakh has been accounted for.

c) There is no revaluation of any Property Plant and Equipment (including Right-of-Use Assets) and Intangible assets during the year.

F. Disclosure on Benami Property:

No proceedings have been initiated or are pending against the Corporation for holding any benami property under the Benami Transaction (Prohibition) Act 1988 (section 45) and rules made there under, as the Corporation does not hold any benami property.

G. Disclosure on Borrowings

a) The Corporation has not defaulted in repayment of borrowings/loan taken from banks / institutions or other lender.

b) The Corporation has not been declared willful defaulter by any bank or financial institution or other lender.

c) Corporation has not borrowed any amount for any qualifying asset, the interest of which is required to be capitalized as per Ind AS 23, "Borrowing Cost". Hence, no interest has been capitalized during the year.

d) All the charges in respect of loans taken from bank/ financial institutions or other lenders have been registered with Registrar of Companies (ROC).

e) There is no such case where satisfaction of charges are yet to be registered with ROC beyond the statutory period.

H. Disclosure as per Ind AS 19 – Employee Benefits

a) General descriptions of various defined employee's benefits schemes are as under:

i. Defined Contribution Plan

(a) Superannuation Pension Scheme/National Pension System:

Employee's Group Superannuation Pension Scheme is managed by LIC of India and Pension Scheme for Directors is managed by National Pension System (NPS). The Corporation's obligation is limited to pay 10% of Basic Pay plus dearness allowance of the enrolled employee.

The Corporation's contribution towards Superannuation Pension Scheme during the year amounts to ₹665.78 lakh (₹665.07 lakh) and grouped under Employee Cost.

The Corporation's contribution towards National Pension System (NPS) during the year amounts to ₹3.05 lakh (₹Nil lakh) and grouped under Employee Cost.

(b) Post-Retirement Medical Facility:

The Corporation has Post-retirement Medical Facility (PRMF), under which retired employee and the spouse are provided medical facility for indoor treatment through Mediclaim policy of ₹5 Lakh.

The liability on this account is recognized on accrual basis i.e.2% contribution on Basic Pay plus dearness allowance of current financial year in case of employees retired after 1.1.2007 under IDA pattern employees and 1.5% of PBT of previous financial year in case of employees retired prior to 1.1.2007.

As approved by the Ministry vide letter dated 02.12.2016, Corpus for medical schemes have been created of ₹255.95 lakh (₹222.37 lakh) for the employees retired prior to 1.1.2007 and of ₹126.07 lakh (₹126.05 lakh) for the employees retired on or after 1.1.2007, in accordance to the DPE's guidelines. These corpuses have been utilized for the payment of premium to Insurance Company to the extent of ₹140.31 lakh (₹173.77 lakh) and ₹168.65 lakh (₹126.73 lakh) respectively during the year. The total corpus as on 31.03.2025 towards medical scheme for the

employees retired prior to 1.1.2007 and on or after 1.1.2007 amounts to ₹425.30 lakh (₹301.29 lakh) & ₹419.70 lakh (₹451.02 lakh) respectively.

(c) With respect to Employee Pension Scheme, the same is managed through Regional Provident Fund Trust.

ii. Defined Benefit Plans

(a) Gratuity:

The Corporation has a defined benefit gratuity plan. Every employee who has rendered continues service of five years or more is entitled to get gratuity @15 days salary (15/26 x last drawn basic pay plus dearness allowance) for each completed year of service on superannuation, resignation, termination and on death.

(b) Leave:

The Corporation provides for earned leave benefits and half-pay leave to the employees of the Corporation, which accrue annually at 30 days & 20 days respectively. Earned leave is encashable maximum 30 days in a calendar year while in service in case of IDA pattern employees and a maximum of 300 days (including half pay leaves without commutation) on superannuation.

The liability on this account is recognized on the basis of actuarial valuation.

(c) TA on Retirement

TA on retirement refers to settlement at home-town or to the place where family of the retired employee intends to settle in India and includes Baggage Allowance also.

The liability on this account is recognized on the basis of actuarial valuation.

(d) Provident Fund:

The Corporation pays fixed contribution on account of provident fund at prescribed rates to a separate trust registered under the Employees Provident Fund & Misc. Provisions Act 1952, which invest the funds in permitted securities. The trusts have to ensure, a minimum rate of return to the members, based on the notification issued by the Employee Provident Fund Organisation (EPFO). However, any shortfall for payment of interest to members, as per specified rate of return, has to be compensated by the Corporation. During the year 2024-25, the Corporation has compensated ₹64.98 lakh (₹110.45 lakh) to the Trust towards the shortfall of interest. The Corporation estimates that no liability will arise in this regard in the near future and hence, no further provision is considered necessary.

During the year 2024-25, the Corporation has contributed an amount of ₹822.94 Lakh (₹814.41 Lakh) on account of Employer contribution towards Provident Fund under defined benefit plan and recognised as expense in the statement of profit & loss.

NSIC EPF Trust received demand from EPFO for Employer's Contribution under Higher Pension Scheme for members who had opted pension on higher wage with due date of 28.02.2025 & 31.03.2025. As Trust's funds were fully invested in permitted securities, the Trust on Trustees recommendations, requested a refundable advance of ₹1755 lakh from NSIC. To safeguard employees benefits, NSIC disburse the amount as an advance recoverable, outstanding as on 31.03.2025. The Trust has also applied for ₹1400 lakh withdrawal from its Special Deposit Scheme Account which was in process as on 31.03.2025. However, the application was denied by EPFO vide letter dated 13.06.2025. The advance amount is being recovered from Trust within a year, on monthly basis from the dues payable to Trust.

With effect from the financial year 2024-25, the Corporation has commenced treating contributions made to the recognised provident fund trust, established for the benefit of its employees, as a "Defined Benefit Plan" in accordance with the requirements of Indian Accounting Standard (Ind AS) 19 – Employee Benefits. The financial impact of it on the Corporation is ₹0.41 lakhs. The Corporation's obligation towards provident fund is determined and provided for on the basis of actuarial valuation as per IND AS 19 on Employee Benefits. The details of the fair value of plan assets and obligations are as under:

Net Defined Benefit (Assets)/Liability

(₹ in Lakh)

Particulars	As at 31.03.2025	As at 31.03.2024
Present value of Defined benefit obligation	21608.87	22678.86
Fair Value of Plan Assets	21638.19	22708.60
Net Defined Benefit (Asset)/Liability	29.33	29.73

As per the provisions of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952, the Corporation has no right to the benefits either in the form of refund from the plan or lower future contribution to the plan towards the net assets of ₹29.33 lakh (₹29.73 lakh) determined through actuarial valuation. Accordingly, Corporation has not recognized assets as it pertains to the Provident Fund trust and not to the Corporation.

(e) Medical Facility During Service:

The Corporation provides the medical facility for indoor treatment for the serving employees for self and his/her dependent family members. If the treatment is as per CGHS rates, all the expenditure on this account is born by the Corporation and if the treatment is as per hospital rates, employee has to bear 15% of the expenditure (excluding medicine and implant and defined special disease).

b) The prescribed disclosure as per the Actuarial Valuation in respect of the above matters is given hereunder-

Plan Liability

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Present value of obligation as at the end of the period	CY	6008.11	3460.49	615.53	4.48
	PY	5502.41	3328.81	574.92	4.18

Service Cost

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Current Service Cost	CY	284.52	192.44	43.21	3.82
	PY	264.94	185.91	41.51	3.20
Past Service Cost including curtailment Gains/Losses	CY	301.56	-	-	-
	PY	-	-	-	-
Gains or Losses on Non-routine settlements	CY	-	-	-	-
	PY	-	-	-	-
Total Service Cost	CY	586.08	192.44	43.21	3.82
	PY	264.94	185.91	41.51	3.20

Net interest Cost

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Interest Cost on Defined Benefit Obligation	CY	397.82	240.67	41.57	0.30
	PY	397.33	239.87	38.69	0.30
Interest Income on Plan Assets	CY	-	-	-	-
	PY	-	-	-	-
Net Interest Cost (Income)	CY	397.82	240.67	41.57	0.30
	PY	397.33	239.87	38.69	0.30

Change in benefit Obligation

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Present value of obligation as at the beginning of the period	CY	5502.41	3328.81	574.92	4.18
	PY	5383.82	3250.23	524.27	4.04
Acquisition adjustment	CY	-	-	-	-
	PY	-	-	-	-
Interest Cost	CY	397.82	240.67	41.57	0.30
	PY	397.33	239.87	38.69	0.30
Service Cost	CY	284.52	192.44	43.21	3.82
	PY	264.94	185.91	41.51	3.20
Past Service Cost including curtailment Gains/Losses	CY	301.56	-	-	-
	PY	-	-	-	-
Benefits Paid	CY	-514.12	-704.62	-35.12	-3.60
	PY	-559.78	-693.44	-29.48	-2.82
Total Actuarial (Gain)/Loss on Obligation	CY	35.90	403.19	-9.05	-0.23
	PY	16.10	346.24	-0.08	-0.54
Present value of obligation as at the end of the period	CY	6008.11	3460.49	615.53	4.48
	PY	5502.41	3328.81	574.92	4.18

Bifurcation of Actuarial Gain/Loss Obligation

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Actuarial (Gain)/Loss on arising from Change in Demographic Assumption	CY	-	-	-	-
	PY	-	-	-	-
Actuarial (Gain)/Loss on arising from Change in Financial Assumption	CY	159.47	109.06	24.36	0.13
	PY	52.18	35.36	7.92	0.04
Actuarial (Gain)/Loss on arising from Experience Adjustment	CY	-123.57	294.13	-33.41	-0.36
	PY	-36.08	310.88	-8.00	-0.58

Balance Sheet and related analysis

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Present Value of the obligation at end	CY	6008.11	3460.49	615.53	4.48
	PY	5502.41	3328.81	574.92	4.18
Fair value of plan assets	CY	-	-	-	-
	PY	-	-	-	-
Unfunded Liability/provision in Balance Sheet	CY	-6008.11	-3460.49	-615.53	-4.48
	PY	-5502.41	-3328.81	-574.92	-4.18

The amounts recognized in the income statement

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Total Service Cost	CY	586.08	192.44	43.21	3.82
	PY	264.94	185.91	41.51	3.20
Net Interest Cost	CY	397.82	240.67	41.57	0.30
	PY	397.33	239.87	38.69	0.30
Net Actuarial (gain)/loss recognized in the period	CY	-	403.19	-9.05	-
	PY	-	346.24	-0.08	-
Expense recognized in the Income Statement	CY	983.90	836.30	75.73	4.12
	PY	662.27	772.02	80.12	3.50

Other Comprehensive Income (OCI)

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Net cumulative unrecognized actuarial gain/(loss) opening	CY	-	-	-	-
	PY	-	-	-	-
Actuarial gain / (loss) for the year on PBO	CY	-35.90	-	-	0.23
	PY	-16.10	-	-	0.54
Actuarial gain /(loss) for the year on Asset	CY	-	-	-	-
	PY	-	-	-	-
Unrecognized actuarial gain/(loss) for the period.	CY	-35.90	-	-	0.23
	PY	-16.10	-	-	0.54

Changes in Net Defined Benefit Obligation

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Net defined benefit liability at the start of the period	CY	5502.41	3328.81	574.93	4.18
	PY	5383.82	3250.23	524.27	4.04
Acquisition adjustment	CY	-	-	-	-
	PY	-	-	-	-

Total Service Cost	CY	586.08	192.44	43.21	3.82
	PY	264.94	185.91	41.51	3.20
Net Interest cost (Income)	CY	397.82	240.67	41.57	0.30
	PY	397.33	239.87	38.69	0.30
Re-measurements	CY	35.90	403.19	-9.05	-0.23
	PY	16.10	346.23	-0.08	-0.54
Contribution paid to the Fund	CY	-	-	-	-
	PY	-	-	-	-
Benefit paid directly by the enterprise	CY	-514.12	-704.62	-35.12	-3.60
	PY	-559.78	-693.44	-29.48	-2.82
Net defined benefit liability at the end of the period	CY	6008.11	3460.49	615.53	4.48
	PY	5502.41	3328.81	574.92	4.18

Bifurcation of PBO at the end of year in current and non-current

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Current Liability (Amount due within one year)	CY	627.07	339.92	52.44	0.42
	PY	505.94	342.73	43.16	0.34
Non-Current Liability (Amount due over one year)	CY	5381.04	3120.56	563.08	4.05
	PY	4996.48	2986.08	531.76	3.84
Total PBO at the end of year	CY	6008.11	3460.49	615.53	4.48
	PY	5502.41	3328.81	574.92	4.18

Expected contribution for the next Annual reporting period

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Service Cost	CY	299.15	209.32	48.40	4.23
	PY	275.30	198.76	46.04	4.22
Net Interest Cost	CY	407.35	234.62	41.73	0.30
	PY	397.82	240.67	41.57	0.30
Expected Expense for the next annual reporting period	CY	706.50	443.94	90.13	4.54
	PY	673.12	439.44	87.60	4.52

Principal assumptions used for actuarial valuation are:

(₹ in Lakh)

Particulars	2024-25	2023-24
Method used	Projected Unit Credit Method	Projected Unit Credit Method
Discount Rate	6.78%	7.23%
Expected Rate of Return on Plan Asset	0	0
Future Salary Increase	5.50	5.50
Mortality Rate	100% of IALM (2012-14)	100% of IALM (2012-14)

Ages (withdrawal Rate (%))		
Upto 30 years	3	3
From 31 to 44 years	2	2
Above 44 years	1	1

Sensitivity of the defined benefit obligation

(₹ in Lakh)

Particulars	Gratuity	EL	Sick Leave	TA on Retirement
Impact of change in discount rate				
Present value of obligation at the end of the period	6008.11	3460.49	615.53	4.48
Impact due to increase of 0.50%	-181.58	-120.80	-26.97	-0.15
Impact due to decrease of 0.50%	191.98	128.56	28.95	0.13
Impact of change in salary increase				
Present value of obligation at the end of the period	6008.11	3460.49	615.53	-
Impact due to increase of 0.50%	193.43	129.54	29.17	-
Impact due to decrease of 0.50%	-184.57	-122.79	-27.42	-

Maturity Profile of Defined Benefit Obligation

(₹ in Lakh)

Particulars	Gratuity	EL	Sick Leave	TA on Retirement
0 to 1 year	627.07	339.92	52.44	0.42
1 to 2 years	666.48	353.65	35.91	0.42
2 to 3 years	480.21	246.70	30.49	0.32
3 to 4 years	497.55	252.20	30.41	0.34
4 to 5 years	351.91	176.70	33.98	0.24
5 to 6 years	453.49	243.01	37.57	0.31
6 years onwards	2931.40	1848.31	394.72	2.42

I. Disclosure as per Ind AS- 21: Effects of change in foreign exchange rates

a) The provision for exchange variation losses for loans under Kreditanstalt West Germany (KFW) credit lines have been created as per the terms and conditions of the loan agreements:

(i) Under XIth line of credit, provision of ₹204.32 lakh (₹218.83 lakh) created during the year for meeting the exchange variation losses. During the year, the exchange variation loss was ₹56.14 lakh (₹21.72 lakh) and the balance of ₹148.18 lakh (₹197.11 lakh) has been written back since utilized for the promotional activities as per the terms and conditions of the loan agreement.

(ii) The provision for exchange variation losses for loans under KFW credit line XIIth has been created as per the loan agreement. Under KFW XIIth line of credit, out of the provision for

exchange variation created during the year, 80% of the provision is to be utilized for meeting the exchange variation losses and the balance left out from the 80%, if any, is to be retained to meet out the exchange variation losses in future. Rest 20% is to be utilised for promotional purposes as per terms and conditions of the loan agreement.

Accordingly, total provisions amounting to ₹208.58 lakh (₹230.08 lakh) have been made during the year for exchange variation under XIIth line of credit, out of which 80% i.e. ₹166.87 lakh (₹184.07 lakh) is to be utilized against exchange variation loss during the year and balance 20% i.e. ₹41.72 lakh (₹46.02 lakh) is to be utilized for promotional purposes as per terms and conditions of the loan agreement.

During the year, the exchange variation loss was ₹46.80 lakh (₹19.97 lakh) which has been adjusted from 80% provision i.e. ₹166.87 lakh (₹184.07 lakh) and balance of ₹120.07 lakh (NIL) of provisions has been written back during the year.

Further, excess provision from exchange variation losses over & above the principal amount of KFW XII Losses, amounting to ₹561.24 Lakh as on 31.03.2024 will be systematically reversed over the remaining loan tenure of 12 years. Accordingly, a write back of ₹46.77 Lakh has been recognized during the year. Consequently, the cumulative retained provision as on 31.03.2025 from exchange variation loss under KFW XII Loan stands at ₹2366.99 Lakh (₹2413.77 Lakh).

b) Exchange Difference

(₹ in Lakh)

S. No	Particulars	2024-25	2023-24
1	The amount of exchange differences recognised in statement of profit or loss except for those arising on financial instruments measured at fair value through statement of profit or loss in accordance with Ind AS 109.	(12.35)	(15.69)
2	Net exchange differences recognised in other comprehensive income and accumulated in a separate component of equity,	-	-
3	Reconciliation of the amount of such exchange differences at the beginning and end of the period.	-	-

J. Disclosure as per Ind AS – 24: Related party disclosures

a) Related party shall include all related parties as per the applicable accounting standards along with related parties as defined under Section 2(76) of the Companies Act, 2013, with reference to a company, means— (i) a director or his relative; (ii) a key managerial personnel or his relative; (iii) a firm, in which a director, manager or his relative is a partner; (iv) a private company in which a director or manager is a member or director; (v) a public company in which a director or manager is a director or holds along with his relatives, more than two per cent. of its paid-up share capital; (vi) any body corporate whose Board of Directors, managing director or manager is accustomed to act in accordance with the advice, directions or instructions of a director or manager; (vii) any person on whose advice, directions or instructions a director or manager is accustomed to act: Provided that nothing in sub-clauses (vi) and (vii) shall apply to the advice, directions or instructions given in a

professional capacity; (viii) any company which is— (A) a holding, subsidiary or an associate company of such company; or (B) a subsidiary of a holding company to which it is also a subsidiary; (ix) such other person as may be prescribed.

b) **Key Managerial Personnel (KMPs)** shall include key managerial personnel as per section 2(51) of the Companies Act, 2013, in relation to a company, means— (i) the Chief Executive Officer or the managing director or the manager; (ii) the company secretary; (iii) the whole-time director; (iv) the Chief Financial Officer; and (v) such other officer, not more than one level below the Directors who is in whole-time employment, designated as key managerial personnel by the Board; and such other officer as may be prescribed.

c) **Relatives of KMPs** shall include relatives as defined under section 2(77) of the Companies Act, 2013 and Rule 4 of the Companies (Specification of definitions details) Rules, 2014, with reference to any person, means anyone who is related to another, if— (i) they are members of a Hindu Undivided Family; (ii) they are husband and wife; or (iii) one person is related to the other in such manner as may be prescribed;

d) In compliance of IndAS-24 on related party disclosures, the required information is given as under:

i) Key Managerial Personnel of NSIC

Key Managerial Personnel	Designation	Period	
		From	To
Shri Vipul Goel	Chairman-cum-Managing Director (Additional Charge)	01.04.2024	01.05.2024
Dr. S.S. Acharya	Chairman-cum-Managing Director	02.05.2024	31.03.2025
Shri Kartikeya Sinha	Director (Planning & Marketing)	01.04.2024	31.03.2025
Shri Gaurav Gulati	Director (Finance)	01.04.2024	31.03.2025
Shri Kalandi Charan Samal	Independent Director	01.04.2024	21.12.2024
Shri Ashok Ahiwar	Independent Director	01.04.2024	21.12.2024
Shri Gaurav Gulati	Chief Finance Officer	01.04.2024	31.03.2025
Smt. Nishtha Goyal	Company Secretary	01.04.2024	31.03.2025

ii) Subsidiary- NSIC is having a subsidiary company- M/s. NSIC Venture Capital Fund Limited (NVCFL) for which the Corporation has complied with the requirement of number of layers of companies as prescribed under clause 87 of section 2 of the companies Act 2013 read with company (Restrictions on number of layers) rules 2017.

ii) Transactions during the year carried out by NSIC with:

(₹ in Lakh)

S No.	Nature of Transactions	Related Party	
		2024-25	2023-24
1.	**Revenue:**		
a)	-Rent	34.37	17.07
b)	-Dividend	112.40	91.10
c)	-Others	135.44	111.18
2.	**Expenditure:**	--	--
3.	**Balance Outstanding**		
a)	-Trade Receivable	67.38	--
4.	**Others:**		
a)	Investment: Self-Reliant India Fund: SRI Fund) 0.171 units (0.114 units) @ ₹ 1 crore per unit)	17.12	11.38
b)	Investment: Self-Reliant India Fund: SRI Fund)-Transfer of Units from NVCFL 0.854 units (Nil units) @ ₹ 1 crore per unit)	85.43	-
5.	**Transactions with Independent Directors**		
a)	Sitting Fees	7.40	7.45
b)	Other Expenses	3.56	6.72

S No.	Nature of Transactions	Key Managerial Personnel	
		2024-25	2023-24
1.	**Short Term Employee Benefit**		
a)	Salary and Allowances	183.58	120.03
b)	Leave/ LTC Encashment	6.53	1.25
c)	Other Expenses	33.67	11.85
d)	Others-PRP	1.70	2.59
e)	Borrowings -Loan & interest outstanding	--	--
f)	Sale of PPE/other assets	--	--
2.	**Post-Employment Benefit**		
a)	Provident Fund Contribution	15.33	9.92
b)	Contribution to Pension Scheme	12.90	8.38
c)	Contribution to Terminal Benefits	24.62	9.88
d)	Provision for Terminal Benefits as per Actuarial Valuation-Outstanding	62.85	61.35
3.	**Other Long-Term Benefits**	--	--
4.	**Termination Benefits**	--	--
5.	**Share Based Payments**	--	--

S No.	Nature of Transactions	Relative of Key Managerial Personnel	
		2024-25	2023-24
	--	--	--

iv) Major terms & conditions of transactions with related parties

i. The remuneration to Key managerial personnel is in line with the service rules of the corporation.

ii. Transactions with NVCFL are made on terms equivalent to those that prevailing in arm's length transactions.

v) The Corporation has not granted any loan or advances in the nature of loan to Promoters, Directors, KMPs and related parties (as defined under the Companies Act 2013) either severally or jointly with any other person during the year. Accordingly, % of loans of KMPs to total loans & advances is not applicable.

vi) The Branch has business transaction during the year with the following CPSEs/Government Undertaking :-

i. Purchase of Goods and Services

a. National Aluminum Company Limited.
b. Steel Authority of India Limited.
c. Rashtriya Ispat Nigam Limited.
d. Chennai Petroleum Corporation Limited
e. Bureau of Indian Standards
f. Quality Council of India
g. Balmer Lawrie
h. MTNL

ii. Sale of Goods and Services

a. Food Corporation of India
b. Jawahar Navodaya Vidyalaya
c. Krishna Bhagya Jala Nigam Limited
d. Indian Oil Corporation Ltd
e. Bureau of Indian Standards
f. National Skill Development Corporation
g. SIDBI
h. NTPC Limited
i. NABARD
j. National Testing Agency
k. Indian Sign Language Research and Training Centre
l. Arunachal Pradesh Power Corporation P Ltd
m. Container Corporation of India Ltd
n. National Institute of Immunology
o. Biotechnology Industry Research Assistance Council
p. National Insurance Company Ltd

Related Party Transactions with CPSEs/ Government Undertaking

Transactions during the year

(₹ in Lakh)

Particulars	2024-25	2023-24
Purchase of Goods and Services from CPSEs/ Government Undertakings	259693.54	242640.40
Sale of Goods and Services to CPSEs/ Government Undertakings	3928.78	4715.61

Outstanding Balance	31.03.2025	31.03.2024
Advance/(Payable) for purchase of goods and services from CPSEs/ Government Undertakings	2527.77	1840.79
Receivable/(Advance) for sale of goods and services to CPSEs/ Government Undertakings	246.48	311.13

K. Disclosure as per Ind AS 109 -Financial Instrument

Disclosure of provisions made

a) Based on RBI notification no RBI/2019-20/170 DOR (NBFC).CC.PD.No.109/22.10.106/ 2019-20 dated 13.03.2020, ECLs in terms of IndAS-109 are recognized as loss allowances in financial instruments w.e.f. financial year 2019-20.

b) In respect of financial assets under financing schemes, comprising of receivables under Hire Purchase, Leasing, Raw Material Assistance, Bill Discounting, Term Loan, Composite Term Loan, banks, etc., the cumulative provisions towards impairment loss as on 31.03.2025 amounts to ₹12417.77 lakh (₹12399.36 lakh) against the total outstanding of ₹289752.83 lakh (₹271828.47 lakh).

c) In respect of financial and non-financial assets under non-financing schemes, comprising of receivables under Marketing activities, on account of transactions at Technical Centres & STBPs & Sale of Services (i.e. receivables for License & Housekeeping fees, rent, training fees, EMC, TIC, events etc), advances recoverable in cash or in-kind (primarily consist of advances paid to outside parties including advances paid to bulk suppliers having MOU with the Corporation), security deposits, staff advances including interest accrued but not due and other assets, the cumulative provisions towards impairment loss as on 31.03.2025 amounts to ₹2050.75 lakh (₹1516.06 lakh) against the total outstanding of ₹19502.11 lakh (₹17958.92 lakh).

d) On overall basis, financial and non-financial assets comprising of Trade Receivables and Loans & Advances under financing & non-financing schemes, the cumulative provisions towards impairment loss as on 31.03.2025 amounting to ₹14468.52 lakh (₹13915.43 lakh) have been made in line with the provisioning norms approved by the Board for receivables and loans & advances (net of interest suspense account and cash collateral available with the Corporation) as per IndAS against the total outstanding of ₹309254.94 lakh (₹289787.39 lakh).

L. Disclosure as per Ind AS 37: Provisions, Contingent Liabilities and Contingent Assets

a) In accordance with the guidelines of Department of Public Enterprises, provision on account of Performance Related Pay (PRP) for the year 2024-25 amounting to ₹1017.78 lakh (₹873.93 lakh) has been made.

The Corporation has paid Performance Related Pay (PRP) of ₹614.27 lakh during FY 2024-25 pertaining to FY 2022-23.

b) In order to facilitate MSMEs on PAN India basis, NSIC is also running several promotional schemes including capacity building scheme for MSMEs. One of such schemes is Marketing Assistance through Consortia wherein NSIC is acting as a Facilitator/Supplier between Buyer & Seller in order to promote MSEs.

Certain claims have been filed under the provisions of the Micro, Small, and Medium Enterprises Development Act, 2006 (MSMED Act), alleging delay in payments for supplies made. These claims involve application of Sections 2(n)(i), 15, 16, and 18 of the MSMED Act, 2006, and the associated clarifications issued by the Ministry of MSME through circulars dated 31.08.2016 and 14.06.2023. The National Small Industries Corporation (NSIC), in its capacity as a facilitator and supplier under the MSMED Act, contests the legal sustainability of such claims on various grounds, including its classification under the said legislation.

The Corporation has duly invoked its legal and statutory entitlements to challenge the maintainability, jurisdictional validity, and enforceability of the said claims before the competent judicial and quasi-judicial forums. Where judicial pronouncements have already been issued in comparable matters, the Corporation holds a reasoned expectation, supported by legal precedent, that similar findings will be applicable to the remaining cases currently sub judice, given the congruence of facts and legal issues involved.

In pursuance of Paragraph 92 of Ind AS 37, the Corporation has not disclosed specific financial estimates, identities of the counterparties, or other sensitive particulars relating to the disputes, as such disclosure is assessed to potentially cause serious prejudice to the Corporation's position in ongoing legal and conciliatory proceedings.

M. Disclosure as per Ind AS 105- Non-Current Asset Held for Sale and discontinued Operations

Assets available for immediate sale in its present condition and its disposal/sale is highly probable within one year from the date of classification, are classified as "Non-Current Assets Held for Sale". As required under Ind-AS 105, during current FY 2024-25 such assets having net carrying value of ₹NIL (Gross carrying value of ₹NIL) were transferred from different block of assets under Property, Plant and Equipment to separate block of assets namely "Non-Current Assets Held for Sale".

In the FY 2024-25, no asset is transferred from different block of assets under Property, Plant and Equipment to separate block of assets namely "Non-Current Assets Held for Sale".

N. Disclosure as per Ind AS 108 – Operating Segments

- **Segment Reporting: -**

NSIC's activities are broadly classified into 'Promotional' and 'Commercial'. The 'Promotional' activities include the activities for which budgetary support is provided to the Corporation by the Government and / or its agencies. The schemes of 'Assistance for Training to Institutions', 'National Schedule Caste - Schedule Tribe Hub', '', 'Procurement and Marketing Support Scheme', 'International Co-operation (IC) Scheme', Team & Ramp, etc., for which budgetary support has been provided to the Corporation along with administrative expenditure, wherever applicable in terms of approved guidelines for implementation of such schemes, get reflected under the 'Promotional' activity. The expenses towards organization / participation in exhibitions (both domestic and international), buyer sellers meet, intensive campaigns, other marketing support services (advertisement, publicity etc.) and training expenses are met out of the budgetary support provided for the above schemes.

The 'Commercial' activities inter-alia includes the activities whereby the Corporation provides 'Marketing (including tender marketing and Raw Material Assistance /Distribution /Assistance to Wholesalers & Retail Trades)', 'Credit', 'Technology' and 'other support' services to cater to the diverse needs of the MSMEs. The Corporation funds these 'Integrated' support services. In addition, activities not met out of the budgetary support but which are promotional in nature (since carried out with the intent to support the MSMEs) are merged with commercial activities as the expenses of such activities are borne by the Corporation. Accordingly, the activities of the Corporation have been divided into two segments namely "Commercial" & "Promotional".

The following table presents the revenue, profit/(loss), assets and liabilities information to the Business segments for the year ended 31st March, 2025 as required by (Ind AS-108) on "Operating Segment" issued by the Institute of Chartered Accountant of India.

(₹ in Lakh)

Description	For the year ended 31st March 2025			For the year ended 31st March 2024		
Primary Segment – Business Segment	**Promotional**	**Commercial**	**Total**	**Promotional**	**Commercial**	**Total**
I. SEGMENT REVENUE (including grant)						
-Government Grant Recognized during the year	8,973.87	-	8,973.87	13827.28	-	13827.28
-Sale of Product	-	2,90,771.56	2,90,771.56	-	276408.88	276408.88
-Sale of Services	-	14,637.36	14,637.36	-	13578.73	13578.73
-Others	-	38,017.84	38,017.84	-	37699.95	37699.95
-Total	**8,973.87**	**3,43,426.76**	**3,52,400.63**	**13827.28**	**327687.56**	**341514.84**

II. SEGMENT EXPENDITURE (including expenses against grant)						
-Expenditure incurred against Government Grant recognized during the year	8,973.87	-	8,973.87	13827.28	-	13827.28
-Others	-	3,23,810.58	3,23,810.58	-	310637.09	310637.09
-Total	**8,973.87**	**3,23,810.58**	**3,32,784.45**	**13827.28**	**310637.09**	**324464.37**
III. RESULTS						
a. Segment Results	-	14,629.92	14,629.92	-	12655.77	12655.77
b. Operating Profit before interest	-	30,360.37	30,360.37	-	28529.67	28529.67
c. Interest Paid	-	10,744.19	10,744.19	-	11479.20	11479.20
d. Exceptional items	-	(0.74)	(0.74)	-	(13.18)	(13.18)
e. Profit before Tax	-	19,616.92	19,616.92	-	17063.65	17063.65
f. Tax Expense	-	4,987.00	4,987.00	-	4407.88	4407.88
g. Net Profit after Tax	-	14,629.92	14,629.92	-	12655.77	12655.77
h. Other Comprehensive Income	-	(160.33)	(160.33)	-	71.47	71.47
i. Total Comprehensive Income {Comprising Profit / (Loss) and Other Comprehensive Income}	-	14,469.59	14,469.59	-	12727.24	12727.24
IV. ASSETS & LIABILITIES						
a. Segment Assets	5088.60	312261.19	317349.79	4499.00	295658.18	300157.18
b. Unallocated Assets	-	-	22156.64	-	-	21376.98
c. Total Assets	**5088.60**	**312261.19**	**339506.43**	**4499.00**	**295658.18**	**321534.16**
d. Segment Liabilities	5966.56	171410.95	177377.51	4633.75	166260.41	170894.16
e. Unallocated Liabilities	-	-	162128.92	-	-	150640.00

f. Total Liabilities	**5966.56**	**171410.95**	**339506.43**	**4633.75**	**166260.41**	**321534.16**
IV. OTHER INFORMATION						
(a) Cost incurred during the period to acquire fixed assets (including CWIP)	1034.08	685.40	1719.48	503.45	842.02	1345.47
(b) Depreciation #	418.52	980.28	1398.80	342.95	842.91	1185.86
(c) Non-cash expenditure other than depreciation	-	87.78	87.78	-	14.04	14.04

The depreciation of promotion segment is charged to capital reserve.

- Information about Revenue from major products and services – Refer Clause "O" as below.
- Information for other activities

(₹ in Lakh)

Particulars	Unit	Year ended 31st March 2025	Year ended 31st March 2024
Candidates trained in NSIC Training Centers	Nos.	79295	66765
MSMEs facilitated for Testing and other common facilities	Nos.	20640	15891
Procurement from GeM as % of Total Procurement	%	100	83.12

- The Corporation does not have any reportable geographical segment as the lending operations of the Corporation are carried out within the country.
- No single borrower has contributed 10% or more to the Corporation's revenue during the financial year 2024-25

O) Disclosure as per Ind AS 115 – Revenue from Contracts with Customers

1) Component wise revenue of Corporation

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Sale of Products	290711.56	276408.88
Sale of Services #	8575.65	8114.83
Rental Income	6061.71	5463.90
Interest Income	29294.84	32021.02
Processing Fee	4378.19	4829.27
Other Operating Income	4038.51	479.66
TOTAL	**343120.46**	**327317.56**

(Sale of services include income from facilitation charges for implementation of government scheme i.e. PM Vishwakarma Scheme amounting to ₹1687.50 lakh (₹1125.00 lakh).

2) PM Vishwakarma Scheme:

- PM Vishwakarma Scheme, a Central Sector Scheme launched by Hon'ble Prime Minister to support traditional artisans and crafts people. The scheme aims to strengthen and nurture the traditional skills by Artisans and craft people working with their hand & tools, aimed at improving the quality of the products and services to integrate them with domestic and global value chains.
- Ministry of MSME (M/o MSME) through NSIC as a Facilitator has been assigned with the task of developing a complete supply chain ecosystem for supplying these toolkits under 18 different identified trades by selecting suitable vendors through tendering and providing toolkits to the beneficiaries registered under the scheme for above mentioned 18 trades.
- For the purpose, NSIC shall be paid facilitation charges to the tune of ₹4500 lakh, being 1% of total outlay i.e ₹450000 lakh, in three (3) trenches on following different schedules/ milestones:
    - o 25% of facilitation charges on approval of draft RFP,
    - o 25% of facilitation charges after successful selection of toolkit vendor and
    - o Balance 50% of facilitation charges after six (6) months from successful selection of toolkit vendor.
- Accordingly, on achieving the schedule/ milestone, NSIC has received facilitation charges amounting to ₹1687.50 lakh (₹1125.00 lakh) plus GST during the financial year 2024-25 from the M/o MSME.

P. Disclosure as per Ind AS-116 – Leases:

In terms of Ind AS 116, the Corporation to recognize each lease on the Balance Sheet as a Right-of-Use Asset with corresponding lease liability in respect of the amounts payable towards such leases in future periods. However, the Corporation has exercised the recognition exemption in respect of short-term leases and leases of low-value underlying assets. Short term leases include leases with termination options, where there are no material economic disincentives to terminate such leases. Such agreements to provide flexibility in managing the leased-asset portfolio and align with the Corporation's business needs.

During the year 2024-25 the expenses relating to short-term leases are ₹405.58 lakh (₹398.12 Lakh). The total cash outflow towards all leases, including Right-of-Use Assets is ₹ 480.67 Lakh (₹472.67 Lakh).

a) Leases as lessee:

i. The following are the carrying amounts of lease liabilities recognized and the movements during the year:

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Opening Balance	236.19	59.01
- Additions in lease liabilities	10.91	232.59
- Interest cost during the year	16.79	19.14
- Payment of lease liabilities	75.09	74.55
Closing Balance	188.80	236.19

ii. The following are the amounts recognized in Statement of profit and loss:

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Depreciation and amortization expense for right-of-use assets	63.25	64.84
Interest expense on lease liabilities	16.79	19.14

iii. Other disclosures:

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Cash Outflow from leases	75.09	74.55

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Carrying amount of right-of-use assets at the end of the reporting period	169.57	221.91

iv. Undiscounted lease payments to be paid on an annual basis for a minimum of each of the first five years and for the remaining years:

Particulars	As at 31st March 2025	As at 31st March 2024
Less than one year	75.83	75.38
Between one and two years	58.69	76.69
Between two and three years	11.03	49.73
Between three and four years	4.96	4.96
Between four and five years	5.89	5.89
More than five years	113.55	113.55

b) Leases as lessor:

i. These are the lease arrangements continued in accordance with Ind AS 116 'Leases'.

ii. An amount of ₹6061.71 lakh (₹5463.90 lakh) has been accounted as lease income in Statement of profit and loss for the year ended 31st March 2025.

iii. Undiscounted lease payments to be received on an annual basis for a minimum of each of the first five years and for the remaining years:

Particulars	As at 31st March 2025	As at 31st March 2024
Less than one year	5211.01	5057.03
Between one and two years	2937.30	3482.23
Between two and three years	2112.94	2150.22
Between three and four years	1411.69	1742.33
Between four and five years	214.67	1415.90
More than five years	127.85	212.19

Q. Asset Liability Management- Maturity pattern of certain items of Assets and Liabilities

(₹ in Lakh)

As at 31st March 2025	Net Advances	Investments	Borrowings		Foreign Currency Items	
			Domestic	Foreign	Assets	Liabilities
Upto 30/31 days	53250.87	-	6876.13	-	-	-
Over 1-month upto 2 months	19468.18	-	-	-	-	-
Over 2 months upto 3 months	30743.49	-	137999.94	138.93	-	-
Over 3 months upto 6 months	173872.52	-	-	23.66	-	-
Over 6 months & upto 1 year	-	-	-	162.59	-	-
Over 1 year & upto 3 years	-	-	-	650.36	-	-
Over 3 year & upto 5 years	-	-	-	650.36	-	-
Over 5 years	-	940.20	-	2709.89	-	-

(₹ in Lakh)

As at 31st March 2024	Net Advances	Investments	Borrowings		Foreign Currency Items	
			Domestic	Foreign	Assets	Liabilities
Upto 30/31 days	51177.20	-	63459.44	-	-	-
Over 1-month upto 2 months	18717.60	-	-	-	-	-
Over 2 months upto 3 months	27251.78	-	74500.00	133.55	-	-
Over 3 months upto 6 months	162282.54	-	-	22.82	-	-
Over 6 months & upto 1 year	-	-	-	156.37	-	-
Over 1 year & upto 3 years	-	-	-	625.48	-	-
Over 3 year & upto 5 years	-	-	-	625.48	-	-
Over 5 years	-	1027.21	-	2972.28	-	-

(Advances refer to receivables under Hire Purchase, Leasing, Raw Material Assistance, Bills Discounting, Composite Term Loan, Term Loan, Banks, etc).

R. Financial Instruments

A) Capital Management

For the purpose of the Corporation's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders of the Corporation. The primary objectives of the Corporation's capital management are safety and security of share capital and maximize the shareholder wealth.

Management assesses the Corporation's capital requirements in order to maintain an efficient overall financing structure while avoiding excessive leverage. The Corporation manages the capital structure and raises funds through the suitable instruments, in light of the dynamic business environment and liquidity position within the sector. Further, with regard to capital restructuring, the Corporation is also guided, inter alia, by guidelines on "Capital Restructuring of Central Public Sector Enterprises" issued by Department of Investment and Public Asset Management (DIPAM), Ministry of Finance, Department of Public Enterprises in respect of issue of bonus shares, dividend distribution, buy back of equity shares etc. The Corporation has complied with all externally imposed capital requirements.

Regulatory capital-related information is presented as part of the RBI mandated disclosures. The RBI norms require capital to be maintained at prescribed levels.

The Corporation has complied with all the capital requirements over the reported period.

B) Financial Risk Management

The Corporation is exposed to several risks which are inherent to the environment that it operates in. The Corporation is into business of extending financial assistance to MSME sector -

a) Credit risk

(i) The Corporation is exposed to credit risk primarily through its lending operations. Credit risk on cash and cash equivalent is limited as these are held with Scheduled commercial public sector banks and private sector banks. As regards investments, the Corporation has very minimal investments in equity instruments which is of strategic in nature. Part of which, the Corporation has already made provision towards impairment allowance and balance has been fair valued and gain thereon has been accounted for in the books.

For management of credit risks in an effective manner, Corporation has established an appraisal mechanism containing guidelines in order to ensure timely repayments of principal & interest amount. The Corporation manages and controls credit risk by setting limits on the amount of risk it is willing to accept for individual counterparties and concentration thereof and by monitoring exposures in relation to such limits, by obtaining conduct of account from the banks.

The Corporation has a credit risk in terms of the credit support provided for raw material procurement by making the payment to supplier in Raw Material Assistance scheme against Bank Guarantee.

(ii) Significant estimates and judgements

Impairment of financial assets:

The impairment provisions for financial assets are based on assumptions about risk of default and expected loss rates. The Corporation uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Corporation's past history and conduct of account with other bank, existing market conditions as well as forward looking estimates at the end of each reporting period.

At the date of transition to Ind AS, an entity shall use reasonable and supportable information that is available without undue cost or effort to determine the credit risk at the date that financial instruments were initially recognized and compare that to the credit risk at the date of transition to Ind AS.

Corporation has adopted policy to recognize impairment loss (ECL) in books as higher of provision as per Ind AS 109 or as per RBI guidelines. Corporation has categorized all loans in three stages:

Stage-1 – Performing (not deteriorated significantly since its initial recognition)

Stage-2 – Under Performing (deteriorated significantly since its initial recognition)

Stage-3 – Non performing (Objective evidence of impaired)

ECL is calculated based on past ten year's data as follows:

ECL= Probability of Default (PD) X Loss given default (LGD)

Probability of Default (PD) is calculated as NPA accretion over last 10 years to total loan accretion over last 10 years in percentage terms.

Loss given Default is calculated as loss of principal during last 10 years to total NPAs during the last 10 years in percentage terms.

The Corporation considers an exposure to have significantly increased in credit risk when the borrower crosses 30 days past due (DPD) but is within 90 DPD.

Provision for expected credit losses

Level	Category	Description of category	Basis for recognition of expected credit loss provision
			Loans
Stage 1	Standard Assets, High quality assets, negligible credit risk	Assets where there is no material increase in credit risk since initial recognition or those which have low credit risk at the reporting date.	12-month ECL
Stage 2	Increased Risk Assets or Assets having significant risk	Assets where there is significant increase in credit risk since initial recognition but which do not have objective evidence of impairment.	Life time ECL
Stage 3	Impaired Assets	Assets for whom there is objective evidence of impairment at the reporting date.	Life time ECL

b) Liquidity risk

Liquidity is the risk that suitable sources of funding for Corporation's business activities may not be available. The Corporation's objective is to maintain optimum level of liquidity to meet its cash requirements. The Corporation closely monitors its liquidity position and maintains adequate sources to finance its short term and long-term fund requirements, whenever required.

(i) Financing arrangements

The Corporation had access to the following undrawn borrowing facilities at the end of the reporting period:

Particulars	As at 31st March 2025	As at 31st March 2024
Floating rate		
Expiring within one year (bank overdraft and other facilities)	NIL	NIL

Corporation has cash credit facility from banks at floating rate of interest which is renewed every year.

(ii) Maturity profile of financial liabilities

The tables below analyze the Corporation's financial liabilities into relevant maturity based on their contractual maturities for: all non-derivative financial liabilities for which the contractual maturities are essential for an understanding of the timing of the cash flows: -

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant: -

(₹ in Lakh)

Particulars	Contractual maturities of financial liabilities			Contractual maturities of financial liabilities		
	31st March 2025			31st March 2024		
1 day to 30/31 days (one month	6876.13	-	6876.13	63459.44	-	63459.44
Over one month to 2 months	-	-	-	-	-	-
Over 2 months upto 3 months	137999.94	138.93	138138.37	74500.00	135.21	74635.21
Over 3 months to 6 months	-	23.66	23.66	-	23.02	23.02
Over 6 months to 1 year	-	162.59	162.59	-	158.23	158.23
Over 1 year to 3 years	-	650.36	650.36	-	632.92	632.92
Over 3 years to 5 years	-	650.36	650.36	-	632.92	632.92
Over 5 years	-	2709.89	2709.89	-	2953.68	2953.68

c) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: - interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include loans and borrowings.

(i) Foreign Currency Risk

Foreign currency risk is the risk that the fair value of future cash flows of a financial instrument, denominated in foreign currency other than the functional currency, will fluctuate because of changes in foreign exchange ratees.

The Corporation is exposed to foreign currency risk mainly on its borrowings denominated in foreign currency. The carrying amount of the Corporation's foreign currency denominated borrowings is as follows-

(₹ in Lakh)

Description	As at 31st March 2025		As at 31st March 2024	
	In foreign Currency (Euro)	In functional Currency (₹ in lakh)	In foreign Currency (Euro)	In functional Currency (₹ in lakh)
Kfw-XI	2219006.83	2093.63	2345807.21	2153.92
Kfw-XII	1849853.97	1745.34	2017557.71	1852.52
ILC	526567.66	496.82	576716.88	529.54

Foreign currency risk monitoring and management-

The loan agreements entered into by the Corporation takes care of the exchange fluctuation risk and the entire amount of exchange fluctuation loss if any gets adjusted by way of relief in the coupon payment. Further, it also secures the future losses on account of exchange fluctuation.

Foreign Currency Sensitivity Analysis

The loan agreements entered into by the Corporation takes care of the exchange fluctuation risk and the entire amount of exchange fluctuation loss if any gets adjusted by way of relief in the coupon payment. Further, it also secures the future losses on account of exchange fluctuation. Hence, no sensitivity analysis has been carried out.

(ii) Cash flow and fair value interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Corporation's exposure to the risk of changes in market interest rates relates primarily to the short-term borrowings. Market interest rate risk is mitigated by proper review of market conditions, factors etc. The Corporation's borrowings are carried at amortized cost.

(a) Interest rate risk exposure

The exposure of the Corporation's short-term borrowings to interest rate changes at the end of the reporting period are as follows:

(₹ in Lakh)

Particulars	As at 31st March 2025	As at 31st March 2024
Variable rate borrowings	3376.13	1459.44
Fixed rate borrowings	141499.94	136500.00
Total borrowings	**144876.07**	**137959.44**

(b) Sensitivity

As the maximum short-term borrowings of the Corporation are fixed costs, so they are not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

(iii) Price risk

(a) Exposure

The Corporation's exposure to equity securities price risk arises from investments held by the Corporation and classified in the balance sheet as fair value through OCI. Though, diversification of the portfolio is done in accordance with the limits set by the Corporation. However, the Corporation has only made certain strategic investment in the past, part of which has been fully impaired on which provisions

have already been made and remaining has been fair valued on which gains thereof has been properly accounted for.

(b) Sensitivity

The Corporation has a very minimal amount of investment in equity and there is no movement in the past two years. As aforesaid, the Corporation has already fair valued its quoted investment in equity and gains thereof has been properly accounted for and for the remaining part of investment, provisions have been made fully. Hence, sensitivity not required to be disclosed.

Equity would increase/decrease as a result of gains/losses on equity instrument classified as fair value through other comprehensive income.

(c) Fair Value Measurements

Some of the Corporation's financial assets and financial liabilities are measured at fair value at the end of each reporting period. The following tables gives information about how the fair values of these financial assets and financial liabilities are determined (in particular, the valuation techniques and inputs used)

Fair value hierarchy

Financial Instruments Measured and Recognized at Fair Value (FVTOCI & FVTPL).

(₹ in Lakh)

Particulars	Amount at Fair Value		Fair Value Hierarchy	Valuation Techniques & Significant Inputs
	As at 31st March 2025	As at 31st March 2024		
I. FINANCIAL ASSETS				
Financial Investments at FVTOCI				
-Investment in Equity Instruments	237.65	415.83	Level 1	Quoted market price
Financial Investments at FVTPL				
TOTAL	**237.65**	**415.83**		
II. FINANCIAL LIABILITIES	-	-		
TOTAL	-	-		

Financial Assets and Liabilities Measured at Amortized Cost.

(₹ in Lakh)

Particulars	As at 31st March 2025		As at 31st March 2024		Fair Value Hierarchy	Valuation Techniques & Significant Inputs
	Amortized Cost	Fair Value	Amortized Cost	Fair Value		
I. FINANCIAL ASSETS						
Loan to Companies/LLP	281009.88	281009.88	261319.43	261319.43	Level 3	Effective Interest Rate
Loan to Employees	31.58	13.58	39.55	39.55	Level 2	NPV at SBI Rate for Perquisites
TOTAL	**281041.46**	**281041.46**	**261358.98**	**261358.98**		
II. FINANCIAL LIABILITIES						
Borrowings	149211.86	149211.86	142495.42	142495.42	Level 3	Effective Interest rate
TOTAL	**149211.86**	**149211.86**	**142495.42**	**142495.42**		

Fair value measurements under Ind AS are categorized into Level 1, 2, or 3 based on the degree to which the inputs to the fair value are observable and significance to the inputs to the fair value measurement in its entirety, which are described as follows

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that the Corporation can access at measurement date.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs) that the Corporation can access at measurement date.

Table showing Carrying Value and Fair Value of all Financial Assets and Liabilities.

(₹ in Lakh)

Particulars	As at 31st March 2025		As at 31st March 2024	
	Carrying Value	Fair Value	Carrying Value	Fair Value
I. FINANCIAL ASSETS				
- Cash & Cash Equivalent	8561.65	8561.65	10243.06	10243.06
- Bank Balance	49.93	49.93	50.27	50.27
- Receivables	10023.24	10023.24	10994.77	10994.77
- Loans & Advances	281041.46	281041.46	261358.98	261358.98
- Investments	940.20	940.20	1027.21	1027.21
- Other Financial Assets	650.72	650.72	756.98	756.98
TOTAL	**301267.20**	**301267.20**	**284431.27**	**284431.27**
II. FINANCIAL LIABILITIES				
- Payables	10186.27	10186.27	11986.32	11986.32
- Borrowings	149211.86	149211.86	142495.42	142495.42
- Other financial liabilities	14071.16	14071.16	13003.29	13003.29
TOTAL	**173469.29**	**173469.29**	**167485.03**	**167485.03**

The carrying amount of the cash & cash equivalent, receivables, payables, other financial assets & other financial liabilities are considered as their fair values due to their short-term nature.

S. Amount expected to be recovered/ settled within 12 months and beyond for each line item under asset and liabilities:

(₹ in Lakh)

Particulars	As at 31st March 2025			As at 31st March 2024		
	Within 12 months	More than 12 months	Total	Within 12 months	More than 12 months	Total
ASSETS						
1. **Financial Assets**						
(a) Cash and Cash Equivalents	8561.65	0.00	8561.65	10243.06	0.00	10243.06

(b) Bank Balance other than included in Cash & Cash Equivalents	49.93	0.00	49.93	1.26	49.01	50.27
(c) Trade Receivables	3566.61	6456.63	10023.24	7384.13	3610.64	10994.77
(d) Loans & Advances	274573.51	6467.95	281041.46	251687.43	9671.55	261358.98
(e) Investments	0.00	940.20	940.20	0.00	1027.21	1027.21
(f) Other Financial Assets	650.72	0.00	650.72	188.18	568.80	756.98
Total Financial Assets (1)	**287402.42**	**13864.78**	**301267.20**	**269504.06**	**14927.21**	**284431.27**
2. Non- Financial Assets						
(a) Inventories	9.55	0.00	9.55	9.08	0.00	9.08
(b) Current Tax Assets (Net)	0.00	0.00	0.00	0.00	0.00	0.00
(c) Deferred Tax Assets (Net)	0.00	3709.14	3709.14	0.00	3522.35	3522.35
(d) Property, Plant and Equipment	0.00	28918.14	28918.14	0.00	28627.81	28627.81
(e) Capital Work in Progress	0.00	543.03	543.03	0.00	482.33	482.33
(f) Intangible Assets Under Development	0.00	35.65	35.65	0.00	35.65	35.65
(g) Other Intangible Assets	0.00	103.58	103.58	0.00	86.35	86.35
(h) Right of use assets	0.00	169.57	169.57	0.00	221.91	221.91
(i) Assets Classified as Held for Sale	0.00	0.00	0.00	0.00	0.00	0.00
(j) Other Non-Financial Assets	3791.06	959.51	4750.57	2937.42	1179.99	4117.41
Total Non-Financial Assets (2)	**3800.60**	**34438.63**	**38239.23**	**2946.50**	**34156.39**	**37102.89**
Total Assets (1+2)	**291203.02**	**48303.41**	**339506.43**	**272450.56**	**49083.60**	**321534.16**
LIABILITIES						
1. Financial Liabilities						
(a) Trade Payables	6091.71	4094.56	10186.27	7424.25	4562.07	11986.32

(b) Borrowings	145201.25	4010.61	149211.86	138275.90	4219.52	142495.42
(c) Liabilities associated with Assets held for sale	0.00	0.00	0.00	0.00	0.00	0.00
(d) Other Financial Liabilities	5303.66	8767.49	14071.16	5796.07	7207.22	13003.29
Total Financial Liabilities (1)	**156596.62**	**16872.67**	**173469.29**	**151496.22**	**15988.81**	**167485.03**
2. Non-Financial Liabilities						
(a) Current Tax Liabilities (Net)	246.13	0.00	246.13	708.33	0.00	708.33
(b) Provisions	890.42	11831.46	12721.89	761.85	11135.25	11897.10
(c) Deferred Tax Liabilities (Net)	0.00	0.00	0.00	0.00	0.00	0.00
(d) Other Non-Financial Liabilities	5559.40	1328.96	6888.36	4500.82	2027.79	6528.61
Total Non-Financial liabilities (2)	**6695.96**	**13160.42**	**19856.38**	**5971.00**	**13163.04**	**19134.04**
Total Liabilities (1+2)	**163292.58**	**30033.09**	**193325.67**	**157467.22**	**29151.85**	**186619.07**

T. Dividends:

a. Proposed Dividend: The dividend proposed for the year is as follows:

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
On Equity shares of ₹100 each		
-Amount of Dividend Proposed (₹In lakh)	4388.98	3796.73
-Rate of Dividend (%)	30% of PAT	30% of PAT
-Dividend per equity share (₹)	8.23	7.12

Dividends proposed by the Corporation are based on Profits after Tax as reported in the financial statements of the Corporation and guidelines/ circulars issued by Department of Investment & Public Asset Management (DIPAM), RBI, SEBI, DPE, etc. Further, in terms of revised guidelines on Capital Restructuring of Central Public Sector Enterprises (CPSEs) from Department of Investment and Public Asset Management, Ministry of Finance (DIPAM), Government of India vide their OM No. 5/2/2016-Policy dated 18/11/2024, Financial sector CPSEs like NBFCs may pay minimum annual dividend of 30% of PAT.

The Board of Directors of the Corporation proposed a final dividend of ₹4388.98 lakh (₹8.23 per share) in respect of the year ending 31st March 2025 subject to approval of shareholders in the Annual General Meeting. If approved, the dividend would result in cash outflow of ₹ 4388.98 lakh.

Further, Corporate dividend pertaining to financial year ended 31st March 2025, shall be accounted for in the ensuing financial year after approval of Shareholders at Annual General Meeting in accordance with Ind AS 10 'Contingencies and Events occurring after Balance Sheet date' as notified by the Ministry of Corporate Affairs through amendments to Companies (Accounting Standards) Amendment Rules, 2016, dated March 30, 2016.

The Corporation has paid the dividend of ₹3796.73 lakh in the FY 2024-25 which was proposed in the FY 2023-24

b. Dividend from Subsidiary:

During the year 2024-25, the Corporation received ₹112.40 lakh on account of dividend for the year 2023-24 from its subsidiary - M/s. NSIC Venture Capital Fund Limited (NVCFL).

U. Relationship with Struck off Companies

Name of struck off Company	Nature of transactions with struck-off Company	Balance outstanding (₹ in Lakh)		Relationship with the Struck off company, if any
		31.03.2025	31.03.2024	
	Investments in securities			
-	- Investment in shares of struck off company	-	-	-
-	Receivables	-	-	-
-	Payables	-	-	-
-	Shares held by stuck off company	-	-	-
-	Other outstanding balances (to be specified)	-	-	-

V. Disclosure on Crypto or Virtual Currency

The Corporation has not traded or invested in Crypto currency or Virtual Currency during the financial year.

W. Disclosure on Promoters Holding

The Corporation has been promoted by the Government of India. President of India holds 100% equity in the Corporation at the beginning and end of the year. As such, there is no change in equity of the promoter during the year.

X. The additional information required to be disclosed vide RBI norms

A) Impairment Reserve

In terms of RBI notification no RBI/2019-20/170 DOR (NBFC).CC.PD.No.109/22.10.106/ 2019-20 dated 13.03.2020, ECLs in terms of Ind AS-109 are recognized as loss allowances in financial instruments w.e.f. financial year 2019-20. Further, where the impairment allowance under IndAS 109 is lower than the provisioning required under Income Recognition, Asset Classification and Provisioning (IRACP) Norms (including standard asset provisioning) issued by RBI, the Corporation has appropriated the difference from their net profit after tax to "**Impairment Reserve**" pertaining to current year as well as out of retained earnings existed as on 01.04.2019. No withdrawals are permitted from this reserve without prior permission from the Department of Supervision, RBI.

As the impairment allowance in terms of IndAS-109 as on 31.03.2025 amounting to ₹12417.77 lakh (₹12399.36 lakh) is lower than the provisioning required under IRACP Norms amounting to ₹15887.68 lakh (₹15010.93 lakh), therefore the difference of provisioning under IRACP Norms &

IndAS-109 amounting to ₹3469.91 lakh (₹2611.57 lakh), is to be accounted for as impairment reserve as on 31.03.2025.

However, impairment reserve that ought to be accounted for as on 31.03.2025 is less than the already appropriated impairment reserve as on 31.03.2024 amounting to ₹4866.65 lakh (₹4866.65 lakh), therefore, the already appropriated impairment reserve has not been reversed to the extent of ₹1396.74 lakh (₹2255.08 lakh) as withdrawals are not permitted therefrom. Thus, impairment reserve as on 31.03.2025 has been maintained at ₹4866.65 lakh (₹4866.65 lakh).

B) Comparison between provisions required under IRACP and impairment allowances made under Ind AS 109:

FY 2024-25

(₹ in Lakh)

Asset Classification as per RBI Norms	**Asset classification as per Ind AS 109**	**Gross Carrying Amount as per Ind AS**	**Loss Allowances (Provisions) as required under Ind AS 109**	**Net Carrying Amount**	**Provisions required as per IRACP norms**	**Difference between Ind AS 109 provisions and IRACP norms**
(1)	(2)	(3)	(4)	(5)=(3)-(4)	(6)	(7)=(4)-(6)
Performing Assets						
Standard	Stage 1	278448.85	1113.79	277335.06	983.38	130.41
	Stage 2					
Subtotal		278448.85	1113.79	277335.06	983.38	130.41
Non-Performing Assets (NPA)						
Substandard	Stage 3	**1131.07**	**1131.07**	**0**	**2518.56**	-1387.49
Doubtful - up to 1 year	Stage 3				1156.20	-1156.20
1 to 3 years	Stage 3				491.09	-491.09
More than 3 years	Stage 3	9500.70	9500.70	0	10066.24	-565.54
Sub-total for doubtful		**9500.70**	**9500.70**	**0**	**11713.53**	**-2212.83**
Loss	Stage 3	**672.21**	**672.21**	**0**	**672.21**	**0**
Subtotal for NPA		**11303.98**	**11303.98**	**0**	**14904.30**	**-3600.32**
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1					
	Stage 2					
	Stage 3					
Subtotal		-	-	-	-	-
Total	**Stage 1**	278448.85	1113.79	277335.06	983.38	130.41
	Stage 2	0	0	0	0	0
	Stage 3	**11303.98**	**11303.98**	**0**	**14904.30**	**-3600.32**
	Total	**289752.83**	**12417.77**	**277335.06**	**15887.68**	**-3469.91**

FY 2023-24

(₹ in Lakh)

Asset Classification as per RBI Norms	Asset classification as per Ind AS 109	Gross Carrying Amount as per Ind AS	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP norms	Difference between Ind AS 109 provisions and IRACP norms
(1)	(2)	(3)	(4)	(5)=(3)-(4)	(6)	(7)=(4)-(6)
Performing Assets						
Standard	Stage 1	260470.98	1041.87	259429.11	926.18	115.69
	Stage 2					
Subtotal		**260470.98**	**1041.87**	**259429.11**	**926.18**	**115.69**
Non-Performing Assets (NPA)						
Substandard	Stage 3	**1131.07**	**1131.07**	**0**	**2513.71**	**-1382.64**
Doubtful - up to 1 year	Stage 3				715.24	-715.24
1 to 3 years	Stage 3				63.84	-63.84
More than 3 years	Stage 3	9538.26	9538.26	0	10103.80	-565.54
Sub-total for doubtful		**9538.26**	**9538.26**	**0**	**10882.88**	**-1344.62**
Loss	Stage 3	**688.16**	**688.16**	**0**	**688.16**	**0**
Subtotal for NPA		**11357.49**	**11357.49**	**0.00**	**14084.75**	**-2727.26**
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1					
	Stage 2					
	Stage 3					
Subtotal		-	-	-	-	-
Total	**Stage 1**	260470.98	1041.87	259429.11	926.18	115.69
	Stage 2	0	0	0	0	0
	Stage 3	11357.49	11357.49	0.00	14084.75	-2727.26
	Total	**271828.47**	**12399.36**	**259429.11**	**15010.93**	**-2611.57**

C) Reserve Fund u/s 45-IC of Reserve Bank of India Act, 1934

The Corporation is creating the Reserve Fund as required u/s 45IC of Reserve Bank of India Act, 1934, wherein at least 20% of net profit is required to be transferred before the declaration of dividend. No appropriation is allowed to be made from the reserve fund except for the purpose as may be specified by the Reserve Bank of India from time to time and further, any such appropriation is also required to be reported to the Reserve Bank of India within 21 days from the date of such withdrawal.

During the year, further reserve fund u/s 45IC amounting to ₹2925.98 lakh (₹2531.15 lakh) has been created, thus making total reserve fund as on 31.03.2025 amounting to ₹ 13847.00 lakh (₹10921.02 Lakh).

D) Rating Assigned by Credit Rating Agencies for the Borrowings of NSIC

Bank Facilities of the Corporation have been rated by CARE and the rating is "AA+" which is considered to have high degree of safety regarding timely servicing of financial obligations. There has been no migration of ratings during the year. In addition to above, the Corporation has also been rated for Commercial paper with CRISIL and ACUITE as "A1+" which is considered to have "Very Strong Degree of Safety".

E) Penalties

I. Levied by RBI - NIL

II. Levied by any other statutory authority- During the year ended 31st March, 2025, penalty amounting to ₹Nil (₹ Nil lakh) has been paid by the Corporation.

F) Capital Adequacy

(₹ in Lakh)

Particulars	As at 31.03.2025			As at 31.03.2024			% Variance
	Numerator	Denominator	%	Numerator	Denominator	%	
(i) Capital to Risk Weighted Ratio (CRAR)	133620.40	326157.94	40.97	122840.40	303904.40	40.42	0.55
(ii) CRAR— Tier I Capital	132506.61	326157.94	40.63	121798.53	303904.40	40.08	0.55
(iii) CRAR-Tier II Capital	1113.79	326157.94	0.34	1041.87	303904.40	0.34	0
(iv) Liquidity Coverage Ratio	8611.58	3866.40	223.73	10293.33	20074.43	51.28	172.45
v) Amount of Subordinate debt raised as Tier-II Capital	-		Nil	-	-	Nil	
vi) Amount raised by issue of Perpetual debt instruments	-		Nil	-	-	Nil	

a) Investments: NSIC does not hold any investment outside India. However, Corporation has invested earlier ₹600 lakh in 100% subsidiary company M/s. NVCFL and ₹237.65 lakh in other Indian companies.

The Company has increased its direct contribution to the Self-Reliant India Fund (SRI Fund) by consolidating units currently held by its wholly-owned subsidiary, NVCFL, effective from March 31st, 2025. The reallocation is carried out at the original acquisition cost of ₹85.43 lakhs and is part of a regulatory compliance measure based on SEBI's guidance.

NSIC contribution into the Self-Reliant India (SRI) Fund, during 2024-25 amounting to ₹ 5.74 lakhs for 0.057 units. The Total investment amounting to ₹102.55 lakhs (1.0255 units) as on 31.03.2025 includes reallocation of 0.85 units amounting to ₹85.43 lakhs of SRI Fund from NVCFL.

b) Break up of Investments

(₹ in Lakh)

	Particulars	Year ended 31st March 2025	Year ended 31st March 2024
1	**Value of investments**		
(i)	Gross Value of Investments		
(a)	In India		
	at fair value through OCI	247.65	425.83
(b)	Outside India		
(ii)	Provision for Depreciation		
(a)	In India	10.00	10.00
(b)	Outside India		
(iii)	Net value of investments		
(a)	In India	237.65	415.83
(b)	Outside India		
(2)	**Movement of provisions held towards on investments**		
(i)	Opening Balance	10.00	10.00
(ii)	Add: Provisions made during the year		
(iii)	Less: write-off/ write-back of excess provisions during the year	0.00	0.00
(iv)	Closing balance	10.00	10.00
(3)	**Aggregate amount of quoted investments**	237.65	415.83
	Market value of quoted investments	237.65	415.83
(4)	**Aggregate amount of Unquoted investments**	712.55	621.38
(5)	**Aggregate provision for diminution in value of investments**	10.00	10.00

c) Valuation of Investments

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
i) Gross Value of Investments	1128.38	926.14
ii) Allowance for Impairment Loss	10.00	10.00
iii) Fair Value Change (Net)	178.18	111.07
iv) Net Value of Investments	940.20	1027.21
Movement in Fair Value Changes of Investment (Net)		
Opening Balance	415.83	304.76
Add: Increase in Value	-	111.07
Less: Decrease in Value	178.18	-
Closing Balance	237.65	415.83

G) Derivatives

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Exposure to Derivative Instruments / products	NIL	NIL

H) Securitization

a) Details of SPVs sponsored for Securitization of Assets

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
SPVs Sponsored	NIL	NIL

b) Details of Financial Assets sold to Securitization / Reconstruction Company for Assets Reconstruction

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Financial Assets Sold	NIL	NIL

c) Details of Assignment transaction undertaken

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Assignment Transaction undertaken	NIL	NIL

d) Details of Non-performing financial assets purchased/sold

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Non-performing financial assets Purchased	NIL	NIL
Non-performing financial Assets Sold		
i) Number of accounts sold		
ii) Aggregate outstanding		
iii) Aggregate Consideration Received		
iv) Gain/Loss over net book value		

e) Disclosure requirements under Scale Based Regulation for NBFCs

In terms of RBI notification no. RBI/2022-23/26 DOR.ACC.REC.No.20/21.04.018/2022-23 dated April 19, 2022, disclosure under scale based regulations for NBFCs are as under:

Exposure

I. Exposure to Capital Market Sector (Gross)

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Direct investment in equity shares, convertible bonds, convertible debentures and units of equity-oriented mutual funds the corpus of which is not exclusively invested in corporate debt;	247.65	425.83

II. Sectoral Exposure of Loans And Advances

(₹ in Lakh)

Sectors	Current Year			Previous Year		
	Secured Against BG	Secured Against Collateral/ Unsecured	Total	Secured Against BG	Secured Against Collateral/ Unsecured	Total
Agriculture and Allied Activities	**321.81**	**-**	**321.81**	**323.01**	**-**	**323.01**
Industry						
Food & Food Products	4079.36	-	4079.36	3283.60	-	3283.60
Textiles	1834.62	207.06	2041.68	2493.46	207.06	2700.52
Wood & Wood Products	613.64	-	613.64	781.85	-	781.85
Paper & Paper Products	1016.68	-	1016.68	1124.66	-	1124.66
Leather & Leather Products	144.67	-	144.67	144.23	-	144.23
Rubber & Rubber Products	1938.25	43.68	1981.93	2356.28	43.68	2399.96
Chemical & Chemical Products	3252.30	43.68	3295.98	2898.77	43.68	2942.45
Non-Metallic Mineral Products	1560.06	-	1560.06	6445.35	-	6445.35
Metal Products	58841.94	451.54	59293.48	67208.55	522.04	67730.59
Construction	121454.72	142.95	121597.67	110716.05	142.95	110859.00
Electric Machines & Appliances	33975.16	126.87	34102.03	25881.90	126.87	26008.76
Transport Equipment/Automobile	4812.40	31.23	4843.63	2429.43	31.23	2460.66
Printing Industry	642.70	-	642.70	607.11	-	607.11
Plastic & Plastic Products	5291.62	173.87	5465.49	3948.98	173.86	4122.85
Others	30678.89	8710.83	39389.72	23350.22	8933.73	32283.95
Total of Industry	**270137.01**	**9931.71**	**280068.72**	**253670.45**	**10225.11**	**263895.55**
Services	7195.90	-	7195.90	**6688.54**	**-**	**6688.54**
Personal Loans	**-**	31.58	31.58	**-**	**39.55**	**39.55**
Others	1131.67	215.49	1347.16	**-**	**-**	**-**
As per Balance Sheet	**278786.39**	**10178.78**	**288965.17**	**260681.99**	**10264.66**	**270946.64**

I. Breakup of Provision & Contingencies shown under the head expenditure in statement of profit & loss

(₹ in Lakh)

Particulars	For the Year ended 31st March 2025	For the Year ended 31st March 2024
a. Provision for Fair Value Changes on Investments	NIL	NIL
b. Provision for NPAs/Doubtful Debts	580.06	907.80
c. Provision for Diminution in NPV of Loans	NIL	NIL
d. Provision for Diminution in value of investments	NIL	NIL
e. Provision for Standard Assets	NIL	NIL
f. Provision Made towards Income Tax	5150.00	4450.00
g. Other Provision and Contingencies (Deferred Tax Liability)	(132.86)	(18.25)

J. Concentration of Advances and Non-Performing Assets (NPA)

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
I. Concentration of Advances		
Total advances to Twenty Large Borrowers	11906.76	11871.18
% of advances to Twenty Large Borrowers	4.11	4.37
II. Concentration of NPA		
Total Exposure to Top Four NPAs	924.41	924.41

K. Sector-wise NPA (Gross)

(₹ in Lakh)

S No.	Particulars	Year ended 31st March 2025	Year ended 31st March 2024
1	Agriculture & allied activities	NIL	NIL
2	MSME	11303.98	11357.49
3	Corporate borrowers	NIL	NIL
4	Services	NIL	NIL
5	Unsecured personal loans	NIL	NIL
6	Auto loans	NIL	NIL
7	Other personal loans	NIL	NIL

L. Movement of NPAs

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
1) Net NPAs to Net Advances (%)	-	-
2) **Movement of Gross NPAs/Doubtful Debts**		
(a) Opening Balance	11357.49	10970.10
(b) Add: Addition During Year	-	490.30
(c) Less: Reduction/Write-off During Year	53.51	102.91
(d) Closing Balance	11303.98	11357.49
3) **Movement of Net NPAs/Doubtful Debts**		
(a) Opening Balance	-	-
(b) Add: Addition During Year	-	-

(c) Less: Reduction/Write-off During Year	-	-
(d) Closing Balance	-	-
4) **Movement in Provision for NPA/Doubtful Debts**		
(a) Opening Balance	11357.49	10970.10
(b) Add: Provision made during the year	-	490.30
(c) Less: Loans Written off during the year	-	-
(d) Less: Provision Written Back	53.51	102.91
(e) Closing Balance	11303.98	11357.49

M. Other information **(₹ in Lakh)**

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
i) Gross Non-Performing Assets		
- Related parties	-	-
- Other than related parties	11303.98	11357.49
ii) Net Non-Performing Assets		
- Related parties	-	-
- Other than related parties	-	-

N. Complaints

I. Customer & Investor Complaints

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
1. No. of complaints pending at the beginning of the year	NIL	NIL
2. No. of complaints received during the year	17	15
3. No. of complaints disposed during the year	16	15
3.1 No. of complaints rejected by the NBFC (out of no of complaints as per sl. No. 3)	NIL	4
4. No. of complaints pending at the end of the year	1*	NIL

** Pending Complaint was closed on 9th April 2025*

II. Top five grounds of complaints received by the NBFCs from customers

Grounds of complaints, (i.e. complaints relating to)	Number of complaints pending at the beginning of the year	Number of complaints received during the year	% increase/ decrease in the number of complaints received over the previous year	Number of complaints pending at the end of the year	Of 5, number of complaints pending beyond 30 days
1	2	3	4	5	6
Year ended 31st March 2025					
Ground – 1 (NSSH)	-	4	0%	-	-

Ground – 2 (SPRS)	-	3	0% Increase	-	-
Ground – 3 (RMA-CIBIL Score)	-	3	200% Increase	1*	-
Ground – 4 (RMD)	-	1	100% Increase	-	-
Ground – 5 i. MSME Mart ii. MSME Databank iii. Tender iv. Training v. HR vi. Oursourced Manpower	-	1 in each category	i. 0% ii. New Category iii. New Category iv. 0% v. 0% vi. 50% Decrease	-	-
Total	-	17		1*	-
Year ended 31st March 2024					
Ground – 1 SC ST Hub	-	4	90.32% decreased	-	-
Ground – 2 SPRS	-	3	78.57% decreased	-	-
Ground – 3 Outsourced Manpower	-	2	33.33% decreased	-	-
Ground – 4 MSMEmart	-	1	83.33% decreased	-	-
Ground – 5 i. PBG ii. Gratuity iii. Employee's grievance iv. Fee Refund v. CIBIL Score	-	1 in each category	All new categories	-	-
Total	-	15		-	-

** Pending Complaint was closed on 9th April 2025*

III. No complaints have been received by the Corporation from the borrowers under the Fair Practices Code during the year ended 31st March, 2025 (Previous year Nil).

O) Schedule to the Balance Sheet of a non-deposit taking non-banking financial company (as required in terms of paragraph 18 of Master Direction - Non-Banking Financial Company - Systematically Important Non-Deposit taking Company and Deposit taking Company (Reserve Bank) Directions, 2016 issued vide Master Direction DNBR. PD. 008/03.10.119/2016-17 dated September 01, 2016 as amended)

Liabilities Side

1) Loans and advances availed by the non-banking financial company inclusive of interest accrued thereon but not paid:

(₹ in Lakh)

Particulars		As at 31st March 2025		As at 31st March 2024	
		Amount O/s	Amount Overdue	Amount O/s	Amount Overdue
(a)	Debentures	-	-	-	-
(b)	Deferred Credits	-	-	-	-
(c)	Term Loans	4335.79	-	4535.98	-
(d)	Inter-Corporate Loans and borrowings	-	-	-	-
(e)	Commercial Paper	-	-	-	-
(f)	Public Deposits	-	-	-	-
(g)	Other Loans	-			
	Bank Overdraft, Cash credit & Working Capital Demand Loan	144876.07	-	137959.44	-

2) Break-up of 1(f) above (Outstanding public deposits inclusive of interest accrued thereon but not paid) :

-Not Applicable-

Assets Side

3) Break-up of Loans and Advances including bills receivables [Other than those included in (4) below]

(₹ in Lakh)

Particulars	Amount Outstanding	
	As at 31st March 2025	As at 31st March 2024
(a) Secured (Net of provision)	-	-
(b) Covered by Bank/Government Guarantees (Net of provision)	277335.06	259429.11
(c) Unsecured (Net of provision)	-	-

4) Break-up of Leased Assets and Stock on Hire and hypothecation loans counting towards AFC activities

-Not Applicable-

5) Break-up of Investments (net off diminution): **(₹ in Lakh)**

Particulars		Amount Outstanding	
		As at 31st March 2025	As at 31st March 2024
Current Investments			
1	**Quoted**		
(i)	Shares	NIL	NIL
(a)	Equity		
(b)	Preference		
(ii)	Debentures and Bonds		
(iii)	Units of Mutual Funds		
(iv)	Government Securities		
(v)	Others		
2	**Unquoted**		
(i)	Shares		
(a)	Equity	NIL	NIL
(b)	Preference	NIL	NIL
(ii)	Debentures and Bonds	NIL	NIL
(iii)	Units of Mutual Funds	NIL	NIL
(iv)	Government Securities	NIL	NIL
(v)	Others	NIL	NIL
Long Term Investments			
1	**Quoted**		
(i)	Shares:		
(a)	Equity (Fair Value)	237.65	415.83
(b)	Preference	NIL	NIL
(ii)	Debentures and Bonds	NIL	NIL
(iii)	Units of Mutual Funds	NIL	NIL
(iv)	Government Securities	NIL	NIL
(v)	Others	NIL	NIL
2	**Unquoted**		
(i)	Shares:		
(a)	Equity (Net of Impairment)	600.00	600.00
(b)	Preference	NIL	NIL
(ii)	Debentures and Bonds	NIL	NIL
(iii)	Units of Mutual Funds	NIL	NIL
(iv)	Government Securities	NIL	NIL
(v)	Others	102.55	11.38

6) Borrower group-wise classification of assets financed as in (3) and (4) above

(₹ in Lakh)

Category		As at 31st March 2025			As at 31st March 2024		
		Secured (Net of Provision)	Covered by Bank/ Government Guarantees (Net of provision)	Unsecured (Net of Provision)	Secured (Net of Provision)	Covered by Bank/ Government Guarantees (Net of provision)	Unsecured (Net of Provision)
1	**Related Parties**						
(a)	Subsidiaries	Nil	Nil	Nil	Nil	Nil	Nil
(b)	Companies in the same group	Nil	Nil	Nil	Nil	Nil	Nil
(c)	Other related parties	Nil	Nil	Nil	Nil	Nil	Nil
2	**Other than related parties**	Nil	277335.06	Nil	Nil	259429.11	Nil

7) Investor group-wise classification of all investments (current and long term) in shares and securities (both quoted and unquoted):

(₹ in Lakh)

Category		As at 31st March 2025		As at 31st March 2024	
		Fair Value	**Book Value**	**Fair Value**	**Book Value**
1	**Related Parties**				
(a)	Subsidiaries	600.00	600.00	600.00	600.00
(b)	Companies in the same group	NIL	NIL	NIL	NIL
(c)	Other related parties	102.55	102.55	11.38	11.38
2	**Other than related parties**	237.65	237.65	415.83	415.83

5. During the year the corporation has incurred an expenditure of ₹457.02 Lakhs (₹321.60 Lakhs) on Research and Development (R&D) /Innovation.

6. There are no unbilled (Trade Payables & Trade Receivables) as on 31.03.2025 (PY Nil).

7. In terms of RBI circular DoR.MCS.REC.28/01.01.001/2023-24 dated August 18, 2023, penalty if charged for non-compliance of material terms & conditions of loan contract by the borrowers, shall be treated as "Penal Charges" and shall not be levied in the form of "Penal Interest". Further, it has been mentioned that there shall not be any capitalization of "Penal Charges" i.e no further interest computed on such charges w.e.f 01.04.2024 onwards.

   Accordingly, policy to charge "Interest on delayed payment" as "Penal Interest" with capitalization has been discontinued, w.e.f. 01.04.2024, introduced the concept of "Penal Charges" w.e.f 01.04.2024 and penal charges amounting to ₹3452.34 lakhs (Nil) has been levied to the borrowers for non-compliance of material terms & conditions of loan contract, in line with above RBI Circular.

8. All amounts are in ₹lakh, unless otherwise stated.

9. Figures in brackets in the notes to the financial statements represent previous year's figures.

10. Previous year figures have been regrouped, rearranged and recasted, wherever necessary.

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THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.
[CIN NO. : U74140DL1955GOI002481]
STANDALONE STATEMENT OF PROFIT AND LOSS (COMMERCIAL) FOR THE YEAR ENDED 31.03.2025

(₹ in Lakh)

Particulars		Note No.	As at 31.03.25	As at 31.03.24
I	**INCOME**			
A	Revenue from Operations			
	Sale of Products	**21**	290771.56	276408.88
	Sale of Services	**21**	8575.65	8114.83
	Rental Income		6061.71	5463.90
	Interest Income	**21**	29294.84	32021.02
	Fees and Commission Income	**21**	4378.19	4829.27
	[Includes Processing Fees earned of ₹ 4378.19 lakhs (₹ 4829.27 lakhs) for value of goods handled and services rendered ₹1143017.44 lakhs (₹ 1168413.63 lakhs)]			
	Net Gain on Fair Value Changes		0.00	0.00
	Net Gain on Derecognition of Financial Instruments under Amortised Cost Category		0.00	0.00
	Other Operating Income	**21**	4038.51	479.66
	Total Revenue from Operations		**343120.46**	**327317.56**
B	Other Income	**22**	193.90	278.90
C	Dividend Income		112.40	91.10
D	Grants and Subsidies	**23**	0.00	0.00
	Total Income (A + B + C + D)		**343426.76**	**327687.56**
II	**EXPENSES**			
	Purchase of Products	**24**	289070.32	275064.83
	Changes in Inventories	**25**	0.00	0.00
	Employee Benefit Expenses	**26**	14249.01	13757.32
	Finance Costs	**27**	10744.19	11479.20
	Depreciation and Amortization Expenses	**28**	980.28	842.91
	Corporate Social Responsibility	**29**	309.65	288.89
	Other Expenses	**30**	8397.31	9132.65
	Fees and Commission Expenses	**34**	59.82	71.29
	Total Expenses		**323810.58**	**310637.09**
III	**Profit before Exceptional Items and Tax**		**19616.18**	**17050.47**
	Exceptional Items (Refer point no. 4E(b) of Note-35)		-0.74	-13.18
IV	**Profit before Tax**		**19616.92**	**17063.65**
	Tax Expense	**31**		
	Current Tax		5150.00	4450.00
	Deferred Tax		-132.86	-18.25
	Earlier Years		-30.14	-23.87
V	**Total Tax Expense**		**4987.00**	**4407.88**
VI	**Profit after Tax for the period from Continuing Operations**		**14629.92**	**12655.77**
VII	Profit from Discontinued Operations		0.00	0.00
VIII	Tax Expenses from Discontinued Operations		0.00	0.00
IX	Profit from Discontinued Operations (After Tax)		0.00	0.00
X	**Profit for the Period**		**14629.92**	**12655.77**
XI	**Other Comprehensive Income**			
A	Items that will not be reclassified to Profit or Loss - Investment		-178.17	111.07
	Items that will not be reclassified to Profit or Loss - Actuarial Gain/Loss on Defined Benefit Plans		-36.09	-15.56
	Income Tax relating to Items that will not be reclassified to Profit or Loss		53.93	-24.04
	Sub Total (A)		**-160.33**	**71.47**
B	Items that will be reclassified to Profit or Loss		0.00	0.00
	Income tax relating to items that will be reclassified to profit or loss		0.00	0.00

	Sub Total (B)		**0.00**	**0.00**
	Other Comprehensive Income (A + B)		**-160.33**	**71.47**
XII	**Total Comprehensive Income for the period (X + XI) (Comprising Profit/ (Loss) and other Comprehensive Income for the period)**		**14469.59**	**12727.24**
XIII	**Earnings per Equity Share (for Continuing Operations)**	**32**		
	Basic (₹)		27.45	23.74
	Diluted (₹)		27.45	23.74
XIV	**Contingent Liabilities**	**33 (i)**	**6468.69**	**4436.53**
XV	**Capital Commitments**	**33 (ii)**	**1201.37**	**789.84**
	Other Notes on Accounts	**35**		

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)
Note : The Notes 1 to 35 referred to above form an integral part of Financial Statements.
Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXY9945

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.

[CIN NO. : U74140DL1955GOI002481]

STANDALONE STATEMENT OF PROFIT AND LOSS (PROMOTIONAL) FOR THE YEAR ENDED 31.03.2025

(₹ in Lakh)

Particulars		Note No.	As at 31.03.25	As at 31.03.24
I	**INCOME**			
A	Revenue from Operations			
	Sale of Products	**21**	0.00	0.00
	Sale of Services	**21**	0.00	0.00
	Rental Income		0.00	
	Interest Income	**21**	0.00	0.00
	Fees and Commission Income	**21**	0.00	0.00
	Other Operating Income	**21**	0.00	0.00
	Total Revenue from Operations		**0.00**	**0.00**
B	Other Income	**22**	0.00	0.00
C	Dividend Income		0.00	0.00
D	Grants and Subsidies	**23**	8973.87	13827.28
	Total Income (A + B + C + D)		**8973.87**	**13827.28**
II	**EXPENSES**			
	Purchase of Products	**24**	0.00	0.00
	Changes in Inventories	**25**	0.00	0.00
	Employee Benefit Expenses	**26**	380.42	358.39
	Finance Costs	**27**	0.00	0.00
	Depreciation and Amortization Expenses	**28**	0.00	0.00
	Corporate Social Responsibility	**29**	0.00	0.00
	Other Expenses	**30**	8593.45	13468.89
	Fees and Commission Expenses	**34**	0.00	0.00
	Total Expenses		**8973.87**	**13827.28**
III	**Profit before Exceptional Items and Tax**		**0.00**	**0.00**
	Exceptional Items		0.00	0.00
IV	**Profit before Tax**		**0.00**	**0.00**
	Tax Expense	**31**		
	Current Tax		0.00	0.00
	Deferred Tax		0.00	0.00
	Earlier Years		0.00	0.00
V	**Total Tax Expense**		**0.00**	**0.00**
VI	**Profit after Tax for the period from Continuing Operations**		**0.00**	**0.00**
VII	Profit from Discontinued Operations		0.00	0.00
VIII	Tax Expenses from Discontinued Operations		0.00	0.00
IX	Profit from Discontinued Operations (After Tax)		0.00	0.00
X	**Profit for the Period**		**0.00**	**0.00**
XI	**Other Comprehensive Income**			
A	Items that will not be reclassified to Profit or Loss - Investment		0.00	0.00
	Items that will not be reclassified to Profit or Loss - Actuarial Gain/Loss on Defined Benefit Plans		0.00	0.00
	Income Tax relating to Items that will not be reclassified to Profit or Loss		0.00	0.00
	Sub Total (A)		**0.00**	**0.00**
B	Items that will be reclassified to Profit or Loss		0.00	0.00
	Income tax relating to items that will be reclassified to profit or loss		0.00	0.00
	Sub Total (B)		**0.00**	**0.00**

	Other Comprehensive Income (A + B)		**0.00**	**0.00**
XII	**Total Comprehensive Income for the period (X + XI) (Comprising Profit/(Loss) and other Comprehensive Income for the period)**		**0.00**	**0.00**
XIII	**Earnings per Equity Share (for Continuing Operations)**	**32**		
	Basic (₹)		0.00	0.00
	Diluted (₹)		0.00	0.00
XIV	**Contingent Liabilities**	**33 (i)**	0.00	0.00
XV	**Capital Commitments**	**33 (ii)**	0.00	3.35
	Other Notes on Accounts	**35**		

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)
Note : The Notes 1 to 35 referred to above form an integral part of Financial Statements.
Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXY9945

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6) (b) OF THE COMPANIES ACT, 2013 ON THE FINANCIAL STATEMENTS OF THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED FOR THE YEAR ENDED 31 MARCH 2025

The preparation of financial statements of The National Small Industries Corporation Limited for the year ended 31 March 2025 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under section 139 (5) of the Act is responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143 (10) of the Act. This is stated to have been done by them vide their Audit Report dated 22 July 2025.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of The National Small Industries Corporation Limited for the year ended 31 March 2025 under section 143(6)(a) of the Act. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

On the basis of my supplementary audit nothing significant has come to my knowledge which would give rise to any comment upon or supplement to the statutory auditors' report under section 143(6)(b) of the Act.

For and on behalf of the
Comptroller & Auditor General of India

Sd/-
(Dr. Pawan Kumar Konda)
OSD
(Industry & Corporate Affairs)
New Delhi

Place: New Delhi
Date: 26th September 2025

INDEPENDENT AUDITORS' REPORT

To the Members of

The National Small Industries Corporation Limited

Report on the Audit of the Consolidated Ind AS Financial Statements

We have audited the accompanying Consolidated Ind AS Financial Statements of The National Small Industries Corporation Limited (herein after referred to as "the Holding Company") and its subsidiary NSIC Venture Capital Fund Limited (the Holding Company and its subsidiary together referred to as the "Group"), which comprise the consolidated Balance Sheet as at 31st March 2025, the consolidated Statement of Profit and Loss (including other comprehensive income), the consolidated Statement of Cash Flows and the consolidated Statement of Changes in Equity for the year then ended and notes to the financial statements including a summary of the material accounting policies and other explanatory information (herein after referred to as "Consolidated Ind AS Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the reports of the other auditors on separate financial statements and other financial information of the subsidiary, the aforesaid Consolidated Ind AS Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards ("IND AS") prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, and other accounting principles generally accepted in India, of the consolidated state of affairs of the group as at 31 March 2025, its consolidated profit (including other comprehensive income), consolidated changes in equity and consolidated cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the Consolidated Ind AS Financial Statements in accordance with the Standards on Auditing ("SAs") specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements section of our report. We are independent of the group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the Consolidated Ind AS Financial Statements under the provisions of the Act and the Rules made thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the 'ICAI's Code of Ethics. We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in Other Matter section below, is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Ind AS Financial Statements.

Emphasis of Matter

We draw attention to Para 4-I of Note 35 of the Consolidated Ind AS Financial Statement with respect to excess provision reversed which was over and above the principal loan amount of KFW XII.

Our opinion is not modified in respect of above matters.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment and based on the reports of the other auditors on separate financial statements and other financial information of the subsidiary, were of most significance in our audit of the Consolidated Ind AS Financial Statements of the current period. These matters were addressed in the context of our audit of the Consolidated Ind AS Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Reporting of key audit matters as per SA 701, Key Audit Matters are not applicable to the Company as it is an unlisted company.

Information Other than the Consolidated Ind

AS Financial Statements and Auditor's Report Thereon

The holding company's management and board of directors are responsible for the preparation of other information. The other information comprises the Management Discussion and Analysis, Board's Report including annexures to Board's Report, Report on Corporate Governance and Chairman's Statement included in the annual report of the group, but does not include the Consolidated Ind AS Financial Statements and our auditor's report thereon. Our opinion on the Consolidated Ind AS Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Ind AS Financial Statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the Consolidated Ind AS Financial Statements or our knowledge obtained during the course of audit, or othewise appears to be materially misstated.

When we read the other information included in the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions as per applicable laws and regulations.

Responsibilities of Management and those charged with Governance for the Consolidated Ind AS Financial Statements

The holding company's management and board of directors are responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Consolidated Ind AS Financial Statements that give a true and fair view of the consolidated financial position, consolidated financial performance including other comprehensive income, consolidated cash flows and consolidated changes in equity of the group in accordance with the accounting principles generally accepted in India, including the IND AS prescribed under Section 133 of the Act read with relevant rules issued thereunder. Further the respective board of directors of the group companies are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the group companies and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Ind AS Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error. These financial statements have been used for the purpose of preparation of the Consolidated Ind AS Financial Statements by the board of directors of the holding company, as aforesaid.

In preparing the Consolidated Ind AS Financial Statements, the respective board of directors of the companies are responsible for assessing the ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The board of directors are also responsible for overseeing the financial reporting process of the companies included in the group.

Auditor's Responsibility for the Audit of the Consolidated Ind AS Financial Statements

Our objectives are to obtain reasonable assurance about whether the Consolidated Ind AS Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these

Consolidated Ind AS Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Ind AS Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the group has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management and board of directors.

- Conclude on the appropriateness of the management' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Statement or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Consolidated Ind AS Financial Statements, including the disclosures, and whether the Consolidated Ind AS Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial statements of the group, to express an opinion on the Consolidated Ind AS Financial Statements. We are responsible for the direction, supervision and performance of the audit of financial statements of such entities included in the Consolidated Ind AS Financial Statements, of which we are the independent auditors. For the other entities included in the Consolidated Ind AS Financial Statements, which have been audited by the other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were

of most significance in the audit of the Consolidated Ind AS Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

The Consolidated Ind AS Financial Statements include the audited financial statements of its subsidiary, whose financial statements reflect total assets (before consolidation adjustments) of ₹ 1706.80 Lakhs as at 31st March 2025, total revenues (before consolidation adjustments) of ₹ 820.99 Lakhs, total net profit after tax (before consolidation) of ₹ 418.15 Lakhs, total comprehensive income of 418.09 Lakhs and net cash inflow (before consolidation adjustments) amounting to ₹ 78.01 Lakhs for the year ended on that date, which have been audited by its independent auditor. The independent auditor's reports on financial statements of subsidiary have been furnished to us by the management. Our opinion on the Consolidated Ind AS Financial Statements, in so far as it relates to the amounts and disclosures included in respect of the subsidiary, is based solely on the reports of such auditor and the procedures performed by us as stated in paragraph above.

2. We did not audit the financial statements of 54 Branch Offices of the Holding Company including Technical Centers included in the Consolidated Ind AS Financial Statements, whose financial statements reflect total assets of ₹ 3,31,093.26 Lakhs as at 31st March 2025 and total revenues of ₹ 3,36,449.51 Lakhs for the year ended on that date, as considered in the Consolidated Ind AS Financial Statements. The financial statements of these branches have been audited by the independent branch auditors appointed by the Comptroller & Auditor General of India, whose reports have been furnished to us by the management. We have considered the findings of these auditors along with explanations, other information and records provided to us by the management in forming our opinion in so far as it relates to the amounts and disclosures included in Consolidated Ind AS Financial Statements in respect of such branches.

Our opinion is not modified in respect of above matters with respect to our reliance on the work done by and the reports of the other auditors.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143 (3) of the Act, based on our audit and on the consideration of the reports of the other auditors on separate financial statements and other financial information of the subsidiary, we report, to the extent applicable, that:

   a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Ind AS Financial Statements;

   b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Ind AS Financial Statements have been kept so far as it appears from our examination of those books and report of other auditors;

   c) The consolidated balance sheet, the consolidated statement of profit and loss, the consolidated statement of cash flows and the consolidated statement of changes in equity dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statement;

   d) In our opinion, the aforesaid Consolidated Ind AS Financial Statements comply with the IND AS specified under Section 133 of the Act read with relevant rule issued thereunder;

   e) As per notification number G.S.R. 463(E) dated 5th June 2015 issued by Ministry of Corporate Affairs, section 164(2) of the Act regarding the disqualifications of directors is not applicable

to the group, since it is Government Company;

f) With respect to the adequacy of the internal financial controls with reference to Consolidated financial statements of the group and the operating effectiveness of such controls, refer to our separate report in **"Annexure A"**.

g) As per notification number G.S.R. 463 (E) dated 5th June 2015 issued by Ministry of Corporate Affairs, section 197 of the Act regarding remuneration to director is not applicable to the group, since it is Government Company; and

h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 1 1 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

(i) The group has disclosed the impact of pending litigations on its financial position in its Consolidated Ind AS Financial Statements — Refer Note 33 to the accompanying Consolidated Ind AS Financial Statements;

(ii) The group did not have any long-term contracts, including derivative contracts for which there were any material foreseeable losses.

(iii) There was no amount which was required to be transferred to the Investor Education and Protection Fund by group.

(iv) (a) The respective management of the group companies has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The respective management of the group companies has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the group from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) as provided under (a) and (b) above, contain any material misstatement.

(v) During the year, the group companies haves declared and paid dividend in compliance with section 123 of the Act, to the extent applicable.

(vi) Based on our examination, which included test checks and considering the reports of

54 branch offices and the subsidiary, audited by other independent auditors, the group has used accounting software for maintaining its books of accounts for the financial year ended 31st March 2025 which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year for all transactions recorded in the software and the audit trail feature has not been tampered with.

Additionally audit trail has been preserved by the group as per the statutory requirements for record retention.

2. With respect of the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the CARO reports issued by the respective auditors of companies included in the consolidated financial statements, to which reporting under CARO is applicable, unfavorable remarks, qualifications or adverse remarks by the respective auditors in the CARO reports of the companies included in the Consolidated Ind AS Financial Statements are:

S. No	Name of the entity	Nature of Relationship	Clause number of CARO report which is qualified or is adverse.
1.	The National Small Industries Corporation Limited	Holding Company	i(c), iii(d) & vii(b)
2.	NSIC Venture Capital Fund Limited	Subsidiary	-

For A P R A & Associates LLP
Chartered Accountants
(Firm Regn. No. 011078N / N500064)

Sd/-
CA Arun Kumar Gupta
Partner
(Membership No.089657)
UDIN:25089657BMMMXZ4270

Place:Delhi
Date: 22.07.2025

ANNEXURE "A" TO INDEPENDENT AUDITOR'S REPORT ON THE CONSOLIDATED IND AS FINANCIAL STATEMENTS OF THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED FOR THE YEAR ENDED 31ST MARCH 2025.

(Referred to in para 1(f) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to Financial Statements of **The National Small Industries Corporation Ltd (herein after referred to as "the Holding Company") and its subsidiary NSIC Venture Capital Fund Limited (the Holding Company and its subsidiary together referred to as the "Group")** as of 31st March 2025 in conjunction with our audit of the Consolidated Ind AS Financial Statements for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The respective company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal control with reference to Financial Statements criteria established by the respective Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India('ICAI'). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Financial Statements included obtaining an understanding of internal financial controls with reference to Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the group internal financial controls with reference to Consolidated Ind AS financial statements.

Meaning of Internal Financial Controls with reference to Financial Statements

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to Financial Statements includes those policies and procedures that –

(1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

(2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Group are being made only in accordance with authorizations of management and directors of the Group; and

(3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Group 's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Group has maintained, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as of 31st March 2025, based on "the internal control with reference to financial statements criteria established by the group considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India".

Other Matter

Our aforesaid report u/s 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements in so far relates to financial statements of 54 branch offices including Technical Centers and the subsidiary company which have been audited by the independent auditors appointed by Comptroller & Auditor General of India, is based on the corresponding reports of the auditors of such branches and subsidiary.

For A P R A & Associates LLP
Chartered Accountants
(Firm Regn. No. 011078N / N500064)

Sd/-
CA Arun Kumar Gupta
Partner
(Membership No.089657)
UDIN:25089657BMMMXZ4270

Place:Delhi
Date: 22.07.2025

THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.

[CIN NO. : U74140DL1955GOI002481]

CONSOLIDATED BALANCE SHEET AS AT 31.03.2025

(₹ in Lakh)

	Particulars	Note No.	As at 31.03.25		As at 31.03.24	
	ASSETS					
1	**Financial Assets**					
(a)	Cash and Cash Equivalents	**3**	8680.32		10283.72	
(b)	Bank Balances other than Cash and Cash Equivalents	**4**	1419.01		1072.35	
(c)	Trade Receivables	**5**	9955.86		10994.77	
(d)	Loans & Advances	**6**	281041.46		261358.98	
(e)	Investments	**7**	340.20		484.12	
(f)	Other Financial Assets	**8**	817.93	302254.78	897.27	285091.21
2	**Non-Financial Assets**					
(a)	Inventories	**9**	9.55		9.08	
(b)	Current Tax Assets (Net)	**10**	0.00		0.00	
(c)	Deferred Tax Assets (Net)	**11**	3715.81		3531.21	
(d)	Property, Plant and Equipment	**12**	28936.41		28650.21	
(e)	Capital Work-in-Progress	**12**	543.03		482.33	
(f)	Intangible Assets Under Development	**12**	35.65		35.65	
(g)	Other Intangible Assets	**12**	103.79		86.47	
(h)	Right of Use Assets	**12**	169.57		221.91	
(i)	Assets Classified as Held for Sale	**12**	0.00		0.00	
(j)	Other Non-Financial Assets	**13**	4755.19	38269.00	4122.77	37139.63
	Total Assets			**340523.78**		**322230.84**
	LIABILITIES AND EQUITY					
1	**Financial Liabilities**					
(a)	**Payables**					
(i)	**Trade Payables**					
	Outstanding Dues of MSEs	**14**	10118.22		11916.71	
	Outstanding Dues of Non-MSEs	**14**	68.05		69.61	
(ii)	**Other Payables**					
	Outstanding Dues of MSEs	**14**	0.00		0.00	
	Outstanding Dues of Non-MSEs	**14**	0.00		0.00	
(b)	Borrowings	**15**	149211.86		142495.42	
(c)	Other Financial Liabilities	**16**	14088.22	173486.35	13038.56	167520.30
2	**Non-Financial Liabilities**					
(a)	Current Tax Liabilities (Net)	**10**	241.24		699.16	
(b)	Provisions	**17**	12733.86		11903.56	
(c)	Deferred Tax Liabilities (Net)	**11**	0.00		0.00	
(d)	Other Non-Financial Liabilities	**18**	6916.55	19891.65	6533.40	19136.12
3	**Equity**					
(a)	Equity Share Capital	**19**	53298.80		53298.80	
(b)	Other Equity	**20**	93846.98	147145.78	82275.62	135574.42
	Total Liabilities and Equity			**340523.78**		**322230.84**
	Other Notes on Accounts	**35**				

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)

Note : The Notes 1 to 35 referred to above form an integral part of Financial Statements.

Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXZ4270

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.

[CIN NO. : U74140DL1955GOI002481]

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31.03.2025

(₹ in Lakh)

	Particulars	Note No.	As at 31.03.25		As at 31.03.24
I	**INCOME**				
A	Revenue from Operations				
	Sale of Products	**21**	290771.56		276408.88
	Sale of Services	**21**	9139.36		8685.00
	Rental Income		6027.35		5446.83
	Interest Income	**21**	29373.49		32044.85
	Fees and Commission Income	**21**	4378.19		4829.27
	[Includes Processing Fees earned of ₹ 4378.19 lakhs (₹ 4829.27 lakhs) for value of goods handled and services rendered ₹1143017.44 lakhs (₹ 1168413.63 lakhs)]				
	Other Operating Income	**21**	3912.24		368.48
	Total Revenue from Operations		**343602.19**		**327783.31**
B	Other Income	**22**	363.96		410.93
C	Dividend Income		0.00		0.00
D	Grants and Subsidies	**23**	8973.87		13827.28
	Total Income (A + B + C + D)		**352940.02**		**342021.52**
II	**EXPENSES**				
	Purchase of Products	**24**	289070.32		275064.83
	Changes in Inventories	**25**	0.00		0.00
	Employee Benefit Expenses	**26**	14693.53		14184.66
	Finance Costs	**27**	10744.19		11479.20
	Depreciation and Amortization Expenses	**28**	984.59		845.32
	Corporate Social Responsibility	**29**	309.65		288.89
	Other Expenses	**30**	17014.73		22626.90
	Fees and Commission Expenses	**34**	59.82		71.29
	Total Expenses		**332876.83**		**324561.09**
III	**Profit before Exceptional Items and Tax**		**20063.19**		**17460.43**
	Exceptional Items (Refer point no. 4F(b) of Note-35)		-0.74		-13.18
IV	**Profit before Tax**		**20063.93**		**17473.61**
	Tax Expense	**31**			
	Current Tax		5289.00		4574.00
	Deferred Tax		-130.65		-15.83
	Earlier Years		-30.08		-23.92
V	**Total Tax Expense**		**5128.27**		**4534.25**
VI	**Profit after Tax for the period from Continuing Operations**		**14935.66**		**12939.36**
VII	Profit from Discontinued Operations		0.00		0.00
VIII	Tax Expenses from Discontinued Operations		0.00		0.00
IX	Profit from Discontinued Operations (After Tax)		0.00		0.00
X	**Profit for the Period**		**14935.66**		**12939.36**
XI	**Other Comprehensive Income**				
A	Items that will not be reclassified to Profit or Loss - Investment		-178.17		111.07

	Items that will not be reclassified to Profit or Loss - Actuarial Gain/Loss on Defined Benefit Plans		-36.16	-15.58
	Income Tax relating to Items that will not be reclassified to Profit or Loss		53.95	-24.04
	Sub Total (A)		**-160.38**	**71.46**
B	Items that will be reclassified to Profit or Loss		0.00	0.00
	Income tax relating to items that will be reclassified to profit or loss		0.00	0.00
	Sub Total (B)		**0.00**	**0.00**
	Other Comprehensive Income (A + B)		**-160.38**	**71.46**
XII	**Total Comprehensive Income for the period (X + XI) (Comprising Profit/(Loss) and other Comprehensive Income for the period)**		**14775.28**	**13010.82**
XIII	**Earnings per Equity Share (for Continuing Operations)**	**32**		
	Basic (₹)		28.02	24.28
	Diluted (₹)		28.02	24.28
XIV	**Contingent Liabilities**	**33 (i)**	**6468.69**	**4436.53**
XV	**Capital Commitments**	**33 (ii)**	**1201.37**	**793.19**
	Other Notes on Accounts	**35**		

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)
Note : The Notes 1 to 35 referred to above form an integral part of Financial Statements.
Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXZ4270

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED
[CIN NO. : U74140DL1955GOI002481]
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31.03.2025

A: EQUITY SHARE CAPITAL

(₹ in Lakh)

Particulars	Opening Balance	Changes in equity share capital due to prior period errors	Restated balance at the beginning of the reporting period	Changes in equity share capital during the year	Closing Balance
2023-24	53298.80	0.00	53298.80	0.00	53298.80
2024-25	53298.80	0.00	53298.80	0.00	53298.80

B: OTHER EQUITY

Particulars	Other Equity								
			Retained Earnings						
	Capital Reserves	Capital Redemption Reserve	Retained Earnings	Equity Instruments through Other Comprehensive Income	Defined Benefits Plans through Other Comprehensive Income	Impairment Reserve	Statutory Reserve-u/s 45IC of RBI Act 1934	Sub Total	Total
Balance as at 31st March 2023	**4343.95**	**73.09**	**54984.08**	**285.54**	**-518.96**	**4866.65**	**8389.87**	**68007.18**	**72424.22**
Changes due to Accounting Policy	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	0.00	0.00
Changes due to Prior Period Errors	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	0.00	0.00
Profit for the period	**0.00**	**0.00**	**12939.36**	**0.00**	**0.00**	**0.00**	**0.00**	12939.36	12939.36
Other Comprehensive Income	**0.00**	**0.00**	**0.00**	**111.07**	**-15.56**	**0.00**	**0.00**	95.51	95.51
Total Comprehensive Income	**0.00**	**0.00**	**12939.36**	**111.07**	**-15.56**	**0.00**	**0.00**	**13034.87**	**13034.87**
Addition, Transfer / Adjustment during the year	**498.03**	**0.00**	**-2531.15**	**0.00**	**0.00**	**0.00**	**2531.15**	0.00	498.03
Dividend for the year 2022-23	**0.00**	**0.00**	**-3314.49**	**0.00**	**0.00**	**0.00**	**0.00**	-3314.49	-3314.49
Depreciation for the year	**-342.96**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	0.00	-342.96
Income tax relating to Defined benefit plans	**0.00**	**0.00**	**0.00**	**0.00**	**3.90**	**0.00**	**0.00**	3.90	3.90
Income tax relating to Equity Investments	**0.00**	**0.00**	**0.00**	**-27.95**	**0.00**	**0.00**	**0.00**	-27.95	-27.95
Balance as at 31st March 2024	**4499.02**	**73.09**	**62077.80**	**368.66**	**-530.62**	**4866.65**	**10921.02**	**77703.51**	**82275.62**
Changes due to Accounting Policy	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Changes due to Prior Period Errors	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Profit for the period	0.00	0.00	14935.66	0.00	0.00	0.00	0.00	14935.66	14935.66
Other Comprehensive Income	0.00	0.00	0.00	-178.17	-36.16	0.00	0.00	-214.33	214.33
Total Comprehensive Income	**0.00**	**0.00**	**14935.66**	**-178.17**	**-36.16**	**0.00**	**0.00**	**14721.33**	**14721.33**

Particulars	Other Equity								
			Retained Earnings						
	Capital Reserves	Capital Redemption Reserve	Retained Earnings	Equity Instruments through Other Comprehensive Income	Defined Benefits Plans through Other Comprehensive Income	Impairment Reserve	Statutory Reserve-u/s 45IC of RBI Act 1934	Sub Total	Total
Addition, Transfer / Adjustment during the year	1008.10	3.22	-2925.98	0.00	0.00	0.00	2925.98	0.00	1011.32
Dividend for the year 2023-24	0.00	0.00	-3796.72	0.00	0.00	0.00	0.00	-3796.72	-3796.72
Depreciation for the year	-418.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-418.52
Income tax relating to Defined benefit plans	0.00	0.00	0.00	0.00	9.10	0.00	0.00	9.10	9.10
Income tax relating to Equity Investments	0.00	0.00	0.00	44.85	0.00	0.00	0.00	44.85	44.85
Balance as at 31st March 2025	**5088.60**	**76.31**	**70290.76**	**235.34**	**-557.68**	**4866.65**	**13847.00**	**88682.07**	**93846.98**

Note: Figures of previous year recasted/regrouped wherever necessary.
Notes 1 to 35 referred to above form an integral part of Financial Statements.
Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXZ4270

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED
[CIN NO. : U74140DL1955GOI002481]

CONSOLIDATED CASH FLOW STATEMENT ATTACHED TO AND FORMING PART OF THE ACCOUNTS
FOR THE YEAR ENDED 31.03.2025

(₹ in Lakh)

Particulars	For the year ended 31.03.2025	For the year ended 31.03.2024
Net (+)Profit/(-)Loss before Tax	20,063.95	17,473.61
Adjustment for Non-Cash / Non-Operating Items:		
Depreciation and Amortisation Expenses	984.59	845.32
Inter Unit Adjustment	-	-
Gain / Loss on Sale / Disposal of Assets / Intangibles	(0.74)	(13.18)
Provisions & Contingencies (Terminal Benefits)	1,882.51	1,502.28
Provisions made during the year (Exchange Variation)	371.18	402.90
Bad Debts Written Off	18.09	0.14
Gain / Loss on Foreign Currency Transaction and Transition (Net)	-	-
Intt Acrued but not due on borowings	7.70	8.05
Discounting Impact (Debit)	69.69	13.48
Discounting Impact (Credit)	(31.30)	(57.02)
Dividend Income	-	-
Interest on FDs / Deposits with Banks	(2.64)	(27.91)
Excess Provision Written Back-Others	(27.02)	(113.98)
Sundry Credit Balances Written Back	(72.17)	(120.79)
Excess Provision Written Back (Terminal Benefits)	(50.82)	(65.33)
Excess Provision Written Back (KFW Loans)	(356.73)	(243.13)
Operating Cash Flows Before Working Capital Changes	**22,856.28**	**19,604.43**
Adjustment for Working Capital Changes:		
Increase / Decrease in Current Assets		
Trade Recivables	953.43	5,504.89
Other Financial Assets	42.21	1,242.67
Inventories	(0.46)	2.40
Current Tax Assets	(1,122.34)	(1,985.86)
Loans & Advances	(19,655.45)	1,915.79
Other Non-Financial Assets	(632.42)	2,643.64
Increase / Decrease in Current Liabilities	-	
Trade Payables	(1,727.88)	(4,469.82)
Other Financial Liabilities	1,139.18	(3,821.52)
Provisions	(1,408.74)	(1,122.65)

Other Non-Financial Liabilities		359.75	1,080.17
Cash Flow before Tax:		**803.55**	**20,594.13**
Taxes Paid		(4,594.50)	(1,621.97)
Net Operating Cash (+)Inflow / (-)Outflow	**A**	**(3,790.96)**	**18,972.16**
Cash Flow from Investing Activities:			
Sale Proceeds of Assets		5.27	25.32
Increase in PPE and Capital W.I.P.		(708.18)	(868.88)
Investment in SRI Fund		(34.26)	(34.41)
Increase / Decrease in Term Deposits		(346.67)	(681.51)
Dividend from Investments		112.40	-
Interest on Bank Deposits		2.64	27.91
Net Investing Cash (+)Inflow / (-)Outflow	**B**	**(968.78)**	**(1,531.58)**
Cash Flow from Financing Activities:			
Increase / Decrease in Borrowings (Short Term)		6,908.93	(12,818.82)
Increase / Decrease in Borrowings (Long Term)		156.53	(272.72)
Dividend Paid		(3,909.13)	(3,314.49)
Net Financing Cash (+)Inflow / (-)Outflow	**C**	**3,156.33**	**(16,406.03)**
Net Cash (+)Inflow / (-)Outflow From Operating Activities	**D**	(3,790.96)	18,972.16
Net Cash (+)Inflow / (-)Outflow from Investing Activities	**E**	(968.78)	(1,531.58)
Net Cash (+)Inflow / (-)Outflow from Financing Activities	**F**	3,156.33	(16,406.03)
Net Cash (+)Inflow / (-)Outflow	**(D+E+F)**	**(1,603.40)**	**1,034.55**
Add.: Cash & Cash Equivalents at beginning of the year		**10,283.72**	**9,249.17**
Cash & Cash Equivalents at the end of the year		**8,680.32**	**10,283.72**
Cash & Cash Equivalents as per Balance Sheet - Note 3		**8,680.32**	**10,283.72**

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)
The Notes 1 to 35 referred to above form an integral part of Financial Statements.
Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

Note :

1. The above Cash Flow statement has been prepared by using the Indirect Method as per IndAS-7 Statement of Cash Flow.
2. Cash and Cash Equivalent (including bank balances) consist of cash and other bank balances.
3. Previous year's figures have been regrouped/rearranged wherever necessary.
4. We are a NBFC and Interest Paid has been considered as operating expenditure.

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXZ4270

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

NOTES FORMING AN INTEGRAL PART OF CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH 2025

Note- 1: CORPORATE INFORMATION & BASIS OF PREPARATION

1. Corporate Information

The National Small Industries Corporation Limited (referred to as "NSIC" and alongwith subsidiary referred to collectively as "The Corporation") was incorporated in the year 1955, having its registered office at NSIC Bhawan, Okhla Industrial Estate, New Delhi. NSIC is domiciled and incorporated in India [CIN No. U74140DL1955GOI002481], governed under the Companies Act, 2013 and is a Systemically Important Non-Deposit Accepting Non-Banking Financial Company (NBFC) registered with the Reserve Bank of India ("the RBI") vide certificate no. N.14.03090 dated 29/12/2005 and falls into NBFC-Middle Layer classification in accordance with Scale Based Regulation (SBR): A Revised Regulatory Framework for NBFCs notified by the RBI vide its pronouncement RBI/ 2021-22/ 112DOR.CRE. REC.No.60/ 03.10.001/ 2021-22 Dated October 22, 2021, as amended from time to time. The Legal Entity Identifier (LEI) Code registered with Global Legal Entity Identifier Foundation (GLEIF) is 335800935QD3LJGOLZ39. It is an ISO 9001-2015 certified Government of India 'Mini Ratna Category-1' Enterprise under Ministry of Micro, Small and Medium Enterprises (MSME).

NSIC has been working to promote, aid and foster the growth of micro, small and medium enterprises in the country through its various Offices / Technical Centre. NSIC facilitates Micro, Small and Medium Enterprises with a set of specially tailored scheme to enhance their competitiveness. NSIC provides integrated support services under Marketing, Technology, Finance and other Support service.

NSIC Venture Capital Fund Limited (referred to as 'NVCFL' or 'the subsidiary Company'), a public limited company domiciled in India was incorporated on 28 August 2020 under the provisions of the Companies Act, 2013. The Company is a wholly owned subsidiary of The National Small Industries Corporation Limited. The NVCFL is registered with Securities and Exchange Board of India ('SEBI'),registration no. IN/AIF2/21-22/0924 dated 1st September, 2021,as Category II Alternate Investment Fund under Securities & Exchange Board of India (Alternative Investment Fund) Regulations, 2012 for its first scheme Self Reliant India (SRI) Fund ("the Scheme" or "Fund").. The scheme has the Government of India, NSIC and the NVCFL as its contributors and is treated as a separate 'Association of Person'. The objective of the Scheme is to provide funding support to the daughter funds for onward provision of support to MSMEs as growth capital through equity, quasi-equity and debt.

These consolidated financial statements were approved by the Board of Directors and authorised for issue on 22.07.2025.

2. Statement of Compliance

The financial statements of the Corporation comply with Ind AS notified under the Companies (Indian Accounting Standards) Rules 2015 (as amended), applicable provisions of the Companies Act, 2013 read with the Companies (Accounts) Rules 2014 and other applicable regulatory norms/ guidelines.

The financial statements of the Corporation have been prepared on going concern basis under the historical cost convention (unless otherwise stated) following accrual system of accounting in accordance with the Generally Accepted Accounting Principles and are in accordance with the Indian Accounting Standard (referred to as "Ind AS") notified under the Companies (Indian Accounting Standard) Rules, 2015, as amended, applicable provisions of the Companies Act, 2013 read with the Companies (Accounts) Rules 2014, as amended, and other applicable regulatory norms/ guidelines.

3. Basis of Preparation and Presentation, Principles of Consolidation

The financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair

values at the end of each reporting period. Fair value measurements under Ind AS are categorized into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety, which are described as follows:

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at reporting date;
- Level 2 inputs are inputs, other than quoted prices included within level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the valuation of assets or liabilities

The corporation regularly assesses, by considering various external and internal factors as to whether information in the financial statements could reasonably be expected to influence decisions made by the primary users of its general-purpose financial statements. Such assessment also takes into considering the characteristics of those users while also considering the company's own circumstances. Financial statements are prepared for users who have a reasonable knowledge of business and economic activities and who review and analyze the information diligently. At times, even well-informed and diligent users may need to seek the aid of an adviser to understand information about complex economic phenomena.

Though, NVCFL has been exempted from registration with the Reserve Bank of India as a Non-Banking Finance Companies (NBFC) vide Master Direction – Exemption from provisions of RBI Act, 1934, as updated from time to time, NVCFL has followed Division III of Schedule III to the Companies Act, 2013 while preparing its financial statements for the period ended 31 March 2025. Division III is applicable to NBFCs as defined in Companies (Indian Accounting Standards Rules), 2015 which includes venture capital fund companies and NVCFL had been setup as a venture capital fund company with the specific purpose of establishing an AIF.

The financial statements are presented in Indian Rupee and all values are rounded to the nearest lakhs and decimals thereof in accordance with Para 5 of Division III of Schedule III of the Companies Act, 2013 as inserted by Notification No. . G.S.R. 1022(E), dated 11th October, 2018 (w.e.f. 11-10-2018)

These Consolidated Financial Statements comprises of the financial statements of NSIC and its subsidiary – NSIC Venture Capital Fund Limited.

Principles of Consolidation

In the preparation of these consolidated Financial Statements, the Investment in Subsidiaries have been accounted for in accordance with Indian Accounting Standard (Ind AS) 110, Consolidated Financial Statements. The Consolidated Financial Statements have been prepared on the following basis:

Subsidiaries have been consolidated on a line-by-line basis by adding together the book values of the like items of assets, liabilities, income and expenses, after eliminating all significant intra-group balances/ transactions along with unrealized profits or losses, except where cost cannot be recovered.

As far as possible, the Consolidated Financial Statements have been prepared using uniform accounting policies like transactions and other events in similar circumstances and are presented, to the extent possible, in the same manner as the Parent Company's standalone financial statements. Differences in accounting policies have been disclosed separately (if any).

4. Critical accounting judgements and key sources of estimation uncertainty

In applying the Corporation's accounting policies, which are described in note 2, the management are required to make judgements (other than those involving estimations) that have a significant impact on the amounts recognised and to make estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

Critical judgements in applying the Corporation's accounting policies

The following are the critical judgements, apart from those involving estimations (which are presented separately below), that the management have made in the process of applying the Corporation's accounting policies and that have the most significant effect on the amounts recognised in financial statements.

(i). Judgements in determining the timing of satisfaction of performance obligations:

The management considered the detailed criteria for the recognition of revenue set out in Ind AS 115 and, in particular, whether the Corporation had satisfied its performance obligations at a point of time or over the time. Following the detailed understanding of the Corporation's scope of deliverables, the management are satisfied that performance obligations have been satisfied and that corresponding recognition of the revenue in the current year is appropriate, vis-à-vis:

- Single Point Registration Scheme on date of issuance of certificate for fresh registration/ renewal/ amendment therein;
- Membership fees of B2B portal (MSME Mart) under DSF Scheme on activation of unit's membership;
- Training activities over the time;
- Material testing fees, job work charges, machining facility on the machines at NTSCs, etc.) on completion of testing and job work;
- Royalty from TIC units over the time;
- Reimbursement of Expenditure by the Fund (SRI Fund to NVCFL).

(ii). Business model assessment:

Classification and measurement of financial assets depends on the results of the SPPI and the business model test. The Corporation determines the business model at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. Monitoring is part of the Corporation's continuous assessment of whether the business model for which the remaining financial assets are held continues to be appropriate and if it is not appropriate whether there has been a change in business model and so a prospective change to the classification of those assets. No such changes were required during the periods presented.

(iii). Significant increase in credit risk:

ECL are measured as an allowance equal to 12-month ECL for stage 1 assets, or lifetime ECL for stage 2 or stage 3 assets. An asset moves to stage 2 when its credit risk has increased significantly since initial recognition. Ind AS 109 does not define what constitutes a significant increase in credit risk. In assessing whether the credit risk of an asset has significantly increased, the Corporation takes into account qualitative and quantitative reasonable and supportable forward-looking information .

(iv) Judgment in identifying whether a contract includes a lease:

Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

The Corporation recognizes a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones).

Key sources of estimation uncertainty

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting period that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

(i) Taxation provisions:

The Corporation's current tax provision relates to management's assessment of the amount of tax in accordance with Appendix C of IndAS 12.

(ii). Discount rate used to determine the carrying amount of the Corporation's defined benefit obligation:

The determination of the Corporation's defined benefit obligation depends on certain assumptions, which include selection of the discount rate. The discount rate is set by reference to market yields at the end of the reporting period on government bonds. Significant assumptions are required to be made when setting the criteria for bonds to be included in the population from which the yield curve is derived. These assumptions are considered to be a key source of estimation uncertainty as relatively small changes in the assumptions used may have a significant effect on the Corporation's financial statements within the next year.

(iii). Fair value measurements and valuation processes:

Some of the Corporation's assets and liabilities are measured at fair value for financial reporting purposes. The Management determines the appropriate valuation techniques and inputs for fair value measurements.

In estimating the fair value of an asset or a liability, the Corporation uses market-observable data to the extent it is available. Where Level 1 inputs are not available, the Corporation engages third party qualified valuers to perform the valuation.

The valuations of private equity investments and non-derivative financial assets held for trading are particularly sensitive to changes in one or more unobservable inputs which are considered reasonably possible within the next financial year. Further information on the carrying amounts of these assets and the sensitivity of those amounts to changes in unobservable inputs are provided in note 7.

Note- 2: Material Accounting Policies

1. Statement of Cash Flows

Cash flow from operating activities is reported using indirect method adjusting the profit before tax for the effects of: (i) changes during the period in operating receivables and payables transactions of a non-cash nature; (ii) non-cash items such as depreciation, provisions, deferred taxes, unrealized gains and losses; and (iii) all other items for which the cash effects are investing or financing cash flows.

2. Property, plant and equipment

Land and buildings held for use in the production or supply of goods, services including rental to others (excluding investment properties), or for administrative purposes, are stated in the Balance Sheet at their cost less any accumulated depreciation and accumulated impairment losses.

Properties in the course of construction for production, supply or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognized impairment loss. Depreciation of these assets, determined on the same basis as other property assets, commences when the assets are ready for their intended use.

Freehold land is not depreciated.

Lease hold land is amortized over the lease period.

Plant, Machinery, Fixtures and Fittings are stated at cost less accumulated depreciation and accumulated impairment loss, if any.

Leased assets and seized leased assets out of leased assets acquired up to 31st March'2001 are accounted for at cost, net of accumulated balance of depreciation, lease terminal adjustment and accumulated impairment losses, if any.

Depreciation is recognized so as to write off the cost or valuation of assets (other than freehold land, Leased assets and seized leased assets out of leased assets acquired up to 31st March'2001 and properties under construction) less their residual values over their useful lives, using the straight-line method. Depreciation on Leased assets and seized leased assets out of leased assets acquired up to 31st March'2001 is provided using written down value method. The Corporation selected the method of depreciation in a manner that it most closely reflects the expected pattern of consumption of the future economic benefits embodied in the asset.

S. No	Nature of Assets	Useful Life	Rate (SLM)	Residual Value
i.	Building RCC frame structure	60 Years	1.58%	5% of original cost
ii.	Building other than RCC frame structure	30 Years	3.17%	5% of original cost
iii.	Building Temporary Structure	3 Years	31.67%	5% of original cost
iv.	Roads-Carpeted- RCC	10 Years	9.50%	5% of original cost
v	Roads-Carpeted- other than RCC	5 Years	19.00%	5% of original cost
vi.	Roads-Non-Carpeted	3 Years	31.67%	5% of original cost
vii.	Plant and Machinery	15 Years	6.33%	5% of original cost
viii.	Furniture and Fittings	10 Years	9.50%	5% of original cost
ix.	Vehicles-2 wheeler	10 Years	9.50%	5% of original cost
x.	Vehicles-4 wheeler	8 Years	11.88%	5% of original cost
xi.	Office Equipment	5 Years	19.00%	5% of original cost
xii.	End User Devices as Processing Units, Computers, Laptop, etc	3 Years	31.67%	5% of original cost
xiii.	Servers and Networks	6 Years	15.83%	5% of original cost
xiv.	Electric Distribution Plant	35 Years	2.71%	5% of original cost
xv.	Electrical Installations and Equipment's	10 Years	9.50%	5% of original cost
xvi.	Grid connected Rooftop Solar Photo Voltage (PV) system	25 Years	3.80%	5% of original cost
xvii	Mobile Phone Instruments	2 Years	49.50%	₹ 1/-

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis.

PPE costing up to ₹ 0.10 Lakh are depreciated fully in the year of purchase on these being ready for use, and after retaining 5% of original cost as residual value except Mobile phone Instruments where ₹1/- is retained as residual value.

Right-of-use assets are depreciated over the shorter period of the lease term or the useful life of the underlying asset. If a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the Corporation expects to exercise a purchase option, the related right-of-use asset is depreciated over the useful life of the underlying asset.

3. Non-current assets held for sale

Non-current assets (and disposal groups) classified as held for sale are measured at the lower of carrying amount and fair value less costs to sell.

Non-current assets and disposal groups are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset (or disposal group) is available for immediate sale in its present condition. For the sale to be highly probable, management needs to be committed to the sale which should be expected to qualify for recognition as a completed sale within one year from the date of classification.

4. Leases

(a). Corporation as Lessee

Corporation assesses whether a contract is, or contains, a lease, at inception of the contract. The Corporation recognizes a right-of-use asset and a corresponding lease liability with respect to all lease arrangements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (such as tablets and personal computers, small items of office furniture and telephones). For these leases, the Corporation recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease unless another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

Lease term means the non-cancellable period for which a lessee has the right to use an underlying assets.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the Corporation uses its incremental borrowing rate. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, or a change in the estimate of the amount expected to be payable under a residual value guarantee, or a change in the assessment of whether it will exercise a purchase, extension or termination option.

The lease liability is subsequently measured by increasing the carrying amount to reflect interest on the lease liability (using the effective interest method) and by reducing the carrying amount to reflect the lease payments made.

The Corporation remeasures the lease liability (and makes a corresponding adjustment to the related right-of-use asset) whenever:

- The lease term has changed or there is a significant event or change in circumstances resulting in a change in the assessment of exercise of a purchase option, in which case the lease liability is remeasured by discounting the revised lease payments using a revised discount rate;
- The lease payments change due to changes in an index or rate or a change in expected payment under a guaranteed residual value, in which cases the lease liability is remeasured by discounting the revised lease payments using an unchanged discount rate (unless the lease payments change is due to a change in a floating interest rate, in which case a revised discount rate is used);
- A lease contract is modified and the lease modification is not accounted for as a separate lease, in which case the lease liability is remeasured based on the lease term of the modified lease by discounting the revised lease payments using a revised discount rate at the effective date of the modification.

The Corporation did not make any such adjustments during the periods presented. The right-of-use assets comprise the initial measurement of the corresponding lease liability, lease payments made at or before the commencement day, less any lease incentives received and any initial direct costs. They are subsequently measured at cost less accumulated depreciation and impairment losses.

Variable rents that do not depend on an index or rate are not included in the measurement the lease liability and the right-of-use asset. The related payments are recognized as an expense in the period in which the event or condition that triggers those payments occurs and are included in the line "Other expenses" in profit or loss (see note 30).

As a practical expedient, Ind AS 116 permits a lessee not to separate non-lease components, and instead account for any lease and associated non-lease components as a single arrangement. The Corporation has not used this practical expedient. For contracts that contain a lease component and one or more additional lease or non-lease components, the Corporation allocates the consideration in the contract to each lease component on the basis of the relative stand-alone price of the lease component and the aggregate stand-alone price of the non-lease components.

(b). Corporation as Lessor

The Corporation enters into lease agreements as a lessor with respect to some of its investment properties.

Leases for which the Corporation is a lessor is classified as finance or operating leases. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases.

The Corporation has entered into long term operating leases only.

Rental income from operating leases is recognized on a straight-line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognized on a straight-line basis over the lease term.

When a contract includes both lease and non-lease components, the Corporation applies Ind AS 115 to allocate the consideration under the contract to each component.

5. Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortization and accumulated impairment losses. Amortization is recognized on a straight-line basis over a period of five years after retaining ₹ 1/- as residual value. However, where the life of software is less than five years, the cost is amortized over the useful life of such assets

S. No	Nature of Assets	Useful Life	Rate (SLM)	Residual Value
i.	Intangible PPE-Software	5 Years	20.00%	₹ 1/-
ii..	Websites	5 Years	20.00%	₹ 1/-

(disclosed in note 12)

The estimated useful life and amortization method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

Software procured on subscription basis which are expected to be used for not more than one period, are charged to the Statement of Profit and Loss over the subscription period.

6. Intangible assets under development

To assess whether an internally generated intangible asset meets the criteria for recognition, the Corporation classifies the generation of the asset into:

(a). a research phase; and

(b). a development phase.

If the Corporation cannot distinguish the research phase from the development phase of an internal project to create an intangible asset, it treats the expenditure on that project as if it were incurred in the research phase only.

Expenditure on research activities is recognized as an expense in the period in which it is incurred.

An internally-generated intangible asset arising from development (or from the development phase of an internal project) is recognized if, and only if the following conditions have been demonstrated:

- The technical feasibility of completing the intangible asset so that it will be available for use or sale
- How the intangible asset will generate probable future economic benefits;

The amount initially recognized for internally-generated intangible assets is the sum of the expenditure incurred from the date when the intangible asset first meets the recognition criteria listed above. Where no internally generated intangible asset can be recognized, development expenditure is recognized in profit or loss in the period in which it is incurred.

Subsequent to initial recognition, internally-generated intangible assets are reported at cost less accumulated amortization and accumulated impairment losses, on the same basis as intangible assets that are acquired separately.

S. No	Nature of Assets	Useful Life	Rate (SLM)	Residual Value
i.	Intangible PPE-Software	5 Years	20.00%	₹ 1/-
ii..	Websites	5 Years	20.00%	₹ 1/-

7. Government Grants

Government grants are not recognized until there is reasonable assurance that the Corporation will comply with the conditions attaching to them and that the grants will be received.

Government grants are recognized in profit or loss on a systematic basis over the periods in which the Corporation recognizes as expenses the

related costs for which the grants are intended to compensate.

Specifically, government grants whose primary condition is that the Corporation should purchase, construct or otherwise acquire non-current assets (including property, plant and equipment) are recognized as deferred income in the Balance Sheet and transferred to profit or loss on a systematic and rational basis over the useful lives of the related assets.

Government grants that are receivable as compensation for expenses or losses already incurred or for the purpose of giving immediate financial support to the Corporation with no future related costs are recognized in profit or loss in the period in which they become receivable.

Government grants towards reimbursement of amount of fees towards 'Membership Fees under SPRS scheme (NSSH)', 'Inspection Charges under SPRS scheme (NSSH)' (applicable where the inspection is carried out by NSIC officials only and not by empanelled Inspection Agencies), 'Membership Fees under B2B scheme (NSSH)', 'Training Fees for Capacity Building (NSSH)', 'Rent of Office Premises-NSSHO' (applicable where the property is owned by NSIC and where the rent is not paid to outsider are charged as grant utilized under the group head "Membership/ Inspection fees, rent, etc under NSSH" and are reduced from the recognized grant income. Similarly, government grants towards reimbursement of training fees under Assistance to Training Institutions (ATI) scheme,Raising and Accelerating MSME Performance (RAMP), etc are also charged as grant utilized under the group head "Training Fees under ATI", "Training Fees under RAMP" and is reduced from the recognized grant income.

On same lines, government grants towards reimbursement of Membership Fees, advertisement, etc under PMSS scheme, etc are also charged as grant utilized under the group head "Membership Fees, advertisement, etc under B2B scheme (PMSS)" and is reduced from the recognized grant income.

As the Corporation is already rendering all the services as mentioned above on commercial basis, however, in case of SC/ST units, Corporation's commercial fees are being paid by the Government of India in lieu of SC/ST MSE units. Therefore, all the reimbursements as referred above are also treated as commercial revenue of respective heads under 'Sale of Services'.

Administrative expenses, if any, allowed to the Corporation for Implementation of any Government promotional schemes, on amount spent/ utilized (except amount spent/utilized on Mentoring & hand holding support, Corporation's commercial revenue, etc), in terms of approved guidelines, are charged as grant utilized under the group head "Administrative Charges for Implementation of Govt. Schemes (Grants and Subsidies)" and correspondingly reduced from the recognized grant revenue. Since, it's a Corporation's commercial revenue, therefore, the same are also depicted as commercial revenue under the group head "Administrative Charges for Implementation of Govt. Schemes (Grants and Subsidies)" under 'Sale of Services'.

The direct actual expenditure incurred under ATI, RAMP, TEAM and NSSH scheme,etc, if any, are accounted for as commercial expenditure under the natural head of account of respective head.

Interest earned, if any, on the Government grant received as per the terms of the sanction of the grant, is recognized as advance from the Government of India and is shown as Amounts Payable to Government of India.

In case, the net result under advance accounts of various promotional activities is "deficit", it is shown as "Amount Receivable from the Government of India for deficit in grants" under the head Financial Assets and if there is "surplus", the same is shown as "Amount Payable to the Government of India for surplus in grants" under the head Financial Liabilities.

8. Impairment of property, plant and equipment and intangible assets

At each reporting date, the Corporation reviews the carrying amounts of its property, plant and equipment and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such

indication exists, the recoverable amount of the asset is estimated to determine the extent of the impairment loss (if any). Recoverable amount is measured at higher of fair value less cost to sell (FVLCS) or value in use. Where, FVLCS is not available, then value in use is considered as recoverable amount. In case where value in use is not available, then recoverable amount of such asset cannot be determined and impairment of such asset will be done in cash-generating unit. Where the asset does not generate cash flows that are independent from other assets, the Corporation estimates the recoverable amount of the cash-generating unit to which the asset belongs. When a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognized immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease and to the extent that the impairment loss is greater than the related revaluation surplus, the excess impairment loss is recognized in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognized for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognized immediately in profit or loss to the extent that it eliminates the impairment loss which has been recognized for the asset in prior years. Any increase in excess of this amount is treated as a revaluation increase.

9. Inventories

Inventories are stated at the lower of cost and net realizable value. Cost comprises direct materials and, where applicable, directs labour costs and those overheads that have been incurred in bringing the inventories to their present location and condition. Cost is calculated using the FIFO method. Net realizable value represents the estimated selling price less all estimated costs of completion

The inventory mainly comprises of the following-

i. Stock of stationery and miscellaneous items.
ii. Stores, tools, measuring instruments.
iii. Goods in transit.
iv. Stock of finished goods pertaining to commercial activities.
v. Stock of repossessed / seized / surrendered machines under hire purchase (HP) and composite term loan (CTL).
vi. Stock of repossessed / seized / surrendered machines under equipment leasing where assets given on or after 01.04.2001.
vii. Obsolete and unserviceable assets.

10. Revenue Recognition

The Corporation recognizes revenue from the following major sources:

- Financial Activities under Raw Material Distribution, Raw Material Assistance, Assistance to Wholesalers and Retail Traders, Bill Discounting, Marketing;
- Registration Fee under Single Point Registration Scheme;
- Membership fee of B2B portal (MSME Mart) under Digital Service Facilitation (DSF):
- Management Fee (NVCFL)
- Reimbursement of Expenditure by the Fund (SRI Fund NVCFL)
- Training activities and Common facilities;
- Royalty income from Technical Incubation Centre (TIC) units;
- Leasing;

Revenue is measured based on the consideration (i.e., the transaction price) to which the Corporation expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties such as GST. The Corporation recognizes revenue when it transfers control of a product or service to a customer.

The Corporation considers the terms of the contract and its customary business practices to determine the transaction price. The nature, timing and amount of consideration promised by a customer affect the estimate of the transaction price.

Interest revenue is recognized only to the extent that a contract asset (or receivable) is recognized in accounting for a contract with a customer. Ind AS 109 requires interest calculated using the effective interest method to be recognized in profit or loss.

Financial Activities under Marketing, Raw Material Assistance, Assistance to Wholesalers and Retail Traders and Bill Discounting

i. Interest Income in respect of loans and advances, are recognized by using the effective interest method. Interest under different activities/ schemes of the Corporation, wherever considered as doubtful of recovery, is treated as the income in the year of its realization. Where the unit's accounts are frozen, no further interest is charged to the unit's account.

ii. No Interest income is recognized where loans and advances falls in the category of days-past-dues 90 days.

iii. Interest accrued but not realized, where loans and advances falls in the category of days-past-dues 90 days, is reversed on reporting date from interest income as 'Additional/ Normal Interest Suspense (PIS)' and correspondingly reduced from total outstanding dues except cases where proceeds of invoked BG's are not received by reporting date.

iv. Penal Charges are levied in respect of overdue advances under RMA/AWRT/BD against BG and recognized on accrual basis.

v. On invocation of Bank Guarantee (BG), unit's account is frozen from the date of submitting its claim letter with the BG issuing bank and interest accrued but not realized included in total dues, if any, is not reversed from interest income as 'Additional/ Normal Interest Suspense (PIS)'. At the year end, in case, proceeds of invoked BGs are not received in designated bank account of the Corporation, such amount is treated as "Receivables from Bank". However, where the bank delays in releasing the proceeds of invoked Bank Guarantees, interest for delayed period from the date of claim lodged till the date proceeds received in the designated bank account of the Corporation, if any, is recognized as income in the year of its realization.

vi. Interest Income (NVCFL)

Interest income on Fixed Deposit is accrued on time basis, by reference to the principal outstanding and the effective interest rate applicable which is the rate which exactly discounts estimated future cash receipt through the expected life of financial assets to that asset's net carrying amount on initial recognition.

vii. Processing fees is treated as income on time proportionate basis under RMA/AWRT/BD against BG on satisfaction of the underlying performance obligations.

viii. Application processing fee, wherever applicable, is treated as income on satisfaction of the underlying performance obligations.

ix. Excess of sales proceeds of repossessed / seized/ surrendered machines over their value in case of hire purchase and equipment leasing as on the date of repossession/ seizure/ surrender is adjusted against the defaulted hirer's/ lessee's account. Any excess over and above the amount due from the hirer/lessee is treated as income in the year of accrual of sale proceeds.

Raw Material Distribution

Revenue is measured based on the consideration to which the Corporation expects to be entitled in a contract with a customer and excludes amounts collected on behalf of third parties such as GST. The Corporation recognizes revenue when it

transfers control of a product to a customer.

Registration Fee under Single Point Registration Scheme

Registration fees under Single Point Registration Scheme, is recognized as income only on date of satisfaction of the underlying performance obligations i.e., issuance of certificate for fresh registration/ renewal/ amendment therein.

Membership fee of B2B portal (MSME Mart) under Digital Service Facilitation (DSF)

Membership fees of B2B portal (MSME Mart) under Digital Service Facilitation (DSF), is recognized as income only on satisfaction of the underlying performance obligations i.e., activation of unit's membership.

Management Fee (NVCFL)

In accordance with the operating guidelines issued by the Government of India and Contribution Agreement signed with the contributors of Fund, an investment management fee ('Management Fee') is receivable by NVCFL. Management Fee receivable by NVCFL as a percentage as specified in the contribution agreement, of the corpus actually placed at the disposal of the fund.

Reimbursement of Expenditure by the Fund (SRI Fund NVCFL)

Any amount incurred by the company on behalf of SRI Fund, is reimbursed by the Fund, in terms of fund documents and is credited/adjusted in the books of accounts.

Training activities and Common facilities

Revenue from training activities is recognized on accrual (time proportion) basis till the completion of training programme except sponsored training. Revenue from sponsored and other allied training is recognized after completion of training course and when it is certain that fee will be recovered in line with terms and conditions of the Agreement/ Contract/ MOU. Revenue from common facilities (which inter-alia includes material testing fees, job work charges, machining facility on the machines at NTSCs, etc.) is recognized on completion of testing and job work.

Royalty income from Technical Incubation Centre (TIC) units

The revenue on account of Royalty from TIC units is recognized as income on accrual basis. The fee/ royalty is recognized on monthly basis depending upon the number of trainees enrolled, course fee and duration of the course.

Leasing

Refer point 4 (b) above.

Decree award

Where a decree has been awarded in favour of the Corporation, necessary adjustments in the unit's accounts are made at the time of realization of dues.

11. Employee Benefits

Employee Benefits include Salaries and Wages, Provident Fund, Pension, Gratuity, leave encashment and other terminal benefits.

a) Short Term Employee Benefits

Short term employee benefits comprise of employee costs such as salaries, perks and allowances, annual leave and sick leave Performance Related Pay (PRP) which are accrued during the year in which the associated services are rendered by employees of the Corporation.

Liabilities recognized in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related services.

b) Post-Employment Benefits and Other Long-Term Employee Benefits

Defined Contribution plan

A defined contribution is a post-employment benefit plan where Corporation pays fixed contributions into different organizations and will have no legal or constructive obligation to pay further amounts. Contributions to Pension Fund, Post-retirement medical benefits (PRMB) & Benevolent Fund (BF) made by the Corporation are considered as defined contribution plan. Such

contributions paid/ payable during the year are recognized as an employee benefit expense in the statement of profit and loss for the year in which the related services are rendered.

NSIC contribution to pension fund is paid to Life Insurance Corporation of India through trust. Regarding PRMB, medical corpus is created as per guidelines of Department of Public Enterprises which is utilized for the payment of premium to the Insurance Company. Contribution to Benevolent Funds is made in accordance with the rules of funds.

NVCFL contribution to provident fund is paid to EPFO and contribution to pension is paid to National Pension Scheme (NPS) and is considered as Defined contribution.

Defined benefits plan

A defined benefit plan is a post-employment benefit plan other than defined contribution plan. Corporation's Liability towards provident fund(only NSIC), gratuity, leave encashment and other employees' benefits namely Sick leave and T.A. on Retirement, made by the Corporation, are considered under Defined Benefit Plan. The contribution to provident fund is paid to a fund administered through a separate trust(only NSIC).

The present value of the obligation under such defined benefit plans is determined based on actuarial valuation at the year-end using the projected unit credit method.

Remeasurement, comprising of actuarial gains and losses, are recognized in the period in which they occur, directly in other comprehensive income. Remeasurement recognized in Other Comprehensive Income (OCI) is reflected immediately in retained earnings and is not reclassified to the Statement of Profit & Loss.

12. Prior Period Expenses and Income

Income/Expenditure relating to a prior period, which does not exceed 0.25 % of the Corporation's Revenue from Operations of previous year in each case, are treated as income/expenditure of current year.

13. Prepaid items

Expenses pertaining to subsequent financial year(s) are treated as prepaid only where the payment exceeds ₹ 1.00 lakh in each case.

14. Taxation

Tax expense for the period comprises of current tax and deferred tax. Tax recognized in statement of profit and loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity where the tax is also recognized in other comprehensive income or equity.

Current Tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in profit or loss because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Corporation's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

A provision is recognized for those matters for which the tax determination is uncertain but it is considered probable that there will be a future outflow of funds to a tax authority. The provisions are measured at the best estimate of the amount expected to become payable. The assessment is based on specialist independent tax advice.

Deferred Tax

Deferred tax is the tax expected to be payable or recoverable on differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit, and is accounted for using the liability method. Deferred tax liabilities are generally recognized for all taxable temporary differences and deferred tax assets are recognized to the extent that it is probable that taxable profits will be available against which deductible temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realized based on tax laws (i.e. Income Tax Act, 1961) and rates that have been enacted or substantively enacted at the reporting date.

Offset

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Corporation intends to settle its current tax assets and liabilities on a net basis.

15. Financial instruments

Financial assets and financial liabilities are recognised in the Corporation's Balance Sheet when it becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value, except for trade receivables that do not have a significant financing component which are measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

Financial Assets

All recognised financial assets are measured subsequently in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

(a) Classification of Financial Assets

Financial Assets that meet the following conditions are measured subsequently at amortized cost:

- The financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows;
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial Assets that meet the following conditions are measured subsequently at fair value through other comprehensive income (FVTOCI):

- The financial asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling the financial assets;
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

By default, all other financial assets are measured subsequently at fair value through profit or loss (FVTPL).

(i) Amortised cost and effective interest method:

The effective interest method is a method of calculating the amortised cost of a Financial Assets and of allocating interest income over the relevant period.

For financial assets other than purchased or originated credit-impaired financial assets (i.e. assets that are credit impaired on initial recognition), the effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) excluding expected credit losses, through the expected life of the Financial Assets, or, where appropriate, a shorter period, to the gross carrying amount of the debt instrument on initial recognition.

The amortised cost of a financial asset is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, adjusted for any loss allowance. The gross carrying amount of a financial asset is the amortised cost of a financial asset before adjusting for any loss allowance.

Interest income is recognised using the effective interest method for Financial Assets measured subsequently at amortised cost and at FVTOCI. For financial assets other than purchased or originated credit-impaired financial assets, interest income is calculated by applying the effective interest rate to the gross carrying amount of a financial asset, except for financial assets that have subsequently become credit-impaired (see below). For financial assets that have subsequently become credit-impaired, interest income is recognised by applying the effective interest rate to the amortised cost of the financial asset. If, in subsequent reporting periods, the credit risk on the credit-impaired financial instrument improves so that the financial asset is no longer credit-impaired, interest income is recognised by applying the effective interest rate to the gross carrying amount of the financial asset.

Interest income is recognised in profit or loss under note 21).

(ii) Equity instruments designated as at FVTOCI

On initial recognition, the Corporation may make an irrevocable election (on an instrument-by-instrument basis) to designate investments in equity instruments as at FVTOCI. Designation at FVTOCI is not permitted if the equity investment is held for trading or if it is contingent consideration recognised by an acquirer in a business combination.

Investments in equity instruments at FVTOCI are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the investments revaluation reserve. The cumulative gain or loss is not reclassified to profit or loss on disposal of the equity investments, instead, it is transferred to retained earnings.

Dividends on these investments in equity instruments are recognised in profit or loss in accordance with Ind AS 109, unless the dividends clearly represent a recovery of part of the cost of the investment. Dividends are included in profit or loss under note 21.

The Corporation designated all investments in equity instruments that are not held for trading as at FVTOCI on initial recognition (see note 7).

A financial asset is held for trading if either:

- It has been acquired principally for the purpose of selling it in the near term;
- On initial recognition it is part of a portfolio of identified financial instruments that the Corporation manages together and has evidence of a recent actual pattern of short-term profit-taking;
- It is a derivative (except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument)

(iii) Financial assets at FVTPL

Financial assets that do not meet the criteria for being measured at amortised cost or FVTOCI (see (i) to (ii) above) are measured at FVTPL. Specifically:

- Investments in equity instruments are classified as at FVTPL, unless the Corporation designates an equity investment that is neither held for trading nor a contingent consideration arising from a business combination as at FVTOCI on initial recognition (see (iii) above);
- Financial Asset that do not meet the amortised cost criteria or the FVTOCI criteria (see (i) and (ii) above) are classified as at FVTPL. In addition, financial asset that meet either the amortised cost criteria or the FVTOCI criteria may be designated as at FVTPL upon initial recognition if such designation eliminates

or significantly reduces a measurement or recognition inconsistency (so called 'accounting mismatch') that would arise from measuring assets or liabilities or recognising the gains and losses on them on different bases.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any fair value gains or losses recognised in profit or loss.

(b). Impairment of financial assets

Based on RBI notification no RBI/2019-20/170 DOR (NBFC).CC.PD.No.109/22.10.106/ 2019-20 dated 13.03.2020, ECLs in terms of IndAS-109 are recognized as loss allowances in financial instruments w.e.f. financial year 2019-20. The classification and norms of making provisions for Receivables and Loans & Advances (net of interest suspense account) in terms of IndAS and IRACP prudential norms issued by RBI, are also annexed herewith.

The Corporation recognises a loss allowance for expected credit losses on investments in financial assets that are measured at amortised cost or at FVTOCI, lease receivables, trade receivables and contract assets, as well as on financial guarantee contracts. The amount of expected credit losses is updated at each reporting date to reflect changes in credit risk since initial recognition of the respective financial instrument.

The Corporation always recognises lifetime expected credit losses (ECL) for loans & advances, trade receivables, contract assets and lease receivables. The expected credit losses on these financial assets are estimated using a provision matrix based on the Corporation's historical credit loss experience, adjusted for factors that are specific to the debtors, general economic conditions and an assessment of both the current as well as the forecast direction of conditions at the reporting date, including time value of money where appropriate.

For all other financial instruments, the Corporation recognises lifetime ECL when there has been a significant increase in credit risk since initial recognition.

Lifetime ECL represents the expected credit losses that will result from all possible default events over the expected life of a financial instrument.

In terms of above mentioned RBI notification dated 13.03.2020, Receivables and Loans & Advances under financing scheme comprising of receivables in respect of dues under Hire Purchase, Leasing, Raw Material Assistance, Bill Discounting, Term Loan, Composite Term Loan, receivables from banks etc., where impairment allowance under IndAS-109 is lower than provisioning required under IRACP (including standard assets provisioning), the Corporation appropriates the difference from its net profit or loss after tax to a separate 'Impairment Reserve'. Such transfer will not be a charge against profit; instead, appropriated against the profit or loss after taxes.

(i) Significant increase in credit risk

In assessing whether the credit risk on a financial instrument has increased significantly since initial recognition, the Corporation compares the risk of a default occurring on the financial instrument at the reporting date with the risk of a default occurring on the financial instrument at the date of initial recognition. In making this assessment, the Corporation considers both quantitative and qualitative information that is reasonable and supportable, including historical experience and forward-looking information that is available without undue cost or effort. Forward looking information considered includes the future prospects of the industries in which the Corporation's debtors operate, obtained from economic expert reports, financial analysts, governmental bodies, relevant think-tanks and other similar organisations, as well as consideration of various external sources of actual and forecast economic information that relate to the Corporation's core operations.

In particular, the following information is taken into account when assessing whether credit risk has increased significantly since initial recognition:

- An actual or expected significant deterioration in the financial instrument's external (if available) or internal assessment;

- Significant deterioration in external market indicators of credit risk for a particular financial instrument, e.g. a significant increase in the credit spread, the credit default swap prices for the debtor, or the length of time or the extent to which the fair value of a financial asset has been less than its amortised cost;
- Existing or forecast adverse changes in business, financial or economic conditions that are expected to cause a significant decrease in the debtor's ability to meet its debt obligations;
- An actual or expected significant deterioration in the operating results of the debtor;
- Significant increases in credit risk on other financial instruments of the same debtor;
- An actual or expected significant adverse change in the regulatory, economic, or technological environment of the debtor that results in a significant decrease in the debtor's ability to meet its debt obligations.

A financial instrument is determined to have low credit risk if:

- The financial instrument has a low risk of default;
- The debtor has a strong capacity to meet its contractual cash flow obligations in the near term;
- Adverse changes in economic and business conditions in the longer term may, but will not necessarily, reduce the ability of the borrower to fulfil its contractual cash flow obligations.

The Corporation considers a financial asset to have low credit risk when the asset has internal rating of Performing. Performing asset means the counterparty has a strong financial position or which is secured by a valid Bank Guarantee or which is secured under back to back arrangement with creditors.

For financial guarantee contracts, the date that the Corporation becomes a party to the irrevocable commitment is considered to be the date of initial recognition for the purposes of assessing the financial instrument for impairment. In assessing whether there has been a significant increase in the credit risk since initial recognition of a financial guarantee contract, the Corporation considers the changes in the risk that the specified debtor will default on the contract.

The Corporation regularly monitors the effectiveness of the criteria used to identify whether there has been a significant increase in credit risk and revises them as appropriate to ensure that the criteria are capable of identifying significant increase in credit risk.

(ii) Definition of default

The Corporation considers the following as constituting an event of default for internal credit risk management purposes as historical experience indicates that financial assets that meet either of the following criteria are generally not recoverable:

- When there is a breach of financial covenants by the debtor;
- Information developed internally or obtained from external sources indicates that the debtor is unlikely to pay its creditors, including the Corporation, in full (without taking into account any collateral held by the Corporation)

(iii) Credit-impaired financial assets

A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of that financial asset have occurred. Evidence that a financial asset is credit-impaired includes observable data about the following events:

- Significant financial difficulty of the issuer or the borrower;
- A breach of contract, such as a default or past due event (see (ii) above);
- The lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;

- It is becoming probable that the borrower will enter bankruptcy or other financial reorganisation;
- The disappearance of an active market for that financial asset because of financial difficulties.

(iv) Write-off policy

The Corporation writes off a financial asset when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery. Corporation has constituted default recovery committees that reviews and recommends the write-off of such financial assets on case to case basis. Financial assets written off may still be subject to enforcement activities under the Corporation's recovery procedures, taking into account legal advice where appropriate. Any recoveries made are recognized in profit or loss.

(v) Measurement and recognition of expected credit losses

The measurement of expected credit losses is a function of the probability of default, loss given default (i.e. the magnitude of the loss if there is a default) and the exposure at default. The assessment of the probability of default and loss given default is based on historical data adjusted by forward-looking information as described above. As for the exposure at default, for financial assets, this is represented by the assets' gross carrying amount at the reporting date; for financial guarantee contracts, the exposure includes the amount of guaranteed debt that has been drawn down as at the reporting date, together with any additional guaranteed amounts expected to be drawn down by the borrower in the future by default date determined based on historical trend, the Corporation's understanding of the specific future financing needs of the debtors, and other relevant forward-looking information.

For financial assets, the expected credit loss is estimated as the difference between all contractual cash flows that are due to the Corporation in accordance with the contract and all the cash flows that the Corporation expects to receive, discounted at the original effective interest rate. For a lease receivable, the cash flows used for determining the expected credit losses is consistent with the cash flows used in measuring the lease receivable in accordance with Ind AS 116.

For a financial guarantee contract, as the Corporation is required to make payments only in the event of a default by the debtor in accordance with the terms of the instrument that is guaranteed, the expected loss allowance is the expected payments to reimburse the holder for a credit loss that it incurs less any amounts that the Corporation expects to receive from the holder, the debtor or any other party.

If the Corporation has measured the loss allowance for a financial instrument at an amount equal to lifetime ECL in the previous reporting period, but determines at the current reporting date that the conditions for lifetime ECL are no longer met, the Corporation measures the loss allowance at an amount equal to 12-month ECL at the current reporting date, except for assets for which the simplified approach was used.

The Corporation recognises an impairment gain or loss in profit or loss for all financial instruments with a corresponding adjustment to their carrying amount through a loss allowance account, except for investments in financial assets that are measured at FVTOCI, for which the loss allowance is recognized in other comprehensive income and accumulated in other reserve through OCI and does not reduce the carrying amount of the financial asset in the statement of financial position.

(c) Derecognition of financial assets

The Corporation derecognises a financial asset only when the contractual rights to the cash flows from the asset expire.

On derecognition of a financial asset measured at amortised cost, the difference between the asset's carrying amount and the sum of the consideration received and receivable is recognised in profit or loss. In addition, on derecognition of an investment in a financial assets classified as at FVTOCI, the cumulative gain or loss previously accumulated in the other reserve through OCI, is reclassified to profit or loss. In contrast, on derecognition of

an investment in an equity instrument which the Corporation has elected on initial recognition to measure at FVTOCI, the cumulative gain or loss previously accumulated in the investments revaluation reserve is not reclassified to profit or loss, but is transferred to retained earnings.

Financial liabilities and equity

(i) Classification as debt or equity

Debt and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

(ii) Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Corporation are recognised at the proceeds received, net of direct issue costs.

(iii) Financial Liabilities

All financial liabilities are measured subsequently at amortised cost using the effective interest method or at FVTPL. However, financial liabilities that arise when a transfer of a financial asset does not qualify for derecognition or when the continuing involvement approach applies, and financial guarantee contracts issued by the Corporation, are measured in accordance with the specific accounting policies set out below.

Financial liabilities at FVTPL

Financial liabilities are classified as at FVTPL when the financial liability is (i) contingent consideration of an acquirer in a business combination, (ii) held for trading or (iii) it is designated as at FVTPL.

A financial liability is classified as held for trading if either:

- It has been acquired principally for the purpose of repurchasing it in the near term;
- On initial recognition it is part of a portfolio of identified financial instruments that the Corporation manages together and has a recent actual pattern of short-term profit-taking;
- It is a derivative, except for a derivative that is a financial guarantee contract or a designated and effective hedging instrument.

A financial liability other than a financial liability held for trading or contingent consideration of an acquirer in a business combination may be designated as at FVTPL upon initial recognition if either:

- Such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise;
- The financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Corporation's documented risk management or investment strategy, and information about the grouping is provided internally on that basis;
- It forms part of a contract containing one or more embedded derivatives, and Ind AS 109 permits the entire combined contract to be designated as at FVTPL.

Financial liabilities at FVTPL are measured at fair value, with any gains or losses arising on changes in fair value recognised in profit or loss to the extent that they are not part of a designated hedging relationship. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability and is included in the 'Other gains and losses' in profit or loss.

However, for financial liabilities that are designated as at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income, unless the recognition of the effects of changes in the liability's credit risk in other comprehensive income would create or enlarge an accounting mismatch in profit or loss. The remaining amount of change in the fair value of liability is recognised in profit or loss. Changes in fair value attributable to a financial liability's credit risk that

are recognised in other comprehensive income are not subsequently reclassified to profit or loss; instead, they are transferred to retained earnings upon derecognition of the financial liability.

Financial liabilities measured subsequently at amortised cost

Financial liabilities that are not (i) contingent consideration of an acquirer in a business combination, (ii) held-for-trading, or (iii) designated as at FVTPL, are measured subsequently at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the amortised cost of a financial liability.

Financial guarantee contract liabilities

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due in accordance with the terms of a debt instrument. Financial guarantee contract liabilities are measured initially at their fair values and, if not designated as at FVTPL and do not arise from a transfer of an asset, are measured subsequently at the higher of:

- The amount of the loss allowance determined in accordance with Ind AS 109 (see financial assets above);
- The amount recognised initially less, where appropriate, cumulative amortisation recognised in accordance with the revenue recognition policies set out above.

Derecognition of financial liabilities

The Corporation derecognises financial liabilities when, and only when, the Corporation's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

When the Corporation exchanges with the existing lender one debt instrument into another one with substantially different terms, such exchange is accounted for as an extinguishment of the original financial liability and the recognition of a new financial liability. Similarly, the Corporation accounts for substantial modification of terms of an existing liability or part of it as an extinguishment of the original financial liability and the recognition of a new liability. It is assumed that the terms are substantially different if the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate is at least 10 per cent different from the discounted present value of the remaining cash flows of the original financial liability. If the modification is not substantial, the difference between:

(1) the carrying amount of the liability before the modification; and

(2) the present value of the cash flows after modification is recognised in profit or loss as the modification gain or loss within other gains and losses.

16. Provisions

Provisions are recognised when the Corporation has a present obligation (legal or constructive) as a result of a past event, it is probable that the Corporation will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Provisions, if required, on Receivables and Loans & Advances from Central Government / State Governments / Government Institutions / Government Companies and other Central / State Government departments / bodies, are made wherever considered appropriate by the management.

No provision for receivables in respect of 'Receivables' under Export and Marketing Scheme is made to the extent the amount appears under 'Payable' and to the extent of processing fee adjusted against amount payable to supplier, for supplies pertaining to the same transaction under back-to-back arrangement with suppliers.

The classification and norms of making provisions for Receivables and Loans & Advances (net of interest suspense account) in terms of Ind AS and IRAC prudential norms issued by RBI, are annexed herewith.

Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Corporation has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received under it.

17. Contingent Liabilities and Contingent Assets

The Corporation does not recognise a contingent liability and/ or contingent asset. The Contingent Liabilities are disclosed in Note to Accounts.

18. Effects of Changes in Foreign Exchange Rates

In preparing the financial statements of the Corporation, transactions in currencies other than the Corporation's functional currency (foreign currencies) are recognised at the rates of exchange prevailing on the dates of the transactions.

At each reporting date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at that date. Exchange difference on retranslation are recognized in the statement of profit and loss. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Annexure to Accounting Policy: Note-2- Point no. 15(b) & 16
Classification and Provisioning Norms for Receivables and Loans & Advances

The classification and norms of making provisions for Receivables and Loans & Advances (net of interest suspense account) in terms of Ind AS and IRACP prudential norms issued by RBI are as follows:

1. **Secured Receivables and Loans & Advances**

Trade receivables and Loans & Advances are treated as **'Secured'** (unless otherwise stated), to the extent of the liquid realizable securities available with the Corporation which inter-alia includes - market value/ WDV/ committed value (in respect of legal/seized cases) of assets financed (identified & lying in possession of the unit/Corporation), any advance received from the unit, Earnest Money Deposit (EMD), seized machines, consideration money, advance installment/ rental, advance received from hirer / advance against purchase of machine, Bills for supplies made to the Government Departments, valid Bank Guarantee (BG)/ Letter of Credit (LC) or any other tangible security/ Security Deposits paid by the Corporation under contractual valid agreement/ contract / rights / any amount owned by the Corporation to the units including transactions under back-to-back arrangement, Advances paid to bulk suppliers (having MOU arrangement with the Corporation) to the extent of advance have already been received from the MSMEs & / or amount paid out of the sanctioned limit under RMA against BG, Security Deposits paid by the Corporation & correspondingly the buyer of supplies also provides security to the Corporation (including Security Deposits under contractual rights), sponsored training dues outstanding equal to or less than 180 days, employee advances of existing employees and interest accrued thereon. It shall also include all securities obtained from the units as per the terms of sanction of assistance.

The amounts not covered by above are treated as 'Unsecured'.

2. **Classification of Financial Instruments**

The financial instruments comprising of Receivables and Loans & Advances in terms of IndAS-109 and further classification of Financial Instruments among Financing Schemes in terms of IRACP prudential norms issued by RBI, inter-alia includes following:

(i) Trade Receivables: Trade Receivables under financing schemes comprises of receivables in respect of dues under Hire Purchase and Leasing whereas under non-financing schemes comprises of receivables in respect of dues under Marketing activities and Others (incl. receivables on account of transactions comprising of Sale of Services).

(ii) Loans & Advances: Loans and advances under financing schemes comprises of receivables in respect of dues under Raw Material Assistance, Assistance to Wholesalers and Retail Traders, Bill Discounting, Term Loan, Composite Term Loan, receivables from banks etc.

(iii) Others: These instruments under non-financing schemes comprise of Receivables and Loans & Advances which inter-alia includes advances recoverable in cash or in-kind (primarily consist of advances paid to outside parties including advances paid to bulk suppliers having MOU with the Corporation), security deposits, staff advances (including interest accrued but not due thereon) and other assets, etc.

3. **Provisioning Norms for Receivables and Loans & Advances:**

Recognition of impairment allowance in terms of IndAS-109 on the financial instruments and IRACP prudential norms issued by RBI, are explained below:

a) ECL norms in terms of IndAS-109 for various items of Trade Receivables, Loans & Advances are depicted below:

(i) Loans and Advances under Raw Material Assistance, Assistance to Wholesalers and Retail Traders, Bill Discounting, recoverable from Banks and Trade & other receivables:

Stages	Classification of Outstanding Receivables and Loans & Advances
Stage-1 (Performing)	This would inter-alia includes financial assets where there is no material increase in credit risk since initial recognition or those which have low credit risk at the reporting date. It covers financial assets which inter-alia includes: a) RMA, AWRT and Bill discounting against BG to the extent covered by value of valid BG -Impairment allowance @ 0.40% of Net Outstanding. b) Where low risk to the Corporation is substantiated and inter-alia includes: ❖ Where receivables are treated as secured in terms of liquid/ as EMD/ advance installment/ rental/ advance received from the unit, etc. ❖ Sponsored training dues outstanding equal to or less than 180 days ❖ Receivables under Export and Marketing scheme to the extent the amount payable to supplier, for supplies pertaining to the same transaction under back-to-back arrangement with suppliers. In such cases, as there will be no ECL, therefore, no impairment allowance be provided.
Stage-2 (Under Performing)	Stage-2 covers those financial assets where there is significant increase in credit risk since initial recognition but which do not have objective evidence of impairment. This would inter-alia includes following cases: **a) RMA and Bill discounting against collateral:** This would include financial assets pertaining to the schemes that have been closed since long or not intended to be carry along in future by the Corporation but are backed up with any sort of realizable security to the extent covered by such value of realizable security. - Impairment allowance @ 100% of Net Outstanding. **b) RMA, AWRT and Bill discounting against BG:** This would include cases where bank guarantees are invoked by the Corporation but claims are deferred or not admitted by the BG issuing bank on any ground and such cases are further taken up by the Corporation with the AMRCD, higher authorities of BG issuing bank, other authority, etc for intervention to resolve the issue & decision of final authority is in favour of the Corporation. Moreover, cases wherein no refusal/ denial is received from bank/authority for payment to Corporation and/or payment is deferred/ stayed by NCLT/ court/ other authorities, etc.- Impairment allowance @ 0.40% of Net Outstanding. However, where any amount against aforesaid cases is received before signing of balance sheet- no impairment allowance be provided.

(ii) Receivables and Loans & advances under Hire Purchase, Leasing, Term Loan, Composite Term Loans, etc:

Stages	Classification of Outstanding Receivables and Loans & Advances
Stage-3 (Non-Performing)	Stage 3 assets will include those financial assets for whom there is objective evidence of impairment at the reporting date. It covers financial assets which are not covered under Stage-1 & 2 and inter-alia includes the following: a) schemes that have been closed since long or not intended to be carry along in future by the Corporation and are not backed up with any sort of realizable security. b) schemes viz. Hire Purchase (HP), Leasing (ELS), Composite Term Loans (CTL) and Term Loans (TL). c) where there is a fraud involved d) where there is dispute with the BG issuing bank in admitting the claim and decision of final authority (like Administrative Mechanism for Resolution of CPSEs Disputes-AMRCD) is against the Corporation e) amount/ advances with outside parties & are doubtful of recovery. f) amount receivable from employees left / resigned from the Corporation and no amount is available to set-off the outstanding g) sponsored training dues outstanding over 180 days h) all un-secured Receivables and Loans & Advances In such cases, impairment allowance @ 100% of Net Outstanding.

b) Provisioning norms based on IRACP prudential norms issued by RBI for various items of Trade Receivables, Loans & Advances are depicted below:

(i) Receivables under Hire Purchase, Leasing, Term Loan and Composite Term Loans:

S. No	Scheme	Provision % of Net Outstanding
1.	Hire Purchase	100%
2.	Leasing	
3.	Composite Term Loans	
4.	Term Loan	

(ii) Receivables under Raw Material Assistance, Assistance to Wholesalers and Retail Traders and Bill Discounting:

S no.	**Classification of Outstanding Receivables and Loans & Advances**	**Provision % of Net Outstanding**
1	Standard Assets -Up to 270 days	0.40%
2	Sub-Standard Assets (NPA for not exceeding 1 year)	10%

3	Doubtful Assets	
	Secured Portion of Doubtful assets:	
	Doubtful up to 1 year (i.e. NPA for 2 years)	20%
	Doubtful over 1 year and up to 3 year (i.e. NPA for 2 to 4 years)	30%
	Doubtful over 3 years (i.e. NPA for more than 4 years)	50%
	Doubtful assets not covered by the realizable value of security to which the Corporation has a valid recourse.	100%
4	Loss Assets, if not written off	100%

(iii) Receivables from Banks:

This would include cases where bank guarantees are invoked by the Corporation but claims are deferred or not admitted by the BG issuing bank on any ground and such cases are further taken up by the Corporation with the AMRCD, higher authorities of BG issuing bank, other authority, etc for intervention to resolve the issue & decision of final authority is in favour of the Corporation. Moreover, cases wherein no refusal/ denial is received from bank/authority for payment to Corporation and/or payment is deferred/ stayed by NCLT/ court/ other authorities, etc.- Impairment allowance @ 0.40% of Net Outstanding.

However, where any amount against aforesaid cases is received before signing of balance sheet- no impairment allowance be provided.

(c) Provisioning Norms in respect of Other Receivables and Loans & Advances

(i) Provisions, if required, on Receivables and Loans & Advances from Central Government / State Governments / Government Institutions / Government Companies and other Central / State Government departments / bodies, are made wherever considered appropriate by the management.

(ii) Classification and Provisioning norms in respect of such Receivables, Loans & Advances, are depicted below:

S No	Classification of Outstanding Receivables and Loans & Advances	Provision % of Net Outstanding
i	Receivables and Loans & Advances, treated as 'Secured' which inter-alia includes: a) Receivables and Loans & Advances due from Government Departments/ Institutions/ Undertakings b) All receivables and Loans & Advances against which the Corporation holds tangible realizable security c) Advances paid to bulk suppliers (having MOU arrangement with the Corporation) to the extent of advance have already been received from the MSMEs and / or amount paid out of the sanctioned limit under RMA against BG. d) Security Deposits paid by the Corporation and correspondingly the buyer of supplies also provides security to the Corporation (including Security Deposits under contractual rights). e) All receivables and Loans & Advances / Security Deposits paid by the Corporation under contractual valid agreement/ contract. f) From employees working in the Corporation.	NIL
ii	Receivables and Loans & Advances, treated as 'Impaired' (unless otherwise stated) which inter-alia includes: a) Amount/ advances with outside parties & are doubtful of recovery. b) Amount receivable from employees left / resigned from the Corporation and no amount is available to set-off the outstanding.	100%

NOTE - 3 CASH & CASH EQUIVALENTS

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Cash & Cash Equivalents				
Cash on Hand		0.00		0.00
Cheques, Drafts on Hand		0.01		0.00
Remittance in Transit		0.00		0.00
Balance with Banks:				
Current Account	7749.82		9786.71	
Others *	930.47	8680.29	496.99	10283.70
Stamps on Hand		0.02		0.02
As per Balance Sheet		**8680.32**		**10283.72**

Note :- There is no repatriation restriction w.r.t. cash and cash equivalents as at the end of the reporting periods presented above.
* It includes flexi deposit balances.

NOTE - 4 BANK BALANCES OTHER THAN CASH & CASH EQUIVALENTS

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Deposits		
Term Deposits	1419.01	1072.35
As per Balance Sheet	**1419.01**	**1072.35**

Note :- Term Deposits amounting to ₹49.93 lakh (₹50.27 lakhs) are for more than 3 months and amount of ₹40.52 lakh (₹38.13 lakh) is lien marked.
Term Deposits amounting to ₹1369.08 lakh (₹1022.08 lakhs) are for more than 3 months.

NOTE - 5 TRADE RECEIVABLES (AT ORIGINAL COST)

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Trade Receivables				
Secured Considered Good	9880.34		10752.26	
Unsecured Considered Good	75.52		242.51	
Trade Receivable which have significant increase in Credit Risk	0.00		0.00	
Credit Impaired	1720.51		1665.55	
	11676.37		12660.32	
Less: Seized Leased Suspense	50.71		50.71	
Less: Penal Interest Suspense	266.99		280.50	
	11358.67		12329.11	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	1402.81		1334.34	
As per Balance Sheet		**9955.86**		**10994.77**
Geographical Classification of Trade Receivables :				
In India		9955.86		10994.77
Outside India		0.00		0.00
Total		**9955.86**		**10994.77**

ANNEXURE - 5A TRADE RECEIVABLES (AGEWISE SUMMARY)

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Undisputed Trade Receivables Considered Good		
Less than equal to 6 Months	1375.62	5547.81
Over 6 Months - Less than equal to 1 Year	975.84	876.47
Over 1 Year - Less than equal to 2 Years	1649.20	1134.06
Over 2 Year - Less than equal to 3 Years	1164.23	626.37
Over 3 Years	4743.02	2769.31
Sub Total	**9907.91**	**10954.02**
Disputed Trade Receivables Considered Good		
Less than equal to 6 Months	12.93	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00

Particulars	As at 31.03.25	As at 31.03.24
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	35.02	40.76
Sub Total	**47.95**	**40.76**
Undisputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	**0.00**	**0.00**
Disputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	**0.00**	**0.00**
Undisputed Credit Impaired		
Less than equal to 6 Months	58.89	93.18
Over 6 Months - Less than equal to 1 Year	82.24	3.26
Over 1 Year - Less than equal to 2 Years	8.46	10.09
Over 2 Year - Less than equal to 3 Years	9.02	6.22
Over 3 Years	810.53	786.44
Sub Total	**969.14**	**899.19**
Disputed Credit Impaired		
Less than equal to 6 Months	5.94	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	745.43	766.35
Sub Total	**751.37**	**766.35**
	11676.37	12660.32
Less: Seized Lease Suspense	50.71	50.71
Less: Penal Interest Suspense	266.99	280.50
	11358.67	12329.11
Less: Cheques sent for Collection	0.00	0.00
Less: Impairment Loss Allowance	1402.81	1334.34
Total	**9955.86**	**10994.77**
Geographical Classification of Trade Receivables :		
In India	9955.86	10994.77
Outside India	0.00	0.00
Total	**9955.86**	**10994.77**

ANNEXURE - 5B DETAILS OF TRADE RECEIVABLES (AT ORIGINAL COST)

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
TRADE RECEIVABLES - HIRE PURCHASE		
Secured Considered Good	0.00	0.00
Unsecured Considered Good	0.00	0.00
Trade Receivable which have significant increase in Credit Risk	0.00	0.00
Credit Impaired	676.19	704.87
	676.19	704.87
Less: Penal Interest Suspense	221.91	235.42
	454.28	469.45
Less: Cheques sent for Collection	0.00	0.00
Less: Impairment Loss Allowance	454.28	469.45
Sub Total	**0.00**	**0.00**
TRADE RECEIVABLES - LEASING		
Secured Considered Good	0.00	0.00

Particulars	As at 31.03.25		As at 31.03.24	
Unsecured Considered Good	0.00		0.00	
Trade Receivable which have significant increase in Credit Risk	0.00		0.00	
Credit Impaired	165.85		165.85	
	165.85		165.85	
Less: Seized Lease Suspense	50.71		50.71	
Less: Penal Interest Suspense	44.40		44.40	
	70.74		70.74	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	70.74		70.74	
Sub Total		**0.00**		**0.00**
TRADE RECEIVABLES - MARKETING				
Secured Considered Good	9575.63		10507.78	
Unsecured Considered Good	0.00		0.00	
Trade Receivable which have significant increase in Credit Risk	0.00		0.00	
Credit Impaired	259.46		259.46	
	9835.09		10767.24	
Less: Penal Interest Suspense	0.00		0.00	
	9835.09		10767.24	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	259.46		259.46	
Sub Total		**9575.63**		**10507.78**
TRADE RECEIVABLES - OTHERS				
Secured Considered Good	304.71		244.48	
Unsecured Considered Good	75.52		242.51	
Trade Receivable which have significant increase in Credit Risk	0.00		0.00	
Credit Impaired	619.01		535.37	
	999.24		1022.36	
Less: Penal Interest Suspense	0.68		0.68	
	998.56		1021.68	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	618.33		534.69	
Sub Total		**380.23**		**486.99**
Total		**9955.86**		**10994.77**

ANNEXURE - 5C AGEWISE CLASSIFICATION OF TRADE RECEIVABLES (₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
TRADE RECEIVABLES - HIRE PURCHASE		
Undisputed Trade Receivables Considered Good		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Disputed Trade Receivables Considered Good		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Undisputed Trade Receivable which have significant increase in Credit Risk		

Particulars	As at 31.03.25	As at 31.03.24
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Disputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Undisputed Credit Impaired		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	340.06	348.91
Sub Total	340.06	348.91
Disputed Credit Impaired		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	336.13	355.96
Sub Total	336.13	355.96
	676.19	704.87
Less: Penal Interest Suspense	221.91	235.42
	454.28	469.45
Less: Cheques sent for Collection	0.00	0.00
Less: Impairment Loss Allowance	454.28	469.45
Sub Total	**0**	**0**
TRADE RECEIVABLES - LEASING		
Undisputed Trade Receivables Considered Good		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Disputed Trade Receivables Considered Good		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00

Particulars	As at 31.03.25	As at 31.03.24
Undisputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Disputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Undisputed Credit Impaired		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	65.85	65.85
Sub Total	65.85	65.85
Disputed Credit Impaired		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	100.00	100.00
Sub Total	100.00	100.00
	165.85	165.85
Less: Seized Lease Suspense	50.71	50.71
Less: Penal Interest Suspense	44.40	44.40
	70.74	70.74
Less: Cheques sent for Collection	0.00	0.00
Less: Impairment Loss Allowance	70.74	70.74
Sub Total	**0**	**0**
TRADE RECEIVABLES - MARKETING		
Undisputed Trade Receivables Considered Good		
Less than equal to 6 Months	1003.74	5145.85
Over 6 Months - Less than equal to 1 Year	972.43	834.91
Over 1 Year - Less than equal to 2 Years	1649.20	1132.13
Over 2 Year - Less than equal to 3 Years	1163.52	625.58
Over 3 Years	4738.79	2734.29
Sub Total	9527.68	10472.76
Disputed Trade Receivables Considered Good		
Less than equal to 6 Months	12.93	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00

Particulars	As at 31.03.25	As at 31.03.24
Over 3 Years	35.02	35.02
Sub Total	47.95	35.02
Undisputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Disputed Trade Receivable which have significant increase in Credit Risk		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	0.00	0.00
Sub Total	0.00	0.00
Undisputed Credit Impaired		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	214.70	214.70
Sub Total	214.70	214.70
Disputed Credit Impaired		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00
Over 2 Year - Less than equal to 3 Years	0.00	0.00
Over 3 Years	44.76	44.76
Sub Total	44.76	44.76
	9835.09	10767.24
Less: Penal Interest Suspense	0.00	0.00
	9835.09	10767.24
Less: Cheques sent for Collection	0.00	0.00
Less: Impairment Loss Allowance	259.46	259.46
Sub Total	**9575.63**	**10507.78**
TRADE RECEIVABLES - OTHERS		
Undisputed Trade Receivables Considered Good		
Less than equal to 6 Months	371.88	401.96
Over 6 Months - Less than equal to 1 Year	3.41	41.56
Over 1 Year - Less than equal to 2 Years	0.00	1.93
Over 2 Year - Less than equal to 3 Years	0.71	0.79
Over 3 Years	4.23	35.02
Sub Total	380.23	481.26
Disputed Trade Receivables Considered Good		
Less than equal to 6 Months	0.00	0.00
Over 6 Months - Less than equal to 1 Year	0.00	0.00
Over 1 Year - Less than equal to 2 Years	0.00	0.00

Particulars	As at 31.03.25		As at 31.03.24	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		5.74	
Sub Total	0.00		5.74	
Undisputed Trade Receivable which have significant increase in Credit Risk				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Disputed Trade Receivable which have significant increase in Credit Risk				
Less than equal to 6 Months	0.00		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	0.00		0.00	
Sub Total	0.00		0.00	
Undisputed Credit Impaired				
Less than equal to 6 Months	58.89		93.18	
Over 6 Months - Less than equal to 1 Year	82.24		3.26	
Over 1 Year - Less than equal to 2 Years	8.46		10.09	
Over 2 Year - Less than equal to 3 Years	9.02		6.22	
Over 3 Years	189.92		156.98	
Sub Total	348.53		269.73	
Disputed Credit Impaired				
Less than equal to 6 Months	5.94		0.00	
Over 6 Months - Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	264.54		265.63	
Sub Total	270.48		265.63	
	999.24		1022.36	
Less: Penal Interest Suspense	0.68		0.68	
	998.56		1021.68	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	618.33		534.69	
Sub Total		**380.23**		**486.99**
Total		**9955.86**		**10994.77**

NOTE - 6 LOANS & ADVANCES (AT FAIR VALUE) **(₹ in Lakh)**

Particulars	As at 31.03.25	As at 31.03.24
Loans & Advances		
Secured by Tangible Assets	1137.53	1143.82
Secured by Intangible Assets	0.00	0.00
Covered by Bank/Government Guarantees	278786.39	260681.99
Unsecured	14049.65	11889.76
	293973.57	273715.57

Particulars	As at 31.03.25		As at 31.03.24	
Less: Additional/Normal Interest Suspense	650.10		568.55	
	293323.47		273147.02	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	12282.01		11788.04	
As per Balance Sheet		**281041.46**		**261358.98**
Geographical Classification of Loans and Advances :				
In India		281041.46		261358.98
Outside India		0.00		0.00
Total		**281041.46**		**261358.98**
Loans & Advances to PSUs and Others :				
To PSUs		1911.49		1888.88
To Others		279129.97		259470.10
Total		**281041.46**		**261358.98**

ANNEXURE - 6A DETAILS OF LOANS & ADVANCES (AT FAIR VALUE)

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Loans & Advances to Employees				
Secured by Tangible Assets	6.46		12.75	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	25.12		26.80	
	31.58		39.55	
Less Additional/Normal Interest Suspense	0.00		0.00	
	31.58		39.55	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	0.00		0.00	
		31.58		39.55
Advance Recoverable in Cash or in Kind or for value to be received				
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	4822.68		2577.79	
	4822.68		2577.79	
Less: Additional/Normal Interest Suspense	0.00		0.00	
	4822.68		2577.79	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	1147.86	3674.82	687.47	1890.32
Other Loans and Advances *				
Secured by Tangible Assets	1131.07		1131.07	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	278786.39		260681.99	
Unsecured	9201.85		9285.17	
	289119.31		271098.23	
Less Additional/Normal Interest Suspense	650.10		568.55	
	288469.21		270529.68	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	11134.15	277335.06	11100.57	259429.11
Loans and Advances to Related Parties				

Particulars	As at 31.03.25		As at 31.03.24	
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	0.00		0.00	
	0.00		0.00	
Less Additional/Normal Interest Suspense	0.00		0.00	
	0.00		0.00	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	0.00	0.00	0.00	0.00
Total		**281041.46**		**261358.98**

Note :- * Other Loans and Advances includes dues under commercial activities viz. RMA/AWRT,BD,CTL & Term Loan (Refer Annexure-6B for details)

ANNEXURE - 6B DETAILS OF OTHER LOANS & ADVANCES (AT FAIR VALUE) **(₹ in Lakh)**

Particulars	As at 31.03.25		As at 31.03.24	
Raw Material Assistance / Asssitance to Wholesale and Retail Trader				
Secured by Tangible Assets	1003.70		1003.70	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	276165.42		258514.32	
Unsecured	7506.83		7584.74	
	284675.95		267102.76	
Less: Additional/Normal Interest Suspense	520.82		449.15	
	284155.13		266653.61	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	9414.75	274740.38	9382.15	257271.46
Bills Discounting				
Secured by Tangible Assets	127.37		127.37	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	2620.97		2167.67	
Unsecured	1509.30		1509.30	
	4257.64		3804.34	
Less: Additional/Normal Interest Suspense	90.75		76.24	
	4166.89		3728.10	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	1572.21	2594.68	1570.45	2157.65
Composite Term Loan				
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	170.28		175.69	
	170.28		175.69	
Less: Additional/Normal Interest Suspense	34.28		38.91	
	136.00		136.78	
Less: Cheques sent for Collection	0.00		0.00	

Particulars	As at 31.03.25		As at 31.03.24	
Less: Impairment Loss Allowance	136.00	0.00	136.78	0.00
Term Loan				
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	15.44		15.44	
	15.44		15.44	
Less: Additional/Normal Interest Suspense	4.25		4.25	
	11.19		11.19	
Less: Cheques sent for Collection	0.00		0.00	
Less: Impairment Loss Allowance	11.19	0.00	11.19	0.00
Total		**277335.06**		**259429.11**

ANNEXURE - 6C LOANS & ADVANCES (INCLUDED UNDER LOANS & ADVANCES TO EMPLOYEES) DUE BY DIRECTORS OR OTHER OFFICERS OF THE CORPORATION

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Directors	0.00	0.00
Other Officers of the Company	31.58	39.55
Firm in which Director is a Partner	0.00	0.00
Private Company in which Director is a Member	0.00	0.00
Total	**31.58**	**39.55**

NOTE - 7 INVESTMENTS

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
A. Investments in Others- NVCFL - SRI Fund (at Original Cost)				
Self Reliant India (SRI) Fund : 1.0255 units @ ₹ 1 crore per unit (0.683 units @ ₹ 1 crore per unit)	102.55		68.29	
Less: Allowance for Impairment Loss	0.00	102.55	0.00	68.29
B. Investments in Equity Instruments at Fair Value (Through Other Comprehensive Income)				
Equity Instruments	247.65		425.83	
Less: Allowance for Impairment Loss	10.00	237.65	10.00	415.83
As per Balance Sheet		**340.20**		**484.12**

Investments (Through Other Comprehensive Income at Fair Value)	As At 31.03.25	As At 31.03.24
Equity Shares of M/s Singer India Ltd.	237.65	415.83
(470230 Shares of ₹ 2/- each fully paid as on 31.03.2025, Fair Value ₹ 50.54 per share)		
(470230 Shares of ₹ 2/- each fully paid as on 31.03.2024, Fair Value ₹ 88.43 per share)		

Investments (Through Other Comprehensive Income at Fair Value)	As At 31.03.25	As At 31.03.24
Equity Shares of M/s Small Industries Products Promoted Organization Ltd. (SIPPO)	10.00	10.00
(100000 Shares of ₹ 10/- each fully paid up - Unquoted)		
Sub Total	**247.65**	**425.83**
Less : Allowance of Impairement Loss for Equity Shares of SIPPO	10.00	10.00
As per Balance Sheet	**237.65**	**415.83**

Geographical Classification of Investments :	**As At 31.03.25**	**As At 31.03.24**
In India	340.20	484.12
Outside India	0.00	0.00
Total	**340.20**	**484.12**

Note :- Refer Sl. No. 4(Y)(G) of Note-35

NOTE - 8 OTHER FINANCIAL ASSETS (AT FAIR VALUE)

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Security Deposits				
Secured by Tangible Assets	0.00		0.00	
Secured by Intangible Assets	0.00		0.00	
Covered by Bank/Government Guarantees	0.00		0.00	
Unsecured	270.77		275.53	
	270.77		275.53	
Less: Additional/Normal Interest Suspense	0.00		0.00	
	270.77		275.53	
Less: Impairment Loss Allowance	6.31	264.46	4.64	270.89
Sub Total		**264.46**		**270.89**
Other Financial Assets				
Receivables from Banks				
Interest	268.30		268.30	
Less: Impairment Loss Allowance	268.30	0.00	268.30	0.00
Others	490.30		490.30	
Less: Impairment Loss Allowance	490.30	0.00	490.30	0.00
Interest Accrued but not Due on Fixed/Short Term Deposits		13.65		13.42
Retention Money Receivables		183.60		228.10
Discounting Impact of Security Deposit Payable		198.51		235.82
Discounting Impact of Retention Money Payable		0.28		0.48
Receivable from SRI Fund		157.43		148.56
Sub Total		**553.47**		**626.38**
As per Balance Sheet		**817.93**		**897.27**

NOTE - 9 INVENTORIES

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Stores and Spares	7.88	7.41
Loose Tools and Measuring Instruments	1.67	1.67
Sub Total	**9.55**	**9.08**
Less: Impairment Loss Allowance	0.00	0.00
As per Balance Sheet	**9.55**	**9.08**

NOTE - 10 CURRENT TAX (NET)

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
TDS/TCS Deducted at Source	2187.16	2031.37
Advance Tax	7310.60	5343.47
Less: Provision for Income Tax	9739.00	8074.00
As per Balance Sheet	**-241.24**	**-699.16**

NOTE - 11 DEFERRED TAX ASSETS/LIABILITIES (NET)

(₹ in Lakh)

Particulars	As at 31.03.25	As at 31.03.24
Deferred Tax Assets	6400.38	6069.39
Less : Deferred Tax Liabilities	2684.57	2538.18
As per Balance Sheet	**3715.81**	**3531.21**

Note :- Refer Sl. No. 4(C) of Note-35

NOTE - 12 PROPERTY, PLANT & EQUIPMENT

(₹ in Lakh)

Particulars	Net Carrying Amount as at 31.03.2025	Net Carrying Amount as at 31.03.2024
Land	47.00	47.29
Building	22320.07	22784.28
Furniture & Fittings	248.01	291.25
Office Equipments	530.05	428.55
Vehicle	17.03	21.26
Plant & Equipment	5774.25	5077.58
Total Property, Plant and Equipment	**28936.41**	**28650.21**
Assets Classified as Held for Sale	0.00	0.00
Software and Software under Development	139.44	122.12
Right to Use Assets	169.57	221.91
Capital Work in Progress	543.03	482.33

Note :- Refer Sl. No. 4(F) of Note-35

(₹ in Lakh)

Particulars	GROSS BLOCK							ACCUMULATED DEPRECIATION						LTA		NET BLOCK	
	As At 01/04/24	Additions	Sale	Acquired through Business Combination	Revaluation / Impairment	Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment	Cost As At 31/03/25	As At 01/04/24	Depreciation Charge for the Year	Sales	Revaluation / Impairment	Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment	As At 31/03/25	As At 31/03/25	As At 31/03/24	As At 31/03/25	As At 31/03/24
TANGIBLE ASSETS OWN ASSETS																	
Building	23449.33	29.72	0.00	0.00	0.00	0.00	23479.05	2986.25	387.07	0.00	0.00	0.00	3373.32	0.00	0.00	20105.73	20463.08
Furniture & Fittings	663.59	11.92	1.38	0.00	0.00	0.72	673.41	488.48	34.12	0.56	0.00	-0.40	522.44	0.00	0.00	150.97	175.11
Land	34.62	0.00	0.00	0.00	0.00	0.00	34.62	4.66	0.19	0.00	0.00	0.00	4.85	0.00	0.00	29.77	29.96
Office Equipments	1136.86	85.20	5.59	0.00	0.00	8.54	1207.93	890.97	94.88	4.40	0.00	4.81	976.64	0.00	0.00	231.29	245.89
Vehicle	80.02	0.00	0.45	0.00	0.00	0.00	79.57	73.73	2.24	0.43	0.00	0.00	75.54	0.00	0.00	4.03	6.29
Plant & Equipment	2534.55	15.38	0.27	0.00	0.00	-5.96	2555.62	1133.05	76.64	0.27	0.00	-3.43	1212.85	0.00	0.00	1342.77	1401.50
Total	**27898.97**	**142.22**	**7.69**	**0.00**	**0.00**	**3.30**	**28030.20**	**5577.14**	**595.14**	**5.66**	**0.00**	**0.98**	**6165.64**	**0.00**	**0.00**	**21864.56**	**22321.83**

Particulars	GROSS BLOCK							ACCUMULATED DEPRECIATION						LTA		NET BLOCK	
	As At 01/04/24	Additions	Sale	Acquired through Business Combination	Revaluation / Impairment	Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment	Cost As At 31/03/25	As At 01/04/24	Depreciation Charge for the Year	Sales	Revaluation / Impairment	Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment	As At 31/03/25	As At 31/03/25	As At 31/03/24	As At 31/03/25	As At 31/03/24
LEASED ASSETS																	
Plant & Equipments	33.16	0.00	0.00	0.00	0.00	0.00	33.16	20.35	0.00	0.00	0.00	0.00	20.35	12.77	12.77	0.04	0.04
SEIZED LEASE ASSETS																	
Plant & Equipments	59.35	0.00	0.00	0.00	0.00	0.00	59.35	9.67	0.00	0.00	0.00	0.00	9.67	48.80	48.80	0.88	0.88
ASSETS ACQUIRED OUT OF GOVT. GRANTS																	
Land	23.04	0.00	0.00	0.00	0.00	0.00	23.04	5.71	0.10	0.00	0.00	0.00	5.81	0.00	0.00	17.23	17.33
Building	1737.97	0.00	0.00	0.00	0.00	-82.47	1820.44	531.89	31.79	0.00	0.00	0.00	563.68	0.00	0.00	1256.76	1206.08
Furniture & Fittings	197.51	8.88	0.00	0.00	0.00	0.00	206.39	137.88	17.77	0.00	0.00	0.00	155.65	0.00	0.00	50.74	59.63
Office Equipments	974.64	152.12	9.91	0.00	0.00	0.00	1116.85	886.67	31.60	9.42	0.00	0.00	908.85	0.00	0.00	208.00	87.97
Vehicle	10.44	0.00	5.01	0.00	0.00	0.00	5.43	9.99	0.00	4.76	0.00	0.00	5.23	0.00	0.00	0.20	0.45
Plant & Equipment	5715.84	809.43	28.60	0.00	0.00	0.00	6496.67	2889.22	323.97	27.17	0.00	0.00	3186.02	0.00	0.00	3310.65	2826.62
Total	**8659.44**	**970.43**	**43.52**	**0.00**	**0.00**	**-82.47**	**9668.82**	**4461.36**	**405.23**	**41.35**	**0.00**	**0.00**	**4825.24**	**0.00**	**0.00**	**4843.58**	**4198.08**
ASSETS NOT ACQUIRED OUT OF GOVT. GRANTS ON ACCOUNT OF TECHNICAL CENTRES																	
Building	1416.24	0.00	0.00	0.00	0.00	0.00	1416.24	301.12	157.54	0.00	0.00	0.00	458.66	0.00	0.00	957.58	1115.12
Furniture & Fittings	180.07	2.01	0.00	0.00	0.00	-1.78	183.86	123.56	13.81	0.00	0.00	-0.19	137.56	0.00	0.00	46.30	56.51
Office Equipments	721.59	32.26	1.51	0.00	0.00	-1.52	753.86	626.90	36.35	0.94	0.00	-0.79	663.10	0.00	0.00	90.76	94.69
Plant & Equipment	1428.26	371.11	0.00	0.00	0.00	0.00	1799.37	579.72	99.75	0.01	0.00	0.00	679.46	0.00	0.00	1119.91	848.54
Vehicle	20.12	0.00	0.00	0.00	0.00	0.00	20.12	5.60	1.72	0.00	0.00	0.00	7.32	0.00	0.00	12.80	14.52
TOTAL	**3766.28**	**405.38**	**1.51**	**0.00**	**0.00**	**-3.30**	**4173.45**	**1636.90**	**309.17**	**0.95**	**0.00**	**-0.98**	**1946.10**	**0.00**	**0.00**	**2227.35**	**2129.38**
SUB TOTAL-TANGIBLE ASSETS	**40417.20**	**1518.03**	**52.72**	**0.00**	**0.00**	**-82.47**	**41964.98**	**11705.42**	**1309.54**	**47.96**	**0.00**	**0.00**	**12967.00**	**61.57**	**61.57**	**28936.41**	**28650.21**
PREVIOUS YEAR	39492.17	745.76	100.33	0.00	0.00	-279.60	40417.20	10706.30	1087.60	88.48	0.00	0.00	11705.42	61.57	61.57	28650.21	28724.30
INTANGIBLE ASSETS																	
OWN ASSETS																	
Computer Software	245.42	6.93	0.00	0.00	0.00	0.00	252.35	193.20	15.00	0.00	0.00	0.00	208.20	0.00	0.00	44.15	52.22
ASSETS ACQUIRED OUT OF GOVT. GRANT																	
Computer Software	123.08	39.85	0.00	0.00	0.00	0.00	162.93	96.57	13.29	0.00	0.00	0.00	109.86	0.00	0.00	53.07	26.51

Particulars	GROSS BLOCK							ACCUMULATED DEPRECIATION						LTA		NET BLOCK	
	As At 01/04/24	Additions	Sale	Acquired through Business Combination	Revaluation / Impairment	Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment	Cost As At 31/03/25	As At 01/04/24	Depreciation Charge for the Year	Sales	Revaluation / Impairment	Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment	As At 31/03/25	As At 31/03/25	As At 31/03/24	As At 31/03/25	As At 31/03/24
ASSETS NOT ACQUIRED OUT OF GOVT. GRANTS ON ACCOUNT OF TECHNICAL CENTRES																	
Computer Software	249.50	0.86	0.00	0.00	0.00	0.00	250.36	241.76	2.03	0.00	0.00	0.00	243.79	0.00	0.00	6.57	7.74
Right to Use Assets																	
Right to Use Assets	290.26	10.91	0.00	0.00	0.00	0.00	301.17	68.35	63.25	0.00	0.00	0.00	131.60	0.00	0.00	169.57	221.91
SUB TOTAL- INTANGIBLE ASSETS	**908.26**	**58.55**	**0.00**	**0.00**	**0.00**	**0.00**	**966.81**	**599.88**	**93.57**	**0.00**	**0.00**	**0.00**	**693.45**	**0.00**	**0.00**	**273.36**	**308.38**
PREVIOUS YEAR	617.02	296.66	5.42	0.00	0.00	0.00	908.26	504.54	100.67	5.33	0.00	0.00	599.88	0.00	0.00	308.38	112.48
CAPITAL WORK IN PROGRESS																	
Capital Work in Progress	280.19	119.37	0.00	0.00	0.00	0.00	399.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	399.56	280.19
PREVIOUS YEAR	437.42	71.16	0.00	0.00	0.00	228.39	280.19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	280.19	437.42
CWIP Acquired out of Govt. Grant	202.14	23.80	0.00	0.00	0.00	82.47	143.47	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	143.47	202.14
PREVIOUS YEAR	0.00	253.35	0.00	0.00	0.00	51.21	202.14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	202.14	0.00
SUB TOTAL- CAPITAL WORK IN PROGRESS	**482.33**	**143.17**	**0.00**	**0.00**	**0.00**	**82.47**	**543.03**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**0.00**	**543.03**	**482.33**
PREVIOUS YEAR	437.42	324.51	0.00	0.00	0.00	279.60	482.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	482.33	437.42
INTANGIBLE ASSETS UNDER DEVELOPMENT OWN ASSETS																	
Computer Software	35.65	0.00	0.00	0.00	0.00	0.00	35.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	35.65	35.65
PREVIOUS YEAR	35.65	0.00	0.00	0.00	0.00	0.00	35.65	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	35.65	35.65
ASSETS CLASSIFIED AS HELD FOR SALE																	
Assets Classified as Held for Sale (Owned Assets)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Assets Classified as Held for Sale (Govt. Grant)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
GRAND TOTAL	**41843.44**	**1719.75**	**52.72**	**0.00**	**0.00**	**0.00**	**43510.47**	**12305.30**	**1403.11**	**47.96**	**0.00**	**0.00**	**13660.45**	**61.57**	**61.57**	**29788.45**	**29476.57**
PREVIOUS YEAR	40586.39	1366.93	109.88	0.00	0.00	0.00	41843.44	11214.76	1188.27	97.73	0.00	0.00	12305.30	61.57	61.57	29476.57	29310.06

Note :- Inter Unit Transfer/ Inter Group Adjustment/ Other Adjustment Column includes capitalisation of assets from CWIP to respective group of assets

ANNEXURE - 12A AGEING OF CWIP (INCLUDING GRANT) AND INTANGIBLE ASSETS UNDER DEVELOPMENT

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24
Agewise Classification of CWIP			
Projects in Progress			
Less than equal to 1 Year	119.37		71.16
Over 1 Year - Less than equal to 2 Years	71.16		209.03
Over 2 Years - Less than equal to 3 Years	209.03		0.00
Over 3 Years	0.00		0.00
Sub Total	**399.56**		**280.19**
Projects Temporarily Suspended			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Sub Total	**0.00**		**0.00**
Total	**399.56**		**280.19**
Projects whose completion is overdue or exceeded original cost			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Total	**0.00**		**0.00**
Agewise Classification of CWIP (Acquired out of Grant)			
Projects in Progress			
Less than equal to 1 Year	23.79		202.14
Over 1 Year - Less than equal to 2 Years	119.68		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Sub Total	**143.47**		**202.14**
Projects Temporarily Suspended			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Sub Total	**0.00**		**0.00**
Total	**143.47**		**202.14**
Projects whose completion is overdue or exceeded original cost			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Total	**0.00**		**0.00**
Agewise Classification of Intangible Assets under Development			
Projects in Progress			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		12.26
Over 2 Years - Less than equal to 3 Years	12.26		0.00
Over 3 Years	23.39		23.39
Sub Total	**35.65**		**35.65**

Particulars	As at 31.03.25		As at 31.03.24
Projects Temporarily Suspended			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Sub Total	**0.00**		**0.00**
Total	**35.65**		**35.65**
Projects whose completion is overdue or exceeded original cost			
Less than equal to 1 Year	0.00		0.00
Over 1 Year - Less than equal to 2 Years	0.00		0.00
Over 2 Years - Less than equal to 3 Years	0.00		0.00
Over 3 Years	0.00		0.00
Total	**0.00**		**0.00**

NOTE - 13 OTHER NON-FINANCIAL ASSETS

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Capital Advances				
With Contractors	159.62		194.65	
Add: Interest Accrued on Capital Advance	0.00	159.62	0.00	194.65
With Contractors (Against Govt. Grant)	48.48		72.27	
Add: Interest Accrued on Capital Advance	0.00	48.48	0.00	72.27
Advance to Suppliers	3096.94		2809.83	
Less: Impairment Loss Allowance	0.00	3096.94	0.00	2809.83
Sub Total		**3305.04**		**3076.75**
Other Deposits with Tax Authorities		1089.80		608.49
Other Non Financial Assets #	379.14		467.33	
Less: Additional/Normal Interest Suspense	0.00		0.00	
Less: Impairment Loss Allowance	18.79	360.35	29.80	437.53
As per Balance Sheet		**4755.19**		**4122.77**

Note :-

Includes Advance paid to outside parties against Government Grants, prepaid expenses, advance paid to outside parties, amount deposited with court and rates & taxes paid in advance.

NOTE - 14 TRADE PAYABLES

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Trade Payables				
Outstanding Dues of MSEs *	10118.22		11916.71	
Outstanding Dues of Non-MSEs	68.05	10186.27	69.61	11986.32
Other Payables				
Outstanding Dues of MSEs	0.00		0.00	
Outstanding Dues of Non-MSEs	0.00	0.00	0.00	0.00
Due to Related Parties		0.00		0.00
As per Balance Sheet		**10186.27**		**11986.32**

Note :- Refer Sl. No. 1 of Note-35

* Includes Trade payable on account of Tender Marketing ₹ 10108.92 lakh (₹ 11907.42 lakh)

Annexure - 14A Trade Payable (Agewise Summary)

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Undisputed Trade Payables - Dues of MSEs				
Less than equal to 1 Year	2058.22		3652.39	
Over 1 Year - Less than equal to 2 Years	1711.54		2820.44	
Over 2 Year - Less than equal to 3 Years	1297.35		2206.90	
Over 3 Years	5032.41		3072.15	
Sub Total		**10099.52**		**11751.88**
Disputed Trade Payables - Dues of MSEs				
Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	18.70		164.83	
Sub Total		**18.70**		**164.83**
Total		**10118.22**		**11916.71**
Undisputed Trade Payables - Dues of Others				
Less than equal to 1 Year	0.33		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	45.85		47.74	
Sub Total		**46.18**		**47.74**
Disputed Trade Payables - Dues of Others				
Less than equal to 1 Year	0.00		0.00	
Over 1 Year - Less than equal to 2 Years	0.00		0.00	
Over 2 Year - Less than equal to 3 Years	0.00		0.00	
Over 3 Years	21.87		21.87	
Sub Total		**21.87**		**21.87**
Total		**68.05**		**69.61**
Grand Total		**10186.27**		**11986.32**

NOTE - 15 BORROWINGS

(₹ in Lakh)

Particulars	As at 31.03.25		As at 31.03.24	
Secured Borrowings				
Bonds/Debentures		0		0
Term Loans from :				
Banks		0		0
Others from:				
Government of India	0		0	
State Governments	0		0	
Financial Institutions	0		0	
Foreign Financial Institutions	0		0	
Others	0	0	0	0
Loans Repayable on Demand from:				
Banks				
Working Capital Loan	116500.00		107500.00	
Cash Credit	3376.13		1459.44	
Overdraft	0		0	
Term Loan	0.00	119876.13	29000.00	137959.44
Other Parties		0		0
Deferred Payment Liabilities		0		0
Deposits		0		0
Loans and Advances from Related Parties		0		0
Long Term Maturities of Finance Lease Obligations		0		0
Other Loans and Advances from				
Government of India	0		0	

Particulars	As at 31.03.25		As at 31.03.24	
State Governments	0		0	
Financial Institutions	0		0	
Foreign Financial Institutions	0		0	
Others	0	0	0	0
Sub Total		**119876.13**		**137959.44**
Unsecured Borrowings				
Bonds/Debentures		0		0
Term Loans from :				
Banks		0		0
Other Parties from:				
Government of India	0		0	
State Governments	0		0	
Financial Institutions	0		0	
Foreign Financial Institutions	4335.79		4535.98	
Others	0	4335.79	0	4535.98
Loans Repayable on Demand from:				
Banks				
Working Capital Loan	0		0	
Cash Credit	0		0	
Overdraft	0		0	
Term Loan	24999.94	24999.94	0	0
Other Parties		0		0
Deferred Payment Liabilities		0		0
Deposits		0		0
Loans and Advances from Related Parties		0		0
Long Term Maturities of Finance Lease Obligations		0		0
Other Loans and Advances from				
Government of India	0		0	
State Governments	0		0	
Financial Institutions	0		0	
Foreign Financial Institutions	0		0	
Others	0	0	0	0
Sub Total		**29335.73**		**4535.98**
As per Balance Sheet		**149211.86**		**142495.42**
Geographical Classification of Borrowings :				
In India		144876.07		137959.44
Outside India		4335.79		4535.98
Total		**149211.86**		**142495.42**

Note :- Refer Sl. No. 4(G) of Note-35

ANNEXURE - 15A DETAILS OF BORROWINGS

(₹ in Lakh)

Particulars	Amount outstanding as on		Terms of Repayment & Frequency of repayable Instalments (Monthly/ Quarterly/ Half Yearly/Annually)	Nature of Security	Whether guaranteed by Directors or Others	Continuing Default as on 31.03.2025	
	As At 31.03.25	As At 31.03.24				Period	Amount
Secured Borrowings							
Bonds/Debentures							
Term Loans from:							
Banks							
Vijaya Bank	0.00	0.00	Half Yearly		Nil	0	
Others from:							
Government of India							
State Governments							
Financial Institutions							
Foreign Financial Institutions							
Others							
Loans Repayable on Demand from:							
Banks							
Working Capital Loans							
The Hongkong & Shanghai Banking Corp. Ltd.	0.00	0.00		-	Nil	0	
State Bank of India	116500.00	107500.00		Pari passu charge on book debts by the way hypothication	Nil	0	
HDFC WCDL	0.00	0.00		Pari passu charge on book debts by the way hypothication	Nil	0	
	116500.00	**107500.00**					
Cash Credit							
Punjab National Bank	0.00	0.00		-	Nil	0	
Bank of Baroda (earlier Vijaya Bank)	0.00	0.00		-	Nil	0	
State Bank of India	3376.13	1459.44		Pari passu charge on book debts by the way hypothication	Nil	0	
	3376.13	**1459.44**					
Overdraft							

ANNEXURE - 15A DETAILS OF BORROWINGS

(₹ in Lakh)

Particulars	Amount outstanding as on		Terms of Repayment & Frequency of repayable Instalments (Monthly/ Quarterly/ Half Yearly/Annually)	Nature of Security	Whether guaranteed by Directors or Others	Continuing Default as on 31.03.2025	
	As At 31.03.25	As At 31.03.24				Period	Amount
The Hongkong & Shanghai Banking Corp. Ltd.	0.00	0.00		-	Nil	0	
	0.00	**0.00**					
Term Loan							
Indus Ind Bank	0.00	29000.00		Pari passu charge has the book debts including loans and advances of the company			
	0.00	**29000.00**					
Other Parties							
Deferred Payment Liabilities							
Deposits							
Loans and Advances from Related Parties							
Long Term Maturities of Finance Lease Obligations							
Other Loans and Advances from:							
Government of India							
State Governments							
Financial Institutions							
Foreign Financial Institutions							
Others							
Sub Total	**119876.13**	**137959.44**					
Unsecured Borrowings							
Bonds/Deventures							
Term Loans from:							
Banks							
Other Parties from:							
Government of India							
State Governments							
Financial Institutions							
Foreign Financial Institutions							
XIth LINE OF CREDIT	2093.63	2153.92	Half-Yearly		Guaranteed by Government of India		
XIIth LINE OF CREDIT	1745.34	1852.52	Half-Yearly		Guaranteed by Government of India		

ANNEXURE - 15A DETAILS OF BORROWINGS

(₹ in Lakh)

Particulars	Amount outstanding as on		Terms of Repayment & Frequency of repayable Instalments (Monthly/ Quarterly/ Half Yearly/Annually)	Nature of Security	Whether guaranteed by Directors or Others	Continuing Default as on 31.03.2025	
	As At 31.03.25	As At 31.03.24				Period	Amount
Casa Depositi E Prestiti, Italy (Previously known as Artigiancassa SPA)	496.82	529.54	Half-Yearly		Guaranteed by Government of India		
	4335.79	**4535.98**					
Others							
Loans Repayable on Demand from:							
Banks							
Working Capital Loans							
Cash Credit							
Overdraft							
Term Loan							
South Indian Bank	24999.94	0.00		-			
Other Parties							
Deferred Payment Liabilities							
Deposits							
Loans and Advances from Related Parties							
Long Term Maturities of Finance Lease Obligations							
Other Loans and Advances from:							
Government of India							
State Governments							
Financial Institutions							
Foreign Financial Institutions							
Others							
Sub Total	**29335.73**	**4535.98**					
Total	**149211.86**	**142495.42**					

Annexure - 15B - Detail of Borrowings from Foreign Financial Institutions

(₹ in Lakh)

Particulars	KFW XI Line of Credit	KFW XII Line of Credit	Italian Line of Credit
Total Loan Sanctioned (in Euro)	5112918.81	5036225.03	1053134.47
Due Date of Payment	30/6 and 31/12 every year	30/6 and 31/12 every year	17/7 and 17/1/ every year
First installment	30/06/2002	30/06/2006	17/01/2015
Last installment	30/06/2042	30/12/2035	17/07/2035
Total installments	81	60	42
Interest	10.50%	12.50%	0.50%
Loan o/s 31/03/25 (in Euro)	2219006.83	1849853.97	526567.66
Repayment term	Half yearly	Half yearly	Half yearly
Amount of installments (in Euro)	63400.19	83851.87	25074.61
Total Interest paid from 30.06.1993 to 30.12.2001 in Deuseh Mark	592439.19	405995.68	-
Total Interest paid from 30.06.2002 to 31.03.2025 in Euro	637894.28	647694.29	99598.31
Hedging	-	-	-

NOTE - 16 OTHER FINANCIAL LIABILITIES (AT FAIR VALUE)

(₹ in Lakh)

Particulars	As At 31.03.25	As At 31.03.24
Advance from RMA / AWRT Buyers - Units	2097.58	1381.92
Discount Payable	1890.82	1927.03
Payable to Rating/Credit Information Agencies	0.90	0.89
Security Deposit Payable	2700.80	2531.60
Earnest Money Deposits (EMD)	770.81	993.40
Retention Money	511.06	621.03
Payable for Projects	890.88	1070.01
Credit Balance in Trade Receivables	4.59	4.59
Interest Accrued But Not Due on Borrowings/CSD	7.70	8.05
Amount Payable for Training	125.92	77.42
Other Payables - Employees	2032.04	1610.80
Current Liability for Expenses	906.27	877.37
Other Payables #	1332.20	1859.93
Commitment Advance Received - Exhibitions	2.17	6.49
Amount Payable to Government of India against Surplus in Grants (Net)	799.48	55.15
Discounting Impact of Security Deposit Receivables	14.74	12.42
Discounting Impact of Retention Money Receivables	0.26	0.46
As per Balance Sheet	**14088.22**	**13038.56**

Note :-

Includes Goverenment Guarantee payable, godown handling charges payable, lease liablity as per IndAS-116,SPRS,NSSH units,Duty Drawback,exhibition/delegation and other payables,etc.

ANNEXURE-16A AMOUNTS PAYABLE TO GOVERNMENT OF INDIA AGAINST SURPLUS IN GRANTS

(₹ in Lakh)

	Particulars	Balance Brought Forward From Previous Year		Grant Received/ Interest Earned During The Year	Reimb/ Refund/ Adjustment/ Transfer to State Agency	Fixed Assets Acquired / WIP	Net Revenue Expenditure	Total Expenditure	Reimbursable Expenditure	As at 31/03/25	
		Deficit	Surplus							Deficit	Surplus
1	**Assistance for Training to Institutions**										
	Assistance for Training to Institutions	0.00	278.99	2395.72	-1223.43	1010.29	399.65	1409.94	1409.94	0.00	41.34
	Assistance for Training to Institutions in North East Region	0.25	0.00	63.50	0.00	0.00	63.50	63.50	63.50	0.25	0.00
	Sub Total (Net)		**278.74**	**2459.22**	**-1223.43**	**1010.29**	**463.15**	**1473.44**	**1473.44**	**0.00**	**41.09**
2	**National SC-ST Hub (NSSH)**										
	NSSH - SCSP	147.39	0.00	4298.95	140.98	0.00	4277.25	4277.25	4277.25	0.00	15.29
	NSSH - TSP	107.38	0.00	4464.01	107.37	0.00	4178.51	4178.51	4178.51	0.00	285.49
	NSSH - NER (SCSP)	0.00	72.54	25.00	-3.00	0.00	82.26	82.26	82.26	0.00	12.28
	NSSH - General	0.00	88.78	1220.26	-78.18	0.00	800.11	800.11	800.11	0.00	430.75
	NSSH - NER (TSP)	0.00	9.24	475.00	0.00	0.00	220.43	220.43	220.43	0.00	263.81
	Sub Total (Net)	**84.22**	**0.00**	**10483.22**	**167.17**	**0.00**	**9558.56**	**9558.56**	**9558.56**	**0.00**	**1007.62**
3	Enterpreneurship and Skill Development Programmes (ESDP)	0.00	0.74	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.74
4	Training cum Incubation	0.00	3.54	0.00	-28.89	0.00	0.00	0.00	0.00	25.36	0.00
5	Procurement and Marketing Support Scheme (PMSS)	34.84	0.00	157.57	0.00	0.00	230.37	230.37	230.37	107.64	0.00
6	International Co-operation (IC) Scheme	108.81	0.00	68.71	0.00	0.00	72.13	72.13	72.13	112.23	0.00
7	RAMP & TEAM			56.84	0.00	0.00	61.58	61.58	61.58	4.74	0.00
	Total		**55.15**	**13225.56**	**-1085.15**	**1010.29**	**10385.79**	**11396.08**	**11396.08**	**250.22**	**1049.70**
								Net Surplus / (Deficit)		**799.48**	
								Previous Year Surplus / (Deficit)		**55.15**	

NOTE - 17 PROVISIONS

(₹ in Lakh)

Particulars	As At 31.03.25		As At 31.03.24	
Provisions for Employee Benefits				
For Gratuity	6011.62		5504.29	
For Leave Encashment	3466.92		3332.32	
For Half Pay Leave	617.54		575.99	
For TA on Retirement	4.49	10100.57	4.18	9416.78
Others				
For Doubtful Debts & Advances	14468.53		13915.43	
Less: Adjustment as per contra against Trade Receivables, Loans & Advances, etc.	14468.53	0.00	13915.43	0.00
For Corporate Social Responsibility		266.30		73.01
For Exchange Variation				
Balance as per last Balance Sheet	2413.77		2249.66	
Add: Provision made during the Year	371.18		402.91	
Less: Utilised for Exchange Variation Losses	102.95		41.69	
Less: Amount Written Back	315.01	2366.99	197.11	2413.77
For Promotional Activity (KFW)				
Balance as per last Balance Sheet	0.00		0.00	
Add: Provision made during the Year	41.72		46.02	
Less: Amount Utilized/Written Back	41.72	0.00	46.02	0.00
As per Balance Sheet		**12733.86**		**11903.56**

Note :- For Employee Benefit's Provisions refer Sl. No. 4(H) of Note-35

ANNEXURE-17A DETAILS OF ADDITIONS, REVERSALS & UTILIZATIONS OF PROVISIONS

2024-25

(₹ in Lakh)

Particulars	Opening Balance as on 01.04.2024	Additions during the year	Utilizations/ Reversals/ Adjustments	Amount Written Back during the year	Closing Balance as on 31.03.2025
For Gratuity	5504.29	964.73	455.57	1.83	6011.62
For Leave Encashment	3332.32	817.95	671.14	12.21	3466.92
For Half Pay Leave	575.99	104.46	26.41	36.50	617.54
For TA on Retirement	4.18	0.89	0.30	0.28	4.49
For Doubtful Debts	13915.43	580.06	0.00	26.96	14468.53
For Corporate Social Responsilbility	73.01	247.10	53.81	0.00	266.30
For Exchange Variation	2413.77	371.18	102.95	315.01	2366.99
For Promotional Activity	0.00	41.72	41.72	0.00	0.00
Total	**25818.99**	**3128.09**	**1351.90**	**392.79**	**27202.39**

2023-24

(₹ in Lakh)

Particulars	Opening Balance as on 01.04.2023	Additions during the year	Utilizations/ Reversals/ Adjustments	Amount Written Back during the year	Closing Balance as on 31.03.2024
For Gratuity	5384.35	652.09	522.85	9.30	5504.29
For Leave Encashment	3251.29	751.86	650.30	20.53	3332.32
For Half Pay Leave	524.55	104.25	17.68	35.13	575.99
For TA on Retirement	4.04	0.53	0.04	0.35	4.18
For Doubtful Debts	13007.63	1017.22	0.00	109.43	13915.43
For Corporate Social Responsilbility	2249.66	73.00	0.00	0.00	73.01
For Exchange Variation	0.00	402.90	41.69	197.11	2413.77
For Promotional Activity	0.00	46.02	46.02	0.00	0.00
Total	**24421.52**	**3047.87**	**1278.58**	**371.85**	**25818.99**

NOTE - 18 OTHER NON-FINANCIAL LIABILITIES

(₹ in Lakh)

Particulars	As At 31.03.25	As At 31.03.24
Income Received in Advance	1293.07	1647.76
Other Payables - Employees	1055.74	973.02
Impact of Discounting on Employee Advance	1.48	1.95
Other Payables - Taxes	1231.89	663.43
A/c Payable for Bulk Supplies (RMA / AWRT)	3334.37	3247.24
As per Balance Sheet	**6916.55**	**6533.40**

NOTE-19 SHARE CAPITAL

(₹ in Lakh)

Particulars	As At 31.03.25	As At 31.03.24
AUTHORISED		
5,35,00,000 (Previous Year 5,35,00,000) Equity Shares of ₹ 100/- each	53500.00	53500.00
ISSUED, SUBSCRIBED AND PAID UP		
5,32,98,800 (Previous Year 5,32,98,800) Equity Shares of ₹ 100/- each fully paid up.	53298.80	53298.80
As per Balance Sheet	**53298.80**	**53298.80**

ANNEXURE-19A RECONCILIATION OF NUMBER OF SHARES OUTSTANDING

(₹ in Lakh)

Particulars	As At 31.03.25 Equity Shares (No)	As At 31.03.24 Equity Shares (No)
Shares Outstanding at the beginning of the Year	53298800	53298800
Shares Issued during the Year	0	0
Shares Bought Back during the Year	0	0
Shares Outstanding at the end of the Year	53298800	53298800

ANNEXURE-19B DETAILS OF SHAREHOLDING BY GOVERNMENT OF INDIA AND PROMOTERS OVER 5% SHARE IN CORPORATION

(₹ in Lakh)

Name of Shareholder	As At 31.03.25 No. of Share Held	As At 31.03.25 % of Holding	As At 31.03.24 No. of Share Held	As At 31.03.24 % of Holding
Promoter & Shareholder				
Government of India	53298800	100	53298800	100
Changes in Promoter & Shareholder Holding during the Year	-	-	-	-

ANNEXURE-19C DETAILS OF SHARES ALLOTTED PURSUANT TO CONTRACT(S) WITHOUT PAYMENT BEING RECEIVED IN CASH, BONUS SHARES & SHARES BOUGHT BACK IN RESPECT OF LAST 5 YEARS

(₹ in Lakh)

	Aggregate No. of Shares				
Particulars	2024-25	2023-24	2022-23	2021-22	2020-21
Equity Shares:					
Fully paid up pursuant to Contract(s) without Payment being received in Cash	0	0	0	0	0
Fully paid up by way of Bonus Shares	0	0	0	0	0
Shares bought back	0	0	0	0	0
Preference Shares:					
Fully paid up pursuant to Contract(s) without Payment being received in Cash	0	0	0	0	0
Fully paid up by way of Bonus Shares	0	0	0	0	0
Shares bought back	0	0	0	0	0

ANNEXURE-19D DETAILS OF CALLS UNPAID

(₹ in Lakh)

Particulars	As At 31.03.25	As At 31.03.24
Calls Unpaid		
By Directors	0	0
By Officers	0	0

ANNEXURE-19E RIGHT, PREFERENCE AND RESTRICTIONS ATTACHED TO SHARES

The equity share is the only class of Share capital having par value of ₹ 100 per share. Every holder of equity share present at a meeting in person or by a proxy, is entitled to one vote, and upon a poll each share is entitled to one vote.

Equity share carry voting right proportionate to the paid-up value per share. In the event of liquidation of the company, holders of the equity share are entitled to be repaid the amounts credited as paid up on those equity share. All surplus assets after settlement of liabilities as at the commencement of winding up shall be paid to the holders of equity share in proportion of their shareholding.

NOTE - 20 DETAILS OF OTHER EQUITY

(₹ in Lakh)

Particulars	As 01.04.2024	Additions / Created During the Year	Deductions during the Year		As At 31.03.2025
			Transfer / Sales / Adjustment	Depreciation for the Year	
CAPITAL RESERVES/DEFERRED INCOME (Reserve representing value of Assets acquired out of Grants received from Government of India)					
Technical Centre	252.84	0.00	1.60	20.39	230.85
Government Purchase Plan	0.41	0.00	0.00	0.00	0.41
Appropriate Technology	2.18	0.00	-0.19	0.00	2.37
Modernization - Lock Project	10.44	0.00	0.00	0.00	10.44
Development of North East Region	16.76	0.00	0.00	0.57	16.19
Technology Business Incubator	49.24	0.00	0.77	3.35	45.12
Mini Tool Room Centre	0.85	0.00	0.00	0.00	0.85
Minority Welfare Scheme	0.12	0.00	0.00	0.00	0.12
Modernization of Technical Centre	4.32	0.00	0.00	0.00	4.32
Science & Technology Project	1.26	0.00	0.00	0.02	1.24
Product Design Centre (PRIDE)	9.51	0.00	0.00	0.32	9.19
Laghu Udyog Mart(LUM)	174.52	0.00	0.00	6.58	167.94
Interest Differential Fund on KFW (West Germany) Loans	16.83	0.00	0.00	0.51	16.32
Technology Development of Baking Oven	0.02	0.00	0.00	0.00	0.02
DST-STEP (S&T Project)	12.31	0.00	0.00	2.88	9.43
Testing Fuel Efficient Diesel Engine (TFEDE)	0.36	0.00	0.00	0.00	0.36
Marketing Development Centre	56.86	0.00	0.00	1.53	55.33
Interest Differential Fund on S&T Project	0.65	0.00	0.00	0.00	0.65
Training cum Incubation-LBI/Aspire	192.65	0.00	0.00	25.00	167.65
Assistance for Training to Institutions	3696.89	1010.28	0.00	357.37	4349.80
Sub Total	**4499.02**	**1010.28**	**2.18**	**418.52**	**5088.60**

Particulars	As 01.04.2024	Additions / Created During the Year	Deductions during the Year		As At 31.03.2025
			Transfer / Sales / Adjustment	Depreciation for the Year	
OTHER RESERVES					
Capital Replacement Reserve	73.09	3.22	0.00	0.00	76.31
Impairment Reserve *	4866.65	0.00	0.00	0.00	4866.65
Retained Earning	62077.80	14935.66	6722.70	0.00	70290.76
Equity Instruments through Other Comprehensive Income (OCI)	368.66	-133.32	0.00	0.00	235.34
Actuarial Gain/Loss on Defined Benefit Plans through OCI	-530.62	-27.06	0.00	0.00	-557.68
Statutory Reserve - u/s 45 IC of RBI Act 1934 **	10921.02	2925.98	0.00	0.00	13847.00
As per Balance Sheet	**82275.62**	**18714.76**	**6724.88**	**418.52**	**93846.98**

*Refer Point No. 4(Y)(A) of Note-35
**Refer Point No. 4(Y) (C) of Note-35

NOTE - 21 REVENUE FROM OPERATIONS

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
REVENUE FROM OPERATIONS		
A Sales of Products		
Marketing Activity		
Marketing	4265.51	6547.74
Export	0.00	0.00
Raw Material Distribution	286506.05	269861.14
As per Statement of Profit & Loss	**290771.56**	**276408.88**
B Sale of Services		
Revenue from Single Point Registration Scheme (SPRS)	869.20	886.70
Revenue from Digital Services Facilitation (DSF)	510.47	581.80
Application Processing Fees	0.70	2.43
House Keeping & Other Charges	1339.21	1189.28
Revenue from Training Activities	2117.71	1951.54
Revenue on account of Common Facilities	1336.77	1237.99
Facilitation Charges on Implementation of Govt Scheme (PMV) @	1687.50	1125.00
Revenue from Training cum Incubation Center-LBI/Aspire (TIC)	46.25	47.29
Receipts from Exhibitions, Seminars, Meets, Conferences and Marketing Campaigns	36.56	109.75
Other Receipts from Services	14.54	10.75
Administrative Charges on Implementation of Govt. Schemes (Grants & Subsidies)	612.15	972.30
Management Fees from SRI Fund	568.30	570.17
As per Statement of Profit & Loss	**9139.36**	**8685.00**
C Interest Income		
AT ORIGINAL COST		
From Parties		
Normal	29253.05	31927.76
Penal Interest	0.00	3.97
From Deposits with Banks	86.39	53.73
From Employee Advance	0.09	0.31
From Others	2.66	2.05
Gain of Interest on Foreign Currency Transactions and Translation (Net)	0.00	0.00
AT AMORTISED COST		
Impact of Discounting on Financial Assets	31.30	57.03
Interest Income Employee/Amortised Cost	0.00	0.00
As per Statement of Profit & Loss	**29373.49**	**32044.85**
D Fees and Commission Income		

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Processing Fees/Service Charges Earned	Value of Goods Handled, Services Rendered	Processing Fees	Value of Goods Handled, Services Rendered	Processing Fees
RMD / RMA / AWRT *	1075785.30	4211.74	1108344.79	4614.99
Miscellaneous Items **	67232.14	166.45	60068.84	214.28
As per Statement of Profit & Loss	**1143017.44**	**4378.19**	**1168413.63**	**4829.27**
E Other Operating Revenues				
Excess Provision Written Back:				
KFW	356.73		243.13	
Government Guarantee Fee	0.00		0.00	
Others #	31.00	387.73	4.56	247.69
Sundry Credit Balances Written Back		72.17		120.79
Gain on Foreign Currency Transactions and Translation (Net)		0.00		0.00
Reimbursement of expense from Subsidiary		0.00		0.00
Penal Charges earned		3452.34		0.00
As per Statement of Profit & Loss		**3912.24**		**368.48**

Note :-
– Sales are net of discounts, rebates etc. ₹11021.34 lakhs (₹10675.36 lakhs)
* RMD/RMA/AWRT includes processing fees towards security against BG (Bulk and Non Bulk Supply), Advance Payment and Agency Sales/ Godown Operations
** Misc. Items includes processing fees towards bill financing, marketing and Bank Tie Up
# Includes Provision for Doubtful Debts Written Back (Net) ₹ 26.96 lakhs (₹ NIL lakhs)
@ Refer S.No. 4 (P) of Note 35

NOTE - 22 OTHER INCOME

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24
Other Income			
Interest on Income Tax Refunds	0.00		161.71
Miscellaneous Income	143.08		51.86
Excess Provision Written Back: Terminal Benefits	50.82		65.33
Reimbursement of Expenses incurred on behalf of SRI Fund	170.06		132.03
As per Statement of Profit & Loss	**363.96**		**410.93**

NOTE - 23 GRANTS AND SUBSIDIES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24
For Promotional Activities	**11396.08**		**16019.93**
Less: Capital Expenditure (Net)	1010.28		523.98
Less: Membership/ Inspection Fees, Training, Rent etc. under NSSH	83.35		101.09
Less: Training Fee - ATI & RAMP	486.06		329.65
Less: Administrative Charges on Implementation of Govt. Schemes (Grants & Subsidies)	612.15		972.30
Less: Membership Fees, Advertisement etc. under B2B Scheme (PMSS)	230.37		265.63
As per Statement of Profit & Loss	**8973.87**		**13827.28**

NOTE - 24 PURCHASE OF PRODUCTS

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Marketing Activity		
Marketing	4264.77	6547.12
Export	0.00	0.00
Raw Material Distribution	284805.55	268517.71
As per Statement of Profit & Loss	**289070.32**	**275064.83**

Note :- Purchases are net of discounts, rebates etc.₹12639.16 lakhs (₹ 11934.32 lakhs)

NOTE - 25 CHANGES IN INVENTORIES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Finished Goods:				
Closing Stock	0.00		0.00	
Less: Opening Stock	0.00		0.00	
Adjustment in Stock	0.00	0.00	0.00	0.00
Goods-In-Transit:				
Closing Stock	0.00		0.00	
Less: Opening Stock	0.00		0.00	
Adjustment in Stock	0.00	0.00	0.00	0.00
As per Statement of Profit & Loss		**0.00**		**0.00**

NOTE - 26 EMPLOYEES BENEFIT EXPENSES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Salaries and Allowances		9195.55		9319.59
Contributions to:				
Provident Fund	809.36		807.87	
Superannuation Scheme/Pension Scheme	673.94	1483.30	705.87	1513.74
Gratuity		983.81		660.39
Staff Welfare Expenses		204.51		244.22
Other Benefits		2553.39		2281.87
Directors (Including Chairman-Cum-Managing Director)				
Salaries and Allowances		204.70		119.64
Contributions to:				
Provident Fund	16.97		9.69	
Superannuation Scheme/Pension Scheme	14.55	31.53	8.47	18.16
Gratuity		8.06		2.42
Other Benefits		28.69		24.63
As per Statement of Profit & Loss		**14693.53**		**14184.66**

NOTE - 27 FINANCE COSTS

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Interest on Borrowings:		
Kreditanstalt West Germany (KFW Loans)	441.89	480.51
Casa Depositi E Prestiti, Italy (Previously known as Artigiancassa SPA)	2.55	2.83

Banks	10282.00		10974.29	
Others	0.00	10726.44	0.00	11457.63
Other Cost on Borrowing:				
Other Finance Charges		17.75		21.15
Interest Expenses on Employee Advance/Amortised Cost		0.00		0.42
As per Statement of Profit & Loss		**10744.19**		**11479.20**

NOTE - 28 DEPRECIATION & AMORTIZATION

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Depreciation on:				
Property, Plant & Equipments		967.56		818.70
Leased Assets		0.00		0.00
Property, Plant & Equipments acquired against Grants				
Depreciation as per Contra	418.52		342.95	
Less: Replacement Reserve as per Contra	418.52	0.00	342.95	0.00
Amortization of Intangible Assets		17.03		26.62
Impairment Loss on Property, Plant & Equipments & Intangible Assets		0.00		0.00
As per Statement of Profit & Loss		**984.59**		**845.32**

Note :- Depreciation on PPE includes depreciation for right of use assets ₹ 63.25 lakh (₹ 64.84 lakh)
Refer Note No. 12 and Sl. No. 4(E) of Note-35

NOTE - 29 CORPORATE SOCIAL RESPONSIBILITY

(₹ in Lakh)

Particulars	In Cash 31.03.2025	Yet to be Paid 31.03.2025	Total 31.03.2025	In Cash 31.03.2024	Yet to be Paid 31.03.2024	Total 31.03.2024
Construction/Acquisition of any Assets	0.00	0.00	0.00	0.00	0.00	0.00
On Purchase Other than above	60.48	249.17	309.65	215.14	73.75	288.89
As per Statement of Profit & Loss	**60.48**	**249.17**	**309.65**	**215.14**	**73.75**	**288.89**
Related Parties Transaction	0.00	0.00	0.00	0.00	0.00	0.00
Amount required to be spent by the company during the year			308.55			288.89
Amount of expenditure incurred			309.65			288.89
Shortfall at the end of the year			0.00			0.00
Total of previous years shortfall			0.00			0.00
Reason for Shortfall			N/A			N/A
Nature of CSR activities			Refer N-1			Refer N-2
Detail of Related Party Transactions			NIL			NIL

Note:

1) Nature of CSR activity comprises Sanitation, Health, enhancement of vocational skills, Education, Health Care like Vaccination for underpriveleged girls, health checkup and treatment camps, blood donation camps and setup of hostels for girls, provide Safe Drinking Water to the public through installation of RO Plants.

2) Nature of CSR activity comprises Contribution to Swachh Bharat Kosh, Clean Ganga Fund, provide Safe Drinking Water to the public through installation of 06 tube wells, installation of RO Plant, Construction of water storage tanks, Cow sheds (Gaushala),etc.

NOTE - 30 OTHER EXPENSES

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Electricity, Power & Water Charges	1155.38	1055.12
Printing & Stationery	85.87	85.43
Insurance	18.22	23.04
Travelling, Conveyance & Vehicle Charges	657.09	551.83
Freight and Octroi Expenses	24.94	35.45
Communication Expenses	102.63	101.51
Rent Paid	405.58	398.12
Recruitment Expenses	15.41	4.22
Licences, Rates & Taxes	262.21	278.69
Expense on Security & Other Allied Services	2170.24	2197.96
Repairs & Maintenance Expenses	680.11	687.48
Computer Maintenance Charges	39.39	37.51
Web Portal and Software Development, Maintenance Charges	31.22	32.48
Computer, Server etc., Hire Charges	74.90	72.42
Payments to Statutory Auditors	63.99	54.47
Payment to Internal auditors	38.74	38.17
Legal, Professional and Consultancy Charges	396.41	289.80
Directors' Sitting Fee	8.73	8.79
Directors' Other Expenses	44.20	23.13
Training Expenses	1021.88	1088.72
Common Facilities Charges	108.29	105.24
Expenses on Godown Operations	380.01	885.96
Infomediary Services Expenses	7.89	9.96
Business/Sales Promotion Expenses	71.54	65.77
Entertainment	33.55	32.81
Advertisement and Publicity	35.86	34.33
Miscellaneous Expenses	40.60	17.30
Bad Debts/Irrecoverable Advances Written Off	18.09	0.14
Expenditure on Exhibitions, Seminars and Conference	79.96	186.95
Expenses on Credit Information Report / PCRS	10.70	10.64
Expenses on Special Marketing Assistance Scheme (SMAS)	54.56	819.09
Expenses on Others - NSSH	8081.78	12147.37
Expenses on International Co-operation (IC) Scheme	72.13	288.94
Expenses on TEAM & RAMP	36.84	0.00
Provision for Doubtful Debts	580.06	907.80
Impact of Discounting on Financial Assets	69.69	13.48
Expenses on SPRS	35.33	33.72
Interest/Fees/Penalty for Statutory Dues	0.71	3.06
As per Statement of Profit & Loss	**17014.73**	**22626.90**

ANNEXURE - 30A DETAILS OF OTHER EXPENSES

(₹ in Lakh)

Particulars		For the Year Ended 31.03.25		For the Year Ended 31.03.24
Payment to Statutory Auditors for:				
Statutory Audit Fees		48.22		41.54
Tax Audit Fees		13.88		10.25
Other Taxation Matters		0.00		0.00
Company Law Matters		0.00		0.00
Management Services		0.00		0.00
Other Services		0.33		0.00
Reimbursement of Expenses		1.56		2.68
Total		**63.99**		**54.47**
Repairs & Maintenance Expenses on:				
Building		527.80		526.56
Machinery		55.38		46.26
Others		96.93		114.66
Total		**680.11**		**687.48**
Bad Debts/Irrecoverable Advance Written Off:				
Bad Debts Written Off		18.09		0.14
Irrecoverable Advances Written Off		0.00		0.00
PPE Written Off				
Losses Written Off	11.71		0.00	
Less: Contra Adjustment to Losses Written Off	11.71	0.00	0.00	0.00
Total		**18.09**		**0.14**
Training Expenses on:				
Internal		577.75		554.28
Sponsored		303.86		372.39
Personal		32.21		0.00
ATI		29.39		70.25
Capacity Building (NSSH)		0.00		0.05
Others		78.67		91.75
Total		**1021.88**		**1088.72**
Expenses on Special Marketing Assistance Scheme:				
Participation in Domestic Exhibitions/Trade Fairs		2.42		704.72
Participation in International Exhibitions/Trade Fairs Abroad		0.00		0.00
Organization Visit to Domestic Exhibitions/Trade Fairs		2.85		0.00
Organization Visit to International Exhibitions/Trade Fairs/Seminars Abroad		0.00		0.00
Vendor Development Programmes		13.19		8.38
Organizing Workshops, Seminars, Awareness Campaigns		17.73		36.10

Mega Events- Organizing SC-ST conclaves/ conferences in partnership with industry associations/ organizations of M/o MSME	18.37	69.89
Total	**54.56**	**819.09**
Expenses on International Co-operation (IC) Scheme:		
Visit of MSME Delegation in International Exhbitions, etc.	0.00	0.00
Participation of MSME Delegation in International Exhbitions, etc.	62.78	276.87
Holding/Organising International Conferences, etc.	0.00	12.07
Holding/Organising Mega International Exhibitions, etc.	0.00	0.00
Sending MSME Delegation to International Exhibitions, etc.	9.35	0.00
Total	**72.13**	**288.94**
Interest/Fees/Penalty for Statutory Dues		
Interest Paid for Late Deposit of TDS	0.21	3.03
Interest Paid for Late Deposit of GST	0.48	0.03
Fees for Late filling of TDS / TCS Returns	0.02	0.00
Fees for Late filling of GST Returns	0.00	0.00
Interest u/s 234A / B / C	0.00	0.00
Penalty under any Law	0.00	0.00
Total	**0.71**	**3.06**
Expenses on Others - NSSH:		
Special Credit Linked Capital Subsidy for technology enablement	6825.32	7228.26
Capacity building of existing & aspiring SC/ST entrepreneurs- Skill Development Programs	0.00	0.00
Reimbursement of Training Fees for Capacity Building for training programmes organized by organizations approved by the Ministry	1027.11	4598.00
Capacity building of existing & aspiring SC/ST entrepreneurs- Toolkit distribution for capacity building training programs	0.00	0.00
Support for enhancing competitiveness through various reimbursement sub-schemes/ interventions	0.00	0.00
Reimbursement of Bank Loan Processing Fee	18.45	11.82
Reimbursement of Bank charges for Performance Bank Guarantee	6.08	1.47
Testing Fee Reimbursement	7.17	1.15
Reimbursement of membership /subscription/entry fee of Export Promotion Council	0.95	0.86
Reimbursement of Course Fees to Top 50 NIRF Rated Management Institutions for short term training of SC/ST entrepreneurs	0.00	54.91
Reimbursement of membership in Government promoted E-Commerce Portals (Except B2B)	0.00	0.00
Awareness Generation and Publicity of the Scheme	1.99	1.85
Technical & Managerial Support to SC/ST Hub	194.71	249.05
Total	**8081.78**	**12147.37**

NOTE - 31 TAX EXPENSE

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25		For the Year Ended 31.03.24	
Provisions for Current Tax				
Provision for Current Tax	5289.00		4574.00	
Provision for Deferred Tax	-130.65		-15.83	
Provision for Wealth Tax	0.00	5158.35	0.00	4558.17
Adjustment for Previous Year Taxes				
Provision for Tax	-30.08		-23.92	
Provision for Deferred Tax	0.00	-30.08	0.00	-23.92
As per Statement of Profit & Loss		**5128.27**		**4534.25**

NOTE - 32 EARNINGS PER EQUITY SHARE

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Numerator		
Profit after tax as per Statement of Profit and Loss	14935.66	12939.36
Denominator		
Number of Equity Shares (Face value of ₹ 100/- each)	53298800	53298800
Number of Shares allotted during the year	0	0
Weighted Average number of equity shares for calculating Basic Earnings Per Share	53298800	53298800
Weighted Average number of equity shares for calculating Diluted Earnings Per Share	53298800	53298800
Basic Earnings Per Share (₹ per share) (Face value of ₹ 100/- each)	28.02	24.28
Diluted Earnings Per Share (₹ per share) (Face value of ₹ 100/- each)	28.02	24.28

NOTE - 33 CONTINGENT LIABILITIES & COMMITMENTS (TO THE EXTENT NOT PROVIDED FOR)

(₹ in Lakh)

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
(i) Contingent Liabilities:		
Claims against the Corporation not acknowledged as Debts	175.75	586.40
Disputed Income Tax, Interest Tax, Sales Tax, Trade Tax Demand	3206.99	722.90
Other money for which the Corporation is Contingently Liable	3085.95	3127.23
As per Statement of Profit & Loss	**6468.69**	**4436.53**
(ii) Commitments:		
Estimated amount of Contracts remaining to be executed on Capital Account and not provided for (Net of Advances)	1201.37	793.19
As per Statement of Profit & Loss	**1201.37**	**793.19**

NOTE - 34 FEES AND COMMISSION EXPENSES **(₹ in Lakh)**

Particulars	For the Year Ended 31.03.25	For the Year Ended 31.03.24
Fees and Commission :		
Government Guarantee Fee	17.10	18.32
Loss on Foreign Currency Transactions and Translation Interest Paid	12.35	15.69
Bank Charges and Commission	27.32	36.59
Others	3.05	0.69
As per Statement of Profit & Loss	**59.82**	**71.29**

Notes-35:

Other Notes to Consolidated Financial Statements for the year ended 31st March, 2025

The Consolidated Financial Statements comprises of financial statements of The National Small Industries Corporation Ltd. (NSIC) and its subsidiary – NSIC Venture Capital Fund (NVCFL) (referred to collectively as the 'Group').

NSIC Venture Capital Fund Limited ('NVCFL' or 'the Company'), is a public limited company domiciled in India and incorporated on 28th August 2020 under the provisions of the Companies Act, 2013. NVCFL is a wholly owned subsidiary of The National Small Industries Corporation Limited ('NSIC'), a Government of India enterprise and its registered office is located at NSIC Bhawan, Okhla Industrial Estate, Phase –III, New Delhi - 110020 (India). With effect from 1st September, 2021 the NVCFL was registered with Securities and Exchange Board of India ('SEBI') and received registration no. IN/AIF2/21-22/0924 as Category II Alternate Investment Fund under Securities & Exchange Board of India (Alternative Investment Fund) Regulations, 2012 ('the Regulations') for its first scheme Self Reliant India (SRI) Fund ("the Scheme" or "Fund"). The Scheme has the Government of India, NSIC and the Company as its contributors and is treated as a separate 'Association of Person'. The objective of the Scheme is to provide funding support to the daughter funds for onward provision of support to MSMEs as growth capital through equity, quasi-equity and debt.

1. The following information as required to be disclosed under the Micro, Small and Medium Enterprises Development Act, 2006, has been determined to the extent the status of such parties identified on the basis of information/documents available with the Group.

   NSIC facilitates MSEs in marketing their product through tender participation on behalf of MSEs under Consortia and Tender Marketing Scheme. As per the terms of agreement between NSIC

(₹ in Lakh)

S. No.	Particulars	2024-25	2023-24
1	Amount remaining unpaid to any supplier:		
	a) Principal Amount	10118.22	11916.71
	b) Interest due thereon	Nil	Nil
2	Amount of interest paid in terms of section 16 of the Micro, Small and Medium Enterprises Development Act, 2006, along with the amount paid to the supplier beyond the appointed day;	Nil	Nil
3	Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006;	Nil	Nil
4	Amount of interest accrued and remaining unpaid	Nil	Nil
5	Amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act, 2006.	Nil	Nil

and MSEs, MSEs are executing tenders awarded by the various government departments through NSIC and the amount becomes due to MSEs only on receipt of payment from the respective buyer departments. The amount payable to such units have been shown as "Trade Payables-Outstanding Dues of MSEs", in the financial statements, based on Udyog Aadhaar Memorandum (UAM) / Udyam Registration number and registration with the Corporation (NSIC) of the suppliers.

As per Micro, Small and Medium Enterprises Development (MSMED) Act, 2006, NSIC has been defined as a 'Supplier' under its Section 2(n) sub clause (i). Further, Ministry of MSME vide Circular dated 31.08.2016 has clarified that NSIC acts a 'Facilitator' in bringing together the MSEs (the supplying units) and the various 'buyers'. As NSIC at no stage becomes the beneficiary 'buyer' for the goods being supplied by the MSEs to the PSUs and other government departments through NSIC's facilitation, NSIC is not classified as 'buyer' in terms of Section 15 & 16 of the MSMED Act 2006 for the purpose of interest on delayed payment. The PSUs or other Government Departments, being beneficiary 'buyer' of the goods, are responsible for making the payment of the goods supplied by the 'supplier' and also for the interest on delayed payment in terms of the Section 15 & 16 of MSMED Act 2006. Accordingly, the provision relating to interest payable to such units, is not applicable to the NSIC.

As per MSME Department, Government of Odisha vide its circular no MSME-PSF-MISC-0040-2023/3594/MSME – Bhubaneswar dated 01.07.2024 addressed that role of NSIC is as 'Facilitator' & 'Supplier' and not 'Buyer' and 'Co-Applicant along with MSE units' for applicability of interest on delayed payment under the MSMED Act, 2006.

In respect of Other Trade Payables, the NSIC has not received any memorandum (as required to be filed by the suppliers with the notified authority under Micro, Small and Medium Enterprises Development Act, 2006) claiming their status as Micro, Small and Medium Enterprises (MSME). Consequently, the amount payable to such units has been shown as "Trade Payables-Outstanding Dues of Non-MSEs".

2. The Group has a system of obtaining periodic confirmation of balances of banks and other parties. Letters seeking confirmation for year-end outstanding balances have been sent to trade receivables, creditors, contractors' advances, deposits, borrowers etc. with a request to confirm or send comment within the stipulated period failing which balance as indicated in the letter would be taken as confirmed. In case of Government/ Local Authorities dues, and the cases where 100% Provisions are made, RC is issued and / or under litigation/ legal proceedings, customer balances are normally not subject to confirmation. No adverse communication has been received from any party. Moreover, reconciliations of the accounts with the parties are carried out as an ongoing process.

   However, confirmations in some cases as detailed below are awaited, the impact of which in the opinion of the management is not significant:

Balance Confirmation Statement- FY 2024-25

(₹ in Lakh)

S. No.	Nature of Account	Total Outstanding	PIS/ Additional/ Normal Interest/ Seized Leased Suspense/ Cheques sent for Collection	Amount Net of PIS / Additional/ Normal Interest/ Seized Leased Suspense/ Cheques sent for Collection *	Govt Dues, Amount where 100% Provisions made, RC is issued and / or under litigation/ legal proceedings/ Provisions not required to be made/ back - to back basis	Balance Outstanding	Confirmation Received	Confirmation not Received
a	b	c	d	e=c-d	f	g=e-f	h	i=g-h
1	Cash & Bank Balance	10099.33	0.00	10099.33	0.00	10099.33	10099.33	0.00
2	Receivables	11676.37	317.69	11358.68	6994.22	4364.46	345.62	4018.84
3	Loan and Advances	293973.57	650.10	293323.47	1584.60	291738.88	265862.80	25876.08
4	Other Financial Assets	1582.84	0.00	1582.84	27.70	1555.14	901.64	653.50
5	Trade Payable	10186.27	0.00	10186.27	31.17	10155.10	2590.82	7564.28
6	Other Financial Liabilities	14088.22	0.00	14088.22	3.88	14084.34	4229.41	9854.93
7	Others -Other Non-Financial Liabilities	6916.55	0.00	6916.55	41.58	6874.97	5291.42	1583.55
	Total	348523.16	967.79	347555.37	8683.15	338872.22	289321.04	49551.18

*Amount is net of PIS but before impairment allowance.

FY 2023-24

(₹ in Lakh)

S. No.	Nature of Account	Total Outstanding	PIS/ Additional/ Normal Interest/ Seized Leased Suspense/ Cheques sent for Collection	Amount Net of PIS / Additional/ Normal Interest/ Seized Leased Suspense/ Cheques sent for Collection *	Govt Dues, Amount where 100% Provisions made, RC is issued and / or under litigation/ legal proceedings / provision not required to be made/ back-to-back basis	Balance Outstanding	Confirmation Received	Confirmation not Received
a	b	c	d	e=c-d	f	g=e-f	h	i=g-h
1	Cash & Bank Balance	11356.07	-	11356.07	-	11356.07	11356.07	-
2	Receivables	12660.32	331.21	12329.11	6597.24	5731.87	427.13	5304.73
3	Loan and Advances	273715.57	568.54	273147.03	1446.03	271701.00	254857.28	16843.72
4	Other Financial Assets	1678.95	-	1678.95	758.60	920.35	689.33	231.02
5	Trade Payable	11986.32	-	11986.32	31.17	11955.14	5518.46	6436.68
6	Other Financial Liabilities	13038.56	-	13038.56	398.21	12640.35	7159.30	5481.06
7	Others -Other Non-Financial Liabilities	6528.61	-	6528.61	3907.83	2620.78	1173.02	1447.76
	Total	330964.39	899.75	330064.64	13139.08	316925.56	281180.59	35744.97

*Amount is net of PIS but before impairment allowance.

3. In the opinion of Management, all Financial and Non-Financial Assets, including Loans & Advances, have a value on realization in the ordinary course of business at least equal to the amount at which they are stated in the Balance Sheet and necessary provision has been made, wherever required, in terms of provisioning norms as per Annexure to Accounting Policy 16(b)).

4. **Disclosures as per Statutory Requirements are as below**

A. Disclosure as per Ind AS 1: Presentation of financial statements

In accordance with the amendments to Ind AS 1 regarding the presentation of financial statement, accounting policies have been reframed/ supplemented as necessary to ensure improved clarity and presentation.

B. Disclosure as per Ind AS 2: Inventories

a) The total carrying amounts of inventories as at 31.03.2025 is ₹9.55 lakh (₹9.08 lakh) as shown in Note no. 9 of Balance Sheet. The inventory pertains to Stores and Spares & Loose Tools and Measuring Instruments.

b) Inventories are stated at lower of Cost and net realizable value and there is no inventory of which carrying cost is stated at fair value as at 31st March 2025.

C. Disclosure as per Ind AS 12 – Income Taxes

(a) FY 2024-25

(₹ in Lakh)

Description	Net Balance at 01.04.2024	Recognized in Statement of Profit & Loss	Recognized in OCI	Net Balance at 31.03.2025
Deferred Tax Liabilities				
Related to timing difference on depreciation of fixed assets	2377.95	200.75	-	2578.70
Discounting of Financial asset/ financial liabilities	55.57	(9.66)	-	45.91
Fair Value of Investments	104.66	-	(44.85)	59.81
Sub-Total	**2538.18**	**191.09**	**(44.85)**	**2684.42**
Deferred Tax Assets				
Provision for Receivables & Advances	3502.51	139.22	-	3641.73
Employee Benefits	2559.87	186.04	9.10	2755.01
Others	7.02	(3.52)	-	3.50
Sub-Total	**6069.40**	**321.74**	**9.10**	**6400.24**
Deferred Tax Assets (Net)	**3531.22**	**130.65**	**53.95**	**3715.82**

(b) FY 2023-24

(₹ in Lakh)

Description	Net Balance at 01.04.2023	Recognized in Statement of Profit & Loss	Recognized in OCI	Net Balance at 31.03.2024
Deferred Tax Liabilities				
Related to timing difference on depreciation of fixed assets	2107.94	270.01	-	2377.95
Discounting of Financial asset/ financial liabilities	44.72	10.85	-	55.57
Fair Value of Investments	76.70	-	27.96	104.66
Sub-Total	**2229.36**	**280.86**	**27.96**	**2538.18**
Deferred Tax Assets				
Provision for Receivables & Advances	3274.02	228.49	-	3502.51
Employee Benefits	2484.24	71.71	3.92	2559.87
Others	10.53	(3.51)	-	7.02
Sub-Total	**5768.79**	**296.69**	**3.92**	**6069.40**
Deferred Tax Assets (Net)	**3539.43**	**15.83**	**(24.04)**	**3531.22**

(₹ in Lakh)

Reconciliation between the provision of income tax and amounts computed by applying the Indian statutory income tax rate to Profit before Taxes

Particulars	31st March 2025	31st March 2024
Profit before Tax	20063.93	17473.61
Tax Rate Applicable to a Domestic Company	25.17%	25.17%
Computed Tax Expense	5050.09	4398.11
Tax Effect of		
Expenses that are not deductible in determining taxable profit	993.89	975.58
Incomes that are not taxable in determining taxable profit	(754.98)	(799.69)
Current Tax Provision	**5289.00**	**4574.00**
Income Taxes relating to earlier periods	(30.08)	(23.92)
Incremental Deferred Tax Liability / (Asset)	(130.65)	(15.83)
Tax Expense Recognized in Statement of Profit & Loss	**5128.27**	**4534.25**
Effective Tax Rate	**25.56%**	**25.95%**

D. Disclosure of Undisclosed Income-

There is no transaction recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

E. Disclosure as per Ind AS 16 – Property, Plant & Equipment and Ind AS 38 – Intangible Assets

Relevant line item in the balance sheet	Description of item of property	Gross carrying value (₹ in Lakh)	Title deeds held in the name of	Whether title deed holder is promoter, director or relative # of promoter / director or employee of promoter / director	Property held since which date	Reason for not being held in the name of the corporation
PPE	Land at Technical Centre Howrah	1.60	Refer Note 1	No	1959-60	-
PPE	Flats at Branch Office Mumbai	11.52	Refer Note 2	No	1988	-

Note 1: The title deeds are in the name of the company, possession is with the company, but original title documents are not traceable. The matter of obtaining physical hard copy of title deeds from local government authority is under process.

Note 2: Redevelopment of the society at Tilak Nagar, Chembur, Mumbai in which the company is having six flats, have been completed and the possession is with the company, however, title deed/documents are yet to be executed in favour of the company.

a) The land measuring 3.28 Acres of NTSC-Rajkot is under encroachment by few Industrial Units as well as unauthorized dwelling units. It's apt to mention that necessary action for removal of such encroachment is under process. The ownership of such land is in favour of the NSIC and is possessed by the NSIC.

b) During the current FY, assets having net carrying value of ₹4.79 lakh (Gross carrying Value ₹52.73 lakh) has been retired with sale proceeds of ₹5.53 Lakh and gain of ₹ 0.74 Lakh has been accounted for. During the FY 2023-24, assets having net carrying value of ₹12.15 Lakh (Gross carrying Value ₹109.88 Lakh) had been retired with sale proceeds of ₹25.33 Lakh and gain of ₹13.18 Lakh has been accounted for.

c) There is no revaluation of any Property Plant and Equipment (including Right-of-Use Assets) and Intangible assets during the year.

F. Disclosure on Benami Property:

No proceedings have been initiated or are pending against the group for holding any benami property under the Benami Transaction (Prohibition) Act 1988 (section 45) and rules made there under, as the group does not hold any benami property.

G. Disclosure on Borrowings

a) The group has not defaulted in repayment of borrowings/loan taken from banks / institutions or other lender.

b) The group has not been declared willful defaulter by any bank or financial institution or other lender.

c) Group has not borrowed any amount for any qualifying asset, the interest of which is required to be capitalized as per Ind AS 23, "Borrowing Cost". Hence, no interest has been capitalized during the year.

d) All the charges in respect of loans taken from bank/ financial institutions or other lenders have been registered with Registrar of Companies (ROC).

e) There is no such case where satisfaction of charges are yet to be registered with ROC beyond the statutory period.

H. Disclosure as per Ind AS 19 – Employee Benefits

a) General descriptions of various defined employee's benefits schemes are as under:

i. Defined Contribution Plan

(a) Superannuation Pension Scheme/ National Pension System:

Employee's Group Superannuation Pension Scheme is managed by LIC of India and Pension Scheme for Directors is managed by National Pension System (NPS). The group's obligation is limited to pay 10% of Basic Pay plus dearness allowance of the enrolled employee.

The Corporation's contribution towards Superannuation Pension Scheme during the year amounts to ₹665.78 lakh (₹665.07 lakh) and grouped under Employee Cost.

The Corporation's contribution towards National Pension System (NPS) during the year amounts to ₹3.05 lakh (₹Nil lakh) and grouped under Employee Cost.

(b) Post-Retirement Medical Facility:

The Group has Post-retirement Medical Facility (PRMF), under which retired employee and the spouse are provided medical facility for indoor treatment through Mediclaim policy of ₹5 Lakh.

The liability on this account is recognized on accrual basis i.e.2% contribution on Basic Pay plus dearness allowance of current financial year in case of employees retired after 1.1.2007 under IDA pattern employees and 1.5% of PBT of previous financial year in case of employees retired prior to 1.1.2007.

As approved by the Ministry vide letter dated 02.12.2016, Corpus for medical schemes have been created of ₹255.95 lakh (₹222.37 lakh) for the employees retired prior to 1.1.2007 and of ₹126.07 lakh (₹126.05 lakh) for the employees retired on or after 1.1.2007, in accordance to the DPE's guidelines. These corpuses have been utilized for the payment of premium to Insurance Company to the extent of ₹140.31 lakh (₹173.77 lakh) and ₹168.65 lakh (₹126.73 lakh) respectively during the year. The total corpus as on 31.03.2025 towards medical scheme for the employees retired prior to 1.1.2007 and on or after 1.1.2007 amounts to ₹425.30 lakh (₹301.29 lakh) & ₹419.70 lakh (₹451.02 lakh) respectively.

(c) NVCFL pays pre-defined amount of contribution towards provident fund to Regional Provident Fund Trust.

(d) With respect to Employee Pension Scheme, the same is managed through Regional Provident Fund Trust.

ii. Defined Benefit Plans

(a) Gratuity:

The group has a defined benefit gratuity plan. Every employee who has rendered continues service of five years or more is entitled to get gratuity @15 days salary (15/26 x last drawn basic pay plus dearness allowance) for each completed year of service on superannuation, resignation, termination and on death.

(b) Leave:

The group provides for earned leave benefits and half-pay leave to the employees of the group, which accrue annually at 30 days & 20 days respectively. Earned leave is encashable maximum 30 days in a calendar year while in service in case of IDA pattern employees and a maximum of 300 days (including half pay leaves without commutation) on superannuation.

The liability on this account is recognized on the basis of actuarial valuation.

(c) TA on Retirement

TA on retirement refers to settlement at home-town or to the place where family of the retired employee intends to settle in India and includes Baggage Allowance also.

The liability on this account is recognized on the basis of actuarial valuation.

(d) Provident Fund:

NSIC pays fixed contribution on account of provident fund at prescribed rates to a separate trust registered under the Employees Provident Fund & Misc. Provisions Act 1952, which invest the funds in permitted securities. The trusts have to ensure, a minimum rate of return to the members, based on the notification issued by the Government of India. However, any shortfall for payment of interest to members, as per specified rate of return, has to be compensated by the NSIC. During the year 2024-25, the NSIC has compensated ₹64.98 lakh (₹110.45 lakh) to the Trust towards the shortfall of interest. The NSIC estimates that no liability will arise in this regard in the near future and hence, no further provision is considered necessary.

During the year 2024-25, NSIC has contributed an amount of ₹822.94 Lakh (₹814.41 Lakh) on account of Employer contribution towards Provident Fund under defined benefit plan and recognised as expense in the statement of profit & loss.

NSIC EPF Trust received demand from EPFO for Employer's Contribution under Higher Pension Scheme for members who had opted pension on higher wage with due date of 28.02.2025 & 31.03.2025. As Trust's funds were fully invested in permitted securities, the Trust on Trustees recommendations, requested a refundable advance of ₹1755 lakh from NSIC. To safeguard employees benefits, NSIC disburse the amount as an advance recoverable, outstanding as on 31.03.2025. The Trust has also applied for ₹1400 lakh withdrawal from its Special Deposit Scheme Account which was in process as on 31.03.2025. However, the application was denied by EPFO vide letter dated 13.06.2025. The advance amount is being recovered from Trust within a year, on monthly basis from the dues payable to Trust.

With effect from the financial year 2024-25, NSIC has commenced treating contributions made to the recognised provident fund trust, established for the benefit of its employees, as a "Defined Benefit Plan" in accordance with the requirements of Indian Accounting Standard (Ind AS) 19 – Employee Benefits. The financial impact of it on NSIC is ₹0.41 lakhs. NSIC's obligation towards provident fund is determined and provided for on the basis of actuarial valuation as per IND AS 19 on Employee Benefits The details of the fair value of plan assets and obligations are as under:

Net Defined Benefit (Assets)/Liability

(₹ in Lakh)

Particulars	As at 31.03.2025	As at 31.03.2024
Present value of Defined benefit obligation	21608.87	22678.86
Fair Value of Plan Assets	21638.19	22708.60
Net Defined Benefit (Asset)/Liability	29.33	29.73

As per the provisions of the Employees' Provident Funds and Miscellaneous Provisions Act, 1952, NSIC has no right to the benefits either in the form of refund from the plan or lower future contribution to the plan towards the net assets of ₹29.33 lakh (₹29.73 lakh) determined through actuarial valuation. Accordingly, NSIC has not recognized assets as it pertains to the Provident Fund trust and not to NSIC.

(e) Medical Facility During Service:

The group provides the medical facility for indoor treatment for the serving employees for self and his/her dependent family members. If the treatment is as per CGHS rates, all the expenditure on this account is born by the group and if the treatment is as per hospital rates, employee has to bear 15% of the expenditure (excluding medicine and implant and defined special disease).

(b) The prescribed disclosure as per the Actuarial Valuation in respect of the above matters is given hereunder-

Plan Liability

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Present value of obligation as at the end of the period	CY	6011.62	3466.93	617.54	4.49
	PY	5504.29	3332.32	575.99	4.18

Service Cost

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Current Service Cost	CY	285.95	195.06	44.03	3.83
	PY	266.23	188.33	42.24	3.20
Past Service Cost including curtailment Gains/Losses	CY	301.56	-	-	-
	PY	-	-	-	-
Gains or Losses on Non-routine settlements	CY	-	-	-	-
	PY	-	-	-	-
Total Service Cost	CY	587.51	195.06	44.03	3.83
	PY	266.23	188.33	42.24	3.20

Net interest Cost

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Interest Cost on Defined Benefit Obligation	CY	397.96	240.92	41.65	0.30
	PY	397.37	239.95	38.71	0.30
Interest Income on Plan Assets	CY	-	-	-	-
	PY	-	-	-	-
Net Interest Cost (Income)	CY	397.96	240.92	41.65	0.30
	PY	397.37	239.95	38.71	0.30

Change in benefit Obligation

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Present value of obligation as at the beginning of the period	CY	5504.29	3332.33	575.99	4.18
	PY	5384.35	3251.29	524.55	4.04
Acquisition adjustment	CY	-	-	-	-
	PY	-	-	-	-
Interest Cost	CY	397.96	240.92	41.65	0.30
	PY	397.37	239.95	38.71	0.30
Service Cost	CY	285.95	195.06	44.03	3.83
	PY	266.23	188.33	42.24	3.20
Re-Measurement	CY	-	-	-	-
	PY	-	-0.05	-	-
Past Service Cost including curtailment Gains/Losses	CY	301.56	-	-	-
	PY	-	-	-	-
Benefits Paid	CY	-514.12	-704.62	-35.12	-3.60
	PY	-559.78	-693.44	-29.48	-2.82
Total Actuarial (Gain)/Loss on Obligation	CY	35.97	403.23	-9.00	-0.22
	PY	16.12	346.24	-0.04	-0.54
Present value of obligation as at the end of the period	CY	6011.62	3466.93	617.54	4.49
	PY	5504.29	3332.32	575.99	4.18

Bifurcation of Actuarial Gain/Loss on Obligation

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Actuarial (Gain)/Loss on arising from Change in Demographic Assumption	CY	-	-	-	-
	PY	-	-	-	-
Actuarial (Gain)/Loss on arising from Change in Financial Assumption	CY	159.50	109.11	24.38	0.13
	PY	52.19	35.37	7.92	0.04
Actuarial (Gain)/Loss on arising from Experience Adjustment	CY	-123.53	294.12	-33.38	-0.35
	PY	-36.07	310.82	-7.97	-0.58

Balance Sheet and related analysis

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Present Value of the obligation at end	CY	6011.62	3466.93	617.54	4.49
	PY	5504.29	3332.32	575.99	4.18
Fair value of plan assets	CY	-	-	-	-
	PY	-	-	-	-
Unfunded Liability/provision in Balance Sheet	CY	-6011.62	-3466.93	-617.54	-4.49
	PY	-5504.29	-3332.32	-575.99	-4.18

The amounts recognized in the income statement

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Total Service Cost	CY	587.51	195.06	44.03	3.83
	PY	266.23	188.33	42.24	3.20
Net Interest Cost	CY	397.96	240.92	41.65	0.30
	PY	397.37	239.95	38.71	0.30
Net Actuarial (gain)/loss recognized in the period	CY	-	403.23	-9.00	-
	PY	-	346.19	-0.04	-
Expense recognized in the Income Statement	CY	985.47	839.22	76.67	4.13
	PY	663.60	774.47	80.91	3.50

Other Comprehensive Income (OCI)

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Net cumulative unrecognized actuarial gain/(loss) opening	CY	-	-	-	-
	PY	-	-	-	-
Actuarial gain / (loss) for the year on PBO	CY	-35.97	-	-	0.22
	PY	-16.12	-	-	0.54
Actuarial gain /(loss) for the year on Asset	CY	-	-	-	-
	PY	-	-	-	-
Unrecognized actuarial gain/(loss) for the period.	CY	-35.97	-	-	0.22
	PY	-16.12	-	-	0.54

Change in Net Defined Benefit Obligation

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Net defined benefit liability at the start of the period	CY	5504.29	3332.33	576.00	4.18
	PY	5384.35	3251.29	524.55	4.04
Acquisition adjustment	CY	-	-	-	-
	PY	-	-	-	-
Total Service Cost	CY	587.51	195.06	44.03	3.83
	PY	266.23	188.33	42.24	3.20
Net Interest cost (Income)	CY	397.96	240.92	41.65	0.30
	PY	397.37	239.95	38.71	0.30
Re-measurements	CY	35.97	403.23	-9.00	-0.22
	PY	16.10	346.18	-0.04	-0.54
Contribution paid to the Fund	CY	-	-	-	-
	PY	-	-	-	-
Benefit paid directly by the enterprise	CY	-514.12	-704.62	-35.12	-3.60
	PY	-559.78	-693.44	-29.48	-2.82
Net defined benefit liability at the end of the period	CY	6011.62	3466.93	617.54	4.49
	PY	5504.29	3332.32	575.99	4.18

Bifurcation of PBO at the end of year in current and non-current

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Current Liability (Amount due within one year)	CY	630.58	346.36	54.45	0.42
	PY	505.96	342.91	43.31	0.34
Non-Current Liability (Amount due over one year)	CY	5381.04	3120.56	563.08	4.06
	PY	4998.34	2989.42	532.68	3.84
Total PBO at the end of year	CY	6011.62	3466.93	617.54	4.49
	PY	5504.29	3332.32	575.99	4.18

Expected contribution for the next Annual reporting period

(₹ in Lakh)

Particulars	CY/ PY	Gratuity	EL	Sick Leave	TA on Retirement
Service Cost	CY	300.75	215.06	50.20	4.23
	PY	276.75	201.40	46.83	4.22
Net Interest Cost	CY	407.58	235.04	41.86	0.30
	PY	397.96	240.92	41.65	0.30
Expected Expense for the next annual reporting period	CY	708.33	45.01	92.06	4.54
	PY	674.71	442.33	88.47	4.52

Principal assumptions used for actuarial valuation are:

(₹ in Lakh)

Particulars	2024-25	2023-24
Method used	Projected Unit Credit Method	Projected Unit Credit Method
Discount Rate	6.78%	7.23%
Expected Rate of Return on Plan Asset	0	0
Future Salary Increase	5.50	5.50
Mortality Rate	100% of IALM (2012-14)	100% of IALM (2012-14)
Ages (withdrawal Rate (%))		
Upto 30 years	3	3
From 31 to 44 years	2	2
Above 44 years	1	1

Sensitivity of the defined benefit obligation

(₹ in Lakh)

Particulars	Gratuity	EL	Sick Leave	TA on Retirement
Impact of change in discount rate				
Present value of obligation at the end of the period	6011.62	3466.93	617.54	4.49
Impact due to increase of 0.50%	-181.60	-120.84	-26.98	-0.15
Impact due to decrease of 0.50%	192.00	128.60	28.97	0.13
Impact of change in salary increase				
Present value of obligation at the end of the period	6011.62	3466.93	617.54	-
Impact due to increase of 0.50%	193.45	129.58	29.18	-
Impact due to decrease of 0.50%	-184.59	-122.83	-27.43	-

Maturity Profile of Defined Benefit Obligation

(₹ in Lakh)

Particulars	Gratuity	EL	Sick Leave	TA on Retirement
0 to 1 year	630.58	346.36	54.45	0.42
1 to 2 years	666.48	353.65	35.91	0.42
2 to 3 years	480.21	246.70	30.49	0.32
3 to 4 years	497.55	252.20	30.41	0.34
4 to 5 years	351.91	176.70	33.98	0.24
5 to 6 years	453.49	243.01	37.57	0.31
6 years onwards	2931.40	1848.31	394.72	2.42

(c) In respect of NVCFL, presently, there is only one employee in the company, the cost of defined benefit plan and other long term employee benefits and present value of such obligation are determined by independent actuarial valuer. An actuarial valuation involves making various assumptions that may differ from actual. Management believes that the assumption used by the actuary in determination of discount rate, future salary increases, mortality rate and attrition rates are reasonable.

I. Disclosure as per Ind AS- 21: Effects of change in foreign exchange rates

(a) The provision for exchange variation losses for loans under Kreditanstalt West Germany (KFW) credit lines have been created as per the terms and conditions of the loan agreements:

(i) Under XIth line of credit, provision of ₹204.32 lakh (₹218.83 lakh) created during the year for meeting the exchange variation losses. During the year, the exchange variation loss was ₹56.14 lakh (₹21.72 lakh) and the balance of ₹148.18 lakh (₹197.11 lakh) has been written back since utilized for the promotional activities as per the terms and conditions of the loan agreement.

(ii) The provision for exchange variation losses for loans under KFW credit line XIIth has been created as per the loan agreement. Under KFW XIIth line of credit, out of the provision for exchange variation created during the year, 80% of the provision is to be utilized for meeting the exchange variation losses and the balance left out from the 80%, if any, is to be retained to meet out the exchange variation losses in future. Rest 20% is to be utilised for promotional purposes as per terms and conditions of the loan agreement.

Accordingly, total provisions amounting to ₹208.58 lakh (₹230.08 lakh) have been made during the year for exchange variation under XIIth line of credit, out of which 80% i.e. ₹166.87 lakh (₹184.07 lakh) is to be utilized against exchange variation loss during the year and balance 20% i.e. ₹41.72 lakh (₹46.02 lakh) is to be utilized for promotional purposes as per terms and conditions of the loan agreement.

During the year, the exchange variation loss was ₹46.80 lakh (₹19.97 lakh) which has been adjusted from 80% provision i.e. ₹166.87 lakh (₹184.07 lakh) and balance of ₹120.07 lakh (NIL) of provisions has been written back during the year.

Further, excess provision from exchange variation losses over & above the principal amount of KFW XII Losses, amounting to ₹561.24 Lakh as on 31.03.2024 will be systematically reversed over the remaining loan tenure of 12 years. Accordingly, a write back of ₹46.77 Lakh has been recognized during the year. Consequently, the cumulative retained provision as on 31.03.2025 from exchange variation loss under KFW XII Loan stands at ₹2366.99 Lakh (₹2413.77 Lakh).

(b) Exchange Difference

(₹ in Lakh)

S. No	Particulars	2024-25	2023-24
1	The amount of exchange differences recognised in statement of profit or loss except for those arising on financial instruments measured at fair value through statement of profit or loss in accordance with Ind AS 109.	(12.35)	(15.69)
2	Net exchange differences recognised in other comprehensive income and accumulated in a separate component of equity,	-	-
3	Reconciliation of the amount of such exchange differences at the beginning and end of the period.	-	-

J. Disclosure as per Ind AS – 24: Related party disclosures

a) Related party shall include all related parties as per the applicable accounting standards along with related parties as defined under Section 2(76) of the Companies Act, 2013, with reference to a company, means— (i) a director or his relative; (ii) a key managerial personnel or his relative; (iii) a firm, in which a director, manager or his relative is a partner; (iv) a private company in which a director or manager is a member or director; (v) a public company in which a director or manager is a director or holds along with his relatives, more than two per cent. of its paid-up share capital; (vi) any body corporate whose Board of Directors, managing director or manager is accustomed to act in accordance with the advice, directions or instructions of a director or manager; (vii) any person on whose advice, directions or instructions a director or manager is accustomed to act: Provided that nothing in sub-clauses (vi) and (vii) shall apply to the advice, directions or instructions given in a professional capacity; (viii) any company which is— (A) a holding, subsidiary or an associate company of such company; or (B) a subsidiary of a holding company to which it is also a subsidiary; (ix) such other person as may be prescribed.

b) Key Managerial Personnel (KMPs) shall include key managerial personnel as per section 2(51) of the Companies Act, 2013, in relation to a company, means— (i) the Chief Executive Officer or the managing director or the manager; (ii) the company secretary; (iii) the whole-time director; (iv) the Chief Financial Officer; and (v) such other officer, not more than one level below the Directors who is in whole-time employment, designated as key managerial personnel by the Board; and such other officer as may be prescribed.

c) Relatives of KMPs shall include relatives as defined under section 2(77) of the Companies Act, 2013 and Rule 4 of the Companies (Specification of definitions details) Rules, 2014, with reference to any person, means anyone who is related to another, if— (i) they are members of a Hindu Undivided Family; (ii) they are husband and wife; or (iii) one person is related to the other in such manner as may be prescribed;

d) In compliance of IndAS-24 on related party disclosures, the required information is given as under:

Key Managerial Personnel

Key Managerial Personnel	Designation	Period	
		From	To
Shri Vipul Goel	Chairman-cum-Managing Director (Additional Charge)	01.04.2024	01.05.2024

Dr. S.S. Acharya	Chairman-cum-Managing Director	02.05.2024	31.03.2025
Shri Kartikeya Sinha	Director (Planning & Marketing)	01.04.2024	31.03.2025
Shri Gaurav Gulati	Director (Finance)	01.04.2024	31.03.2025
Shri Saravana Kumar Ananthan	CEO & Director (NVCFL)	01.04.2024	31.03.2025
Shri Kalandi Charan Samal	Independent Director	01.04.2024	21.12.2024
Shri Ashok Ahiwar	Independent Director	01.04.2024	21.12.2024
Shri Gaurav Gulati	Chief Finance Officer	01.04.2024	31.03.2025
Smt. Nishtha Goyal	Company Secretary	01.04.2024	31.03.2025

e) Subsidiary- NSIC is having a subsidiary company- M/s. NSIC Venture Capital Fund Limited (NVCFL) for which the Corporation has complied with the requirement of number of layers of companies as prescribed under clause 87 of section 2 of the companies Act 2013 read with company (Restrictions on number of layers) rules 2017.

f) Related Party- Self-Reliant India (SRI) Fund

(i) Transactions during the year carried out

(₹ in Lakh)

S No.	Nature of Transactions	Related Party	
		2024-25	2023-24
1.	**Revenue:**		
a)	-Management Fees	670.59	672.80
b)	-Others	199.67	152.14
2.	**Expenditure:**		
a)	-Other Expenses	--	--
3.	**Balance Outstanding**	--	--
a)	-Other Financial Assets	157.43	148.56
4.	**Others:**		
a)	Investment	102.55	68.29
5.	**Transactions with Independent Directors**		
a)	Sitting Fees	7.40	7.45
b)	Other Expenses	3.56	6.72

S No.	Nature of Transactions	Key Managerial Personnel	
		2024-25	2023-24
1.	**Short Term Employee Benefit**		
a)	Salary and Allowances	225.46	159.62
b)	Leave/ LTC Encashment	6.53	1.25
c)	Other Expenses	41.17	20.23

d)	Others-PRP	12.01	2.59
e)	Borrowings -Loan & Interest outstanding	--	--
f)	Sale of PPE/other assets	--	--
2.	**Post Employment Benefit**		
a)	Provident Fund Contribution	18.71	13.07
b)	Contribution to Pension Scheme	16.00	11.29
c)	Contribution to Terminal Benefits	30.06	14.47
d)	Provision for Terminal Benefits as per Actuarial Valuation-Outstanding	74.82	67.81
3.	**Other Long Term Benefits**	--	--
4.	**Termination Benefits**	--	--
5.	**Share Based Payments**	--	--

S No.	Nature of Transactions	Relative of Key Managerial Personnel	
		2024-25	2023-24
	--	--	--

(ii) Major terms & conditions of transactions with related parties

a) The remuneration to Key managerial personnel is in line with the service rules of the corporation.

b) Transactions with NVCFL are made on terms equivalent to those that prevailing in arm's length transactions.

(iii) The Group has not granted any loan or advances in the nature of loan to Promoters, Directors, KMPs and related parties (as defined under the Companies Act 2013) either severally or jointly with any other person during the year. Accordingly, % of loans of KMPs to total loans & advances is not applicable.

(iv) The Branch has business transaction during the year with the following CPSEs/Government Undertaking :-

(i) Purchase of Goods and Services

a) National Aluminum Company Limited.
b) Steel Authority of India Limited.
c) Rashtriya Ispat Nigam Limited.
d) Chennai Petroleum Corporation Limited
e) Bureau of Indian Standards
f) Quality Council of India
g) Balmer Lawrie
h) MTNL

(ii) Sale of Goods and Services

a) Food Corporation of India
b) Jawahar Navodaya Vidyalaya
c) Krishna Bhagya Jala Nigam Limited
d) Indian Oil Corporation Ltd
e) Bureau of Indian Standards
f) National Skill Development Corporation
g) SIDBI
h) NTPC Limited
i) NABARD
j) National Testing Agency
k) Indian Sign Language Research and Training Centre
l) Arunachal Pradesh Power Corporation P Ltd
m) Container Corporation of India Ltd
n) National Institute of Immunology
o) Biotechnology Industry Research Assistance Council
p) National Insurance Company Ltd

Related Party Transactions with CPSEs/ Government Undertaking
Transactions during the year

(₹ in Lakh)

Particulars	2024-25	2023-24
Purchase of Goods and Services from CPSEs/ Government Undertakings	259693.54	242640.40
Sale of Goods and Services to CPSEs/ Government Undertakings	3928.78	4715.61

(₹ in Lakh)

Outstanding Balance	31.03.2025	31.03.2024
Advance/(Payable) for purchase of goods and services from CPSEs/ Government Undertakings	2527.77	1840.79
Receivable/(Advance) for sale of goods and services to CPSEs/ Government Undertakings	246.48	311.13

K. Disclosure as per Ind AS 27 – Separate Financial Statement

(i) Share in Net Assets i.e Total Assets minus Total Liabilities

(₹ in Lakh)

Name of the Entity	As at 31.03.2025		As at 31.03.2024	
	As % of Consolidated Net Assets	Amount	As % of Consolidated Net Assets	Amount
Parent				
The National Small Industries Corporation Limited (NSIC)	99.34	146180.76	99.51	134915.09
Subsidiary - Indian				
NSIC Venture Capital Fund Limited (NVCFL)	1.06	1565.02	0.93	1259.33
Adjustments or Elimination effect	-0.41	-600.00	-0.44	-600.00
Total	**100**	**147145.78**	**100**	**135574.42**

(ii) Share in Profit and Loss

(₹ in Lakh)

Name of the Entity	For Year ended 31.03.2025		For Year ended 31.03.2024	
	As % of Consolidated Net Profit	Amount	As % of Consolidated Net Profit	Amount
Parent				
The National Small Industries Corporation Limited (NSIC)	97.95	14629.92	97.81	12655.77

Subsidiary - Indian				
NSIC Venture Capital Fund Limited (NVCFL)	2.80	418.15	2.90	374.69
Adjustments or Elimination effect	-0.75	-112.41	-0.70	-91.10
Total	**100**	**14935.66**	**100**	**12939.36**

(iii) Share in Other Comprehensive Income

(₹ in Lakh)

Name of the Entity	For Year ended 31.03.2025		For Year ended 31.03.2024	
	As % of Consolidated Other Comprenhensive Income	Amount	As % of Consolidated Other Comprenhensive Income	Amount
Parent				
The National Small Industries Corporation Limited (NSIC)	99.96	-160.33	100.01	71.47
Subsidiary - Indian				
NSIC Venture Capital Fund Limited (NVCFL)	0.04	-0.06	-0.01	-0.01
Adjustments or Elimination effect	0.00	0.00	0.00	0.00
Total	**100**	**-160.39**	**100**	**71.46**

(iv) Share in Total Comprehensive Income

(₹ in Lakh)

Name of the Entity	For Year ended 31.03.2025		For Year ended 31.03.2024	
	As % of Consolidated Total Comprenhensive Income	Amount	As % of Consolidated Total Comprenhensive Income	Amount
Parent				
The National Small Industries Corporation Limited (NSIC)	97.33	14469.59	97.82	12727.24
Subsidiary - Indian				
NSIC Venture Capital Fund Limited (NVCFL)	2.83	418.09	2.11	274.68
Adjustments or Elimination effect	**-0.76**	**-112.41**	**0.07**	**8.90**
Total	**100**	**14775.27**	**100**	**13010.82**

L. Disclosure as per Ind AS 109 -Financial Instrument

Disclosure of provisions made

a) Based on RBI notification no RBI/2019-20/170 DOR (NBFC).CC.PD.No.109/22.10.106/ 2019-20 dated 13.03.2020, ECLs in terms of IndAS-109 are recognized as loss allowances in financial instruments w.e.f. financial year 2019-20.

b) In respect of financial assets under financing schemes, comprising of receivables under Hire Purchase, Leasing, Raw Material Assistance, Bill Discounting, Term Loan, Composite Term Loan, banks, etc., the cumulative provisions towards impairment loss as on 31.03.2025 amounts to ₹12417.77 lakh (₹12399.36 lakh) against the total outstanding of ₹289752.83 lakh (₹271828.47 lakh).

c) In respect of financial and non-financial assets under non-financing schemes, comprising of receivables under Marketing activities, on account of transactions at Technical Centres & STBPs & Sale of Services (i.e. receivables for License & Housekeeping fees, rent, training fees, EMC, TIC, events etc), advances recoverable in cash or in-kind (primarily consist of advances paid to outside parties including advances paid to bulk suppliers having MOU with the Corporation), security deposits, staff advances including interest accrued but not due and other assets, the cumulative provisions towards impairment loss as on 31.03.2025 amounts to ₹2050.75 lakh (₹1516.06 lakh) against the total outstanding of ₹19502.11 lakh (₹17958.92 lakh).

d) On overall basis, financial and non-financial assets comprising of Trade Receivables and Loans & Advances under financing & non-financing schemes, the cumulative provisions towards impairment loss as on 31.03.2025 amounting to ₹14468.52 lakh (₹13915.43 lakh) have been made in line with the provisioning norms approved by the Board for receivables and loans & advances (net of interest suspense account and cash collateral available with the Corporation) as per Ind AS against the total outstanding of ₹309254.94 lakh (₹289787.39 lakh).

M. Disclosure as per Ind AS 37: Provisions, Contingent Liabilities and Contingent Assets

(a) In accordance with the guidelines of Department of Public Enterprises, provision on account of Performance Related Pay (PRP) for the year 2024-25 amounting to ₹1028.09 lakh (₹892.10 lakh) has been made.

NSIC has paid Performance Related Pay (PRP) of ₹614.27 lakh during FY 2024-25 pertaining to FY 2022-23

NVCFL has paid Performance Related Pay (PRP) of ₹3.99 lakh during FY 2024-25 pertaining to FY 2022-23

(b) In order to facilitate MSMEs on PAN India basis, NSIC is also running several promotional schemes including capacity building scheme for MSMEs. One of such schemes is Marketing Assistance through Consortia wherein NSIC is acting as a Facilitator/Supplier between Buyer & Seller in order to promote MSEs.

Certain claims have been filed under the provisions of the Micro, Small, and Medium Enterprises Development Act, 2006 (MSMED Act), alleging delay in payments for supplies made. These claims involve application of Sections 2(n)(i), 15, 16, and 18 of the MSMED Act, 2006, and the associated clarifications issued by the Ministry of MSME through circulars dated 31.08.2016 and 14.06.2023. The National Small Industries Corporation (NSIC), in its capacity as a facilitator and supplier under the MSMED Act, contests the legal sustainability of such claims on various grounds, including its classification under the

said legislation.

The Corporation has duly invoked its legal and statutory entitlements to challenge the maintainability, jurisdictional validity, and enforceability of the said claims before the competent judicial and quasi-judicial forums. Where judicial pronouncements have already been issued in comparable matters, the Corporation holds a reasoned expectation, supported by legal precedent, that similar findings will be applicable to the remaining cases currently sub judice, given the congruence of facts and legal issues involved.

In pursuance of Paragraph 92 of Ind AS 37, the Corporation has not disclosed specific financial estimates, identities of the counterparties, or other sensitive particulars relating to the disputes, as such disclosure is assessed to potentially cause serious prejudice to the Corporation's position in ongoing legal and conciliatory proceedings.

N. Disclosure as per Ind AS 105- Non-Current Asset Held for Sale and discontinued Operations

Assets available for immediate sale in its present condition and its disposal/sale is highly probable within one year from the date of classification, are classified as "Non-Current Assets Held for Sale". As required under Ind-AS 105, during current FY 2024-25 such assets having net carrying value of ₹NIL (Gross carrying value of ₹NIL) were transferred from different block of assets under Property, Plant and Equipment to separate block of assets namely "Non-Current Assets Held for Sale".

In the FY 2024-25, no asset is transferred from different block of assets under Property, Plant and Equipment to separate block of assets namely "Non-Current Assets Held for Sale".

O. Disclosure as per Ind AS 108 – Operating Segments

- **Segment Reporting:-**

NSIC's activities are broadly classified into 'Promotional' and 'Commercial'. The 'Promotional' activities include the activities for which budgetary support is provided to the NSIC by the Government and / or its agencies. The schemes of 'Assistance for Training to Institutions', 'National Schedule Caste - Schedule Tribe Hub', '', 'Procurement and Marketing Support Scheme', 'International Co-operation (IC) Scheme', Team & Ramp, etc., for which budgetary support has been provided to the Corporation along with administrative expenditure, wherever applicable in terms of approved guidelines for implementation of such schemes, get reflected under the 'Promotional' activity. The expenses towards organization / participation in exhibitions (both domestic and international), buyer sellers meet, intensive campaigns, other marketing support services (advertisement, publicity etc.) and training expenses are met out of the budgetary support provided for the above schemes.

The 'Commercial' activities inter-alia includes the activities whereby NSIC provides 'Marketing (including tender marketing and Raw Material Assistance /Distribution / Assistance to Wholesalers & Retail Trades)', 'Credit', 'Technology' and 'other support' services to cater to the diverse needs of the MSMEs. NSIC funds these 'Integrated' support services. In addition, activities not met out of the budgetary support but which are promotional in nature (since carried out with the intent to support the MSMEs) are merged with commercial activities as the expenses of such activities are borne by the NSIC. Accordingly, the activities of the NSIC have been divided into two segments namely "Commercial" & "Promotional".

The following table presents the revenue, profit/(loss), assets and liabilities information to the Business segments for the year ended 31st March, 2025 as required by (Ind AS-108) on "Operating Segment" issued by the Institute of Chartered Accountant of India.

(₹ in Lakh)

Description	For the year ended 31st March 2025			For the year ended 31st March 2024		
Primary Segment – wBusiness Segment	**Promotional**	**Commercial**	**Total**	**Promotional**	**Commercial**	**Total**
I. SEGMENT REVENUE (including grant)						
-Government Grant Recognized during the year	8973.87	-	8973.87	13827.28	-	13827.28
-Sale of Product	-	290771.56	290771.56	-	276408.88	276408.88
-Sale of Services	-	15166.71	15166.71	-	14131.83	14131.83
-Others	-	38027.88	38027.88	-	37653.53	37653.53
-Total	**8973.87**	**343966.15**	**352940.02**	**13827.28**	**328194.24**	**342021.52**
II. SEGMENT EXPENDITURE (including expenses against grant)						
-Expenditure incurred against Government Grant recognized during the year	8973.87	-	8973.87	13827.28	-	13827.28
-Others	-	323902.96	323902.96	-	310733.81	310733.81
-Total	**8973.87**	**323902.96**	**332876.83**	**13827.28**	**310733.81**	**324561.09**
III. RESULTS						
a. Segment Results	-	14935.66	14935.66	-	12939.36	12939.36
b. Operating Profit before interest	-	30807.38	30807.38	-	28939.63	28939.63
c. Interest Paid	-	10744.19	10744.19	-	11479.20	11479.20
d. Exceptional items	-	(0.74)	(0.74)	-	(13.18)	(13.18)
e. Profit before Tax	-	20063.93	20063.93	-	17473.61	17473.61

f. Tax Expense	-	5128.27	5128.27	-	4534.25	4534.25
g. Net Profit after Tax	-	14935.66	14935.66	-	12939.36	12939.36
h. Other Comprehensive Income	-	(160.39)	(160.39)	-	71.46	71.46
i. Total Comprehensive Income {Comprising Profit / (Loss) and Other Comprehensive Income}	-	14775.27	14775.27	-	13010.82	13010.82
III. ASSETS & LIABILITIES						
a. Segment Assets	5088.60	313278.54	318367.14	4499.00	296954.87	301453.87
b. Unallocated Assets	-	-	22156.64	-	-	20776.98
c. Total Assets	**5088.60**	**313278.54**	**340523.78**	**4499.00**	**296954.87**	**322230.85**
d. Segment Liabilities	5966.56	172428.30	178394.86	4633.75	167557.10	172190.85
e. Unallocated Liabilities	-	-	162128.92	-	-	150040.00
f. Total Liabilities	**5966.56**	**172428.30**	**340523.78**	**4633.75**	**167557.10**	**322230.85**
IV. OTHER INFORMATION						
(a) Cost incurred during the period to acquire fixed assets (including CWIP)	1034.08	685.67	1719.75	503.45	863.50	1366.95
(b) Depreciation #	418.52	984.59	1403.11	342.95	845.32	1188.27
(c) Non-cash expenditure other than depreciation	-	87.78	87.78	-	14.04	14.04

 # The depreciation of promotion segment is charged to capital reserve.

- **Information about Revenue from major products and services –** Refer Clause **"P"** as below
- **Information for other activities**

(₹ in Lakh)

Particulars	Unit	Year ended 31st March 2025	Year ended 31st March 2024
Candidates trained in NSIC Training Centers	Nos.	79295	66765
MSMEs facilitated for Testing and other common facilities	Nos.	20640	15891
Procurement from GeM as % of Total Procurement	%	100	83.12

- The group does not have any reportable geographical segment as the lending operations of the group are carried out within the country.
- No single borrower has contributed 10% or more to the group's revenue during the financial year 2024-25

P. Disclosure as per Ind AS 115 – Revenue from Contracts with Customers

1) Component wise revenue of Group

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Sale of Products	290771.56	276408.88
Sale of Services #	9139.36	8685.00
Rental Income	6027.35	5446.83
Interest Income	29373.49	32044.85
Processing Fee	4378.19	4829.27
Other Operating Income	3912.24	368.48
TOTAL	**343602.19**	**327783.31**

(Sale of services include income from facilitation charges for implementation of government scheme i.e. PM Vishwakarma Scheme amounting to ₹1687.50 lakh (₹1125.00 lakh)

2) PM Vishwakarma Scheme:

- PM Vishwakarma Scheme, a Central Sector Scheme launched by Hon'ble Prime Minister to support traditional artisans and crafts people. The scheme aims to strengthen and nurture the traditional skills by Artisans and craft people working with their hand & tools, aimed at improving the quality of the products and services to integrate them with domestic and global value chains.
- Ministry of MSME (M/o MSME) through NSIC as a Facilitator has been assigned with the task of developing a complete supply chain ecosystem for supplying these toolkits under 18 different identified trades by selecting suitable vendors through tendering and providing toolkits to the beneficiaries registered under the scheme for above mentioned 18 trades.
- For the purpose, NSIC shall be paid facilitation charges to the tune of ₹4500 lakh, being 1% of total outlay i.e ₹450000 lakh, in three (3) trenches on following different schedules/ milestones:
  - o 25% of facilitation charges on approval of draft RFP,

- 25% of facilitation charges after successful selection of toolkit vendor and
- Balance 50% of facilitation charges after six (6) months from successful selection of toolkit vendor.

- Accordingly, on achieving the schedule/ milestone, NSIC has received facilitation charges amounting to ₹1687.50 lakh (₹1125.00 lakh) plus GST during the financial year 2024-25 from the M/o MSME.

Q. Disclosure as per Ind AS-116 – Leases:

In terms of Ind AS 116, the group to recognize each lease on the Balance Sheet as a Right-of-Use Asset with corresponding lease liability in respect of the amounts payable towards such leases in future periods. However, the group has exercised the recognition exemption in respect of short-term leases and leases of low-value underlying assets. Short term leases include leases with termination options, where there are no material economic disincentives to terminate such leases. Such agreements to provide flexibility in managing the leased-asset portfolio and align with the group's business needs.

During the year 2024-25 the expenses relating to short-term leases are ₹405.58 lakh (₹398.12 Lakh). The total cash outflow towards all leases, including Right-of-Use Assets is ₹480.67 Lakh (₹472.67 Lakh).

(a) Leases as lessee:

(i) The following are the carrying amounts of lease liabilities recognized and the movements during the year:

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Opening Balance	236.19	59.01
- Additions in lease liabilities	10.91	232.59
- Interest cost during the year	16.79	19.14
- Payment of lease liabilities	75.09	74.55
Closing Balance	188.80	236.19

(ii) The following are the amounts recognized in Statement of profit and loss:

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Depreciation and amortization expense for right-of-use assets	63.25	64.84
Interest expense on lease liabilities	16.79	19.14

(iii) Other disclosures:

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Cash Outflow from leases	75.09	74.55

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Carrying amount of right-of-use assets at the end of the reporting period	169.57	221.91

(iv) Undiscounted lease payments to be paid on an annual basis for a minimum of each of the first five years and for the remaining years

(₹ in Lakh)

Particulars	As at 31st March 2025	As at 31st March 2024
Less than one year	75.83	75.38
Between one and two years	58.69	76.69
Between two and three years	11.03	49.73
Between three and four years	4.96	4.96
Between four and five years	5.89	5.89
More than five years	113.55	113.55

b) Leases as lessor:

i. These are the lease arrangements continued in accordance with Ind AS 116 'Leases'.

ii. An amount of ₹6027.35 lakh (₹5446.83 lakh) has been accounted as lease income in Statement of profit and loss for the year ended 31st March 2025.

iii. Undiscounted lease payments to be received on an annual basis for a minimum of each of the first five years and for the remaining years:

(₹ in Lakh)

Particulars	As at 31st March 2025	As at 31st March 2024
Less than one year	5211.01	5057.03
Between one and two years	2937.30	3482.23
Between two and three years	2112.94	2150.22
Between three and four years	1411.69	1742.33
Between four and five years	214.67	1415.90
More than five years	127.85	212.19

R. **Asset Liability Management- Maturity pattern of certain items of Assets and Liabilities**

(₹ in Lakh)

As at 31st March 2025	Net Advances	Investments	Borrowings		Foreign Currency Items	
			Domestic	Foreign	Assets	Liabilities
Upto 30/31 days	53250.87	-	6876.13	-	-	-
Over 1-month upto 2 months	19468.18	-	-	-	-	-
Over 2 months upto 3 months	30743.49	-	137999.94	138.93	-	-
Over 3 months upto 6 months	173872.52	-	-	23.66	-	-
Over 6 months & upto 1 year	-	-	-	162.59	-	-
Over 1 year & upto 3 years	-	-	-	650.36	-	-
Over 3 year & upto 5 years	-	-	-	650.36	-	-
Over 5 years	-	340.20	-	2709.89	-	-

(₹ in Lakh)

As at 31st March 2024	Net Advances	Investments	Borrowings		Foreign Currency Items	
			Domestic	Foreign	Assets	Liabilities
Upto 30/31 days	51177.20	-	63459.44	-	-	-
Over 1-month upto 2 months	18717.60	-	-	-	-	-
Over 2 months upto 3 months	27251.78	-	74500.00	133.55	-	-
Over 3 months upto 6 months	162282.54	-	-	22.82	-	-
Over 6 months & upto 1 year	-	-	-	156.37	-	-
Over 1 year & upto 3 years	-	-	-	625.48	-	-
Over 3 year & upto 5 years	-	-	-	625.48	-	-
Over 5 years	-	484.12	-	2972.28	-	-

(Advances refer to receivables under Hire Purchase, Leasing, Raw Material Assistance, Bills Discounting, Composite Term Loan, Term Loan, Banks, etc).

S. Financial Instruments

A) Capital Management

For the purpose of the Group's capital management, capital includes issued equity capital, share premium and all other equity reserves attributable to the equity holders of the group. The primary objectives of the Groups capital management are safety and security of share capital and maximize the shareholder wealth.

Management assesses the Group's capital requirements in order to maintain an efficient overall financing structure while avoiding excessive leverage. The group manages the capital structure and raises funds through the suitable instruments, in light of the dynamic business environment and liquidity position within the sector. Further, with regard to capital restructuring, the group is also guided, inter alia, by guidelines on "Capital Restructuring of Central Public Sector Enterprises" issued by Department of Investment and Public Asset Management (DIPAM), Ministry of Finance, Department of Public Enterprises in respect of issue of bonus shares, dividend distribution, buy back of equity shares etc. The group has complied with all externally imposed capital requirements.

Regulatory capital-related information is presented as part of the RBI mandated disclosures. The RBI norms require capital to be maintained at prescribed levels.

The Group has complied with all the capital requirements over the reported period.

B) Financial Risk Management

The Group is exposed to several risks which are inherent to the environment that it operates in. The group is into business of extending financial assistance to MSME sector -

(a) Credit risk

(i) The Group is exposed to credit risk primarily through its lending operations. Credit risk on cash and cash equivalent is limited as these are held with Scheduled commercial public sector banks and private sector banks. As regards investments, the group has very minimal investments in equity instruments which is of strategic in nature. Part of which, the group has already made provision towards impairment allowance and balance has been fair valued and gain thereon has been accounted for in the books.

For management of credit risks in an effective manner, group has established an appraisal mechanism containing guidelines in order to ensure timely repayments of principal & interest amount. The group manages and controls credit risk by setting limits on the amount of risk it is willing to accept for individual counterparties and concentration thereof and by monitoring exposures in relation to such limits, by obtaining conduct of account from the banks.

The group has a credit risk in terms of the credit support provided for raw material procurement by making the payment to supplier in Raw Material Assistance scheme against Bank Guarantee

(ii) Significant estimates and judgements

Impairment of financial assets:

The impairment provisions for financial assets are based on assumptions about risk of default and expected loss rates. The group uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Group's past history and conduct of account with other bank, existing market conditions as well as forward looking estimates at the end of each reporting period.

At the date of transition to Ind AS, an entity shall use reasonable and supportable information that is available without undue cost or effort to determine the credit risk at the date that financial instruments were initially recognized and compare that to the credit risk at the date of transition to Ind AS. Group has adopted policy to recognize

impairment loss (ECL) in books as higher of provision as per Ind AS 109 or as per RBI guidelines

NSIC has categorized all loans in three stages:

Stage-1 – Performing (not deteriorated significantly since its initial recognition)
Stage-2 – Under Performing (deteriorated significantly since its initial recognition)
Stage-3 – Non performing (Objective evidence of impaired)

ECL is calculated based on past ten year's data as follows:

ECL= Probability of Default (PD) X Loss given default (LGD)

Probability of Default (PD) is calculated as NPA accretion over last 10 years to total loan accretion over last 10 years in percentage terms.

Loss given Default is calculated as loss of principal during last 10 years to total NPAs during the last 10 years in percentage terms.

NSIC considers an exposure to have significantly increased in credit risk when the borrower crosses 30 days past due (DPD) but is within 90 DPD.

Provision for expected credit losses

Level	Category	Description of category	Basis for recognition of expected credit loss provision
			Loans
Stage 1	Standard Assets, High quality assets, negligible credit risk	Assets where there is no material increase in credit risk since initial recognition or those which have low credit risk at the reporting date.	12-month ECL
Stage 2	Increased Risk Assets or Assets having significant risk	Assets where there is significant increase in credit risk since initial recognition but which do not have objective evidence of impairment.	Life time ECL
Stage 3	Impaired Assets	Assets for whom there is objective evidence of impairment at the reporting date.	Life time ECL

(b) Liquidity risk

Liquidity is the risk that suitable sources of funding for group's business activities may not be available. The group's objective is to maintain optimum level of liquidity to meet its cash requirements. The group closely monitors its liquidity position and maintains adequate sources to finance its short term and long-term fund requirements, whenever required.

(i) Financing arrangements

The group had access to the following undrawn borrowing facilities at the end of the reporting period:

(₹ in Lakh)

Particulars	As at 31st March 2025	As at 31st March 2024
Floating rate		
Expiring within one year (bank overdraft and other facilities)	NIL	NIL

Group has cash credit facility from banks at floating rate of interest which is renewed every year.

(ii) Maturity profile of financial liabilities

The tables below analyze the group's financial liabilities into relevant maturity based on their contractual maturities for: all non-derivative financial liabilities for which the contractual maturities are essential for an understanding of the timing of the cash flows: -

The amounts disclosed in the table are the contractual undiscounted cash flows. Balances due within 12 months equal their carrying balances as the impact of discounting is not significant: -

(₹ in Lakh)

Particulars	Contractual maturities of financial liabilities			Contractual maturities of financial liabilities		
	31st March 2025			31st March 2024		
	Bank Borrowings	Market Borrowings	Total	Bank Borrowings	Market Borrowings	Total
1 day to 30/31 days (one month)	6876.13	-	6876.13	63459.44	-	63459.44
Over one month to 2 months	-	-	-	-	-	-
Over 2 months upto 3 months	137999.94	138.93	138138.37	74500.00	135.21	74635.21
Over 3 months to 6 months	-	23.66	23.66	-	23.02	23.02
Over 6 months to 1 year	-	162.59	162.59	-	158.23	158.23
Over 1 year to 3 years	-	650.36	650.36	-	632.92	632.92
Over 3 years to 5 years	-	650.36	650.36	-	632.92	632.92
Over 5 years	-	2709.89	2709.89	-	2953.68	2953.68

(c) Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: - interest rate risk, currency risk and other price risk, such as equity price risk and commodity risk. Financial instruments affected by market risk include loans and borrowings.

(i) Foreign Currency Risk

Foreign currency risk is the risk that the fair value of future cash flows of a financial instrument, denominated in foreign currency other than the functional currency, will fluctuate because of changes in foreign exchange ratees.

The group is exposed to foreign currency risk mainly on its borrowings denominated in foreign currency. The carrying amount of the group's foreign currency denominated borrowings is as follows-

(₹ in Lakh)

Description	As at 31st March 2025		As at 31st March 2024	
	In foreign Currency (Euro)	In functional Currency (₹ in lakh)	In foreign Currency (Euro)	In functional Currency (₹ in lakh)
Kfw-XI	2219006.83	2093.63	2345807.21	2153.92
Kfw-XII	1849853.97	1745.34	2017557.71	1852.52
ILC	526567.66	496.82	576716.88	529.54

Foreign currency risk monitoring and management-

The loan agreements entered into by the group takes care of the exchange fluctuation risk and the entire amount of exchange fluctuation loss if any gets adjusted by way of relief in the coupon payment. Further, it also secures the future losses on account of exchange fluctuation.

Foreign Currency Sensitivity Analysis

The loan agreements entered into by the group takes care of the exchange fluctuation risk and the entire amount of exchange fluctuation loss if any gets adjusted by way of relief in the coupon payment. Further, it also secures the future losses on account of exchange fluctuation. Hence, no sensitivity analysis has been carried out.

(ii) Cash flow and fair value interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The group's exposure to the risk of changes in market interest rates relates primarily to the short-term borrowings. Market interest rate risk is mitigated by proper review of market conditions, factors etc. The group's borrowings are carried at amortized cost.

(a) Interest rate risk exposure

The exposure of the group's short-term borrowings to interest rate changes at the end of the reporting period are as follows:

(₹ in Lakh)

Particulars	As at 31st March 2025	As at 31st March 2024
Variable rate borrowings	3376.13	1459.44
Fixed rate borrowings	141499.94	136500.00
Total borrowings	**144876.07**	**137959.44**

(b) Sensitivity

As the maximum short-term borrowings of the Corporation are fixed costs, so they are not subject to interest rate risk as defined in Ind AS 107, since neither the carrying amount nor the future cash flows will fluctuate because of a change in market interest rates.

(iii) Price risk

(a) Exposure

The group's exposure to equity securities price risk arises from investments held by the group and classified in the balance sheet as fair value through OCI. Though, diversification of the portfolio is done in accordance with the limits set by the group. However, the group has only made certain strategic investment in the past, part of which has been fully impaired on which

provisions have already been made and remaining has been fair valued on which gains thereof has been properly accounted for.

(b) Sensitivity

The group has a very minimal amount of investment in equity and there is no movement in the past two years. As aforesaid, the group has already fair valued its quoted investment in equity and gains thereof has been properly accounted for and for the remaining part of investment, provisions have been made fully. Hence, sensitivity not required to be disclosed.

Equity would increase/decrease as a result of gains/losses on equity instrument classified as fair value through other comprehensive income.

(c) Fair Value Measurements

Some of the Group financial assets and financial liabilities are measured at fair value at the end of each reporting period. The following tables gives information about how the fair values of these financial assets and financial liabilities are determined (in particular, the valuation techniques and inputs used)

Fair value hierarchy

Financial Instruments Measured and Recognized at Fair Value (FVTOCI & FVTPL).

(₹ in Lakh)

Particulars	Amount at Fair Value		Fair Value Hierarchy	Valuation Techniques & Significant Inputs
	As at 31st March 2025	As at 31st March 2024		
I. FINANCIAL ASSETS				
Financial Investments at FVTOCI				
-Investment in Equity Instruments	237.65	415.83	Level 1	Quoted market price
Financial Investments at FVTPL				
TOTAL	**237.65**	**415.83**		
II. FINANCIAL LIABILITIES	-	-		
TOTAL	-	-		

Financial Assets and Liabilities Measured at Amortized Cost.

(₹ in Lakh)

Particulars	As at 31st March 2025		As at 31st March 2024		Fair Value Hierarchy	Valuation Techniques & Significant Inputs
	Amortized Cost	Fair Value	Amortized Cost	Fair Value		
I.FINANCIAL ASSETS						
Loan to Companies/LLP	281009.88	281009.88	261319.43	261319.43	Level 3	Effective Interest Rate

Loan to Employees	31.58	13.58	39.55	39.55	Level 2	NPV at SBI Rate for Perquisites
TOTAL	**281041.46**	**281041.46**	**261358.98**	**261358.98**		
II.FINANCIAL LIABILITIES						
Borrowings	149211.86	149211.86	142495.42	142495.42	Level 3	Effective Interest rate
TOTAL	**149211.86**	**149211.86**	**142495.42**	**142495.42**		

Fair value measurements under Ind AS are categorized into Level 1, 2, or 3 based on the degree to which the inputs to the fair value are observable and significance to the inputs to the fair value measurement in its entirety, which are described as follows

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities that the Corporation can access at measurement date.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly or indirectly.
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs) that the Corporation can access at measurement date.

Table showing Carrying Value and Fair Value of all Financial Assets and Liabilities.

(₹ in Lakh)

Particulars	As at 31st March 2025		As at 31st March 2024	
	Carrying Value	Fair Value	Carrying Value	Fair Value
I. FINANCIAL ASSETS				
- Cash & Cash Equivalent	8680.32	8680.32	10283.73	10283.73
- Bank Balance	1419.01	1419.01	1072.35	1072.35
- Receivables	9955.86	9955.86	10994.77	10994.77
- Loans & Advances	281041.46	281041.46	261358.98	261358.98
- Investments	340.20	340.20	484.12	484.12
- Other Financial Assets	817.93	817.93	897.27	897.27
TOTAL	**302254.78**	**302254.78**	**285091.22**	**285091.22**
II. FINANCIAL LIABILITIES				
- Payables	10186.27	10186.27	11986.32	11986.32
- Borrowings	149211.86	149211.86	142495.42	142495.42
- Other financial liabilities	14088.22	14088.22	13038.56	13038.56
TOTAL	**173486.35**	**173486.35**	**167520.30**	**167520.30**

The carrying amount of the cash & cash equivalent, receivables, payables, other financial assets & other financial liabilities are considered as their fair values due to their short-term nature.

T. Amount expected to be recovered/ settled within 12 months and beyond for each line item under asset and liabilities:

(₹ in Lakh)

Particulars	As at 31st March 2025			As at 31st March 2024		
	Within 12 months	More than 12 months	Total	Within 12 months	More than 12 months	Total
ASSETS						
1. **Financial Assets**						
(a) Cash and Cash Equivalents	8680.32	0.00	8680.32	10283.73	0.00	10283.73
(b) Bank Balance other than included in Cash & Cash Equivalents	1419.01	0.00	1419.01	676.26	396.09	1072.35
(c) Trade Receivables	3499.23	6456.63	9955.86	7384.13	3610.64	10994.77
(d) Loans & Advances	274573.51	6467.95	281041.46	251687.43	9671.55	261358.98
(e) Investments	0.00	340.20	340.20	0.00	484.12	484.12
(f) Other Financial Assets	817.92	0.00	817.92	328.46	568.81	897.27
Total Financial Assets (1)	**288990.00**	**13264.78**	**302254.78**	**270360.01**	**14731.21**	**285091.22**
2. Non- Financial Assets						
(a) Inventories	9.55	0.00	9.55	9.08	0.00	9.08
(b) Current Tax Assets (Net)	0.00	0.00	0.00	0.00	0.00	0.00
(c) Deferred Tax Assets (Net)	0.00	3715.81	3715.81	0.00	3531.21	3531.21
(d) Property, Plant and Equipment	0.00	28936.41	28936.41	0.00	28650.21	28650.21
(e) Capital Work in Progress	0.00	543.03	543.03	0.00	482.33	482.33
(f) Intangible Assets Under Development	0.00	35.65	35.65	0.00	35.65	35.65

(g) Other Intangible Assets	0.00	103.79	103.79	0.00	86.47	86.47
(h) Right of use assets	0.00	169.57	169.57	0.00	221.91	221.91
(i) Assets Classified as Held for Sale	0.00	0.00	0.00	0.00	0.00	0.00
(j) Other Non-Financial Assets	3795.68	959.51	4755.19	2937.42	1185.35	4122.77
Total Non-Financial Assets (2)	**3805.23**	**34463.77**	**38269.00**	**2946.50**	**34193.13**	**37139.63**
Total Assets (1+2)	**292795.23**	**47728.56**	**340523.78**	**273306.51**	**48924.34**	**322230.85**
LIABILITIES						
1. Financial Liabilities						
(a) Trade Payables	6091.71	4094.56	10186.27	7424.25	4562.07	11986.32
(b) Borrowings	145201.25	4010.61	149211.86	138275.90	4219.52	142495.42
(c) Liabilities associated with Assets held for sale	0.00	0.00	0.00	0.00	0.00	0.00
(d) Other Financial Liabilities	5320.72	8767.49	14088.22	5831.34	7207.22	13038.56
Total Financial Liabilities (1)	**156613.68**	**16872.67**	**173486.35**	**151496.22**	**15988.81**	**167520.30**
2. Non-Financial Liabilities						
(a) Current Tax Liabilities (Net)	241.24	0.00	241.24	699.16	0.00	699.16
(b) Provisions	902.40	11831.46	12733.86	768.31	11135.25	11903.56
(c) Deferred Tax Liabilities (Net)	0.00	0.00	0.00	0.00	0.00	0.00
(d) Other Non-Financial Liabilities	5587.60	1328.96	6916.55	4505.61	2027.79	6533.40
Total Non-Financial liabilities (2)	**6731.23**	**13160.42**	**19891.65**	**5973.08**	**13163.04**	**19136.12**
Total Liabilities (1+2)	**163334.91**	**30033.09**	**193378.00**	**157467.22**	**29151.85**	**186656.42**

U. Proposed Dividend: The dividend proposed for the year is as follows:

Particulars	Year ended 31st March 2025		Year ended 31st March 2024	
On Equity shares of ₹100 each	NSIC	NVCFL #	NSIC	NVCFL #
-Amount of Dividend Proposed (₹ In lakh)	4388.98	125.45	3796.73	112.40
-Rate of Dividend (%)	30% of PAT		30% of PAT	
-Dividend per equity share (₹)	8.23	20.91	7.12	18.73

Amount is payable/paid to NSIC

Dividends proposed by the Corporation are based on Profits after Tax as reported in the financial statements of the Corporation and guidelines/ circulars issued by Department of Investment & Public Asset Management (DIPAM), RBI, SEBI, DPE, etc. Further, in terms of revised guidelines on Capital Restructuring of Central Public Sector Enterprises (CPSEs) from Department of Investment and Public Asset Management, Ministry of Finance (DIPAM), Government of India vide their OM No. 5/2/2016-Policy dated 18/11/2024, Financial sector CPSEs like NBFCs may pay minimum annual dividend of 30% of PAT.

The Board of Directors of the Corporation proposed a final dividend of ₹4388.98 lakh (₹ 8.23 per share) in respect of the year ending 31st March 2025 subject to approval of shareholders in the Annual General Meeting. If approved, the dividend would result in cash outflow of ₹4388.98 lakh.

Further, dividend pertaining to financial year ended 31st March 2025, shall be accounted for in the ensuing financial year after approval of Shareholders at Annual General Meeting in accordance with Ind AS 10 'Contingencies and Events occurring after Balance Sheet date' as notified by the Ministry of Corporate Affairs through amendments to Companies (Accounting Standards) Amendment Rules, 2016, dated March 30, 2016.

The Corporation has paid the dividend of ₹3796.73 lakh in the FY 2024-25 which was proposed in the FY 2023-24.

V. Relationship with Struck off Companies

Name of struck off Company	Nature of transactions with struck-off Company	Balance outstanding (₹ in Lakh)		Relationship with the Struck off company, if any
		31.03.2025	31.03.2024	
	Investments in securities			
-	- Investment in shares of struck off company	-	-	-
-	Receivables	-	-	-
-	Payables	-	-	-
-	Shares held by stuck off company	-	-	-
-	Other outstanding balances (to be specified)	-	-	-

W. Disclosure on Crypto or Virtual Currency

The group has not traded or invested in Crypto currency or Virtual Currency during the financial year.

X. Disclosure on Promoters Holding

NSIC has been promoted by the Government of India. President of India holds 100% equity in NSIC at the beginning and end of the year. As such there is no change in equity of the promoter during the year.

Y. The additional information required to be disclosed vide RBI norms

A) Impairment Reserve

In terms of RBI notification no RBI/2019-20/170 DOR (NBFC).CC.PD.No.109/22.10.106/ 2019-20 dated 13.03.2020, ECLs in terms of Ind AS-109 are recognized as loss allowances in financial instruments w.e.f. financial year 2019-20. Further, where the impairment allowance under IndAS 109 is lower than the provisioning required under Income Recognition, Asset Classification and Provisioning (IRACP) Norms (including standard asset provisioning) issued by RBI, the Corporation has appropriated the difference from their net profit after tax to "**Impairment Reserve**" pertaining to current year as well as out of retained earnings existed as on 01.04.2019. No withdrawals are permitted from this reserve without prior permission from the Department of Supervision, RBI.

As the impairment allowance in terms of IndAS-109 as on 31.03.2025 amounting to ₹12417.77 lakh (₹12399.36 lakh) is lower than the provisioning required under IRACP Norms amounting to ₹15887.68 lakh (₹15010.93 lakh), therefore the difference of provisioning under IRACP Norms & IndAS-109 amounting to ₹3469.91 lakh (₹2611.57 lakh), is to be accounted for as impairment reserve as on 31.03.2025.

However, impairment reserve that ought to be accounted for as on 31.03.2025 is less than the already appropriated impairment reserve as on 31.03.2024 amounting to ₹4866.65 lakh (₹4866.65 lakh), therefore, the already appropriated impairment reserve has not been reversed to the extent of ₹1396.74 lakh (₹2255.08 lakh) as withdrawals are not permitted therefrom. Thus, impairment reserve as on 31.03.2025 has been maintained at ₹₹4866.65 lakh (₹4866.65 lakh).

B) Comparison between provisions required under IRACP and impairment allowances made under Ind AS 109:

FY 2024-25

(₹ in Lakh)

Asset Classification as per RBI Norms	Asset classification as per Ind AS 109	Gross Carrying Amount as per Ind AS	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP norms	Difference between Ind AS 109 provisions and IRACP norms
(1)	(2)	(3)	(4)	(5)=(3)-(4)	(6)	(7)=(4)-(6)
Performing Assets						
Standard	Stage 1	278448.85	1113.79	277335.06	983.38	130.41
	Stage 2					

Subtotal		278448.85	1113.79	277335.06	983.38	130.41
Non-Performing Assets (NPA)						
Substandard	Stage 3	**1131.07**	**1131.07**	**0**	**2518.56**	-1387.49
Doubtful - up to 1 year	Stage 3				1156.20	-1156.20
1 to 3 years	Stage 3				491.09	-491.09
More than 3 years	Stage 3	9500.70	9500.70	0	10066.24	-565.54
Sub-total for doubtful		**9500.70**	**9500.70**	**0**	**11713.53**	**-2212.83**
Loss	Stage 3	**672.21**	**672.21**	**0**	**672.21**	**0**
Subtotal for NPA		**11303.98**	**11303.98**	**0**	**14904.30**	**-3600.32**
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1					
	Stage 2					
	Stage 3					
Subtotal		-	-	-	-	-
Total	**Stage 1**	278448.85	1113.79	277335.06	983.38	130.41
	Stage 2	0	0	0	0	0
	Stage 3	**11303.98**	**11303.98**	**0**	**14904.30**	**-3600.32**
	Total	**289752.83**	**12417.77**	**277335.06**	**15887.68**	**-3469.91**

FY 2023-24

(₹ in Lakh)

Asset Classification as per RBI Norms	Asset classification as per Ind AS 109	Gross Carrying Amount as per Ind AS	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP norms	Difference between Ind AS 109 provisions and IRACP norms
(1)	(2)	(3)	(4)	(5)=(3)-(4)	(6)	(7)=(4)-(6)
Performing Assets						
Standard	Stage 1	260470.98	1041.87	259429.11	926.18	115.69
	Stage 2					
Subtotal		**260470.98**	**1041.87**	**259429.11**	**926.18**	**115.69**
Non-Performing Assets (NPA)						
Substandard	Stage 3	**1131.07**	**1131.07**	**-**	**2513.71**	**-1382.64**
Doubtful - up to 1 year	Stage 3				715.24	-715.24
1 to 3 years	Stage 3				63.84	-63.84
More than 3 years	Stage 3	9538.26	9538.26	0	10103.80	-565.54
Sub-total for doubtful		**9538.26**	**9538.26**	**0**	**10882.88**	**-1344.62**
Loss	Stage 3	**688.16**	**688.16**	**0**	**688.16**	**0**
Subtotal for NPA		**11357.49**	**11357.49**	**0.00**	**14084.75**	**-2727.26**
Other items such as guarantees, loan commitments, etc. which are in the scope of Ind AS 109 but not covered under current Income Recognition, Asset Classification and Provisioning (IRACP) norms	Stage 1					
	Stage 2					
	Stage 3					
Subtotal		-	-	-	-	-
Total	**Stage 1**	260470.98	1041.87	259429.11	926.18	115.69
	Stage 2	-	-	-	-	-
	Stage 3	11357.49	11357.49	0.00	14084.75	-2727.26
	Total	**271828.47**	**12399.36**	**259429.11**	**15010.93**	**-2611.57**

C) Reserve Fund u/s 45-IC of Reserve Bank of India Act, 1934

NSIC is creating the Reserve Fund as required u/s 45IC of Reserve Bank of India Act, 1934, wherein at least 20% of net profit is required to be transferred before the declaration of dividend. No appropriation is allowed to be made from the reserve fund except for the purpose as may be specified by the Reserve Bank of India from time to time and further, any such appropriation is also required to be reported to the Reserve Bank of India within 21 days from the date of such withdrawal.

During the year, further reserve fund u/s 45IC amounting to ₹ ₹2925.98 lakh (₹2531.15 lakh) has been created, thus making total reserve fund as on 31.03.2025 amounting to ₹13847.00 lakh (₹10921.02 Lakh).

Further, subsidiary company i.e. NVCFL has been exempted from registration with the Reserve Bank of India as a Non-Banking Finance Companies (NBFC) vide Master Direction – Exemption from provisions of RBI Act, 1934, as updated from time to time, the subsidiary company has followed Division III of Schedule III to the Companies Act, 2013 while preparing its financial statements for the period ended 31st March 2021. Division III is applicable to NBFCs as defined in Companies (Indian Accounting Standards Rules), 2015 which includes venture capital fund companies and the subsidiary company had been setup as a venture capital fund company with the specific purpose of establishing an AIF and was in the process of obtaining requisite approvals from SEBI during the period ended 31st March 2021. During the year ended 31st March 2022, the subsidiary company has duly received the registration certificate and is an approved AIF.

D) Rating Assigned by Credit Rating Agencies for the Borrowings of NSIC

Bank Facilities of the Corporation have been rated by CARE and the rating is "AA+" which is considered to have high degree of safety regarding timely servicing of financial obligations. There has been no migration of ratings during the year. In addition to above, the Corporation has also been rated for Commercial paper with CRISIL and ACUITE as "A1+" which is considered to have "Very Strong Degree of Safety".

E) Penalties

(i) Levied by RBI - NIL

(ii) Levied by any other statutory authority- During the year ended 31st March, 2025, penalty amounting to ₹Nil (₹Nil lakh) has been paid by the Corporation.

F) Capital Adequacy

(₹ in Lakh)

Particulars	As at 31.03.2025			As at 31.03.2024			% Variance
	Numerator	Denominator	%	Numerator	Denominator	%	
(i) Capital to Risk Weighted Ratio (CRAR)	133620.40	326157.94	40.97	122840.40	303904.40	40.42	0.55
(ii) CRAR— Tier I Capital	132506.61	326157.94	40.63	121798.53	303904.40	40.08	0.55
(iii) CRAR-Tier II Capital	1113.79	326157.94	0.34	1041.87	303904.40	0.34	0

(iv) Liquidity Coverage Ratio	8611.58	3866.40	223.73	10293.33	20074.43	51.28	172.45
v) Amount of Subordinate debt raised as Tier-II Capital	-	-	Nil	-	-	Nil	
vi) Amount raised by issue of Perpetual debt instruments	-	-	Nil	-	-	Nil	

Note: The subsidiary company has been exempted from the applicability of NBFC regulations issued by the Reserve Bank of India due to specific regulatory exemptions granted to Alternative Investment Funds (AIFs).

G) Investments: NSIC does not hold any investment outside India. However, Parent company has invested earlier ₹600 lakh in 100% subsidiary company M/s. NVCFL and ₹ 237.65 lakh in other Indian companies.

During the year FY 2024-25, an interest on Fixed Deposit (with SBI) amounting to ₹ 78.66 lakh (₹31.59 Lakh) out of which ₹Nil lakh (₹9.66 Lakh) pertains to SRI Fund.

Books of accounts of SRI Funds is audited by separate auditor since inception i.e FY 2021-22.

The Company has increased its direct contribution to the Self-Reliant India Fund (SRI Fund) by consolidating units currently held by its wholly-owned subsidiary, NVCFL, effective from March 31st, 2025. The reallocation is carried out at the original acquisition cost of ₹85.43 lakhs and is part of a regulatory compliance measure based on SEBI's guidance.

NSIC contribution into the Self-Reliant India (SRI) Fund, during 2024-25 amounting to ₹ 5.74 lakhs for 0.057 units. The Total investment amounting to ₹102.55 lakhs (1.0255 units) as on 31.03.2025 includes reallocation of 0.85 units amounting to ₹85.43 lakhs of SRI Fund from NVCFL.

(a) Break up of Investments

(₹ in Lakh)

	Particulars	Year ended 31st March 2025	Year ended 31st March 2024
1	Value of investments		
(i)	Gross Value of Investments		
(a)	In India		
	at fair value through OCI	247.65	425.83
(b)	Outside India		

(ii)	Provision for Depreciation		
(a)	In India	10.00	10.00
(b)	Outside India		
(iii)	Net value of investments		
(a)	In India	237.65	415.83
(b)	Outside India		
(2)	Movement of provisions held towards on investments		
(i)	Opening Balance	10.00	10.00
(ii)	Add: Provisions made during the year		
(iii)	Less: write-off/ write-back of excess provisions during the year	0.00	0.00
(iv)	Closing balance	10.00	10.00
(3)	Aggregate amount of quoted investments	237.65	415.83
	Market value of quoted investments	237.65	415.83
(4)	Aggregate amount of Unquoted investments	112.55	78.29
(5)	Aggregate provision for diminution in value of investments	10.00	10.00

(b) Valuation of Investments

(₹ in Lakh)

Particulars	**Year ended 31st March 2025**	**Year ended 31st March 2024**
i) Gross Value of Investments	528.38	314.76
ii) Allowance for Impairment Loss	10.00	10.00
iii) Fair Value Change (Net)	(178.18)	111.07
iv) Net Value of Investments	340.20	415.83
Movement in Fair Value Changes of Investment (Net)		
Opening Balance	415.83	304.76
Add: Increase in Value	-	111.07
Less: Decrease in Value	178.18	-
Closing Balance	237.65	415.83

H) Derivatives

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Exposure to Derivative Instruments / products	NIL	NIL

I) Securitization

a) Details of SPVs sponsored for Securitization of Assets

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
SPVs Sponsored	NIL	NIL

b) Details of Financial Assets sold to Securitization / Reconstruction Company for Assets Reconstruction

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Financial Assets Sold	NIL	NIL

c) Details of Assignment transaction undertaken

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Assignment Transaction undertaken	NIL	NIL

d) Details of Non-performing financial assets purchased/sold

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Non-performing financial assets Purchased	NIL	NIL
Non-performing financial Assets Sold		
i) Number of accounts sold ii) Aggregate outstanding iii) Aggregate Consideration Received iv) Gain/Loss over net book value		

e) Disclosure requirements under Scale Based Regulation for NBFCs

In terms of RBI notification no. RBI/2022-23/26 DOR.ACC.REC.No.20/21.04.018/2022-23 dated April 19, 2022, disclosure under scale based regulations for NBFCs are as under:

Exposure

I. Exposure to Capital Market Sector (Gross)

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
Direct investment in equity shares, convertible bonds, convertible debentures and units of equity-oriented mutual funds the corpus of which is not exclusively invested in corporate debt;	247.65	425.83

II. Sectoral Exposure of Loans And Advances

(₹ in Lakh)

Sectors	Current Year			Previous Year		
	Secured Against BG	Secured Against Collateral/ Unsecured	Total	Secured Against BG	Secured Against Collateral/ Unsecured	Total
Agriculture and Allied Activities	**321.81**	**-**	**321.81**	**323.01**	**-**	**323.01**
Industry						
Food & Food Products	4079.36	-	4079.36	3283.60	-	3283.60
Textiles	1834.62	207.06	2041.68	2493.46	207.06	2700.52
Wood & Wood Products	613.64	-	613.64	781.85	-	781.85
Paper & Paper Products	1016.68	-	1016.68	1124.66	-	1124.66
Leather & Leather Products	144.67	-	144.67	144.23	-	144.23
Rubber & Rubber Products	1938.25	43.68	1981.93	2356.28	43.68	2399.96
Chemical & Chemical Products	3252.30	43.68	3295.98	2898.77	43.68	2942.45
Non-Metallic Mineral Products	1560.06	-	1560.06	6445.35	-	6445.35
Metal Products	58841.94	451.54	59293.48	67208.55	522.04	67730.59
Construction	121454.72	142.95	121597.67	110716.05	142.95	110859.00
Electric Machines & Appliances	33975.16	126.87	34102.03	25881.90	126.87	26008.76
Transport Equipment/ Automobile	4812.40	31.23	4843.63	2429.43	31.23	2460.66
Printing Industry	642.70	-	642.70	607.11	-	607.11
Plastic & Plastic Products	5291.62	173.87	5465.49	3948.98	173.86	4122.85
Others	30678.89	8710.83	39389.72	23350.22	8933.73	32283.95
Total of Industry	**270137.01**	**9931.71**	**280068.72**	**253670.45**	**10225.11**	**263895.55**
Services	7195.90	-	7195.90	**6688.54**	**-**	**6688.54**
Personal Loans	**-**	31.58	31.58	**-**	**39.55**	**39.55**
Others	1131.67	215.49	1347.16	**-**	**-**	**-**
As per Balance Sheet	**278786.39**	**10178.78**	**288965.17**	**260681.99**	**10264.66**	**270946.64**

J. Breakup of Provision & Contingencies shown under the head expenditure in statement of profit & loss

(₹ in Lakh)

Particulars	For the Year ended 31st March 2025	For the Year ended 31st March 2024
a. Provision for Fair Value Changes on Investments	NIL	NIL
b. Provision for NPAs/Doubtful Debts	580.06	907.80
c. Provision for Diminution in NPV of Loans	NIL	NIL
d. Provision for Diminution in value of investments	NIL	NIL
e. Provision for Standard Assets	NIL	NIL
f. Provision Made towards Income Tax	5289.00	4574.00
g. Other Provision and Contingencies (Deferred Tax Liability)	(130.65)	(15.83)

K. Concentration of Advances and Non-Performing Assets (NPA)

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
I. Concentration of Advances		
Total advances to Twenty Large Borrowers	11906.76	11871.18
% of advances to Twenty Large Borrowers	4.11	4.37
II. Concentration of NPA		
Total Exposure to Top Four NPAs	924.41	924.41

L. Sector-wise NPA (Gross)

(₹ in Lakh)

S No.	Particulars	Year ended 31st March 2025	Year ended 31st March 2024
1	Agriculture & allied activities	NIL	NIL
2	MSME	11303.98	11357.49
3	Corporate borrowers	NIL	NIL
4	Services	NIL	NIL
5	Unsecured personal loans	NIL	NIL
6	Auto loans	NIL	NIL
7	Other personal loans	NIL	NIL

M. Movement of NPAs

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
1) Net NPAs to Net Advances (%)	-	-
2) **Movement of Gross NPAs/Doubtful Debts**		
(a) Opening Balance	11357.49	10970.10
(b) Add: Addition During Year	-	490.30
(c) Less: Reduction/Write-off During Year	53.51	102.91
(d) Closing Balance	11303.98	11357.49
3) **Movement of Net NPAs/Doubtful Debts**		
(a) Opening Balance	-	-
(b) Add: Addition During Year	-	-
(c) Less: Reduction/Write-off During Year	-	-
(d) Closing Balance	-	-
4) **Movement in Provision for NPA/Doubtful Debts**		
(a) Opening Balance	11357.49	10970.10
(b) Add: Provision made during the year	-	490.30
(c) Less: Loans Written off during the year	-	-
(d) Less: Provision Written Back	53.51	102.91
(e) Closing Balance	11303.98	11357.49

N. Other Information

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
i) Gross Non-Performing Assets		
- Related parties	-	-
- Other than related parties	11303.98	11357.49
ii) Net Non-Performing Assets		
- Related parties	-	-
- Other than related parties	-	

O. Complaints

I. Customer & Investor Complaints

(₹ in Lakh)

Particulars	Year ended 31st March 2025	Year ended 31st March 2024
1. No. of complaints pending at the beginning of the year	NIL	NIL
2. No. of complaints received during the year	17	15
3. No. of complaints disposed during the year	16	15
3.1 No. of complaints rejected by the NBFC (out of no of complaints as per sl. No. 3)	NIL	4
4. No. of complaints pending at the end of the year	1*	NIL

** Pending Complaint was closed on 9th April 2025*

II. Top five grounds of complaints received by the NBFCs from customers

(₹ in Lakh)

Grounds of complaints, (i.e. complaints relating to)	Number of complaints pending at the beginning of the year	Number of complaints received during the year	% increase/ decrease in the number of complaints received over the previous year	Number of complaints pending at the end of the year	Of 5, number of complaints pending beyond 30 days
1	2	3	4	5	6
Year ended 31st March 2025					
Ground – 1 (NSSH)	-	4	0%	-	-
Ground – 2 (SPRS)	-	3	0% Increase	-	-
Ground – 3 (RMA-CIBIL Score)	-	3	200% Increase	1*	-
Ground – 4 (RMD)	-	1	100% Increase	-	-
Ground – 5 i. MSME Mart ii. MSME Databank iii.Tender iv. Training v. HR vi. Oursourced Manpower	-	1 in each category	i. 0% ii. New Category iii. New Category iv. 0% v. 0% vi. 50% Decrease	-	-
Total	-	**17**		**1***	-

Year ended 31st March 2024					
Ground – 1 SC ST Hub	-	4	90.32% decreased	-	-
Ground – 2 SPRS	-	3	78.57% decreased	-	-
Ground – 3 RMD	-	2	33.33% decreased	-	-
Ground – 4 MSMEmart	-	1	83.33% decreased	-	-
Ground – 5 i. PBG ii. Gratuity iii. Employee's grievance iv. Fee Refund v. CIBIL Score	-	1 in each category	All new categories	-	-
Total	-	15		-	-

** Pending Complaint was closed on 9th April 2025*

III. No complaints have been received by the group from the borrowers under the Fair Practices Code during the year ended 31st March, 2025 (Previous year Nil).

P) Schedule to the Balance Sheet of a non-deposit taking non-banking financial company (as required in terms of paragraph 18 of Master Direction - Non-Banking Financial Company - Systematically Important Non-Deposit taking Company and Deposit taking Company (Reserve Bank) Directions, 2016 issued vide Master Direction DNBR. PD. 008/03.10.119/2016-17 dated September 01, 2016 as amended)

Liabilities Side

1) Loans and advances availed by the non-banking financial company inclusive of interest accrued thereon but not paid:

(₹ in Lakh)

Particulars		As at 31st March 2025		As at 31st March 2024	
		Amount O/s	Amount Overdue	Amount O/s	Amount Overdue
(a)	Debentures	-	-	-	-
(b)	Deferred Credits	-	-	-	-
(c)	Term Loans	4335.79	-	4535.98	-
(d)	Inter-Corporate Loans and borrowings	-	-	-	-
(e)	Commercial Paper	-	-	-	-

(f)	Public Deposits	-	-	-	-
(g)	Other Loans				
	Bank Overdraft, Cash credit & Working Capital Demand Loan	144876.07	-	137959.44	-

2) Break-up of 1(f) above (Outstanding public deposits inclusive of interest accrued thereon but not paid) :

-Not Applicable-

Assets Side

3). Break-up of Loans and Advances including bills receivables [Other than those included in (4) below]

(₹ in Lakh)

Particulars	Amount Outstanding	
	As at 31st March 2025	As at 31st March 2024
(a) Secured (Net of provision)	-	-
(b) Covered by Bank/Government Guarantees (Net of provision)	277335.06	259429.11
(c) Unsecured (Net of provision)	-	-

4) Break-up of Leased Assets and Stock on Hire and hypothecation loans counting towards AFC activities

-Not Applicable-

5) Break-up of Investments (net off diminution):

(₹ in Lakh)

Particulars		Amount Outstanding	
		As at 31st March 2025	As at 31st March 2024
Current Investments			
1	**Quoted**		
(i)	Shares	NIL	NIL
(a)	Equity		
(b)	Preference		
(ii)	Debentures and Bonds		
(iii)	Units of Mutual Funds		
(iv)	Government Securities		
(v)	Others		

2	**Unquoted**		
(i)	Shares		
(a)	Equity	NIL	NIL
(b)	Preference	NIL	NIL
(ii)	Debentures and Bonds	NIL	NIL
(iii)	Units of Mutual Funds	NIL	NIL
(iv)	Government Securities	NIL	NIL
(v)	Others	NIL	NIL
	Long Term Investments		
1	**Quoted**		
(i)	Shares:		
(a)	Equity (Fair Value)	237.65	415.83
(b)	Preference	NIL	NIL
(ii)	Debentures and Bonds	NIL	NIL
(iii)	Units of Mutual Funds	NIL	NIL
(iv)	Government Securities	NIL	NIL
(v)	Others	NIL	NIL
2	**Unquoted**		
(i)	Shares:		
(a)	Equity (Net of Impairment)	NIL	NIL
(b)	Preference	NIL	NIL
(ii)	Debentures and Bonds	NIL	NIL
(iii)	Units of Mutual Funds	NIL	NIL
(iv)	Government Securities	NIL	NIL
(v)	Others	102.55	68.29

6) Borrower group-wise classification of assets financed as in (3) and (4) above

(₹ in Lakh)

Category		**As at 31st March 2025**			**As at 31st March 2024**		
		Secured (Net of Provision)	**Covered by Bank/ Government Guarantees (Net of provision)**	**Unsecured (Net of Provision)**	**Secured (Net of Provision)**	**Covered by Bank/ Government Guarantees (Net of provision)**	**Unsecured (Net of Provision)**
1	Related Parties						
(a)	Subsidiaries	Nil	Nil	Nil	Nil	Nil	Nil
(b)	Companies in the same group	Nil	Nil	Nil	Nil	Nil	Nil

(c)	Other related parties	Nil	Nil	Nil	Nil	Nil	Nil
2	Other than related parties	Nil	277335.06	Nil	Nil	259429.11	Nil

7) Investor group-wise classification of all investments (current and long term) in shares and securities (both quoted and unquoted):

(₹ in Lakh)

Category		As at 31st March 2025		As at 31st March 2024	
		Fair Value	Book Value	Fair Value	Book Value
1	Related Parties				
(a)	Subsidiaries	NIL	NIL	NIL	NIL
(b)	Companies in the same group	NIL	NIL	NIL	NIL
(c)	Other related parties	102.55	102.55	68.29	68.29
2	Other than related parties	237.65	237.65	415.83	415.83

5. The subsidiary has been exempted from registration with the Reserve Bank of India as an Non-Banking Finance Companies (NBFC) vide Master Direction – Exemption from provisions of RBI Act, 1934, as updated from time to time. The Company has followed Division III of Schedule III to the Companies Act, 2013 while preparing its financial statements which are applicable to NBFCs as defined in Companies (Indian Accounting Standards Rules), 2015 which includes venture capital fund companies.

6. During the year the group has incurred an expenditure of ₹457.02 Lakhs (₹321.60 Lakhs) on Research and Development (R&D) /innovation.

7. There are no unbilled (Trade Payables & Trade Receivables) as on 31.03.2025 (PY Nil).

8. In terms of RBI circular DoR.MCS.REC.28/01.01.001/2023-24 dated August 18, 2023, penalty if charged for non-compliance of material terms & conditions of loan contract by the borrowers, shall be treated as "Penal Charges" and shall not be levied in the form of "Penal Interest". Further, it has been mentioned that there shall not be any capitalization of "Penal Charges" i.e no further interest computed on such charges w.e.f 01.04.2024 onwards.

Accordingly, policy to charge "Interest on delayed payment" as "Penal Interest" with capitalization has been discontinued, w.e.f. 01.04.2024, introduced the concept of "Penal Charges" w.e.f 01.04.2024 and penal charges amounting to ₹3452.34 lakhs (Nil) has been levied to the borrowers for non-compliance of material terms & conditions of loan contract, in line with above RBI Circular.

9. All amounts are in ₹ lakh, unless otherwise stated.

10. Figures in brackets in the notes to the financial statements represent previous year's figures.

11. Previous year figures have been regrouped, rearranged and recasted, wherever necessary.

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THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.

[CIN NO. : U74140DL1955GOI002481]

CONSOLIDATED STATEMENT OF PROFIT AND LOSS (COMMERCIAL) FOR THE YEAR ENDED 31.03.2025

(₹ in Lakh)

	Particulars	Note No.	As at 31.03.25		As at 31.03.24
I	**INCOME**				
A	Revenue from Operations				
	Sale of Products	**21**	290771.56		276408.88
	Sale of Services	**21**	9139.36		8685.00
	Rental Income		6027.35		5446.83
	Interest Income	**21**	29373.49		32044.85
	Fees and Commission Income	**21**	4378.19		4829.27
	[Includes Processing Fees earned of ₹ 4378.19 lakhs (₹ 4829.27 lakhs) for value of goods handled and services rendered ₹1143017.44 lakhs (₹ 1168413.63 lakhs)]				
	Net Gain on Fair Value Changes		0.00		0.00
	Net Gain on Derecognition of Financial Instruments under Amortised Cost Category		0.00		0.00
	Other Operating Income	**21**	3912.24		368.48
	Total Revenue from Operations		**343602.19**		**327783.31**
B	Other Income	**22**	363.96		410.93
C	Dividend Income		0.00		0.00
D	Grants and Subsidies	**23**	0.00		0.00
	Total Income (A + B + C + D)		**343966.15**		**328194.24**
II	**EXPENSES**				
	Purchase of Products	**24**	289070.32		275064.83
	Changes in Inventories	**25**	0.00		0.00
	Employee Benefit Expenses	**26**	14313.11		13826.27
	Finance Costs	**27**	10744.19		11479.20
	Depreciation and Amortization Expenses	**28**	984.59		845.32
	Corporate Social Responsibility	**29**	309.65		288.89
	Other Expenses	**30**	8421.28		9158.01
	Fees and Commission Expenses	**34**	59.82		71.29
	Total Expenses		**323902.96**		**310733.81**
III	**Profit before Exceptional Items and Tax**		**20063.19**		**17460.43**
	Exceptional Items (Refer point no. 4F(b) of Note-35)		-0.74		-13.18
IV	**Profit before Tax**		**20063.93**		**17473.61**
	Tax Expense	**31**			
	Current Tax		5289.00		4574.00
	Deferred Tax		-130.65		-15.83
	Earlier Years		-30.08		-23.92
V	**Total Tax Expense**		**5128.27**		**4534.25**
VI	**Profit after Tax for the period from Continuing Operations**		**14935.66**		**12939.36**
VII	Profit from Discontinued Operations		0.00		0.00
VIII	Tax Expenses from Discontinued Operations		0.00		0.00

IX	Profit from Discontinued Operations (After Tax)		0.00	0.00
X	**Profit for the Period**		**14935.66**	**12939.36**
XI	**Other Comprehensive Income**			
A	Items that will not be reclassified to Profit or Loss - Investment		-178.17	111.07
	Items that will not be reclassified to Profit or Loss - Actuarial Gain/ Loss on Defined Benefit Plans		-36.16	-15.58
	Income Tax relating to Items that will not be reclassified to Profit or Loss		53.95	-24.04
	Sub Total (A)		**-160.38**	**71.46**
B	Items that will be reclassified to Profit or Loss		0.00	0.00
	Income tax relating to items that will be reclassified to profit or loss		0.00	0.00
	Sub Total (B)		**0.00**	**0.00**
	Other Comprehensive Income (A + B)		**-160.38**	**71.46**
XII	**Total Comprehensive Income for the period (X + XI) (Comprising Profit/(Loss) and other Comprehensive Income for the period)**		**14775.28**	**13010.82**
XIII	**Earnings per Equity Share (for Continuing Operations)**	**32**		
	Basic (₹)		28.02	24.28
	Diluted (₹)		28.02	24.28
XIV	**Contingent Liabilities**	**33 (i)**	**6468.69**	**4436.53**
XV	**Capital Commitments**	**33 (ii)**	**1201.37**	**789.84**
	Other Notes on Accounts	**35**		

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)
Note : The Notes 1 to 35 referred to above form an integral part of Financial Statements.
Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXZ4270

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.

[CIN NO. : U74140DL1955GOI002481]

CONSOLIDATED STATEMENT OF PROFIT AND LOSS (PROMOTIONAL) FOR THE YEAR ENDED 31.03.2025

(₹ in Lakh)

	Particulars	Note No.	As at 31.03.25	As at 31.03.24
I	**INCOME**			
A	Revenue from Operations			
	Sale of Products	**21**	0.00	0.00
	Sale of Services	**21**	0.00	0.00
	Rental Income		0.00	
	Interest Income	**21**	0.00	0.00
	Fees and Commission Income	**21**	0.00	0.00
	Other Operating Income	**21**	0.00	0.00
	Total Revenue from Operations		**0.00**	**0.00**
B	Other Income	**22**	0.00	0.00
C	Dividend Income		0.00	0.00
D	Grants and Subsidies	**23**	8973.87	13827.28
	Total Income (A + B + C + D)		**8973.87**	**13827.28**
II	**EXPENSES**			
	Purchase of Products	**24**	0.00	0.00
	Changes in Inventories	**25**	0.00	0.00
	Employee Benefit Expenses	**26**	380.42	358.39
	Finance Costs	**27**	0.00	0.00
	Depreciation and Amortization Expenses	**28**	0.00	0.00
	Corporate Social Responsibility	**29**	0.00	0.00
	Other Expenses	**30**	8593.45	13468.89
	Fees and Commission Expenses	**34**	0.00	0.00
	Total Expenses		**8973.87**	**13827.28**
III	**Profit before Exceptional Items and Tax**		**0.00**	**0.00**
	Exceptional Items		0.00	0.00
IV	**Profit before Tax**		**0.00**	**0.00**
	Tax Expense	**31**		
	Current Tax		0.00	0.00
	Deferred Tax		0.00	0.00
	Earlier Years		0.00	0.00
V	**Total Tax Expense**		**0.00**	**0.00**
VI	**Profit after Tax for the period from Continuing Operations**		**0.00**	**0.00**
VII	Profit from Discontinued Operations		0.00	0.00
VIII	Tax Expenses from Discontinued Operations		0.00	0.00
IX	Profit from Discontinued Operations (After Tax)		0.00	0.00
X	**Profit for the Period**		**0.00**	**0.00**
XI	**Other Comprehensive Income**			

A	Items that will not be reclassified to Profit or Loss - Investment		0.00	0.00
	Items that will not be reclassified to Profit or Loss - Actuarial Gain/Loss on Defined Benefit Plans		0.00	0.00
	Income Tax relating to Items that will not be reclassified to Profit or Loss		0.00	0.00
	Sub Total (A)		**0.00**	**0.00**
B	Items that will be reclassified to Profit or Loss		0.00	0.00
	Income tax relating to items that will be reclassified to profit or loss		0.00	0.00
	Sub Total (B)		**0.00**	**0.00**
	Other Comprehensive Income (A + B)		**0.00**	**0.00**
XII	**Total Comprehensive Income for the period (X + XI) (Comprising Profit/(Loss) and other Comprehensive Income for the period)**		**0.00**	**0.00**
XIII	**Earnings per Equity Share (for Continuing Operations)**	**32**		
	Basic (₹)		0.00	0.00
	Diluted (₹)		0.00	0.00
XIV	**Contingent Liabilities**	**33 (i)**	0.00	0.00
XV	**Capital Commitments**	**33 (ii)**	0.00	3.35

Statement of Corporate Information (Note-1), Material Accounting Policies (Note-2)
Note : The Notes 1 to 35 referred to above form an integral part of Financial Statements.
Statement of Changes in Equity is integral part of Balance Sheet and placed after Statement of Profit & Loss

In terms of our report of even date attached
For A P R A & Associates LLP
Chartered Accountants
Firm Registration No.: 011078N/N500064

Sd/-
(CA Arun Kumar Gupta)
Partner
Membership No. : 089657
Place : New Delhi
Date : 22.07.2025
UDIN : 25089657BMMMXZ4270

For and on behalf of the Board of Directors

Sd/-
Gaurav Gulati
Director (Finance)
[DIN: 10144109]

Sd/-
Dr. Subhransu Sekhar Acharya
Chairman-cum-Managing Director
[DIN: 06727939]

Sd/-
Partha Majhi
Sr. General Manager (Finance)

Sd/-
Nishtha Goyal
Company Secretary
Membership No.: A22768

COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6) (b) READ WITH SECTION 129(4) OF THE COMPANIES ACT, 2013 ON THE CONSOLIDATED FINANCIAL STATEMENTS OF THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED FOR THE YEAR ENDED 31 MARCH 2025

The preparation of consolidated financial statements of The National Small Industries Corporation Limited for the year ended 31 March 2025 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under section 139 (5) read with section 129(4) of the Act is responsible for expressing opinion on the financial statements under section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143 (10) of the Act. This is stated to have been done by them vide their Audit Report dated 22 July 2025.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the consolidated financial statements of The National Small Industries Corporation Limited for the year ended 31 March 2025 under section 143(6)(a) read with section 129(4) of the Act. We conducted a supplementary audit of the financial statements of The National Small Industries Corporation Limited (the Company) and NSIC Venture Capital Fund Limited (subsidiary) for the year ended on that date. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.

Based on my supplementary audit, I would like to highlight the following significant matters under section 143(6)(b) read with section 129 (4) of the Act, which have come to my attention and which in my view are necessary for enabling a better understanding of the financial statement and the related audit report.

A. Comments on Consolidated Cash Flow Statement

A.1 Cash Flow from Investing activities: (-) ₹968.78 lakh
Cash Flow from Financing activities: ₹3,156.33 lakh

Clause B86 of Ind AS 110 (Consolidated Financial Statements) provides consolidation procedures for preparation of Consolidated Financial Statements, which, *inter-alia,* stipulates combining like items of assets, liabilities, equity, income, expenses and cash flows of the parent with those of its subsidiaries, offsetting parent's investment in each subsidiary and elimination in full intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the group.

National Small Industries Corporation Limited (NSIC) prepared Consolidated Financial Statements, which included the financial statements of its subsidiary viz. NSIC Venture Capital Fund Limited (NVCFL). It was, however, observed that NSIC did not offset/eliminate the dividend of ₹112.40 lakh received from NVCFL. This has resulted in overstatement of Cash Flow from Investing Activities and understatement of Cash Flow from Financing Activities by ₹112.40 lakh each.

B. Comments on Disclosure

NSIC Venture Capital Fund Limited (NVCFL), a subsidiary of National Small Industries Corporation Limited (NSIC, the Company), was formed (28 August 2020) in pursuance of the decision of the Government of India to anchor an MSME Fund in the name of Self-Reliant India (SRI) Fund[1] to develop and promote the MSME sector. The Scheme guidelines for SRI Fund provided, *inter alia*, that SPV (NVCFL) will apply to SEBI for registering the Mother Fund as a Category I or II Alternate Investment Fund. However, instead of registering the SRI Fund, NVCFL got itself registered (01 September 2021) as a Category-II Alternative Investment Fund with the SEBI and launched SRI Fund as a Scheme of the Alternative Investment Fund thus registered. The

registration of NVCFL as Alternative Investment Fund was subsequently ratified (May 2024) by the Ministry of MSME (GoI) *vide* amendment in the guidelines for SRI Fund.

NVCFL was asked (25 September 2024) to seek an opinion from the Institute of Chartered Accountants of India (ICAI) on their accounting practice of preparing separate financial statements for SRI Fund and NVCFL and also on consolidation of transactions of SRI Fund in the financial statements of NVCFL. The Company sought (28 May 2025) opinion from ICAI which is awaited. However, these facts were not disclosed by NVCFL in the Notes to Financial Statements and by NSIC in its Consolidated Financial Statements.

Further, pending the opinion from ICAI, NSIC being holding Company of NVCFL should have made all key disclosures relating to SRI Fund in its Consolidated Financial Statements, including the total envisaged corpus of SRI Fund (₹10,006 crore), contribution made by the contributors[2] towards the corpus of SRI Fund amounting to ₹1,728.56 crore and the investments made by SRI Fund including all daughter funds amounting to ₹10,979 crore (comprising of investments made by SRI Fund: ₹1,269 crore and by daughter funds: ₹9,710 crore) as on the reporting date.

Thus, the above needs to be disclosed in the Consolidated Financial Statement of NSIC.

For and on behalf of the
Comptroller & Auditor General of India

Sd/-
(Dr. Pawan Kumar Konda)
OSD
(Industry & Corporate Affairs)
New Delhi

Place: New Delhi
Date: 26 September 2025

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[1] ***a Fund of Funds (FoF) created to address severe shortage being faced by Micro, Small and Medium Enterprises in securing growth capital. The anchor investor of the Fund is the Government of India.***

[2] ***Government of India, Ministry of MSME, anchor investor (₹1,727.53 crore) and National Small Industries Corporation Ltd, Sponsor (₹1.03 crore)***

REPLIES TO THE COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) READ WITH SECTION 129(4) OF THE COMPANIES ACT, 2013 ON THE CONSOLIDATED FINANCIAL STATEMENTS OF THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED FOR THE YEAR ENDED 31ST MARCH 2025

Provisional Comments (PC)	Reply of the Management
COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143(6)(b) READ WITH SECTION 129(4) OF THE COMPANIES ACT, 2013 ON THE CONSOLIDATED FINANCIAL STATEMENTS OF THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED FOR THE YEAR ENDED 31 MARCH 2025 The preparation of consolidated financial statements of The National Small Industries Corporation Limited for the year ended 31 March 2025 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the company. The statutory auditor appointed by the Comptroller and Auditor General of India under section 139(5) read with section 129(4) of the Act is responsible for expressing opinion on the financial statements under section 143 read with section 129(4) of the Act based on independent audit in accordance with the standards on auditing prescribed under section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 22 July 2025. I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the consolidated financial statements of The National Small Industries Corporation Limited for the year ended 31 March 2025 under section 143(6)(a) read with section 129(4) of the Act. We conducted a supplementary audit of the financial statements of The National Small Industries Corporation Limited (the Company) and NSIC Venture Capital Fund Limited (subsidiary) for the year ended on that date. This supplementary audit has been carried out independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and company personnel and a selective examination of some of the accounting records.	No Comments

Based on my supplementary audit, I would like to highlight the following significant matters under section 143(6)(b) read with section 129 (4) of the Act, which have come to my attention and which in my view are necessary for enabling a better understanding of the financial statement and the related audit report	
A. Comments on Consolidated Cash Flow Statement **A.1. Cash Flow from Investing activities: (-) ₹968.78 lakh** **Cash Flow from Financing activities: ₹3,156.33 lakh** Clause B86 of Ind AS 110 (Consolidated Financial Statements) provides consolidation procedures for preparation of Consolidated Financial Statements, which, inter-alia, stipulates combining like items of assets, liabilities, equity, income, expenses and cash flows of the parent with those of its subsidiaries, offsetting parent's investment in each subsidiary and elimination in full intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between entities of the group. National Small Industries Corporation Limited (NSIC) prepared Consolidated Financial Statements, which included the financial statements of its subsidiary viz. NSIC Venture Capital Fund Limited (NVCFL). It was, however, observed that NSIC did not offset/ eliminate the dividend of ₹112.40 lakh received from NVCFL. This has resulted in overstatement of Cash Flow from Investing Activities and understatement of Cash Flow from Financing Activities by ₹112.40 lakh each.	The comment mentioning the discrepancy w.r.t. non offsetting/elimination of the dividend of ₹112.40 lakh received from NVCFL in Consolidated Cash Flow Statement, has been noted for future compliance and in this regard, this is to submit that the same is happened inadvertently due to oversight while finalizing the Consolidated financial statements of the corporation. Further, the same is hereby regretted and shall be more cautious in future for non-repetition of such type of errors. It is also pertinent to mention that the above does not have any financial impact on the consolidated financial statements of NSIC and also bears no impact on the results / profitability as well as state of affairs of the Corporation as on 31/03/2025.
B. Comments on Disclosure NSIC Venture Capital Fund Limited (NVCFL), a subsidiary of National Small Industries Corporation Limited (NSIC, the Company), was formed (28 August 2020) in pursuance of the decision of the Government of India to anchor an MSME Fund in the name of Self-Reliant India (SRI) Fund[1] to develop and promote the MSME sector. The Scheme guidelines for SRI Fund provided, *inter alia*, that SPV (NVCFL) will apply to SEBI for registering the Mother Fun d as a Category I or II Alternate Investment Fund.	The comment issued pertains to the comments issued on the financial statements of NVCFL for the FY 2024-25. In this regard, following is submitted: The observation regarding non-merger of the financial statements of SRI Fund with NVCFL does not align with the legal and regulatory framework applicable to these entities.

However, instead of registering the SRI Fund, NVCFL got itself registered (01 September 2021) as a Category-II Alternative Investment Fund with the SEBI and launched SRI Fund as a Scheme of the Alternative Investment Fund thus registered. The registration of NVCFL as Alternative Investment Fund was subsequently ratified (May 2024) by the Ministry of MSME (GoI) *vide* amendment in the guidelines for SRI Fund.

NVCFL was asked (25 September 2024) to seek an opinion from the Institute of Chartered Accountants of India (ICAI) on their accounting practice of preparing separate financial statements for SRI Fund and NVCFL and also on consolidation of transactions of SRI Fund in the financial statements of NVCFL. The Company sought (28 May 2025) opinion from ICAI which is awaited. However, these facts were not disclosed by NVCFL in the Notes to Financial Statements and by NSIC in its Consolidated Financial Statements.

Further, pending the opinion from ICAI, NSIC being holding Company of NVCFL should have made all key disclosures relating to SRI Fund in its Consolidated Financial Statements, including the total envisaged corpus of SRI Fund (₹10,006 crore), contribution made by the contributors[2] towards the corpus of SRI Fund amounting to ₹1,728.56 crore and the investments made by SRI Fund including all daughter funds amounting to ₹10,979 crore (comprising of investments made by SRI Fund: ₹1,269 crore and by daughter funds: ₹9,710 crore) as on the reporting date.

Thus, the above needs to be disclosed in the Consolidated Financial Statements of NSIC.

1. **Separate Legal and Regulatory Framework:** NVCFL is a company incorporated under the Companies Act, 2013 registered with SEBI as a Category II Alternate Investment Fund under the SEBI (AIF) Regulations, 2012 and functions as the Sponsor of the Self-Reliant India (SRI) Fund.

   The SRI Fund, however, is an Association of persons. It is required to maintain its own independent books of account and audited financial statements in accordance with SEBI requirements. The Fund is not a subsidiary, joint venture, or associate of NVCFL and thus is outside the scope of consolidation.

   Further, Rule 2(1)(d) of the Companies (Indian Accounting Standards) Rules, 2015 expressly defines "entity" to mean a company as defined in Section 2(20) of the Companies Act, 2013. Since the SRI Fund is constituted as an AOP and not a company, it does not fall within the definition of "entity" for the purpose of Ind AS. Accordingly, the requirement to consolidate or merge its accounts with those of NVCFL does not arise.

2. **Audit Trail and Independent Accounts:** All drawdowns received from the Government of India are credited directly into the SRI Fund's designated bank account, and its books are independently maintained and audited.

   NVCFL's financial statements correctly reflect only its own operations, such as management fee income, while the Fund's financials are prepared and reported separately.

   This segregation ensures transparency, prevents co-mingling, and is in line with statutory and regulatory intent.

3. **Opinion from ICAI:** In compliance with Audit's earlier observation in the Management Letter dated 25.09.2024, NVCFL has sought a formal opinion from the Institute of Chartered Accountants of India (ICAI) via its letter dated 28.05.2025. The matter is currently under consideration by ICAI, the statutory body empowered to provide authoritative guidance on accounting matters. Pending ICAI's response, NVCFL has continued to maintain separate accounts for both entities in full compliance with law.

	4. Disclosure in Financial Statements of NVCFL: The position of separate maintenance of accounts for SRI Fund and NVCFL has already been mentioned in the Notes to Accounts of NVCFL. If ICAI's final opinion suggest any additional disclosure requirements, the same shall be duly implemented prospectively in good faith. The financial reporting practice followed by NVCFL is consistent with the Companies Act, the Companies (Indian Accounting Standards) Rules, 2015, and SEBI (AIF) Regulations, 2012. Since SRI Fund is a AOP and not an "entity" within the meaning of Rule 2(1) (d), its accounts are not required to be merged with NVCFL. Adequate disclosure has already been made, and further action will be taken upon receipt of ICAI's opinion. All the key particulars concerning the Self-Reliant India (SRI) Fund including its legal classification as a distinct scheme under a SEBI-registered Alternative Investment Fund (AIF), the governance and operational framework, contribution and utilization of Government of India funds, compliance with the relevant statutory guidelines, total envisaged corpus of SRI Fund (₹10,006 crore), contribution made by the contributors towards the corpus of SRI Fund amounting to ₹ 1153 crore and the investments made by all daughters fund including SRI Fund amounting to ₹ 7649 crore as at 31/03/2024, were already duly disclosed in the Directors' Report of NSIC Venture Capital Fund Limited (NVCFL) for the financial year 2023–24 and is likewise be disclosed in the Directors' Report for the financial year 2024–25. Such disclosures are appropriately made in the Directors' Report in accordance with Section 134(3) of the Companies Act, 2013, which mandates the Board to report on all material developments having a bearing on the company's structure, operations, and regulatory compliances. Matters relating to legal form, regulatory positioning under SEBI AIF Regulations, and operational arrangements with the Government of India fall squarely within the purview of this statutory report and are not required to be replicated within the primary financial statements,

	which are governed by accounting standards and focus on recognition and measurement of financial elements. The disclosures made in the Directors' Report thus ensure full transparency and statutory compliance while aligning with the scope and intent of applicable corporate reporting frameworks. This approach also ensures alignment with the regulatory and governance expectations under the SEBI (Alternative Investment Funds) Regulations, 2012, and preserves the financial statement's objective integrity, by appropriately separating narrative statutory disclosures from quantifiable financial reporting, as envisaged under applicable corporate laws and accounting frameworks. It is confirmed that in the Director's Report of FY 2024-25, the following disclosure has been made: - *Till 31.03.2025 contributions made by contributors (M/o MSMEs and NSIC) towards corpus of SRI Fund amounted to ₹ 1,729 Crore. A total of 63 Daughter Funds has been empaneled with SRI Fund (Mother Fund) and these daughter funds have assisted 577 high- potential MSMEs by investing of ₹10,979 crore in them. Out of this the Daughter Funds have drawdown ₹1,269 crore from SRI Fund up to 31st March 2025, while balance ₹ 9,710 crore has been invested by DFs from their own sources. These MSMEs have a presence across India including the low-income states in India and aspirational districts. They have helped in creating approximately 1,20,000 + jobs out of which ~26% is women employment.* **5. Disclosure in Consolidated Financial Statements of NSIC, holding company of NVCFL:** Based on the disclosures made by NVCFL in its Director's report for the year 2024-25, all the particulars to the extent relevant, have also been disclosed at clause no. 32 & 33 at page no. 31 of the Directors' Report of Consolidated Financial Statements of NSIC for the financial year 2023–24 and will likewise shall be disclosed in the Directors' Report of Consolidated Financial Statements of NSIC for the financial year 2024–25.

THE NATIONAL SMALL INDUSTRIES CORPORATION LIMITED

(A Government of India Enterprise)
NSIC Bhawan, Okhla Industrial Estate,New Delhi –110 020
Tel.: 011-26926275, Website: www.nsic.co.in,
CIN No. U74140DL1955GOI1002481

No.SIC:SEC:70th AGM/2025 Dated : 23rd Sept. 2025

N O T I C E

Notice is hereby given that the seventy (70th) Annual General Meeting (AGM) of The National Small Industries Corporation Limited (NSIC) will be held on Tuesday the 30th September, 2025 at 4.00 PM at NSIC Bhawan, Okhla Industrial Estate, New Delhi-110020 (Registered Office) to transact the following businesses:

ORDINARY BUSINESS

Item No.1: To receive, consider and adopt the audited standalone & consolidated financial statements of the Company for the Financial Year ended 31st March, 2025 and Reports of the Board of Directors, Auditors' Report thereon alongwith comments of Comptroller & Auditor General of India.

Item No 2: To declare dividend for the Financial Year 31st March, 2025.

Item No 3: To authorize the Board of Directors of the Company in terms of the provisions of Section 142(1) of Companies Act, 2013 to fix remuneration of the Statutory & Branch Auditors of the Company appointed by Comptroller & Auditor General of India u/s 139(5) of the Companies Act, 2013 for the financial year 2025-26 and to pass the following resolution, with or without modification (s), as an Ordinary Resolution:

"RESOLVED THAT the Board of Directors of the Company be and are hereby authorized to decide and fix the remuneration of the Statutory & Branch Auditors of the Company appointed by Comptroller & Auditor General of India u/s 139(5) of the Companies Act, 2013 for the financial year 2025-26, as may be deemed fit by the Board."

By Order of the Board of Directors
For The National Small Industries Corporation Limited

Sd/-
(Nishtha Goyal)
Company Secretary

Date: 23rd Sept. 2025
Place: New Delhi

NOTES: -

1. A member entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy to attend and vote on a poll, if any, instead of himself/ herself and such proxy need not be a member of the Company.

2. Members desirous of getting any information on any item(s) of business of this meeting are requested to address their queries to Company Secretary at the Registered Office of the Company prior to the date of the Annual General Meeting, so that the information required can be made available at the time of the meeting.

3. The Statutory Register(s) maintained as per Companies Act, 2013, will be available for inspection by the Members at the Registered Office of the Company at the time of AGM of the Company at the venue of the Meeting.

THE NATIONAL SMALL INDUSTRIES CORPORATION LTD.

(A Government of India Enterprises)
NSIC, Bhawan ,Okhla Industrial Estate, New Delhi-110020, India
Website: www.nsic.co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
1.	**REGISTERED OFFICE**	NSIC Bhawan, Okhla Industrial Estate, New Delhi -110020	011-26926275, 26926370	info@nsic.co.in
2.	**ZONAL OFFICE DELHI**	NSIC Limited, NSIC - Technical Services Centre Campus, Okhla Industrial Estate, New Delhi - 110020	011 - 40584930 Fax - 011-26382350	zodelhi@nsic.co.in
3.	**DELHI (BO)**	NSIC Limited, Branch Office, NTSC Complex, Okhla Industrial Estate, Near Govindpuri Metro Station, New Delhi -110020	011-26382568-69/ 41002319 Fax-011-26382568/ 41002319-20	delhinsic@nsic.co.in
4.	**GURGAON**	NSIC Limited , Branch Office, Plot No 69, 1st Floor, IDC, Sector-16, MG Road, Gurugram-122001	0124-2308913	bogur@nsic.co.in
5.	**FARIDABAD**	NSIC Limited, Branch Office, 107 Nissan Hut NH-5 Railway Road , Faridabad -121001	0129 - 2985910/ 2985912/2985911 Fax - 0129-4311293	bofaridabad@nsic.co.in
6.	**NARAINA**	NSIC Limited, Branch Office, CB-326, Second Floor, Ring Road, Naraina, New Delhi-110028	011-64611484/ 25775787 Fax- 64611484	bonaraina@nsic.co.in
7.	**NOIDA**	NSIC Limited, Branch Office III-B/118, Sector -18 Shopping Complex, Noida -201301(U.P)	0120-4595000 to 4595045 ,2511798 Fax- 0120- 4556450, 4556453	bonoida@nsic.co.in
8.	**DEHRADUN**	NSIC Limited , Branch Office 3rd & 4th floor, May Fair Business Park Near Hotel Glory Saharanpur Road , Majra, Dehradun-24801	0135-2520501 Fax- 2520501	bodehradun@nsic.co.in
9.	**AGRA**	NSIC Limited Branch Office, 307/T-6, 3rd Floor, Maruti, Plaza, (Behind Sanjay Talkies) , Sanjay Place, Agra -282002	0562-2527862, 2525567 Fax- 0562-2524842	boagra@nsic.co.in
10.	**KANPUR**	NSIC Limited Branch Office , 112/1, Benajhabar Road, Kanpur-208002	0512-2535049, 2556379 Fax- 0512-2543217	bokan@nsic.co.in
11.	**NAINI**	NSIC Limited Branch Office Industrial Estate, Udyog Nagar, Naini, Allahabad-211009	0532-2697218/ 2697050, 2695847 Fax- 0532-2697218	boallahabad@nsic.co.in
12.	**GORAKHAPUR**	NSIC Limited, Sub Branch Office, DIC Campus, Gorakhnath Industrial Estate Gorakhpur – 273015	7524043999	rishishukla@nsic.co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
13.	VARANASI	NSIC Limited, Sub Branch Office, Mansarovar Complex, C-30/35-B, 2nd Floor, Maldhaiya, Varanasi - 221001	542-2370223 Fax- 0542-2370223	bovaranasi@nsic.co.in
14.	ALIGARH (SBO)	NSIC Technical Services Centre, A-1 Industrial Estate Aligarh, Uttar Pradesh- 202001	9810038916	soaligarh@nsic.co.in
15.	BHIWADI	C/o NSIC Limited , Branch Office, Plot No 69, 1st Floor, IDC, Sector-16, MG Road, Gurugram-122001	0124-2308913	bogur@nsic.co.in
16.	LUCKNOW	NSIC Limited Sub Branch Office, 503, 5th Floor, Shri Ram Tower, 13 Ashok Marg, Lucknow-223001 (U.P.)	0522-2288803	yasiralvi@nsic.co.in
17.	LUCKNOW	NSIC Limited Sub Zonal Office 503, 5th Floor, Shri Ram Tower, 13 Ashok Marg, Lucknow-223001 (U.P.)	0522-2288803	Vijay.prakash@nsic.co.in
18.	ZONAL OFFICE LUDHIANA	NSIC Limited, Guru Gobind Singh Tower, Near Dholewal Chowk, GT Road Ludhiana -141003	0161-2541946, 2530940,2546523 Fax- 0161-2531946	zoludhiana@nsic.co.in
19.	LUDHIANA (BO)	NSIC Limited, Branch Office, Guru Gobind Singh Tower, Near Dholewal Chowk, GT Road Ludhiana -141003	0161-2541946/ 2530940/2546523 Fax- 0161-2531946	boludh@nsic.co.in
20.	CHANDIGARH	NSIC Limited, Branch Office, Ground Floor, BSNL Admin Building,Sector-34-A, Opp-Piccadilly Cinema, Chandigarh -160022	0172-2610537, 2971759	bochd@nsic.co.in
21.	JALANDHAR	NSIC Limited, Branch Office 2nd Floor, SCO-21, PUDA Complex, Ladowali Road, Jalandhar - 144001 (Punjab)	0181-2292242, 2295533, 6570257 Fax- 0181-2299242	bojal@nsic.co.in
22.	JAMMU	NSIC Limited, Sub -Branch Office C/o 182A, Gandhi Nagar, Jammu-180004	8684000594	akpallav@nsic.co.in
23.	ZONAL OFFICE BENGALURU	NSIC Limited, No. 25, Ist Main Road, KSSIDC Industrial Estate,6th Block Rajajinagar, Bangalore – 560010	080-23109059/ 23307791/ 23147858 Fax- 080-23300070	zobengaluru@nsic.co.in
24.	BENGALURU (BO)	NSIC Limited, Branch Office No. 25, Ist Main Road, KSSIDC Industrial Estate, 6th Block Rajajinagar, Bangalore – 560010	080-23109059/ 23307791/ 23147858	boban@nsic.co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
25.	**BELGAUM**	NSIC Limited, Branch Office, Plot No. 60, Anujay Building, 5th Cross, Subhash Chandra Nagar, Opp. Belgaum Foundry Cluster, Near Utsav Hotel, Udyambag, Belagavi, Karnataka -590006	0831-2449922	belgaum@nsic.co.in
26.	**PEENYA**	NSIC Limited, Branch Office, C-424, Peenya Industrial Estate,1st Stage, Behind Peenya Police Station, Bangalore -560058	080-28374676/ 28394576/ 28372977 Fax- 080-28374676	bopeenya@nsic.co.in
27.	**THRISSUR**	NSIC Ltd. Sub Branch Office, (Opposite to Ayyanthole post office) Ayyanthole, Thrissur- 680003	9895571743	sbothrissur@nsic.co.in
28.	**ZONAL OFFICE HYDERABAD**	NSIC Limited, 201, 203, Sri Dattasai Complex, RTC Cross Roads, Hyderabad -500020	040-27622515 / 27615761 Fax- 040-27617777	zohyderabad@nsic.co.in
29.	**HYDERABAD (BO)**	NSIC Limited, Branch Office, 203 & 303, Sri Dattasai Complex, RTC Cross Roads, Hyderabad – 500020	040-27615764 / 27615761/ 27622097 Fax - 040-27617777	bohyd@nsic.co.in
30.	**TSC HYDERABAD (BO)**	NSIC LIMITED, BRANCH OFFICE, NSIC TECHNICAL SERVICES CENTRE, KAMALANAGAR, ECIL POST, HYDERABAD Pincode - 500062	040 - 27121422, 27126646	botschyd@nsic.co.in
31.	**BALANAGAR**	NSIC Limited, Branch Office, 6-3-144,144/1, 3rd Floor, Jahanara Kareem Complex, Balanagar, Hyderabad - 500037	040-23324769	bobalanagar@nsic.co.in
32.	**VIJAYWADA**	NSIC Limited , Branch Office D.No.59A-8/8-6B/1, 3rd Floor, Main Road, Gurunanak Colony, Vijayawada - 520008	0866-2541055 Fax- 0866-2545055	bovijayawada@nsic.co.in
33.	**VISAKHAPATNAM**	NSIC Limited , Branch Office D.No.32-6-1/13/49, Flat No.107, First floor, MBR Landmark, Sheela Nagar, Visakhapatnam - 530012	0891 - 2758554	visakhapatnam@nsic.co.in
34.	**ZONAL OFFICE CHENNAI**	NSIC Limited Module No. 201, NSIC – Software Technology Business Park, Guindy Industrial Estate, Ekkattuthangal, Chennai – 600 032.600006	044-28291943/ 28294541 Fax:044-28291943, 28295791	zochennai@nsic.co.in
35.	**COCHIN**	NSIC Limited, Branch Office, S-67, GCDA Commercial Complex, Marine Drive, Shanmugham Road, Kochi – 682031	0484-2381850/ 2368149/2986107/ 2351440	bococh@nsic.co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
36.	CHENNAI (BO)	NSIC Limited , Branch Office, Module 205, NSIC Software Technology Park Building, Guindy Industrial Estate, Ekkattuthangal, Chennai - 600032	044-28293347/ 28294541 Fax-044-28295791/ 28293347	bochen@nsic.co.in
37.	AMBATTUR	NSIC Limited, Branch Office, 309 SIDCO-AIEMA Towers, 1st Main Road, Ambattur Industrial Estate, Chennai - 600058	044-26243984, 28291292 Fax- 044-26246826	boambattur@nsic.co.in
38.	PUDUCHERRY	NSIC Limited, Branch Office, Administrative Building, Industrial Estate, Thattanchavady, Pondicherry - 605009	0413-2248970, 2248940 Fax- 0413-2248970	bopon@nsic.co.in
39.	COIMBATORE	NSIC Limited, Branch Office, 1055/10, Gowtham Centre, Avanashi Road, Coimbatore - 641018	0422-2244618, 2247757 Fax- 0422-2247764	bocomb@nsic.co.in
40.	MADURAI	NSIC Limited, Branch Office, 74, ADR Tower, 1st Floor, Kalavasal, Theni Main Road, Madurai - 625016	0452-2609992/ 2609993/4984191 Fax- 0452 - 2380323	bomadu@nsic.co.in
41.	ZONAL OFFICE KOLKATA	NSIC Limited, Plot No. 7/7 & 7/8, Block-CP, Sector-V, Salt Lake, Kolkata -700091	033-29861353 Fax- 033-22487359	zokolkata@nsic.co.in
42.	KOLKATA (BO)	NSIC Limited, Branch Office, 20-B, Abdul Hamid Street, (7th Floor), Kolkata -700069	033-22137084/ 22488288 Fax- 033-22487359	bocal@nsic.co.in
43.	SALT LAKE	NSIC Limited, Branch Office, Plot no- 7/7 & 7/8, Block - CP, Sector - V, Salt Lake, Kolkata - 700091	033 - 23671471 / 23670155 / 23672416	bosaltlake@nsic.co.in
44.	PATNA	NSIC Limited, Branch Office, Flat No. 403, 4th Floor, Shyam Kishorei Homes, Behind of Rajasthan Restaurant, Dak Bungalow Chauraha, Frezer Road, Patna -800001	0612-2354222/ 3212403 Fax- 0612-2354222	bopatna@nsic.co.in
45.	KOLKATA LNR	NSIC Limited, Legal & Recovery Cell, Room No.2/1, 2nd Floor, HUDCO Tower, New Market, 15n, Nelli Sengupta Serini, Lindsay Street Kolkata- 7000087	033-22522232	lrcellkol@nsic.co.in
46.	SILIGURI	NSIC Limited, 1st Floor, SIEDA Office Building Siliguri Industrial Park\Plot No.33 2nd Mile, Sevoke Road Siliguri-734 001 West Bengal	0353 4510438 8100358063	sbosiliguri@nsic.co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
47.	**ZONAL OFFICE BHUBANESWAR**	NSIC Limited, 304-B, 3rd Floor, NSIC-IMDC Dharampad Bhavan, IDCO Plot No. 6 Block-D, Mancheswar Industrial Estate, Bhubaneshwar-751010	0674-2548875/ 6510189	zobhubaneswar@ nsic.co.in
48.	**BHUBANESWAR (BO)**	NSIC Limited, Branch Office, Module No.204, 2nd Floor, NSIC-IMDC, Dharmpad Bhawan, IDCO Plot No.6, Block-D, Mancheswar Industrial Estate, Bhubaneswar- 751010	0674-2583182, 2549780	bobhubaneswar@ nsic.co.in
49	**ROURKELA**	NSIC limited, Branch Office , Plot no. Qqq-6, civil township, rourkela pincode - 769012	661-2665059 Fax- 0661-2664559	rourkela@nsic. co.in
50.	**JAMSHEDPUR**	NSIC Limited, Branch Office Flat No.A-2/1, 2nd Floor, Nirode Apartment, L-Road, P.O. & P.S. Bistupur, Jamshedpur- -831001	0657 - 2320068	bojms@nsic.co.in
51.	**RANCHI**	NSIC Limited, Branch Office Udyog Bhawan, Industrial Area Kokar, Ranchi, -834001	0651-2543921	nsshoranchi@nsic. co.in
52.	**BOKARO**	NSIC Limited, Sub Branch Office Plot No.7018, Khata No.566, Near: Vaibhav Hotel, Bye Pass Road, Chas, Bokaro.	827012-9431923065	bojam@nsic.co.in
53.	**IMDC BHUBANESWAR**	NSIC limited, IDCO Plot No.6, Block D, Macheswar Industrial Estate, Bhubaneswar-751010IDCO Plot No.6, Block D, Macheswar Industrial Estate, Bhubaneswar-751010	0674-2548875	imdcbbsr@nsic. co.in
54.	**ZONAL OFFICE GUWAHATI**	NSIC Limited Bye Lane No.3, Industrial Estate Bamunimaidam, Guwahati-781021	0361-2960635	zoguwahati@nsic. co.in
55.	**GUWAHATI (BO)**	NSIC Limited Branch Office, Bye Lane No.3, Industrial Estate Bamunimaidam, Guwahati -781021	0361-2960631 Fax- 9437685426	bogwh@nsic.co.in
56.	**IMPHAL**	NSIC Limited ,Sub Branch Office Uripok Achom Leikai, Imphal (Manipur) -795001	0385-2414270 9401726718	libetombidevi@ nsic.co.in
57.	**DIMAPUR (BO)**	NSIC Limited, Sub Branch Office, Ours building, 2nd floor, no-411,d.c.court junction, dimapur pincode - 797112	9905082471 0381 - 2911763	vinodjaiswal@ nsic.co.in
58.	**AGARTALA (SBO)**	NSIC Limited, Sub Branch Office, ITI Road, Near Yuba Sangstha Club, Towards Shiksha Niketan School Road, Indranagar, Agartala, Tripura-799006	Ph - 0381 - 2911763 9411630450	rksaxena@nsic. co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
59.	**ZONAL OFFICE MUMBAI**	NSIC Limited 505, Fifth Floor, Mittal Commercial Building, Wing – B, Village Marol, Off M.V. Road, Andheri (E), Mumbai -400059	022-28500377 Fax- 022-2850 0375	zomumbai@nsic.co.in
60.	**MUMBAI (BO)**	NSIC Limited , Branch Office P/104, Khairane MIDC, TTC Industrial Area, Koparkhairane, Navi Mumbai-400710	022-23740268/ 23740272, 23740116 Fax- 022-23741989	bomum@nsic.co.in
61.	**ANDHERI, MUMBAI**	NSIC Limited Branch Office, 5C2, 5th Floor A-Wing, Gundecha Onclave, Kherani ROAD, Sakinaka, Andheri (EAST), Mumbai – 400072	022-2850 9915 / 16 Fax- 022-28509917	boandheri@nsic.co.in
62.	**NAGPUR**	NSIC Limited, Branch Office New Secretariat Building 1st Floor, East Wing,Opp. VCA Stadium Besides St. Ursula School,Civil Lines, Nagur 440 001	0712-2543254 2552023 Fax-0712-2543255	bonagpur@nsic.co.in
63.	**PUNE**	NSIC Limited,Branch Office, 211/212, 2nd Floor, Times Square Building, Pune-Satara Road,Near Saibaba Mandir Pune -411037	020-24273800/ 24274800/48620207 Fax- 020-24440546	bopune@nsic.co.in
64.	**CHH. SAMBHAJINAGAR (BO)**	NSIC Limited , Branch Office First Floor, Module House, Opp. Mes Bunglow Mahavir Chowk, Chh. Sambhajinagar-431005	0240 - 2954395 Fax - 0240-2563799	boaurangabad@nsic.co.in
65.	**NASHIK**	NSIC Limited , Branch Office , Galla No 13, 3rd Floor Udyog Bhawan , MIDC, Satpur, Nasik -422007	0253-2365059 Fax- 253-2365061	bonasik@nsic.co.in
66.	**GOA**	NSIC Limited Sub Branch Office Plot No. SC - 1/47, Verna Industrial Estate, Verna, South GOA, GOA Pincode - 403001	0832Ph - 0832 - 2220540 Fax - 403 722	bogoa@nsic.co.in
67.	**Zonal OFFICE RAIPUR**	NSIC Limited , Z.O 204, IInd Floor, Block-A, Crystal Arcade,, Near Lodhipara Chowk, Shankar Nagar, Raipur-492007	9897089899	zoraipur@nsic.co.in
68.	**RAIPUR**	NSIC Limited , Branch Office , 204, IInd Floor, Block-A, Crystal Arcade,, Near Lodhipara Chowk, Shankar Nagar, Raipur-492007	0771-4035388, 4006070	boraipur@nsic.co.in
69.	**BHOPAL**	NSIC Limited, Branch Office , 110, Malviya Nagar, 1st Floor, Bhopal-462003	0755- 4295152/ 2992944 Fax- 0755-2553183	bobpl@nsic.co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
70.	INDORE	NSIC Limited, Branch Office , 10, Polo ground Industrial Estate, Indore-452015	0731-2424408/ 2424409/2422248 Fax 0731- 2421566	boindore@nsic.co.in
71.	ZONAL OFFICE AHMEDABAD	NSIC Limited 202, 203, Samruddhi Building Opp. Gujarat High Court, Ahmedabad-380014	079- 27543228/27544893/ 27544254 Fax- 079-27540159	zoahmedabad@nsic.co.in
72.	AHMEDABAD (BO)	NSIC Limited, Branch Office 202-203, Samruddhi BLDG, Opp. Sakar-III, Near Income Tax Circle, Ahram Road, Ahmedabad-380014	079-27543228/ 27544893/27544254 Fax- 079-27540159	boamd@nsic.co.in
73.	JAIPUR	NSIC Limited, Branch Office, NF/0/2, Nehru Place, Tonk Road, Jaipur -302015	0141-2740191/ 2742991/2742372/ 2744899 Fax- 0141-2741277, 2740334	bojai@nsic.co.in
74.	VKIA JAIPUR	NSIC Limited , Branch Office 513, Alankar Plaza, Central Spine, Sector-02, Vidhyadhar Nagar, Jaipur-302039	0141-2231594, 2231573 Fax- 0141-2231572	bovkijaipur@nsic.co.in
75.	KOTA	NSIC Limited, Sub Branch Office SSI Association,Purushartha Bhawan, IPIA, Road No. 5, Kota -324005	744-2426104	sokota@nsic.co.in
76.	VADODARA	NSIC Limited, Sub Branch Office Sub Branch Office (Zinc Product) C/O Central Warehousing Corporation, Near Ranoli Flyover, Bridge, Karachiyya, Vadodara-391350	0265-2241430	intikafalam@nsic.co.in
77.	SURAT (SBO)	NSIC Limited, Sub Branch Office, 306,3rd Floor , Rajhans Building, Opposite J.K Tower, Ring Road,Surat Pincode -	9823595686	swapnilnigam@nsic.co.in
NSIC Technical Services Centre (NTSCs) & Training Centres (TCs)				
78.	ALIGARH (NTSC)	NSIC Technical Services Centre, A-1 Industrial Estate Aligarh, Uttar Pradesh -202001	0571-2403552, 2400364	ntsecalig@nsic.co.in
79.	CHENNAI (NTSC)	NSIC Technical Services Centre Sector B-24, Guindy, Industrial Estate, Ekkaduthangal PO, Chennai-600032	044-22252335/6/7 Fax- 044-22254500	ntscche@nsic.co.in
80.	DINDIGUL (NTSC)	NSIC Technical Services Centre, Shed 27,29 & 30 SIDCO Industrial Estate, Dindigul – 624003 Tamil Nadu	0451- 2911165	ntscche@nsic.co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
81.	**HOWRAH (NTSC)**	NSIC Technical Service Centre Japanigate, Balitikuri Howrah-711113	033-26530304/ 26532962/ 26534280 Fax- 033-26531314	ntschow@nsic.co.in
82.	**HYDERABAD (NTSC)**	NSIC Technical Services Centre, Kamalanagar, ECIl Post, Hyderabad -500062	040-27121422, 27126646, 27134025, 27124597 Fax- 040-27122303	ntschy@nsic.co.in
83.	**NEEMKA (NTSC)**	NSIC Technical Services Centre, Sec-71,Tigoan Road, Neemka Faridabad-121004	0129 - 2401101	ntscneemka@nsic.co.in
84.	**BODHGAYA (NTSC)**	NSIC-Technical Services Centre Magadh University Campus Near Pg Hindi Department Bodh Gaya Bihar-824234 Pincode - 824234	0631-2200161	ntscbodhgaya@nsic.co.in
85.	**OKHLA (NTSC)**	NSIC Technical Services Centre, Okhla Industrial Estate, New Delhi -110020	011-26826801, 26826847, 26826846 Fax- 011-26826783	ntscok@nsic.co.in
86.	**RAJKOT (NTSC)**	NSIC Technical Services Centre Bhav Nagar Road, Aji Industrial Area, Rajkot -360003	0281-2387396/97/98 Fax- 0281-2387729	ntscraj@nsic.co.in
87.	**RAJPURA (NTSC)**	NSIC Technical Services Centre, D-82/83, Focal Point, Rajpura-140401	01762-232669 Fax- 01762-232669	ntsec.rjp@nsic.co.in
88.	**DEORIA (TC)**	NSIC Limited Livelihood Business Incubator, Kaushal Chandra Tower,1st And Second Floor, 319/1,Above Reliance Smart Point Cc Road, Deoria, Uttar Pradesh pincode - 274001	05568-651120	ticdeoria@nsic.co.in
89.	**KASHIPUR (LBI)**	NSIC Training cum Incubation Centre B-5, Industrial Area Bazpur Road District – Udham Singh Nagar kashipur-244713	5947-262453	tickashipur@nsic.co.in
90.	**MANDI (TC)**	# 210/12, Ram Nagar (Pulgharat), Mandi, Distt. Mandi (HP) -175001	01905-226471	lokeshbhatia@nsic.co.in
91.	**NAINI (LBI)**	LBI-Naini, Industrial Estate, Udyog Nagar, Naini, Allahabad	0532-2697218, 2697050	lbinaini@nsic.co.in
92.	**NAWADA (LBI)**	Plot No. 1619, Gurudev Nagar Near Govt. ITI, Gonava Road Nawada, Bihar -805130	06324-8539038073	lbinawada@nsic.co.in
93.	**ROURKELA (LBI)**	NSIC-Livelihood Business Incubation Centre,Sector-15, Rourkela, Odisha -769003	0661-2913931	lbirourkela@nsic.co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
		NATIONAL SC-ST HUB OFFICEs (NSSHOs)		
94.	**SURAT (NSSH)**	National SC ST Hub, Branch Office 306, 3rdFloor, Rajhans, Building Opposite,J.K Tower Ring Road, Surat-395002	0261-2345733, 4029735	nsshosurat@nsic.co.in
95.	**AGRA (NSSH)**	Unit No-202, Second Floor, Sector-12 A, Padam Business Park, Awas Vikas, Sikandra Yojana, Agra- -282007	0562-2603131	nsshoagra@nsic.co.in
96.	**BHUBANESWAR (NSSH)**	National SC-ST Hub Office (NSSHO), 304-B, 3rd Floor, NSIC-IMDC Dharampad Bhavan, IDCO Plot No. 6 Block-D, Mancheswar Industrial Estate, Bhubaneshwar- -751010	0674-0674-2580630	nsshobhub@nsic.co.in
97.	**RANCHI (NSSH)**	National SC-ST Hub Office (NSSHO) Udyog Bhawan, Industrial Area, Kokar, Ranchi-834 001 Jharkhand	0651 2543921 7070992112	nsshoranchi@nsic.co.in
98.	**BENGALURU (NSSH)**	No.6&7, ISICOS Building West Of Chord Road Rajaji Nagar, Industrial Town, Bengaluru-560044	080-23147791 / 29777790	nsshoban@nsic.co.in
99.	**CHENNAI (NSSH)**	MSME-Di Campus, No.65/1, GST Road, Guindy, Chennai, Tamilnadu -600032	044-48631200	nsshochen@nsic.co.in
100.	**GUWAHATI (NSSH)**	Industrial Estate, Bye Lane No.3 , Bamunimaidam, Guwahati -781021	0361-2558947	nsshogwh@nsic.co.in
101.	**HYDERABAD (NSSH)**	Nsic Technical Services Centre Electronic Complex Kamalanagar, Hyderabad, -50062	040-29559801	nsshohyd@nsic.co.in
102.	**KOLKATA (NSSH)**	Plot No. 7/7 & 7/8, Block –CP, Salt Lake, Sector –V, Kolkata (West Bengal), -700091	033-23672001, 29861253	nsshokol@nsic.co.in
103.	**LUCKNOW (NSSH)**	503, Sri Ram Tower, 5th Floor, 13, Ashok Marg, Lucknow- -226001	0522-, 2288803	nssholucknow@nsic.co.in
104.	**LUDHIANA (NSSH)**	1st Floor, Frontier Tower, G.T.Road, Miller Ganj (Near Fire Brigade Office), Ludhiana -141003	0161-4100939	nssholudh@nsic.co.in
105.	**MUMBAI (NSSH)**	Office No. 505, 5th Floor, B -Wing, Mittal Commercial Building, Village Marol, M.V. Road, Marol Naka, Andheri (East), Mumbai -400009	022-49710065 / 23728902	nsshomum@nsic.co.in

S. No.	NSIC OFFICE	ADDRESS	PHONE/FAX	EMAIL ID
106.	**BODH GAYA (NSSH)**	Magadh University Campus, Bodhgaya, Distt. Gaya ji , Bihar pincode - 824234	9161449113	nsshobodhgaya@nsic.co.in iaansari@nsic.co.in
107.	**PUNE (NSSH)**	213, 2nd Floor, Pune - Satara Road, Near Sai Baba Temple, Swargate, Pune -411037	020-48620209	nsshopune@nsic.co.in
108.	**SINDHUDURG (NSSH)**	National SC-ST Hub Office, Plot No.-16, Navanagar Vikas Pradhikaran Beside Sindhudurgnagari, OROS District, Landmark Near Bank Of Maharashtra, Sindhudurg, Maharashtra-416812	9673511536	nsshosindhudurg@nsic.co.in
109.	**HYDERABAD (MBP)**	Module No. 207, Kamalanagar, ECIL Post, Hyderabad-500062	040-27141422, 27125802	emdbphyd@nsic.co.in
110.	**STBP CHENNAI (MBP)**	B-24, Guindy Industrial Estate, Ekkaduthangal, Chennai- -600032	044-22250444, 22250445 Fax- 044-22250343	stpchennai@nsic.co.in
111.	**NSIC BUSINESS PARK**	NSIC Business Park, Okhla Industrial Estate, New Delhi--110020	011-26926275 9958869782	zebanaz@nsic.co.in
112.	**Strategic Business Unit (SBU) New Delhi**	NSIC Technical Services Centre, Okhla Industrial Estate, New Delhi	9891800789	opsingh@nsic.co.in

Values

Service Excellence Commitment Team
Work & Harmony Integrity,
Transparency & Accountability
Stakeholders Satisfaction



The National Small Industries Corporation Ltd.

NSIC Bhawan, Okhla Industrial Estate, New Delhi - 110 020

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